A DILBERT BOOK

PUMPED FROM USING THE

BY SCOTT ADAMS



FROM USING THE

A DILBERT® Book by Scott Adams

Andrews and McMeel
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Kansas City

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I didn't forget this time, Pam.

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Introduction

In the past few years several great cartoonists have decided to retire, much to the sadness of their fans. It makes me feel like the guy who took the home movies of the Kennedy assassination—the right side of my brain is saying, "What a horrible tragedy," while the left side is making those little cash register noises.

When the announcement of Bill Watterson's retirement came out several reporters called me to get my reaction. The phone conversations went like this:

Reporter: "What do you think about Watterson retiring?"

Me: "Hee hee. Oops."

Reporter: "Are you giggling?"

Me: "Um, no, I'm weeping over the loss of an excellent comic strip."

Reporter: "What's that music in the background?"

Me: "My cats are forming a conga line. They don't seem to appreciate the sadness of this situation."

Cats: "Tequila!!!!"

Maybe it didn't go exactly like that, but you get the general picture.

Anyway, the question I'm most often asked lately is whether I'm also "burned out" and planning to retire. The answer is no, I haven't made enough money to be "burned out" yet. I only have enough money to feel "tired" or maybe "overworked." And frankly, I blame you readers for that.

In any event, quitting just isn't my style. I'm more likely to hire illegal immigrants to do the writing and drawing for me. They might not bring the same wit and artistic integrity to the strip that I do ... and it might not be in English ... but let's face it, my work isn't a home run every single day either. It'll probably take a decade for anybody to notice. And by then maybe I'll be "burned out" too.

Speaking of home runs, you can still join Dogbert's New Ruling Class (DNRC) before Dogbert conquers the world and makes everybody else our domestic servants. As you might have noticed, the members of the DNRC are brighter and more attractive than the "induhviduals" who have not joined, so don't be an induhvidual.

To join the DNRC, simply put your name on the list for the free Dilbert Newsletter, published approximately "whenever I feel like it," or about four times a year.

If you want to receive the DNRC Newsletter via e-mail, send your e-mail address to:

ScottAdams@aol.com

If you prefer hard copies of the DNRC Newsletter, via snail mail, send your address to:

Dilbert Mailing List c/o United Media 200 Madison Avenue New York, NY 10016

5. Adams



NORMALLY WE USE
THESE ASSIGNMENTS
TO ROUND SOMEBODY
OUT FOR MANAGEMENT.
BUT IN THIS CASE I'M
JUST YANKING YOUR
CHAIN!







AS THE NEW GUY, YOU GET THE CUSTOMERS WHO DESPISE OUR PRODUCTS AND WANT TO HURT US PERSONALLY.







AS YOU KNOW, OUR COMPANY MAKES OVER-PRICED, INFERIOR PRODUCTS. WE TRY TO COMPENSATE BY SETTING HIGH SALES QUOTAS.



WE DON'T ASK YOU TO ACT ILLEGALLY, BUT IT'S PRETTY MUCH THE ONLY WAY TO REACH QUOTA. OKAY, THAT'S IT FOR TRAINING. ANY QUESTIONS?





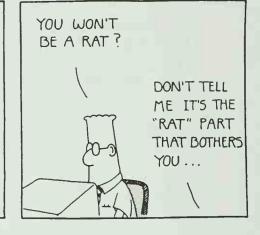


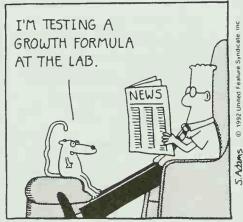




BUT I'LL BE TESTING
A DRUG AT THE LAB
THAT WILL CHANGE
THAT. NO MORE LITTLE
RAT.







I'M SO HAPPY. I'VE OFTEN
THOUGHT THAT THE ONLY
THING BETTER THAN A
RAT IN THE HOUSE IS
A GIANT RAT IN THE
HOUSE.

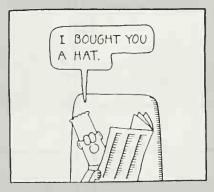


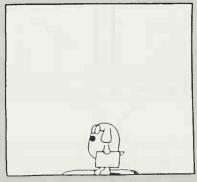












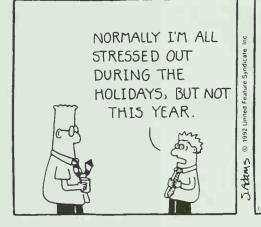










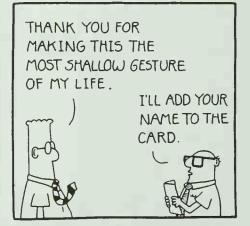


I ELIMINATED MY
SHOPPING STRESS BY
GETTING EVERYBODY
THE "FLABMASTER
THIGH-TONING
SUPPORT SOCKS"





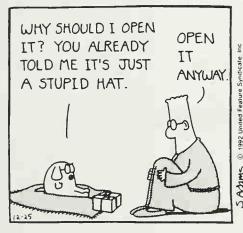


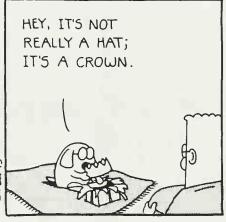










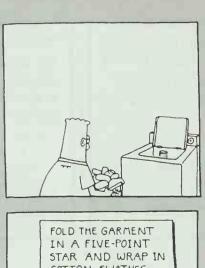


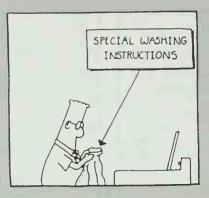


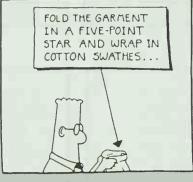




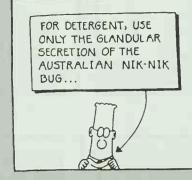










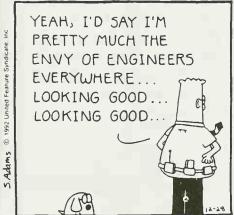


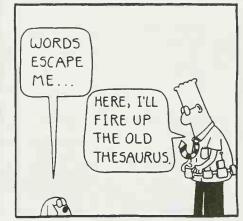


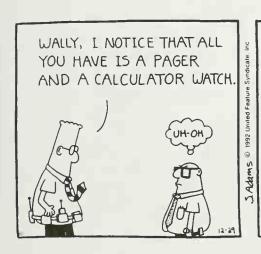


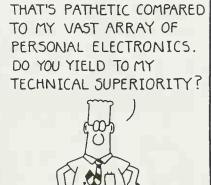


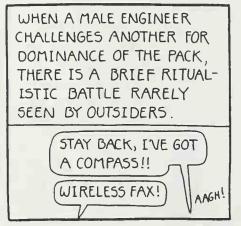


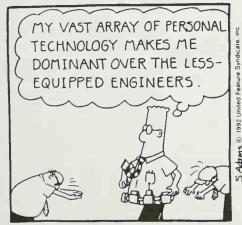


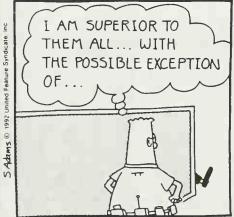




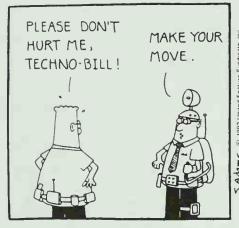


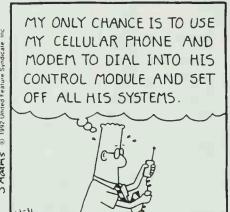


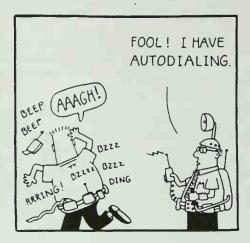


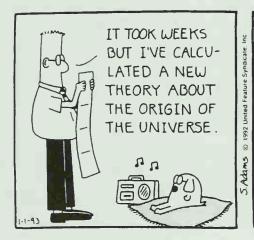










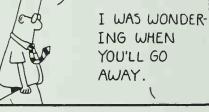


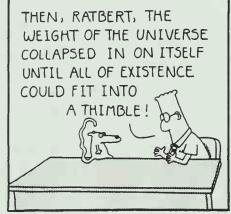
ACCORDING TO MY
CALCULATIONS IT DIDN'T
START WITH A "BIG BANG"
AT ALL - IT WAS MORE
OF A "PHHBWT" SOUND.

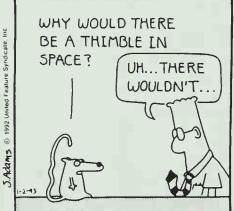


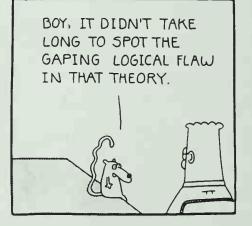
YOU MAY BE WONDERING ABOUT THE PRACTICAL APPLICATIONS OF THE "LITTLE PHHBWT" THEORY.

I WAS WONDER-

















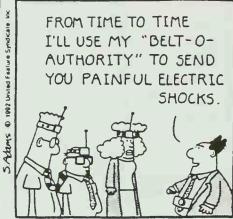


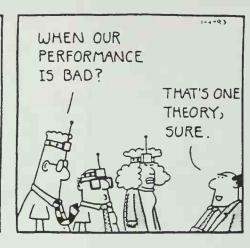














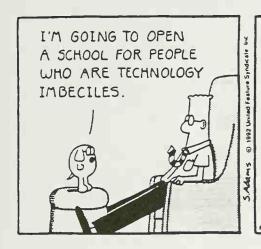


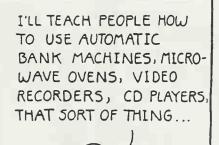




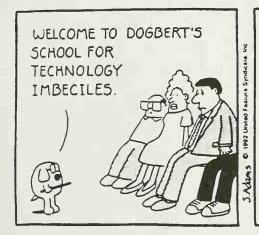










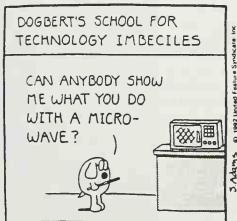


YOU ARE ALL EASILY BAFFLED BY SIMPLE TECHNOLOGY, EVEN THOUGH YOU HAVE NORMAL INTELLIGENCE OTHERWISE.



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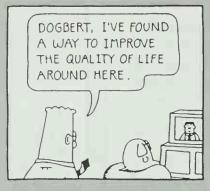




I INSERT THE VIDEO
TAPE ... THEN I SET
THE TIMER FOR NINETY
MINUTES ...







