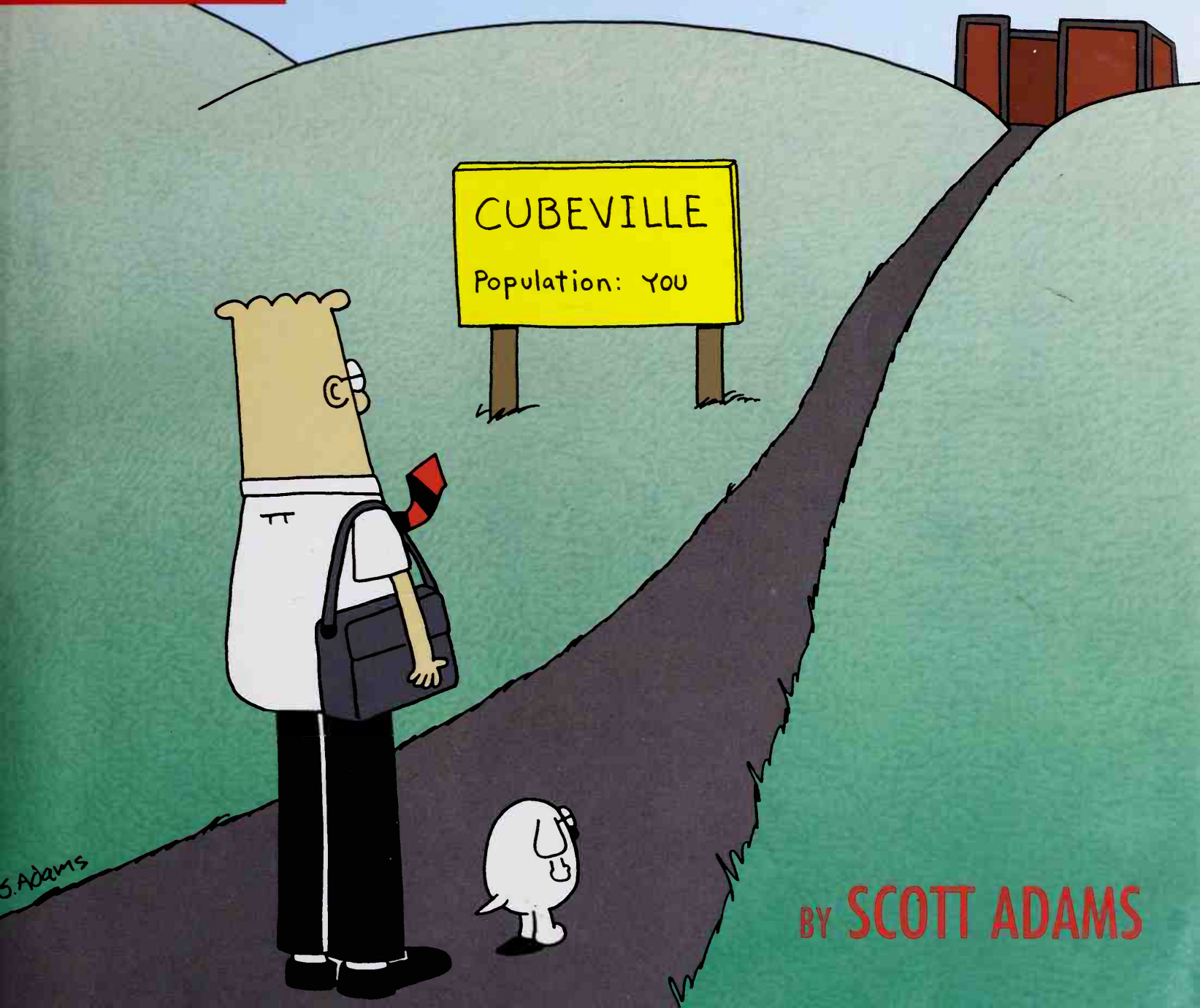


JOURNEY TO CUBEVILLE

A DILBERT™ BOOK



BY SCOTT ADAMS



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JOURNEY TO CUBEVILLE

by SCOTT ADAMS

Andrews McMeel
Publishing

1994, 2004

JOURNEY TO CUBEVILLE

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Publishing

Kansas City

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98 99 00 01 02 BAM 10 9 8 7 6 5 4 3 2 1

ISBN: 0-8362-7175-0 hardback
0-8362-6745-1 paperback

Library of Congress Catalog Card Number: 98-85334

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For Pam "Ah likes to read" Okasaki

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Introduction

Rather than fill this page with a frivolous book introduction that you would soon forget, I thought it would be better to answer all of your questions about the nature of the universe. It's more work for me, but you're worth it. Here are the questions I get most often:

Q: I'm a student studying to be an engineer. Is it my fate to sit in a cubicle?

A: No, it's unlikely that you'll be sitting. Recent studies show that if employees are piled like firewood, up to forty can be stored in one cubicle. It's not an ideal arrangement, but you'll get used to it. One thing they don't teach you in school is that you can get used to anything if someone forces you.

Q: Do praying mantises burp?

A: Yes, if they run with their mouths open. That causes huge air pockets to form in their thoraxes, not to mention their boraxes and their pickaxes. That air has to go someplace, otherwise the praying mantis becomes bigger and bigger until eventually it buys dark glasses and becomes Howard Stern. But that only happened once.

Q: Is the planet controlled by a secret society of highly intelligent people?

A: No, we don't like to think of ourselves as a "society." It's more of a cabal. By the way, what was your home address? We'd like to send you something.

Q: Where's the rest of the moon when it's not a full moon?

A: When they landed on the moon in 1969, the astronauts shoveled most of the moon's surface into special containers and took it home. They would have taken the whole thing, but they needed to keep some dirt there to hold the flag up. If you see something that looks like a full moon, that's either a false memory or someone playing a practical joke on you.