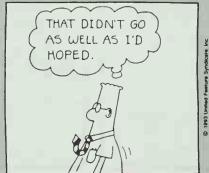


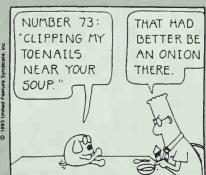




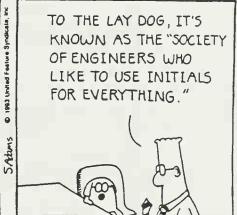


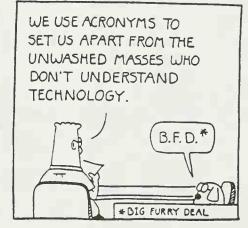


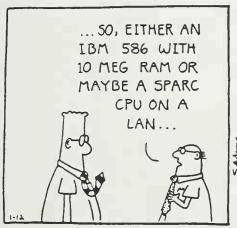


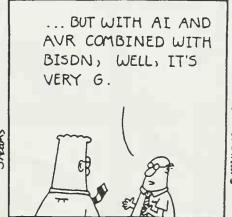


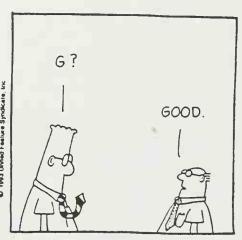


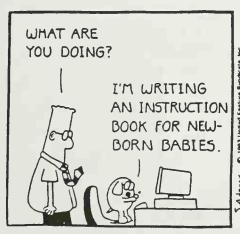
















"ALTHOUGH RAISING CHILDREN IS DIFFICULT, BE ASSURED THAT YOU WILL GET HELP FROM A POWER GREATER THAN YOURSELF."

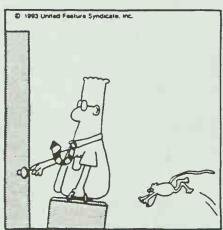


"TEACH YOUR CHILDREN
ABOUT THE HIGHER
POWER AND ABOUT
THE 'GREAT BOOK'
WHICH WILL GIVE THEM
DIRECTION."













I HEARD SOME PEOPLE
TALKING ABOUT "MBWA"
OR "MANAGEMENT BY
WALKING AROUND."

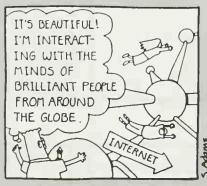


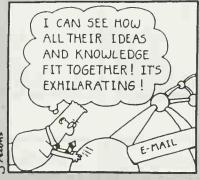




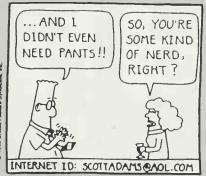






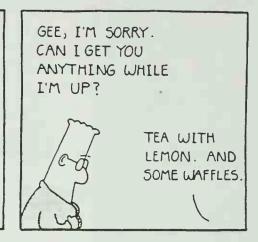


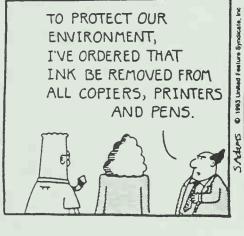






GREAT... NOW YOU'LL
TRY TO MAKE ME FEEL
SORRY FOR YOU SO I'LL
WAIT ON YOU ALL DAY
WELL, THAT'S A LOUSY
THING TO DO TO A
FRIEND.





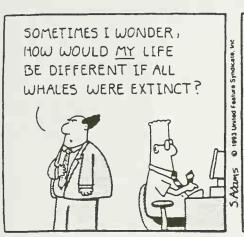
RESEARCH SHOWS
THAT MANY SQUIDS
CAN BE SPARED BY
REDUCING OUR INK
USAGE.





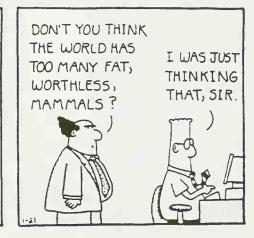
WE TALKED ABOUT
THAT LAST TIME ...
HEY, THIS IS LAST
WEEK'S AGENDA .





IT'S NOT LIKE THEY DO ANY-THING FOR US. YOU NEVER HEAR OF SEEING-EYE WHALES. THEY CAN'T FETCH THE PAPER OR DRAG YOU OUT OF A BURNING BUILDING...

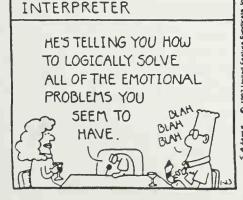






FOR A SMALL FEE
I'LL ACCOMPANY
YOU ON DATES AND
TRANSLATE BETWEEN
MALE AND FEMALE
LANGUAGE.



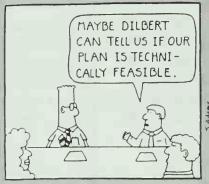


DOGBERT IS A ROMANCE

HE REASONS THAT IF
HE CAN FIX YOUR
PROBLEMS HE WON'T
HAVE TO HEAR ABOUT
THEM ANYMORE.

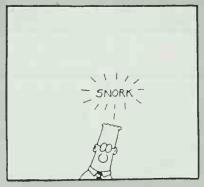
BLAH
BLAH
BLAH
BLAH















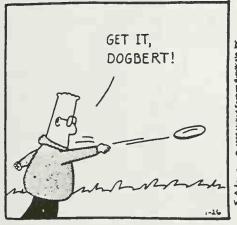


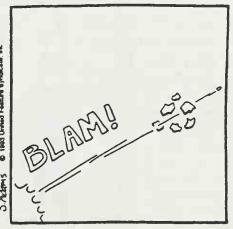








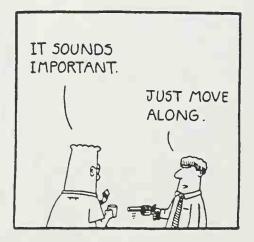






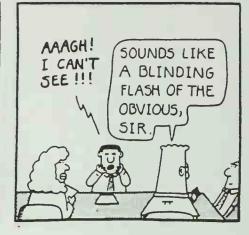


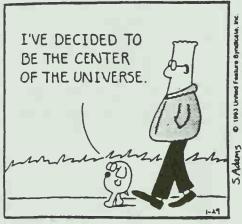


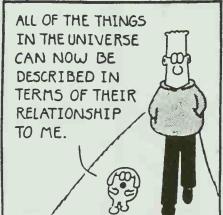


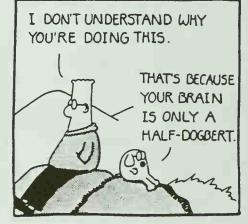










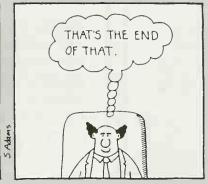










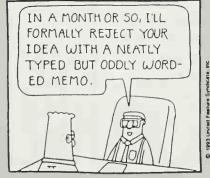






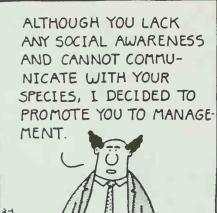


YOUR PROPOSAL DOES
NOTHING TO HELP MY
CAREER. AND IF I
APPROVE IT AND WE GET
SUED LATER, THEN I'LL
GET IN TROUBLE.







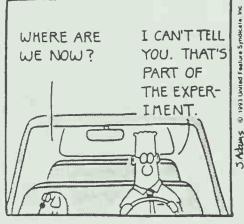






THE HARDEST PART IS
MASTERING THESE
DANG MANAGEMENT
CLOTHES. DID YOU
KNOW THEY DON'T COME
WITH AN INSTRUCTION
MANUAL?





I READ IN "READER'S DIGEST" HOW A DOG FOUND HIS WAY HOME FROM A HUNDRED MILES AWAY. I WANT TO TEST YOUR HOMING INSTINCT.



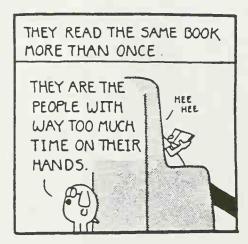


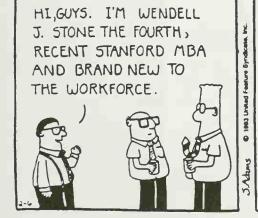










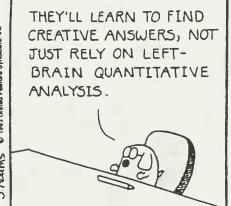


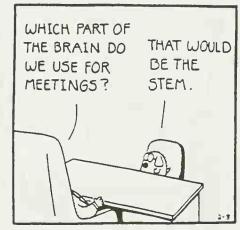




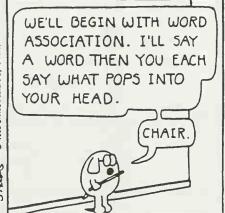










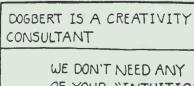












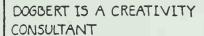
WE DON'T NEED ANY
OF YOUR "INTUITION"
MUMBO JUMBO. WE
NEED QUANTITATIVE
... DATA!



THE ONLY WAY TO MAKE DECISIONS IS TO PULL NUMBERS OUT OF THE AIR, CALL THEM "ASSUMPTIONS," AND CALCULATE THE NET PRESENT VALUE.



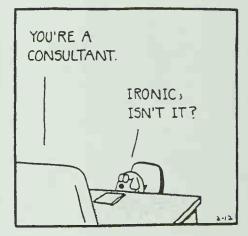




HERE'S MY FINAL REPORT ON YOUR COMPANY.









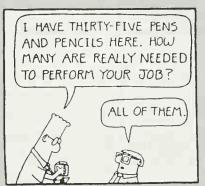








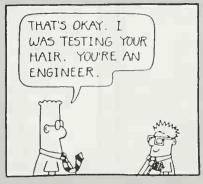








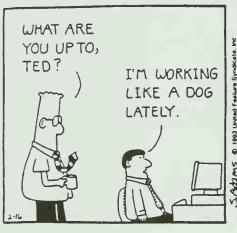














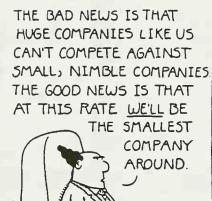




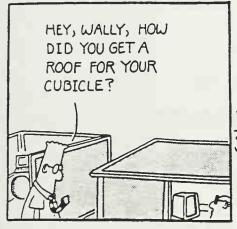
WE TRANSFERRED ONE
JOB TO ANOTHER GROUP
BUT ACCIDENTALLY KEPT
THE MONEY AND HEADCOUNT.

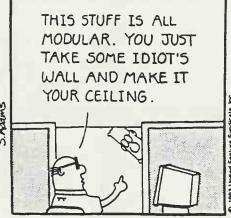


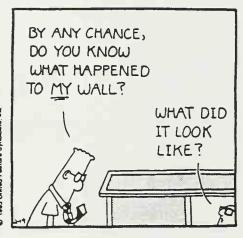


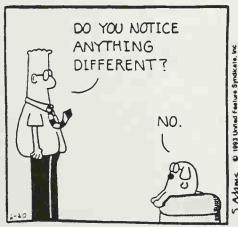


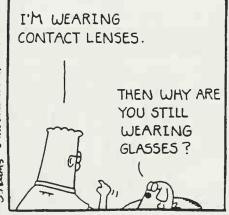


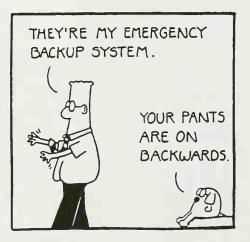


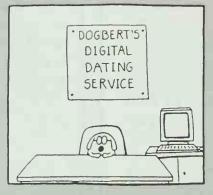




















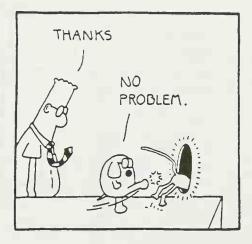


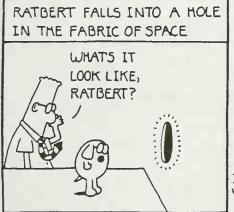






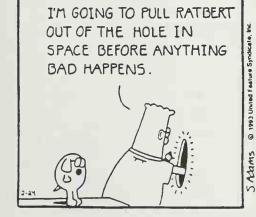


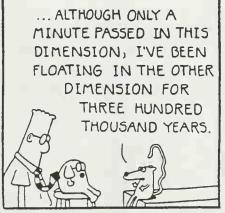




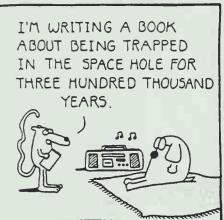












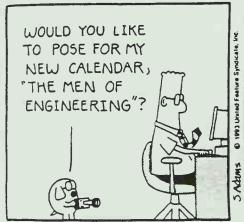




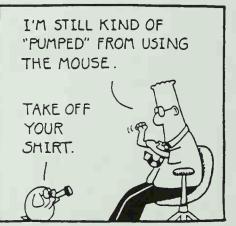








I HOPE TO DISPEL THE
MYTH THAT ENGINEERS
ARE OUT OF SHAPE AND
UNAWARE OF WHAT
OTHERS ARE THINKING.

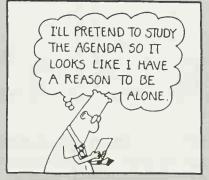








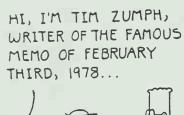










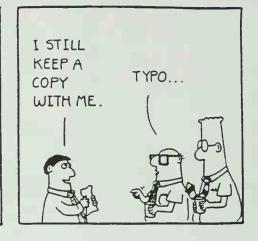




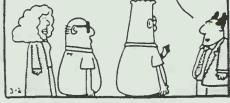
I REMEMBER IT SO
CLEARLY. MY BOSS
WALKED RIGHT UP AND
SAID "NICE MEMO, TIM."
AND IT WASN'T EVEN
TIME FOR MY ANNUAL



PERFORM-ANCE REVIEW.



FROM NOW ON, YOUR
RAISES WILL BE PARTLY
DEPENDENT ON AN
EVALUATION BY YOUR
CO-WORKERS.



HYPOTHETICALLY, IF
MY CO-WORKERS GOT
SMALL RAISES THEN
WOULDN'T THERE BE
MORE AVAILABLE IN
THE BUDGET FOR
ME?



I'VE BEEN SAYING FOR YEARS THAT "EMPLOYEES ARE OUR MOST VALUABLE ASSET."



IT TURNS OUT THAT I
WAS WRONG. MONEY
IS OUR MOST VALUABLE
ASSET. EMPLOYEES ARE
NINTH.





HEY, IT'S ONE OF
THOSE "NEAR DIAMOND"
RINGS THEY WERE
SELLING ON THE
TV SHOPPING CHANNEL
FOR \$29.95.





GEE, LINDA, IF YOU DON'T MIND SOME CONSTRUCTIVE CRITICISM, THAT DRESS MAKES YOU LOOK PUDGY.



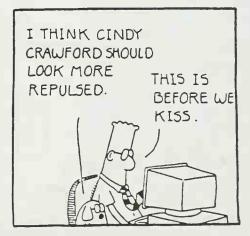
SARAMS © 1933 United Feature Stradeste, Inc.





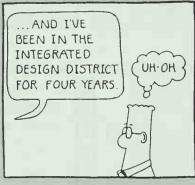
HECK, I COULD JUST SCAN THE CELEBRITY PHOTOS INTO MY COMPUTER AND CREATE ANY EMBARRASS-ING SITUATION YOU CAN THINK OF.





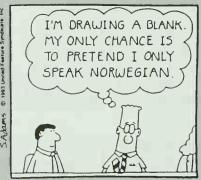






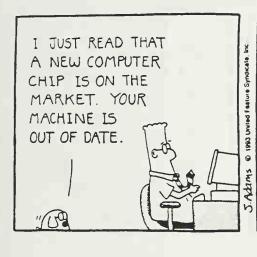












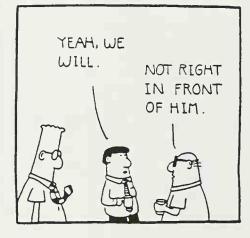
YOU'RE BEHIND THE
CURVE. TECHNOLOGY
IS RACING AHEAD
WITHOUT YOU. YOU'RE
NO LONGER STATE-OFTHE-ART OR LEADING
EDGE.



I'M 50 MAD... I JUST BOUGHT A NEW COMPUTER AND IT'S ALREADY OBSOLETE.



DON'T FEEL BAD. THE
OTHER ENGINEERS WON'T
LOOK DOWN ON YOU
JUST BECAUSE YOU'RE
BEHIND THE TECHNOLOGY CURVE.



LAPTOP COMPUTERS ARE OUTDATED. YOU WANT OUR NEW FINGERNAIL MODELS.

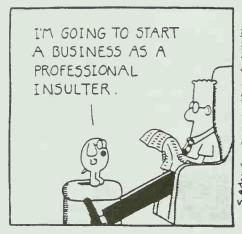


YOU GLUE THEM PERMA-NENTLY TO EACH NAIL. THEY SENSE WHERE EACH FINGER IS AT ALL TIMES. YOU DON'T NEED A KEYBOARD.



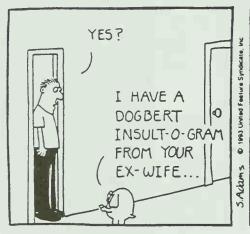
OF COURSE, SOME PEOPLE PREFER THAT THEIR COMPUTER NOT KNOW WHERE THEIR FINGERS ARE AT ALL TIMES.



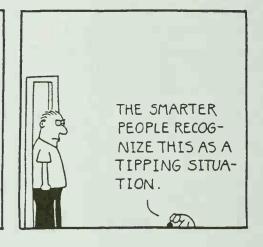


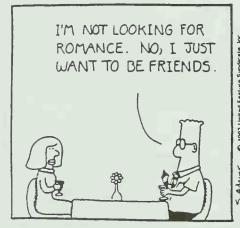






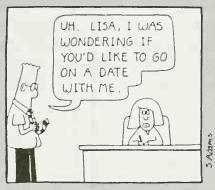








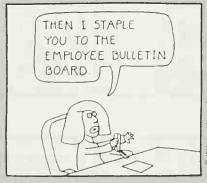












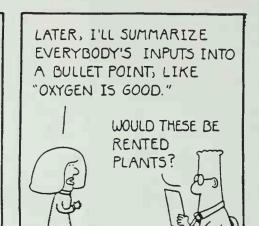




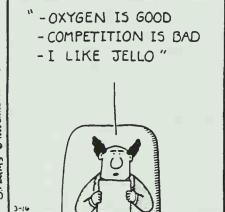




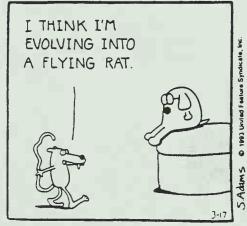






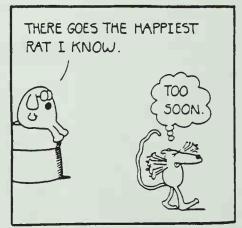






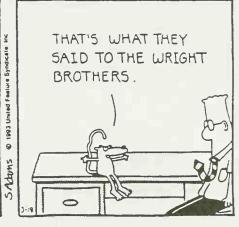
I NOTICED THAT MY ARMS ARE FLATTER THAN MY PARENTS' ARMS. IN A MILLION YEARS THIS NATURAL ADVANTAGE WILL BECOME WINGS!

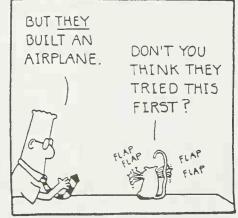


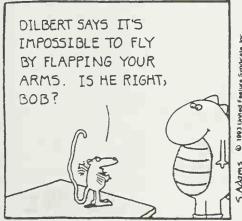


EVOLUTION TAKES MILLIONS OF YEARS, RATBERT. YOU'LL BE LONG GONE BEFORE RATS DEVELOP FLYING SKILLS.







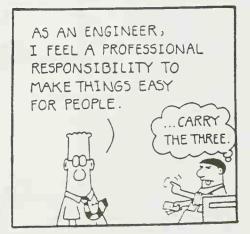


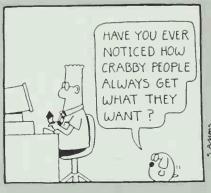
















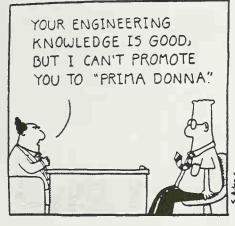


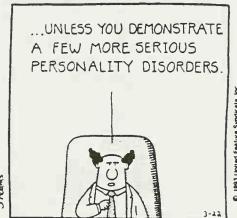






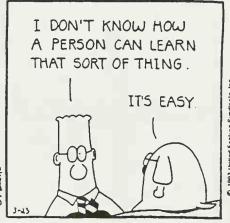




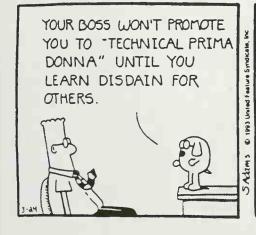


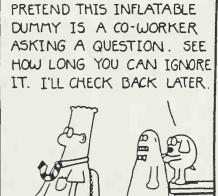








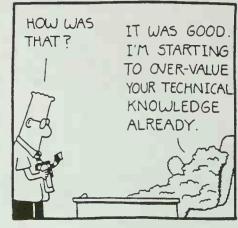








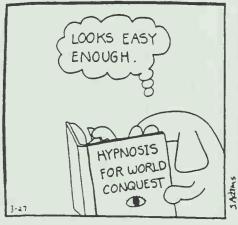


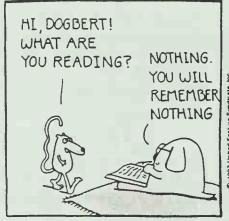




"EMPLOYEE ELECTION TO
NOT RESCIND THE
OPPOSITE ACTION OF
DECLINING THE REVERSE
INCLINATION TO NOT DISCONTINUE EMPLOYMENT
WITH THE
COMPANY."



