I hope that answers all of your questions. If I missed anything, I'll handle it in the next book. In the meantime, if you would like to join the cabal of highly intelligent people, it also goes by the name of Dogbert's New Ruling Class (DNRC). After Dogbert conquers the planet, he'll make everyone outside the DNRC our personal servants. If you're tired of getting up to fetch your own beverages, this is the solution for you. To become a member, all you need to do is put your name on the list to receive the totally free DNRC newsletter, which is published according to the rigorous "whenever I feel like it" schedule. That's about three or four times a year.

To subscribe, send e-mail to listserv@listserv.unitedmedia.com in the following format:

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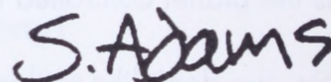
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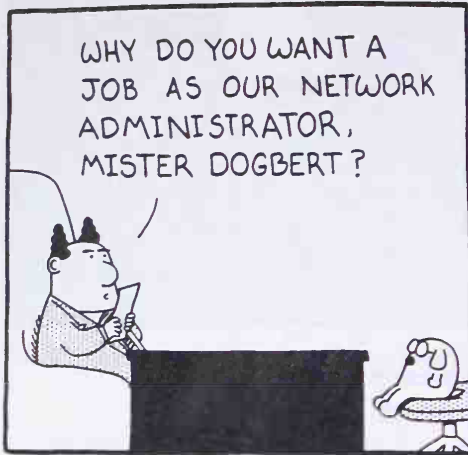
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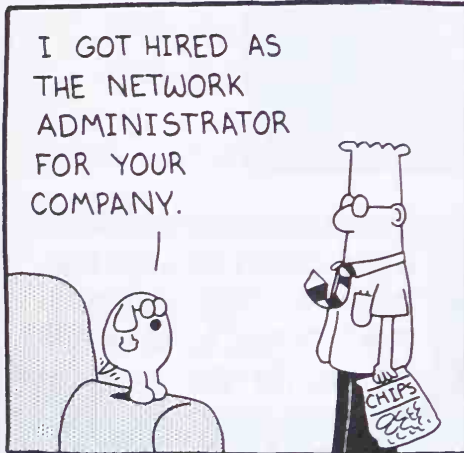
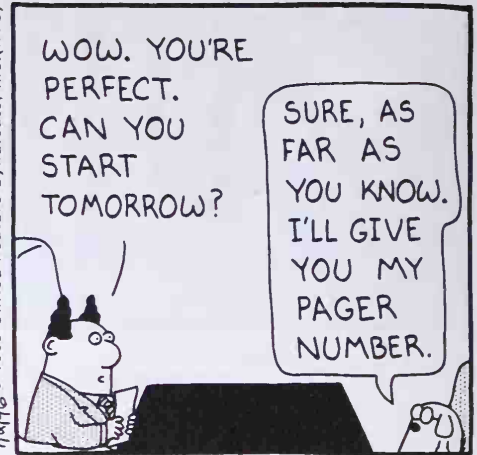




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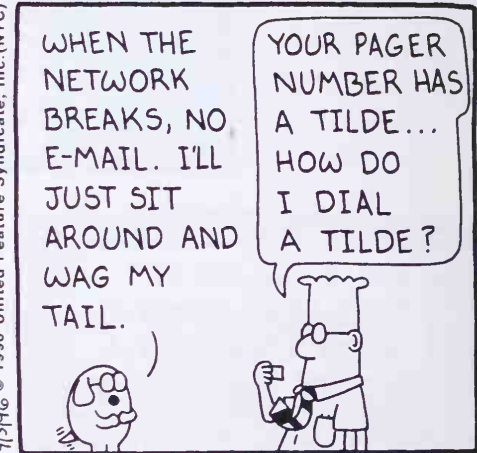
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NETWORK ADMINISTRATOR

I HAVE FORGOTTEN MY PASSWORD. I HUMBLY BEG FOR ASSISTANCE.

I HAVE NO TIME FOR BORING ADMINISTRATIVE TASKS, YOU FOOL! I'M BUSY UPGRADING THE NETWORK!

YOU COULD HAVE GIVEN ME A NEW PASSWORD IN THE TIME IT TOOK TO BELITTLE ME.

YES, BUT WHICH OPTION WOULD GIVE ME JOB SATISFACTION?

AS NETWORK ADMINISTRATOR I CAN TAKE DOWN THE NETWORK WITH ONE KEYSTROKE.

AAGH!!!
WAAA!!!
AEEE!!
EEEK!!
MY WORK!!!

IT'S JUST LIKE BEING A DOCTOR BUT WITHOUT GETTING GOOKY STUFF ON MY PAWS.

THE NETWORK ADMINISTRATOR

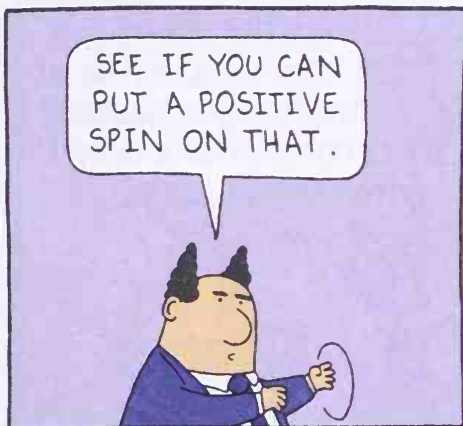
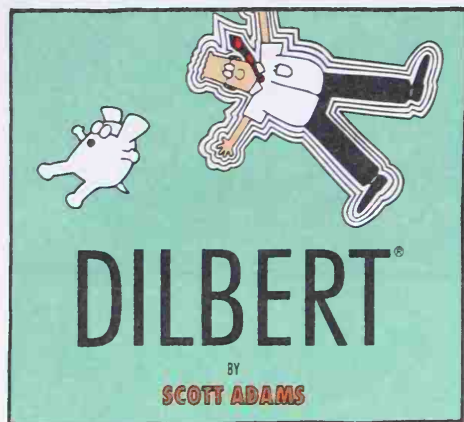
CAN YOU PROGRAM THE ROUTERS TO BLOCK EMPLOYEES FROM ALL FUN WEB SITES?