IT WOULD BE ILLEGAL
TO SEIL SOMETHING LIKE
THAT. BUT MAYBE YOU'D
BE INTERESTED IN AN
ELECTRONIC FISHING LURE
INSTEAD.

WINK



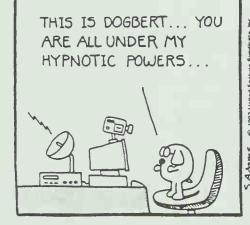


I'LL USE MY POWERS OF HYPNOSIS TO CONTROL EVERYBODY WHO SEES ME ON TELEVISION. YOU MUST WHACK EVERYBODY ELSE WITH YOUR MIGHTY TAIL.

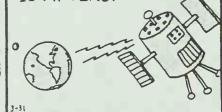


DID I EVER MENTION
THAT I HAVE SENSITIVE
SKIN?

START WITH
ACCOUNTANTS.
THEY'RE SOFT
AND YOU CAN
BUILD CALLUSES.

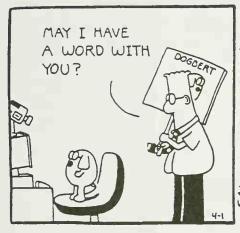


I AM THE SUPREME RULER
OF EARTH. YOU MUST ALL
CARRY DOGBERT POSTERS
AND CHANT "DOGBERT
IS MY KING."



IF I THINK OF ANYTHING ELSE IMPORTANT
I'LL LET YOU KNOW.

THAT IS ALL FOR NOW.









IT COULD BE A COINCI-DENCE. ALL HE'S ORDER-ED SO FAR IS THAT WE CARRY HIS PICTURE AND WEAR BRASSIERES.

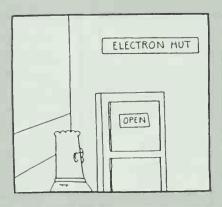


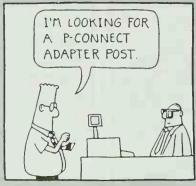












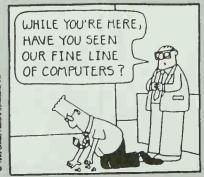


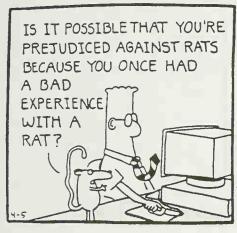


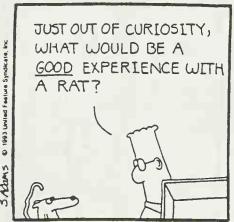




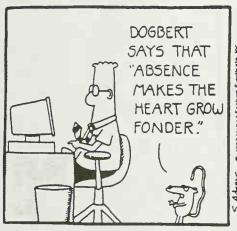




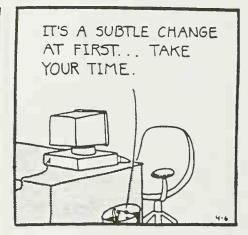












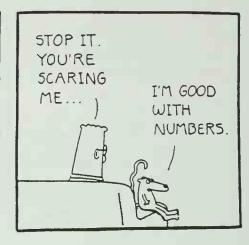


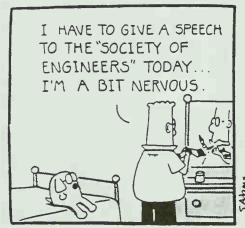




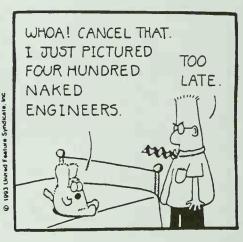


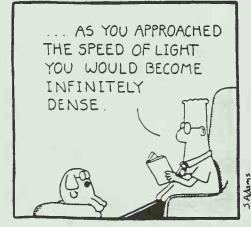




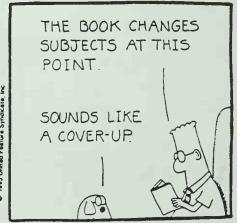




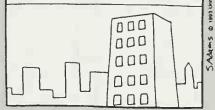








A SMALL BAND OF THE CREATURES WERE KNOWN TO LIVE HIGH IN AN ARTIFICIAL STRUCTURE.



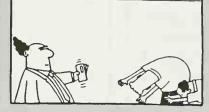
ON MY WAY TO STUDY THEM I TOOK NOTE OF THE NATIVE VEGETATION.



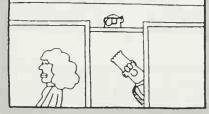
THE YOUNGER MALES WERE AT PLAY. THEY BECAME SELF-CONSCIOUS WHEN WATCHED.



THE DOMINANT MALE HAD A GRAY BACK. HE CONTROLLED THE OTHERS BY WAVING LITTLE ENVELOPES.



THERE WERE FEW FEMALES IN THE GROUP. THE LESS DOMINANT MALES HAD NO CHANCE OF MATING.



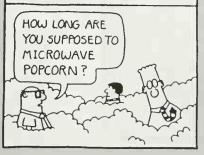
UNLIKE OTHER SPECIES
THEY HAD NO INSTINCT
FOR GROOMING.



MY TIME WAS UP. BUT I WILL MISS THEM, THOSE.



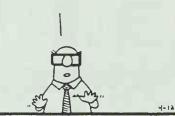
ENGINEERS IN THE MIST



DON'T GET TOO CLOSE -I FOUND OUT THAT MY
BALDNESS IS CAUSED BY
TOO MUCH TESTOSTERONE.



NOW WITH MY HAIR
GONE I'M AFRAID THE
TESTOSTERONE WILL
START FLINGING OUT
OF MY PORES.





BEING BALD ISN'T SO
BAD. WITH ALL THIS
TESTOSTERONE, MEN
WILL FEAR ME AND
WOMEN WILL DESIRE
ME.





GEE, WALLY, YOU SURE HAVE BEEN POPULAR WITH WOMEN SINCE THE TESTOSTERONE STARTED SPEWING FROM YOUR HEAD.



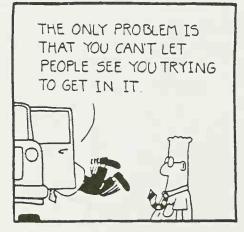
IT'S AMAZING ... I EVEN BOUGHT A PICKUP TRUCK AND A RIFLE SO I CAN HUNT AFTER WORK.



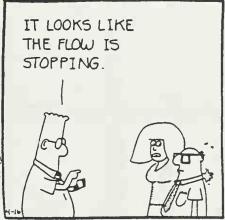
WHAT DO
YOU HUNT PIGEONS ARE
AROUND THE MOST
CONVENIENT...
DON'T EVEN
HAVE TO GETOUT
OF THE TRUCK.

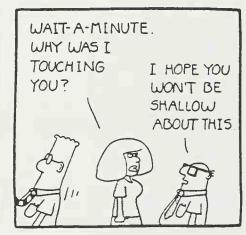


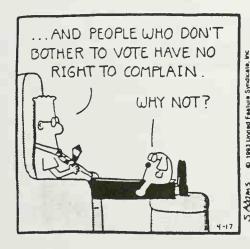


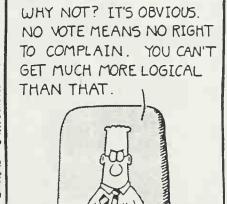


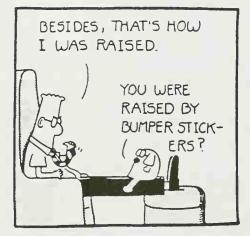


















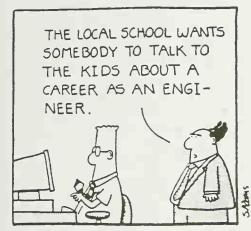


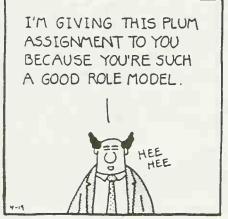


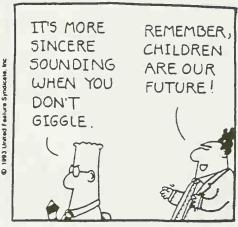


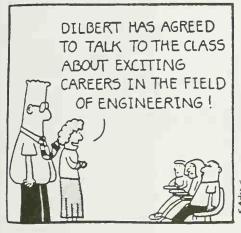








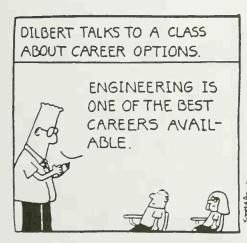




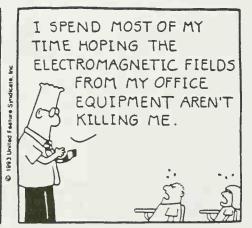
THERE'S MORE TO
BEING AN ENGINEER
THAN JUST WRITING
TECHNICAL MEMOS
THAT NOBODY READS.

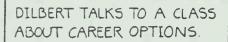


ONCE IN A WHILE, SOME-BODY READS ONE. THEN YOU HAVE TO FIND A SCAPEGOAT, OR USE SOME VACATION TIME AND HOPE IT ALL BLOWS OVER.



FOR THE NEXT TWENTY
YEARS I'LL SIT IN A
BIG BOX CALLED A
CUBICLE. IT'S LIKE A
RESTROOM STALL BUT
WITH LOWER WALLS.





AND DON'T FORGET THE SOCIAL LIFE THAT COMES WITH BEING AN ENGINEER



NINETY PERCENT OF ALL ENGINEERS ARE GUYS, SO IT'S A BONANZA OF DATING OPPORTUNITIES FOR THE LADIES WHO ENTER THE FIELD.



FOR THE MEN, THERE ARE THESE LITTLE VIDEO GAME DEVICES...



WOULD I BE ALLOWED TO DATE A NON-ENGINEER?

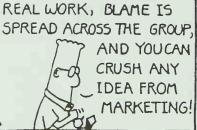


DILBERT TALKS TO A CLASS ABOUT CAREER OPTIONS.



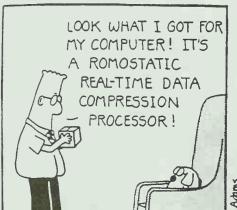
ENGINEERS PREFER TO WORK AS "CONSULTANTS" ON PROJECT TEAMS.
THAT WAY THERE'S NO REAL WORK, BLAME IS SPREAD ACROSS THE GROUP,

AND YOUCAN



.. AND SOMETIMES
YOU GET FREE
DONUTS JUST FOR
SHOWING UP!



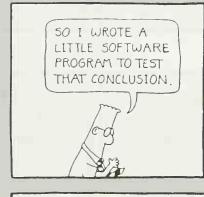


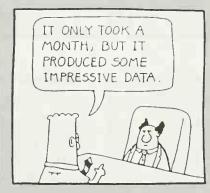
OOOH...I CAN'T WAIT
TO PLUG YOU IN, MY
LITTLE DARLING. I'VE
WAITED SO
LONG.

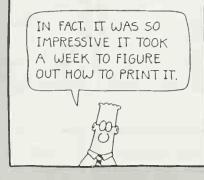
OH
YES!
DOES THE
CHURCH
KNOW
ABOUT
THIS?

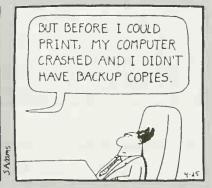












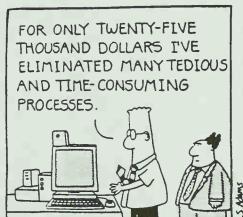


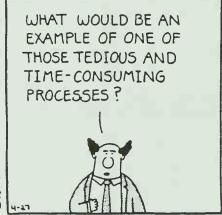










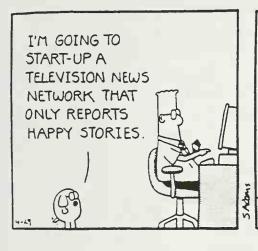












IN SPORTS, FIFTY PERCENT OF THE TEAMS WON THEIR GAMES YESTERDAY. AND ALL THE PLAYERS ARE MILLIONAIRES - MOST OF WHOM HAVE NO SERIOUS DRUG PROBLEMS.



DOGBERT'S GOOD NEWS SHOW

NINE OUT OF TEN PEOPLE HAVE JOBS... THREE BILLION PEOPLE HAD A NICE DAY TODAY... AND THE FOREST HAS PLENTY



REGULAR NEWS SHOW

A HUGE ASTEROID COULD DESTROY EARTH! AND BY COINCIDENCE, THAT'S THE SUBJECT OF TONIGHT'S MINISERIES.



BACK TO DOGBERT ...

IN SCIENCE, RESEARCHERS PROVED THAT THIS SIMPLE DEVICE CAN KEEP IDIOTS OFF OF YOUR TELEVISION SCREEN.







I DON'T KNOW HOW SHE DIED. I WAS TELLING HER ABOUT AN OPTICAL...

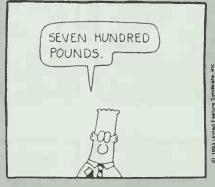








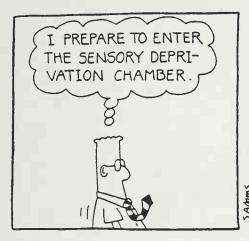
BE SURE YOU DON'T
UNDER-ESTIMATE
YOUR WEIGHT OR ELSE
YOUR HEAD WILL HIT
THE GROUND LIKE AN
OVER-RIPE CANTALOUPE.





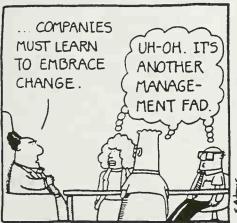
















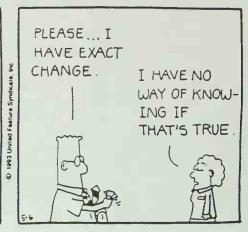








YOU SEE, I GET PAID THE SAME LOW HOURLY WAGE WHETHER YOU BUY THAT SHIRT OR NOT. AND AFTER YEARS IN THIS BUSINESS I'VE LEARNED TO DESPISE THE GENER AL PUBLIC.



EXCUSE ME. DO YOU HAVE
ANY PANTS THAT AREN'T
A TWELVE-INCH WAIST
AND FIFTY INCHES
LONG?

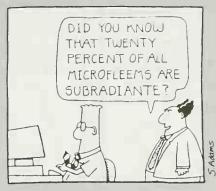
I ASK BECAUSE THERE ARE
NO HUMAN BEINGS WHO
COULD WEAR THESE PANTS,
AND ONE OF THE SECRETS
OF RETAIL SUCCESS IS TO
STOCK MERCHANDISE
THAT SOMEBODY
MIGHT WANT.

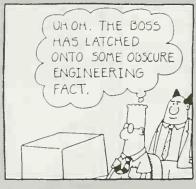




THIS CARD WAS REPORTED STOLEN. THE REAL OWN-ER WAS STRANGLED WITH HIS OWN PANTS JUST MINUTES AGO ON AISLE SIX...





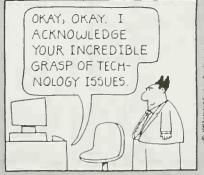






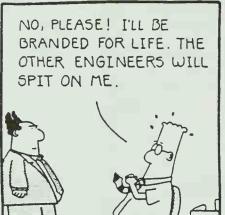










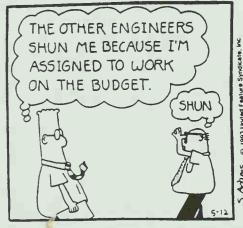


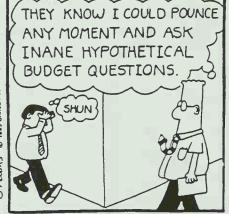










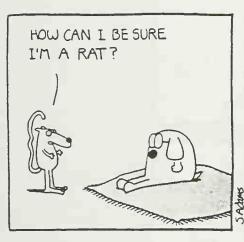






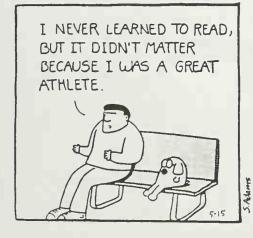












THEN CAME THE MULTI-MILLION DOLLAR CONTRACTS WHICH I SPENT ON DRUGS. EVENTUALLY I WAS BANNED FROM SPORTS. I QUIT DRUGS BECAUSE I COULDN'T AFFORD IT.



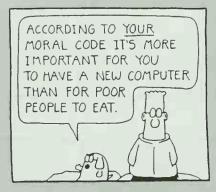
NOW I'M A MOTIVA-TIONAL SPEAKER. HAVE YOU MOTI-VATED ANYBODY TO BECOME ILLITERATE YET?











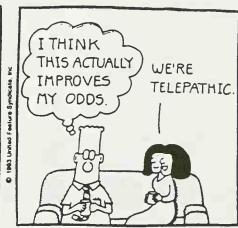






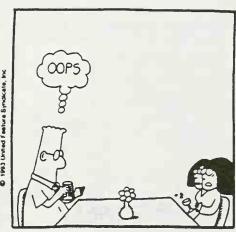






OUR LAST BLIND DATE
WAS INTIMIDATED
JUST BECAUSE WE'RE
TWO-HEADED AND
TELEPATHIC.





BELIEVE IT OR NOT, THIS
IS THE FIRST TIME I'VE
EVER DATED A TWOHEADED TELEPATH.



YOU MIGHT PICK UP A
STRANGE THOUGHT OR TWO,
BUT BELIEVE ME, THESE
ARE NORMAL THOUGHTS
FOR A GUY...

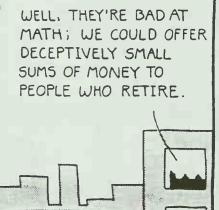




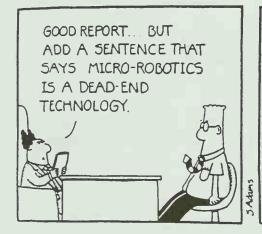
























MY PRODUCTIVITY
IS SHOT. I CAN'T
STOP DAYDREAMING
ABOUT IRENE IN
ACCOUNTING.



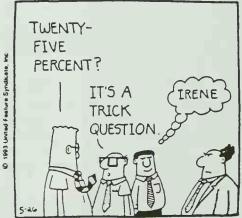
DO WHAT I DID. TRY TO PHASE OUT OF IT BY DAYDREAMING OF LAURA IN ENGINEERING, THEN MOVE TO THE ORDINARY-LOOKING BETTY IN MARKETING.



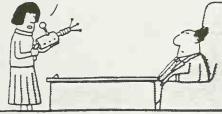
I UNDERSTAND THAT
YOU MEN ARE SPENDING THREE-QUARTERS
OF YOUR TIME DAYDREAMING ABOUT
ATTRACTIVE WOMEN.



DO YOU REALIZE
HOW MUCH TIME
IS BEING WASTED
HERE?



MY "DEFANTALATOR"
INVENTION CAN ELIMINATE
THE UNPRODUCTIVE AND
NAUGHTY THOUGHTS OF YOUR
MALE EMPLOYEES.



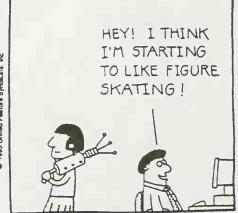
WE SUCCEEDED IN GETTING
MEN TO STOP ACTING
LIKE MEN, BUT IT
WASN'T ENOUGH. MEN
MUST STOP THINKING
LIKE MEN TOO.









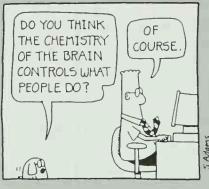




THE SCHOOLS SHOULD BE PREPARING THESE KIDS TO BE SCIENTISTS AND ENGINEERS. THAT'S THE ONLY WAY OUR ECONOMY WILL PROSPER.





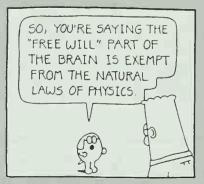




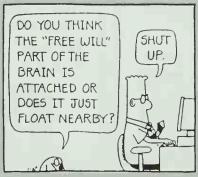














ACTUALLY, NORIKO, YOUR GENERATION WILL HAVE TO TAKE CLASSES AND WORK FULL-TIME YOUR WHOLE LIVES ... ASSUMING ANY JOBS EXIST.







THE ENVIRONMENT
IS A MESS! CRIME AND
POVERTY EVERYWHERE!!
WHO'S RESPONSIBLE?!!

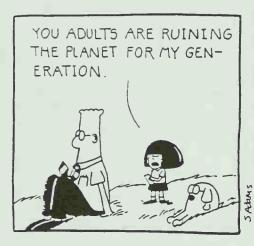
ADULTS,
LIKE HIM.





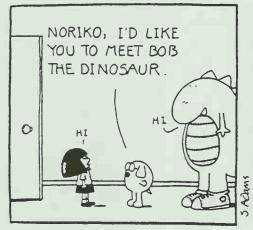
YOU KNOW OUR IMPLIED SOCIAL CONTRACT! YOU TAKE CARE OF THE KIDS, THEN WE TAKE CARE OF YOU WHEN YOU'RE OLD. THAT'S HOW IT'S SUPPOSED TO WORK.





















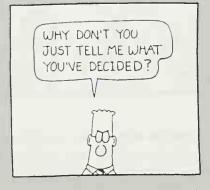






















THIS IS DOGBERT, WITH A BROADCAST E-MAIL MESSAGE TO ALL COMPUTER GEEKS... I DECLARE MYSELF TO BE YOUR LEADER. AND I NAME MY EMPIRE THE "VIRTUAL ELECTRONIC NATION OF DOGBERT," VENOD FOR SHORT.