WHY STOP THERE? I CAN PROGRAM THE ROUTERS TO BLOCK ALL USELESS ACTIVITIES.

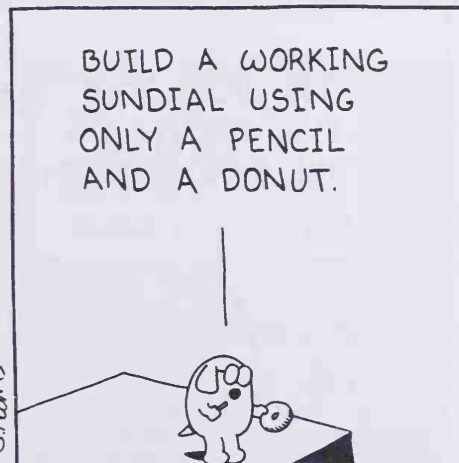
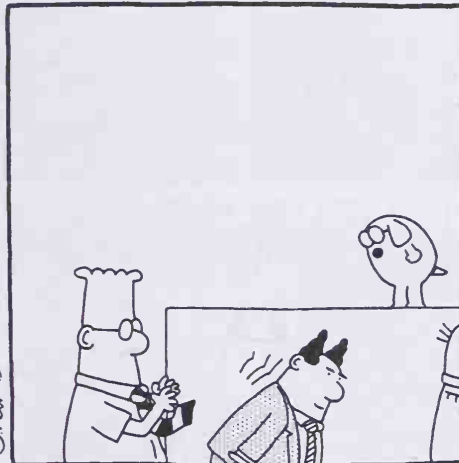
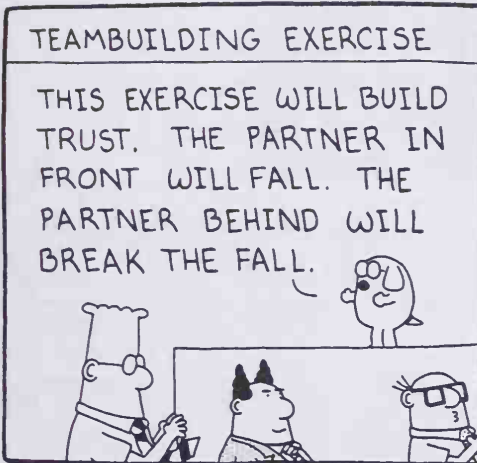
HOW LONG WILL THAT TAKE?

DONE.

I'VE SEEN YOUR BUSINESS PLAN.



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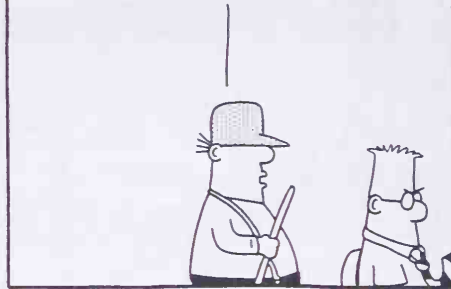
TEAMBUILDING EXERCISE

IT'S HOPELESS! YOU'RE LOSERS! WE'LL NEVER MAKE A SUNDIAL OUT OF A PENCIL AND AN EATEN DONUT!



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HEE HEE! ALL YOU HAD TO DO WAS STICK THE PENCIL IN THE DONUT.



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WE JUST BROKE ALL KINDS OF UNION RULES.

BUT HEY! LOOK AT THE SHADOW FROM THE PENCIL!



THE COMPANY ANNOUNCED THAT WE WILL "ABANDON OUR STRATEGY OF MAKING GOOD PRODUCTS..."



S. Adams

FROM NOW ON WE'LL "PURSUE A DESPERATE STRATEGY OF MERGERS, BUSINESS SPIN-OFFS, FRUITLESS PARTNERSHIPS AND RANDOM REORGANIZATIONS."



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"AND WE'LL ACCELERATE OUR PROGRAM OF PAYING THE GOOD EMPLOYEES TO LEAVE."

STOCK PRICE?

UP THREE POINTS.



IN TODAY'S NEWS, OUR COMPANY HAS DECIDED TO BUY ANOTHER DYING COMPANY IN A BUSINESS WE DON'T FULLY UNDERSTAND.



S. Adams

OUR STOCK ROSE FIVE POINTS ON THE ANNOUNCEMENT.

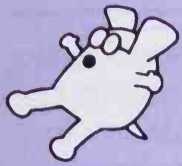


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WHY DOES OUR STOCK GO UP EVERY TIME WE DO SOMETHING BONEHEADED?

I LIKE TO THINK OF IT AS OUR COMPETITIVE ADVANTAGE.



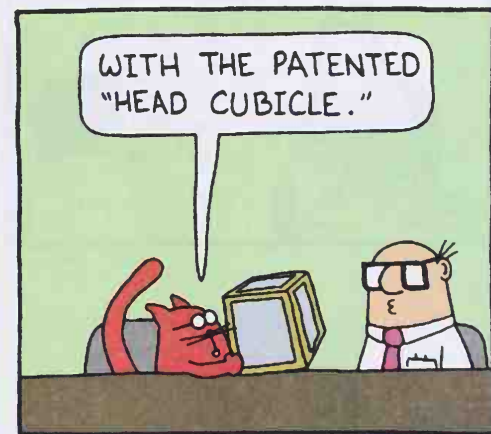
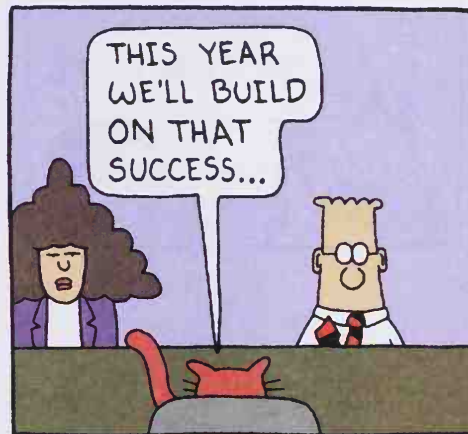
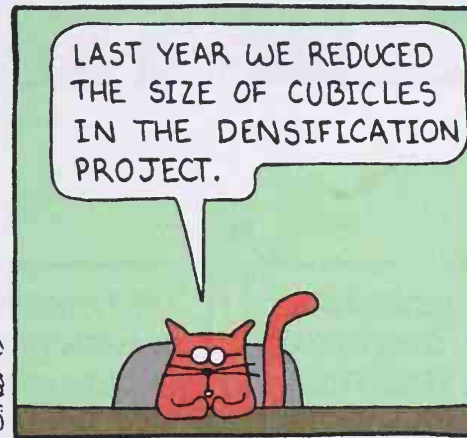


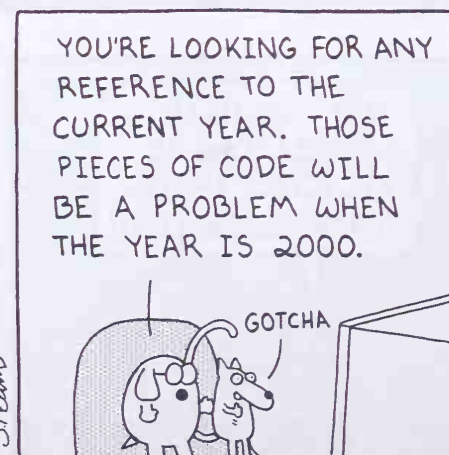
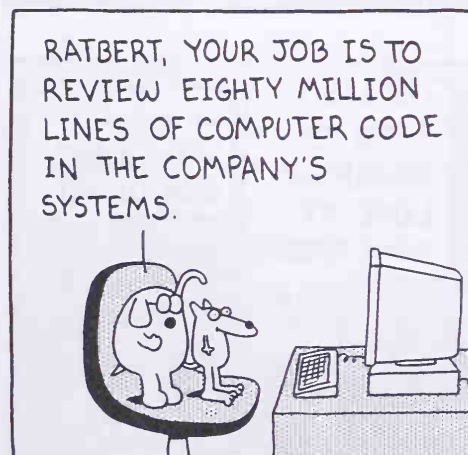
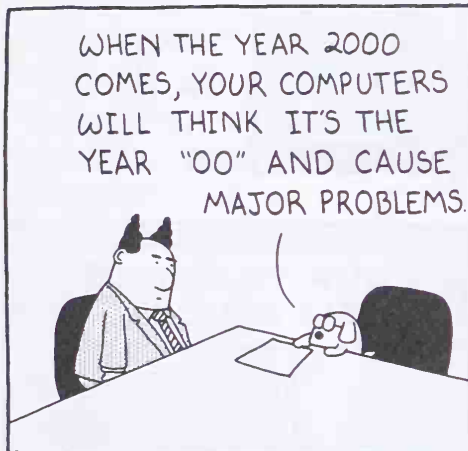
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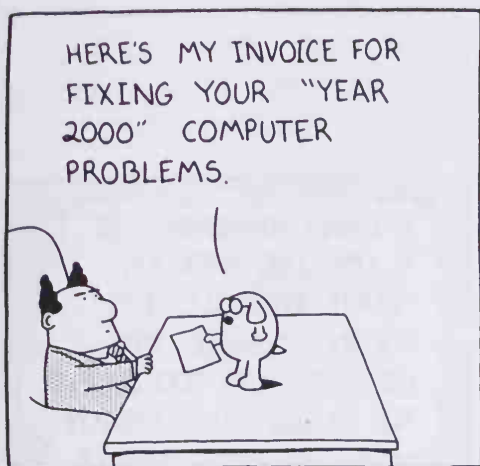


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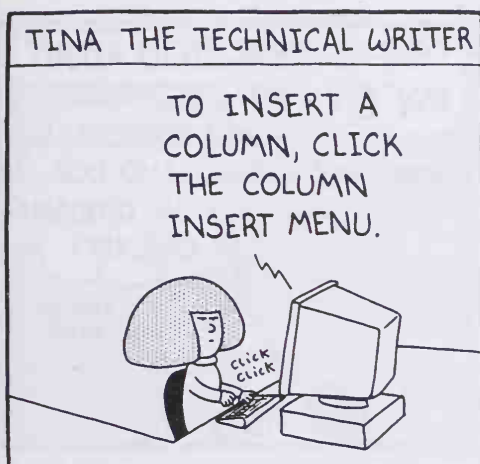
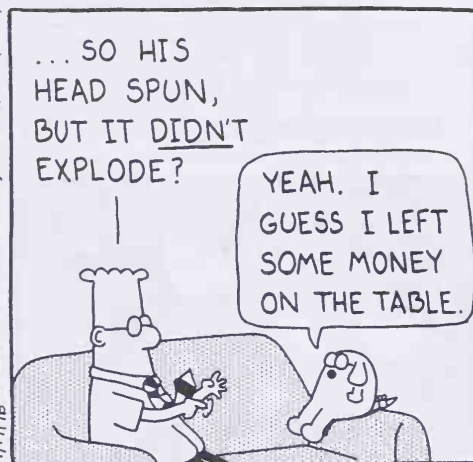