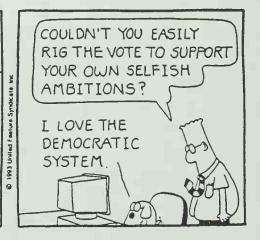
I ASSUME YOU'LL BE EXPLOITING THE SIMPLE PEOPLE OF VENOD FOR PERSONAL GAIN.

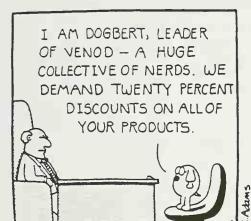
YEAH, IT'S A LEADERSHIP TRADITION.



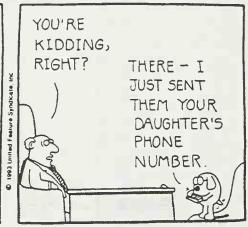
I'LL POLL THEM ABOUT
THEIR NEEDS, THEN USE
THEIR COLLECTIVE POLITICAL
AND ECONOMIC POWER TO
GET THEM WHATEVER THE
MAJORITY WANTS.

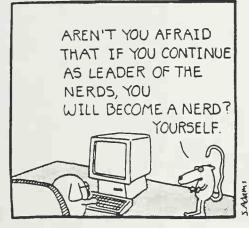


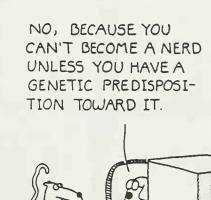


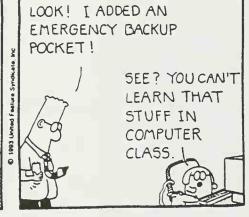








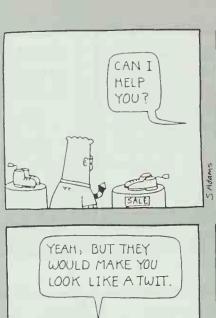
























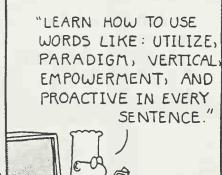












6-15

















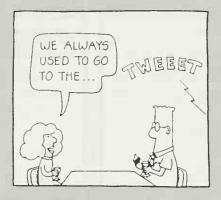






YOUR BUSINESS PLAN
MIGHT SAY "WE
STRIVE TO UTILIZE A
VARIETY OF TECHNIQUES
TO ACCOMPLISH A
BROAD SPECTRUM OF
RESULTS TOWARD THE
BOTTOM LINE."

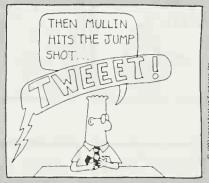








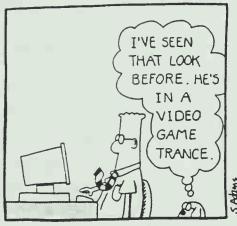






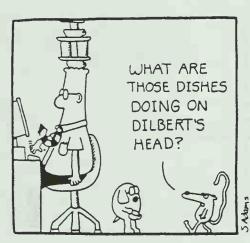




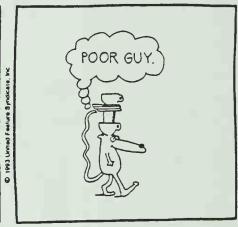








HE'S IN A VIDEO GAME
TRANCE. I'M TESTING
MY THEORY THAT HE
IS UNAWARE OF HIS
ENVIRONMENT AND HAS
NO DISCERNABLE
MENTAL ACTIVITY



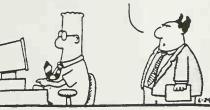
AS YOU KNOW, ALL
PROJECTS ARE ASSIGNED
ACRONYMS. UNFORTUNATELY, ALL THE GOOD
ONES HAVE BEEN USED.

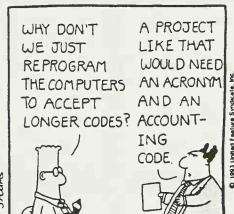
HAVE TO USE AN
ACRONYM FROM THIS
SHORT LIST OF SOMEWHAT
LESS DESIRABLE CHOICES.

ANY NEW PROJECT WILL



YESTERDAY WE RAN OUT OF ACRONYMS. TODAY WE USED OUR LAST ACCOUNTING CODE. WE'RE IN BIG TROUBLE.



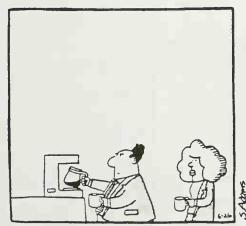


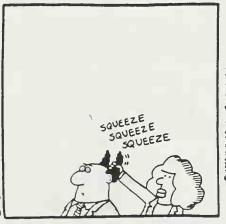






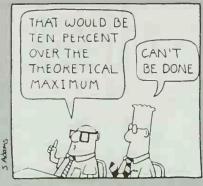




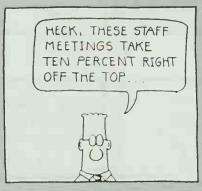










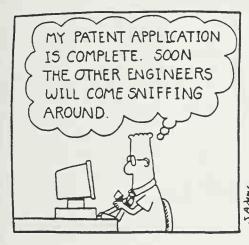


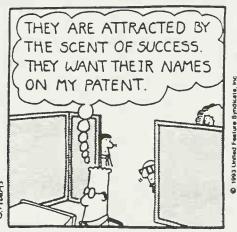




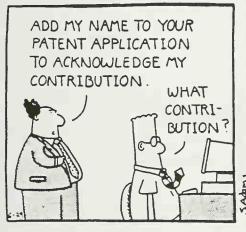


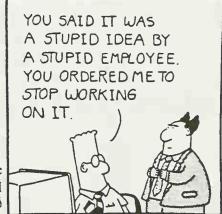




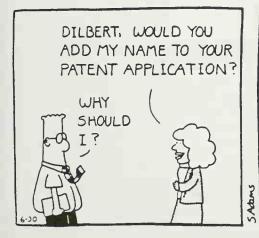


















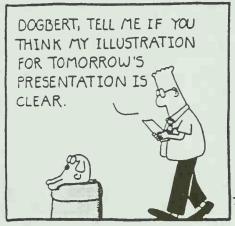
UNFORTUNATELY, THE PROFIT BUCKET IS NOT CONNECTED TO THE BUDGET BUCKET, SO THERE'S NO MONEY FOR A RAISE.



I THINK SOME RECOGNITION OF A JOB WELL-DONE IS APPROPRIATE HERE.



THANKS. IT WAS ONE OF MY BETTER EXCUSES.



AH, YES. YOU'RE SAYING THE FACE OF ELVIS WILL APPEAR ON A CREDENZA AFTER BEING STRUCK BY LIGHTNING.



THAT'S SUPPOSED TO BE
A VIDEO TELECONFERENCE.

I DIDN'T KNOW
YOU COULD DO
THAT WITH A
CREDENZA.

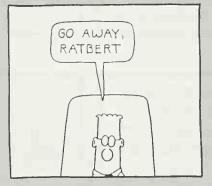




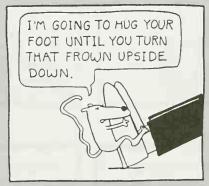
AND IN CONCLUSION,
I HATE YOU ALL.













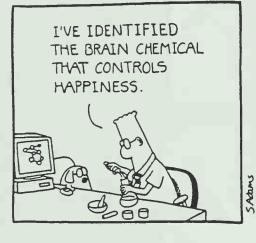


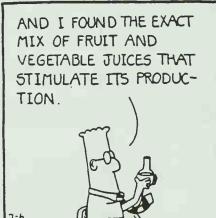


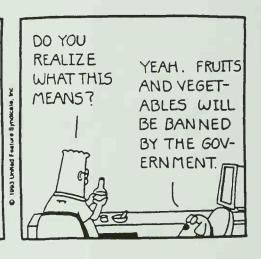




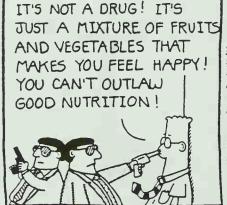


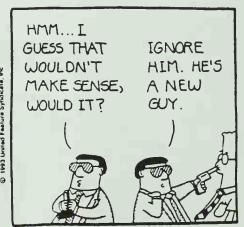


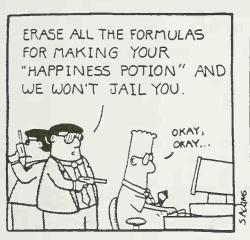






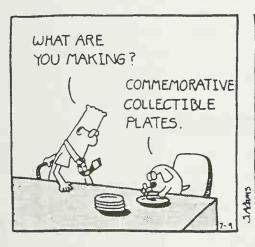




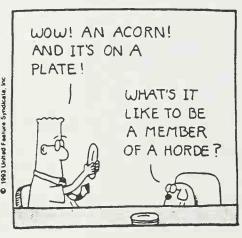




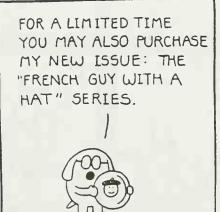










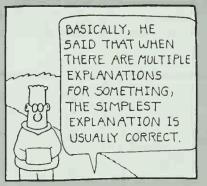


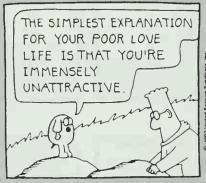




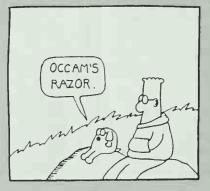




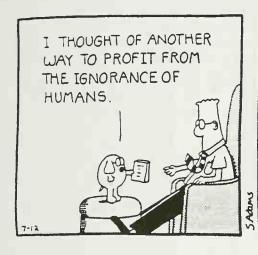




MAYBE OCCAM HAD
ANOTHER RULE THAT
SPECIFICALLY EXEMPTED
THIS SITUATION, BUT
HIS HOUSE BURNED
DOWN WITH ALL HIS
NOTES.
THEN HE
FORGOT.





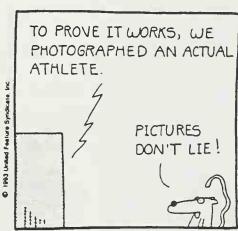




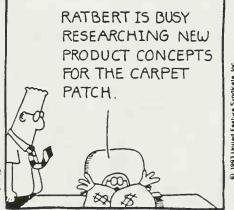




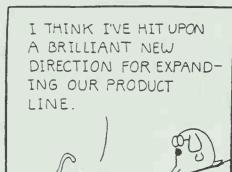


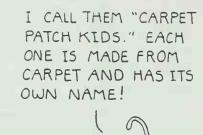








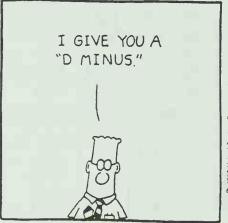




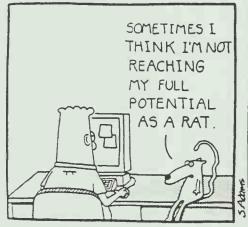




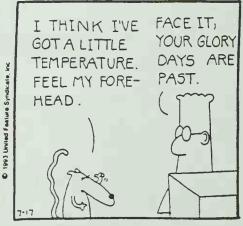
OUR NEWEST FAD
POLICY IS TO HAVE
SUBORDINATES
APPRAISE THEIR
BOSS'S JOB
PERFORMANCE.