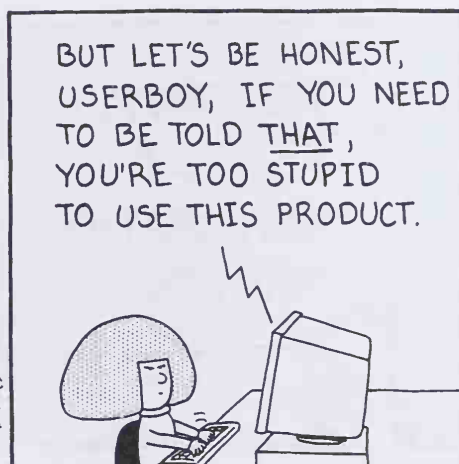
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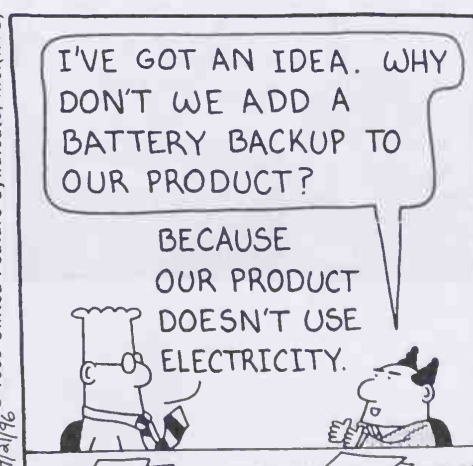
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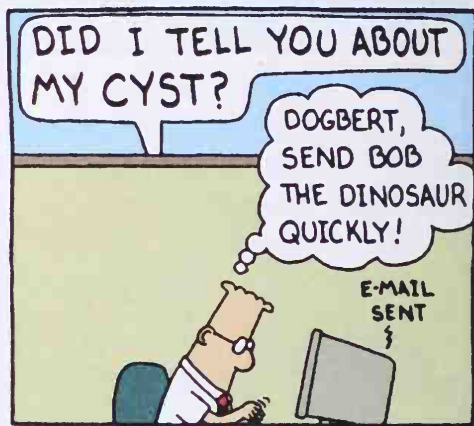
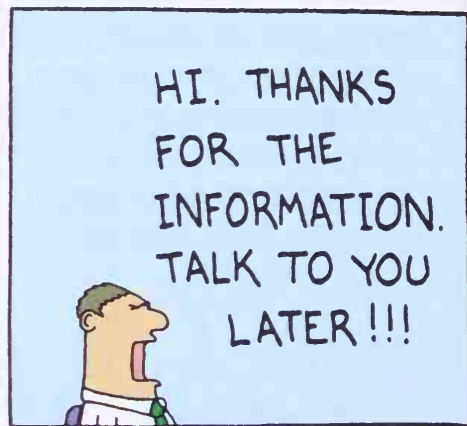
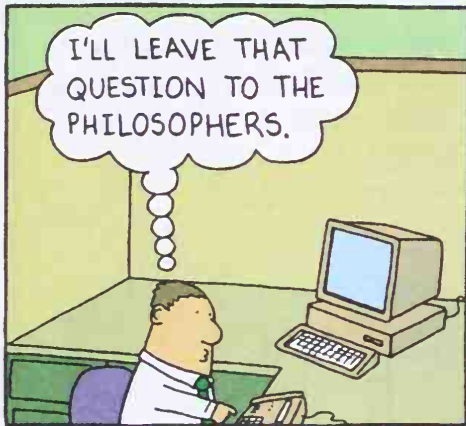
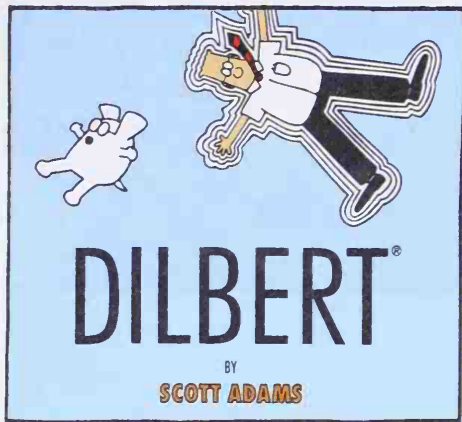


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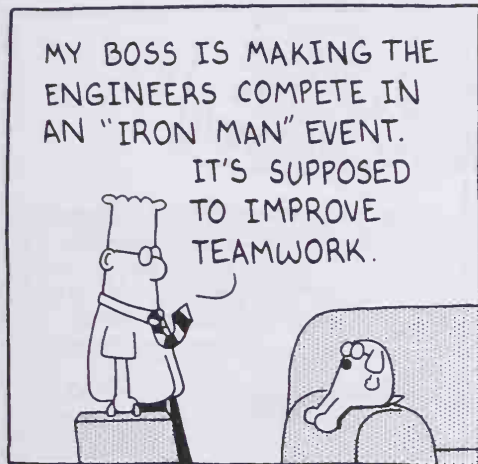
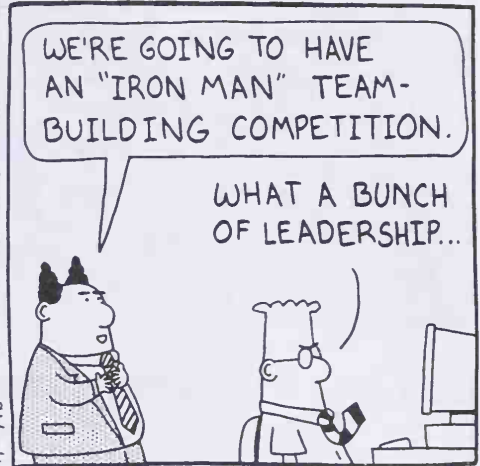




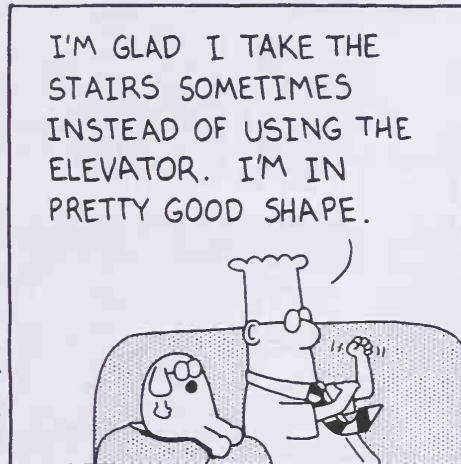
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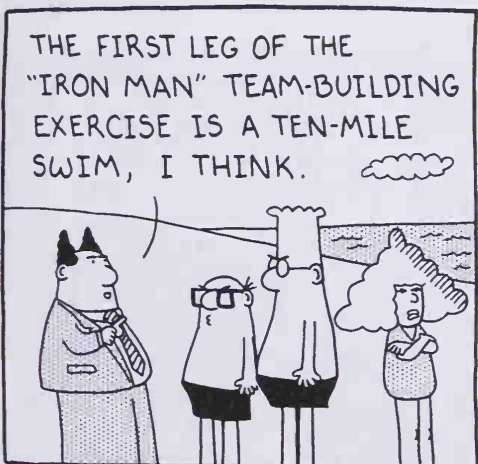
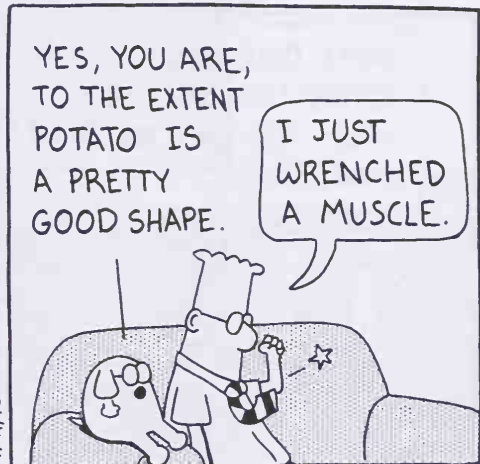
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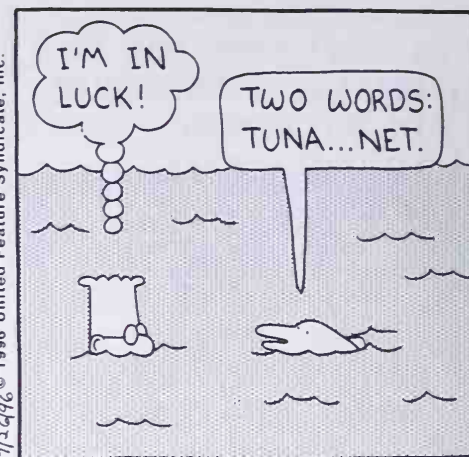


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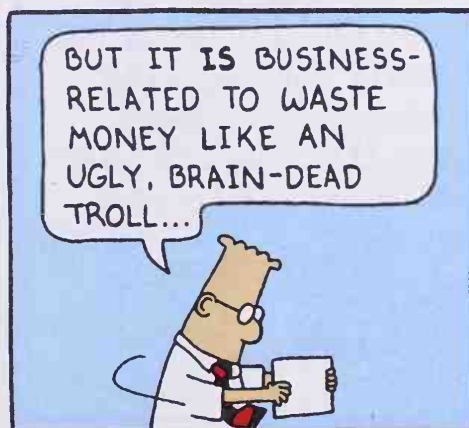
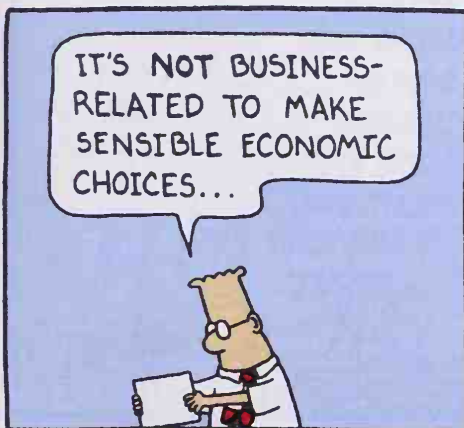
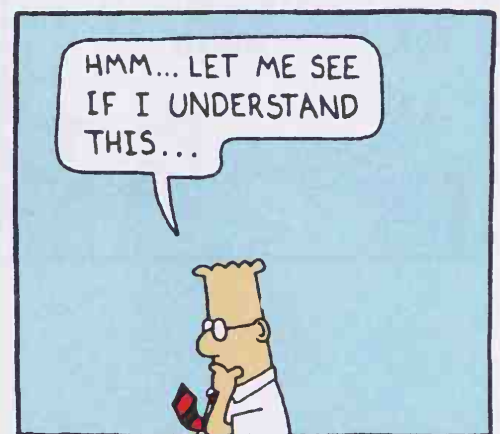
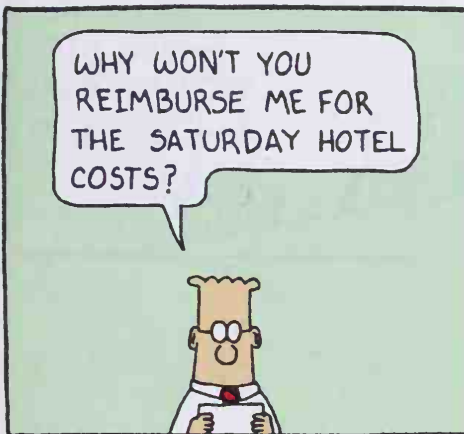