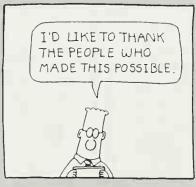










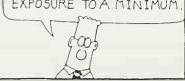


FIRST, I'D LIKE TO
THANK THE WOMEN
IN THE COMPANY WHO
HAVE REJECTED ME
OVER THE YEARS...





AND THANKS TO MY
CO-WORKERS FOR NEVER
TELLING ME ABOUT
IMPORTANT MEETINGS,
THUS KEEPING MY GERM
EXPOSURE TO A MINIMUM.





BUT WHAT MAKES
THIS AWARD SPECIAL
IS THAT EACH OF YOU
HAD TO GET SICK IN
ORDER FOR ME TO WIN.











I'LL BE REPRESENTING
YOU CORPORATE EMPLOYEES
IN A CLASS ACTION SUIT.
YOUR COMPANY HAS SUCKED
THE LIFE FORCE OUT OF YOU
AND TURNED YOU INTO
LITTLE RAGS.



MY FEE WILL BE ON A CONTINGENCY BASIS. THAT MEANS I GET THE ENTIRE SETTLEMENT PLUS I'LL USE YOU TO WAX MY BMW.





I'M FROM THE LAW FIRM
OF DOGBERT, DOGBERT
AND DOGBERT. I'M SUING
YOU FOR DRAINING THE
LIFE FORCE OUT OF YOUR
EMPLOYEES.



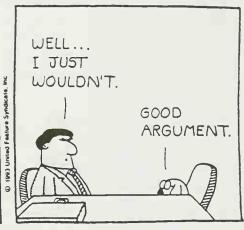
AFTER BEING DRAINED OF LIFE, EMPLOYEES ARE FORCED TO LEAVE THE COMPANY. THE LUCKY ONES GET JOBS AS RAGS FOR A CAR WASH, LIKE JOEY PISHKIN HERE.



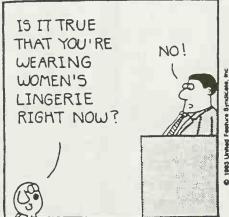


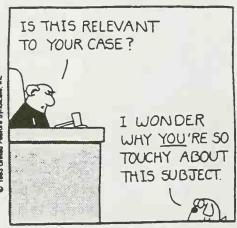






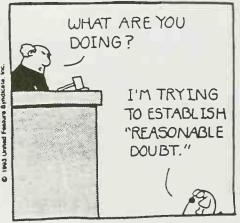


















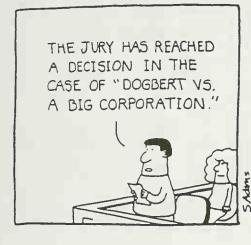






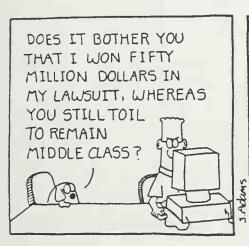




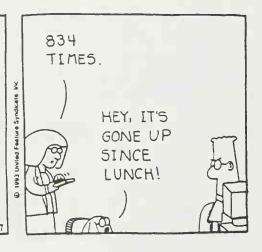


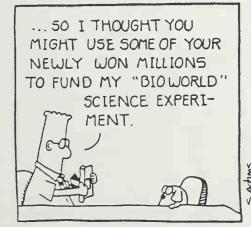






DOES IT BOTHER YOU
TO KNOW THAT I
COULD BUY YOU AND
SELL YOU ... HOW
MANY TIMES?

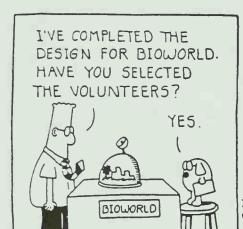


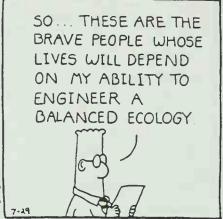


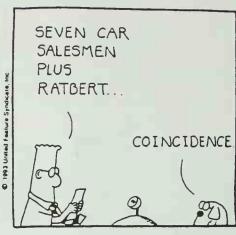
IT'S A COMPLETE ECOLOGY ENCLOSED IN AN
AIRTIGHT DOME. THE
SURVIVAL OF THE VOLUNTEERS WOULD DEPEND
ON MY FORESIGHT AND
ENGINEERING SKILLS.

GEE, I THOUGHT IT WOULD
BE HARDER TO TALK YOU
INTO IT.

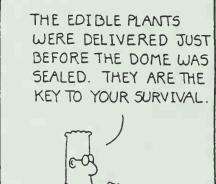
I GET TO
PICK THE
VOLUNTEERS
MYSELF.



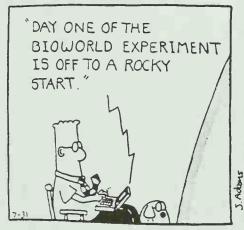




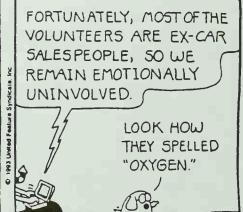






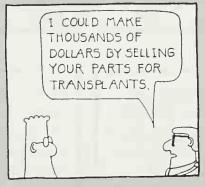














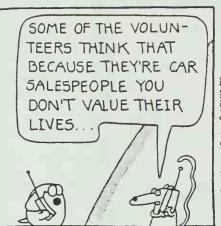


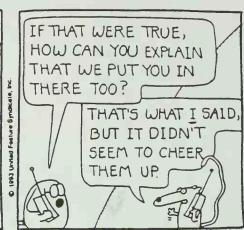














WE PRAY THERE WAS
NO SADISTIC INTENT
WHEN YOU CHOSE ONLY
CAR SALESPEOPLE FOR
THE EXPERIMENT...
PLEASE... AT LEAST LET
SOME AIR IN...



GEE, I REALLY
WANT TO HELP.
I'LL GO TRY TO
CONVINCE MY
BOSS TO SEE IT "SATURN"
YOUR WAY. DEALER

I'M
DIFFERENT!

IT USED TO BOTHER ME THAT THE AIR WAS GETTING POLLUTED AND UNBREATHABLE.



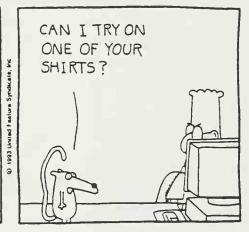
BUT I REALIZED THAT
RATS ARE HARDIER THAN
HUMANS — SO WE'LL GET
ALL YOUR STUFF AFTER
YOU WHEEZE
YOUR LAST BREATH!





AND THERE'S NO
SHORTAGE OF POTENTIAL
DISASTERS — YOU'VE
GOT GLOBAL WARMING,
OZONE DEPLETION,
AIR POLLUTION...





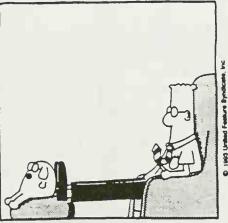


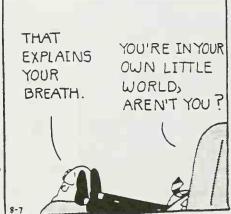
50 I'M DEDICATING
MY LIFE TO LEARNING
THE SCIENCE OF
PRESERVING HUMANKIND.

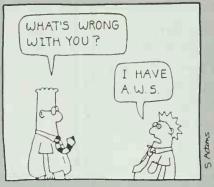






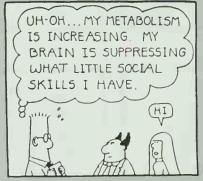












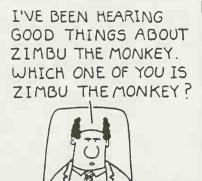








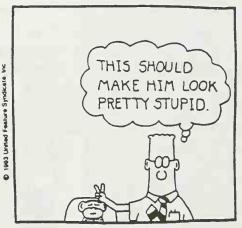
I'VE GOT TO CUT STAFF IN ENGINEERING. I'M TRY-ING TO DETERMINE WHICH ONE OF YOU IS MORE VALUABLE TO KEEP.







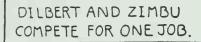








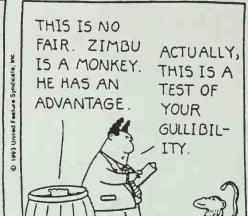


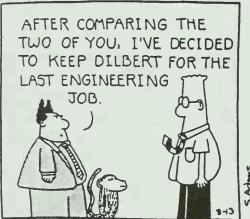




THE OBJECTIVE IS TO SEE HOW MUCH FUN YOU CAN HAVE IN THE BARREL. WHO WANTS TO GO FIRST?







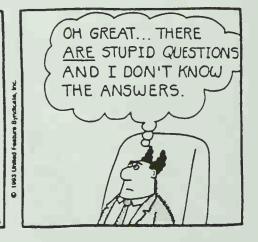
YES! I WIN, YOU
LITTLE BANANAEATING-FLEA-HOTEL!
HA HA HA HA!!!



DOES ANYBODY HAVE ANY QUESTIONS ABOUT OUR PLAN? ASK ME ANYTHING—THERE ARE NO "STUPID" QUESTIONS.



IF YOU CROSSED THE
INTERNATIONAL
DATE LINE ON YOUR
BIRTHDAY, WOULD
YOU STILL GET
PRESENTS?









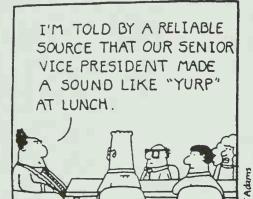






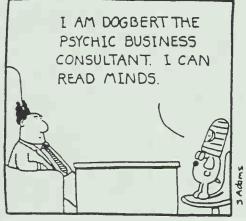






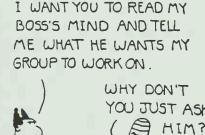


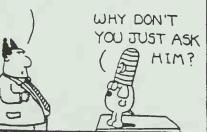








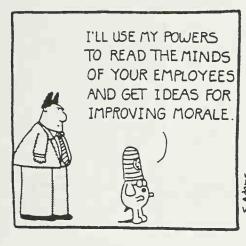




ASK HIM?? I CAN'T DO
THAT. HIS CALENDAR IS
BOOKED FOR MONTHS.
AND I NEVER UNDERSTAND
WHAT HE SAYS ANYWAY.