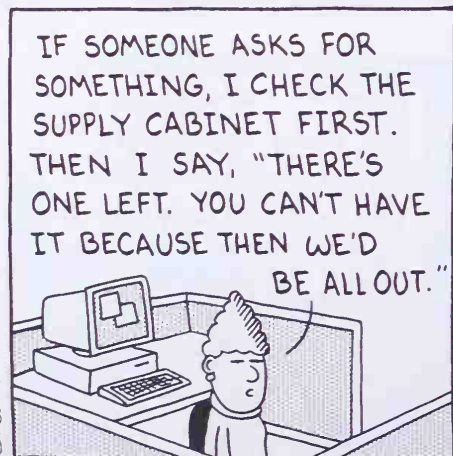
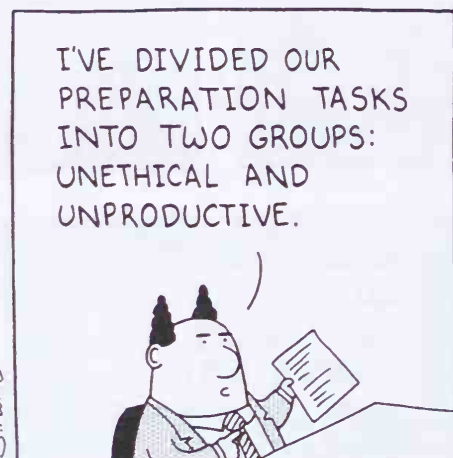


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I NEED TO DOCUMENT
YOUR JOB PROCESSES
TO SATISFY OUR ISO
9000 REQUIREMENTS.

OKAY.

I TRY TO ANTICIPATE
THE SHIFTING POLITICAL
WINDS. THEN I WRAP
MYSELF IN THE RELEVANT
BUZZWORDS AND TRY TO
ACHIEVE IMPORTANCE
WITHOUT ADDING VALUE.

WHAT'S
YOUR
JOB
TITLE?

DIRECTOR OF
ISO 9000
QUALITY
PROCESS
DESIGN.

YOUR PRODUCT LOOKS GOOD,
BUT YOU CAN'T BE OUR
SUPPLIER UNLESS YOUR
COMPANY IS ISO 9000
CERTIFIED.

SO... YOU DON'T CARE
HOW BAD OUR INTERNAL
PROCESSES ARE, AS
LONG AS THEY'RE WELL-
DOCUMENTED AND USED
CONSISTENTLY?

THAT'S
RIGHT.

OUR DOCUMENTED
PROCESS SAYS I
MUST NOW
LAUGH IN YOUR
FACE AND DOUBLE
OUR PRICE.

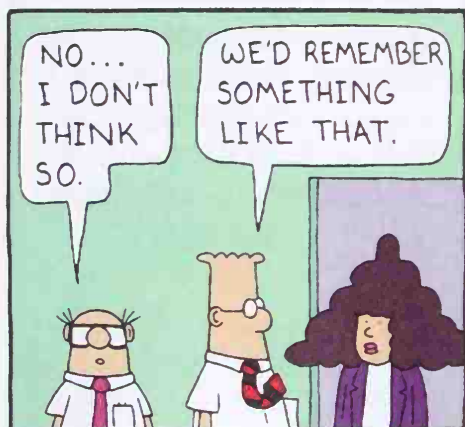
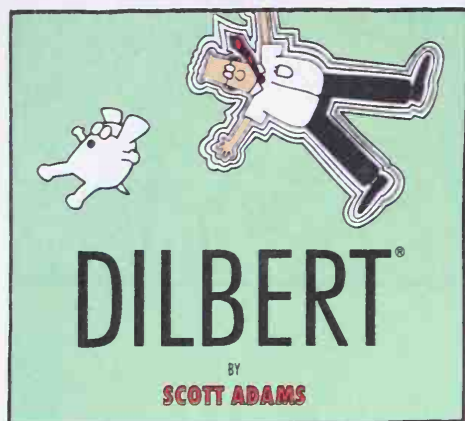
YOU KNOW
WHAT'S
FUNNY?

I'LL TELL
YOU.

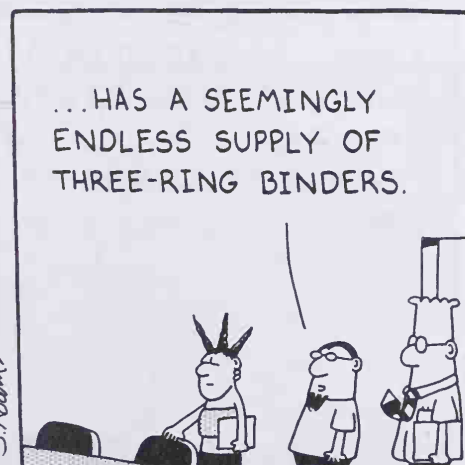
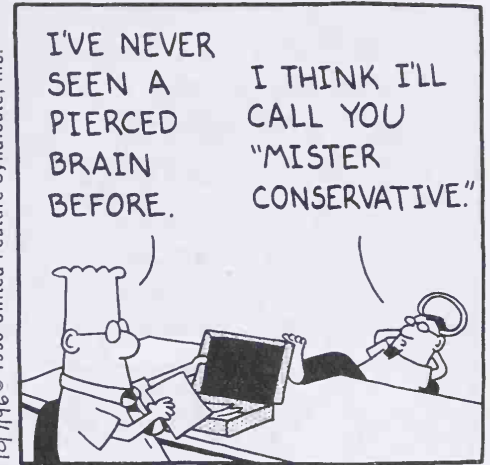
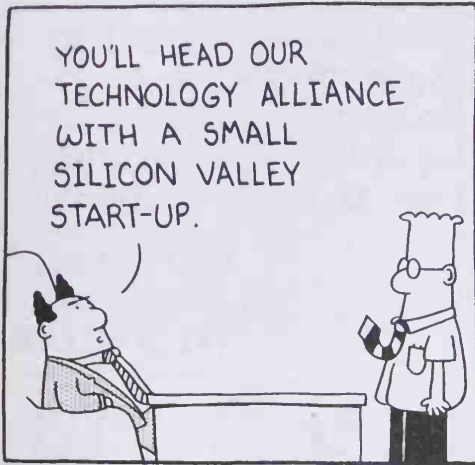
YOU'RE WORKING
HARD. I'M DOING
NOTHING. IN A
HUNDRED YEARS
WE'LL BOTH BE DEAD.

YOU MIGHT NOT
NEED TO WAIT
THAT LONG.