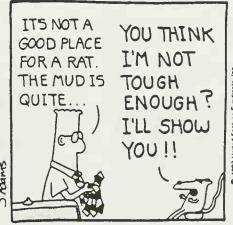










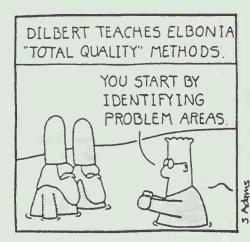






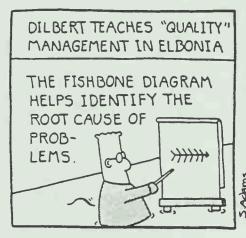


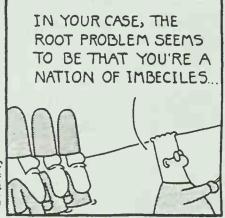


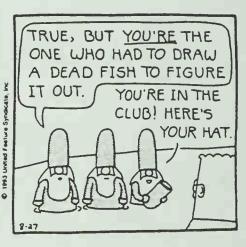


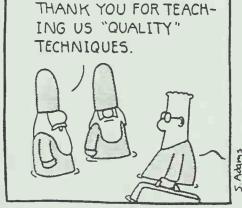




















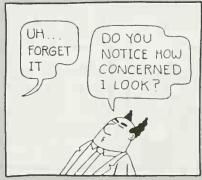




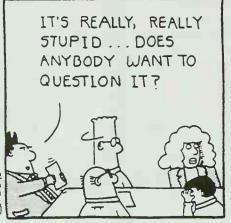


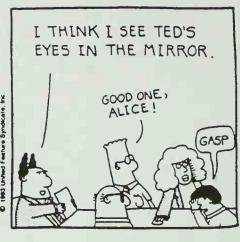


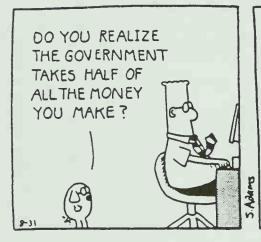












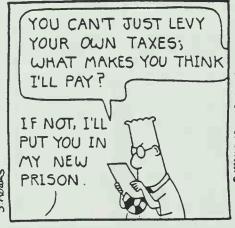
AND THE MAJORITY OF PEOPLE ARE TOO YOUNG TO WOTE, OR DIDN'T BOTHER TO VOTE, OR VOTED FOR THE LOSER.
... AND NOBODY ALIVE VOTED FOR OUR CONSTITUTION.

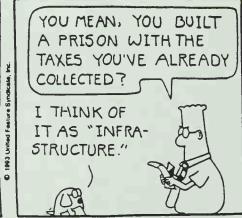


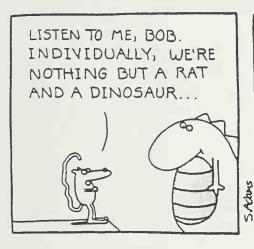
IT'S NEVER GOOD WHEN
YOU HAVE THESE INSIGHTS.

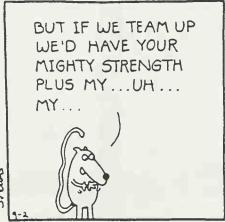
I'VE DECIDED
TO LEVY MY
OWN TAX ON
PEOPLE.

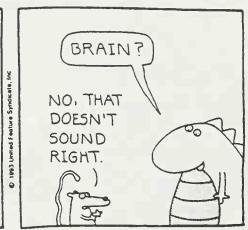




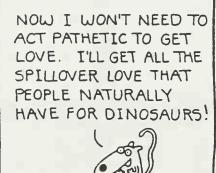










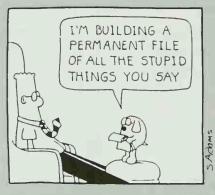


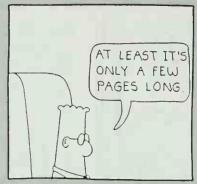


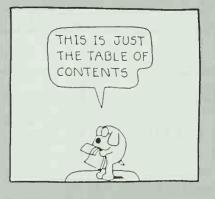


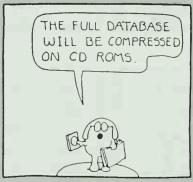


















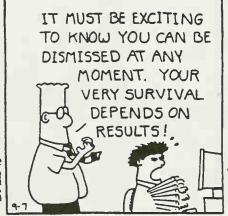




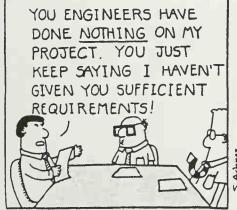












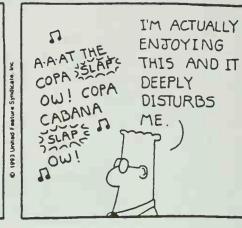
I DON'T KNOW WHAT ELSE YOU NEED AND YOU WON'T TELL ME WHAT YOU NEED!! IS THIS JUST YOUR WAY OF AVOIDING WORK??!

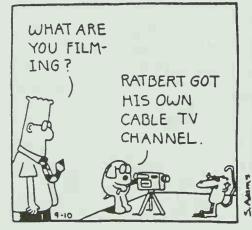


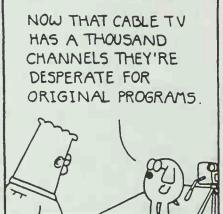




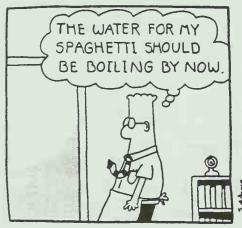




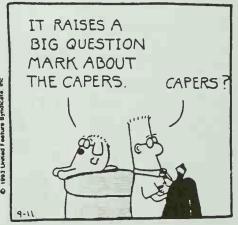










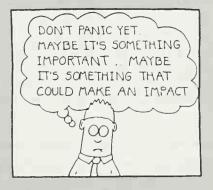




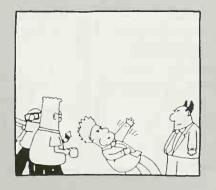








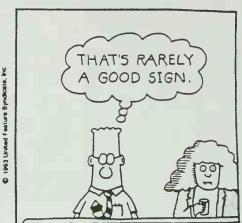














FOR A LARGE FEE I WILL
TELL THE WORKERS THAT
THE PROBLEMS IN THE
COMPANY ARE THEIR
FAULT, NOT YOURS. IT'S
THE LATEST MANAGEMENT FAD.





YOU BLAME THE SENIOR EXECUTIVES, BUT IT IS YOU — THE INDIVIDUAL EMPLOYEE — WHO MUST BUILD INNOVATIVE NEW PRODUCTS AND PIONEER NEW MARKETS.



WORD PROCESSOR.

I WAS HIRED TO

TYPE.

I'VE SEEN YOUR

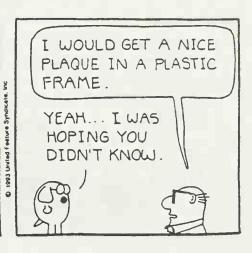
TYPING. THAT

STINKS TOO.

BUT I'M JUST A



DO YOU REALIZE HOW MUCH YOU COULD GAIN PERSONALLY BY MAKING THE COMPANY A SUCCESS?





I HAD NO INSIGHTS SO I BULKED IT UP BY ADDING WITTY ANALOGIES.



"HIS HEAD WAS LIKE A HOLLOW PUTTY BALL ATTACKED BY TWO POINTY DUST BUNNIES."



RATBERT, DID YOU KNOW
THAT YOUR BRAIN AUTOMATICALLY COORDINATES
MILLIONS OF ACTIVITIES
EVERY SECOND?

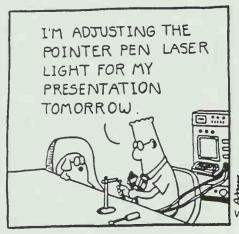


IMAGINE IF IT GOT JUST A LITTLE BIT CONFUSED - ALL THOSE NEURONS FIRING RANDOMLY...



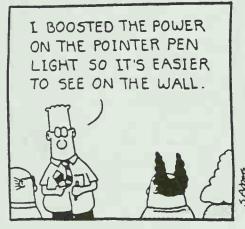
YOU DON'T ADD MUCH TO A CONVERSATION, BUT YOU'RE EASILY THE BEST LISTENER I'VE EVER MET.









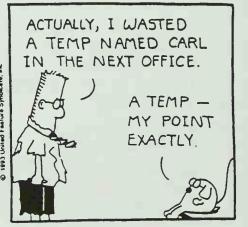




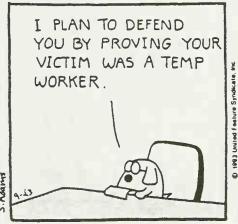




YOU NEVER SEEM TO
GRASP THE HUMOR IN
THESE SITUATIONS.
IT'S NOT AS IF YOU
CAUSED ANY PERMANENT
DAMAGE IN THE
OFFICE.









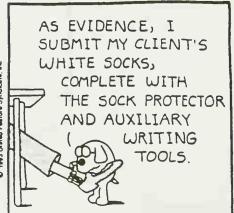








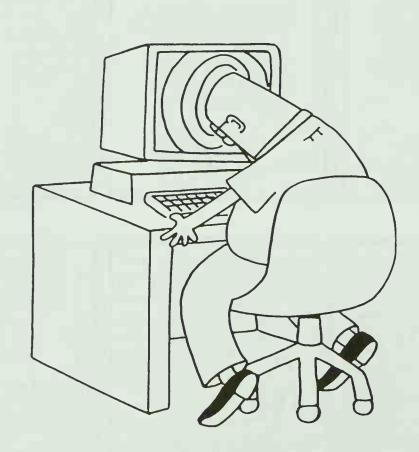




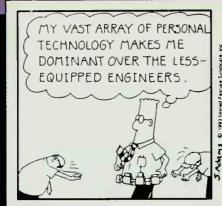


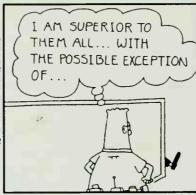






UPC







Dilbert is the comic strip for the down-sizing, techno-talking workplace of the Sus. Cartoonist Scott Adams provides an outrageously fresh and farcical take on the work-a-day world and Dilbert's own pathetic life:

- In the sensory deprivation chamber (his cubicle)
- With his therapist (who tells him to drink beer until he feels handsome)
- Playing Frisbee with his power-hungry dog, Dogbert (who shoots, not chases, the Frisbee) and
- Waging daily battles with ignorant management and clueless co-workers.

Adams brings real-life experience (a frightening thought!) to the daily strip via his seventeen years in the business world and his communications with beleaguered corporate types who e-mail him daily.

Dilbert's fans search for him daily in more than 800 newspapers and on the Internet, where Dilbert is the number one comic strip. "The Dilbert Zone," a multi-feature update on Dilbert news, appears on United Media's World Wide Web site.

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