I THINK I'LL
SPREAD SOME
JOY OVER
THIS WAY.



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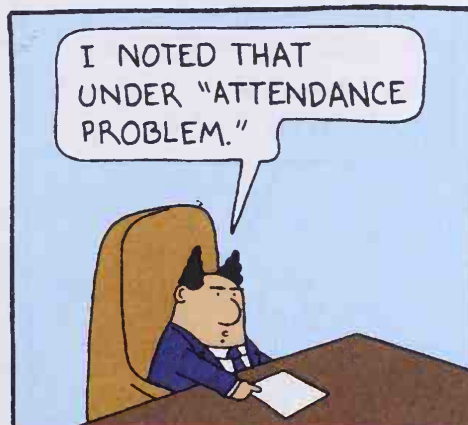


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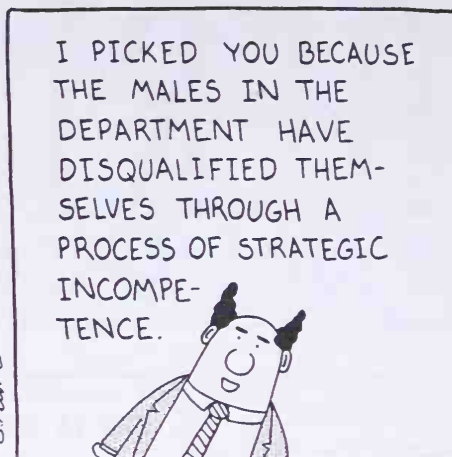
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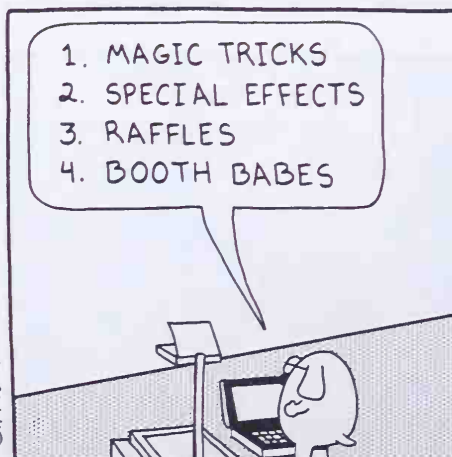
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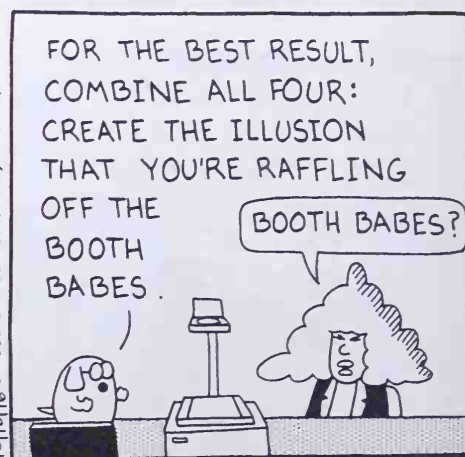
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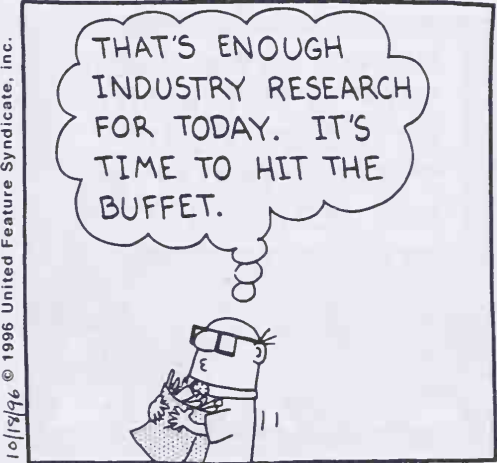
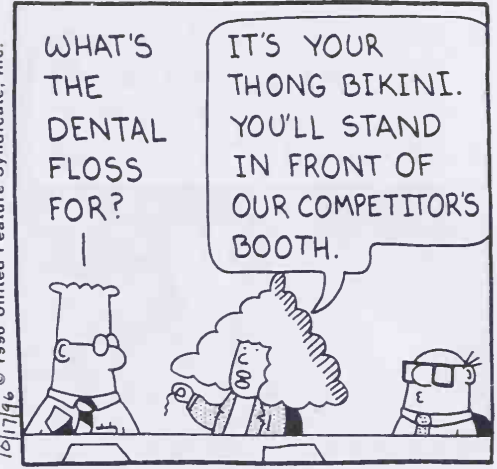


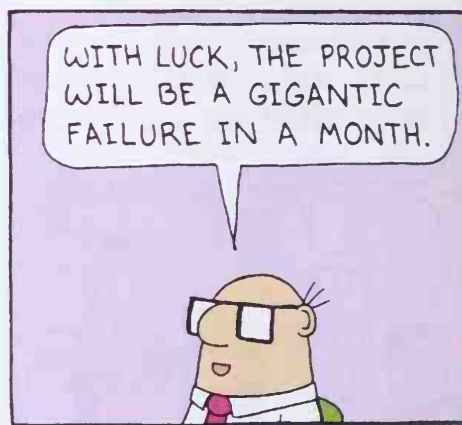
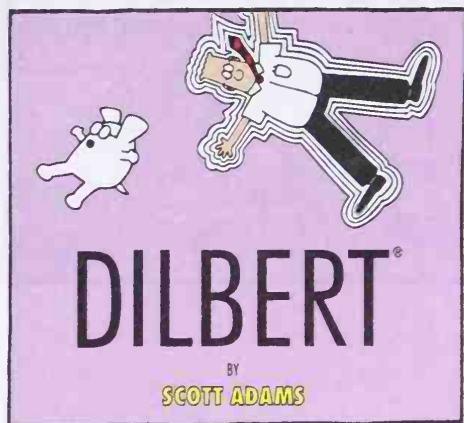
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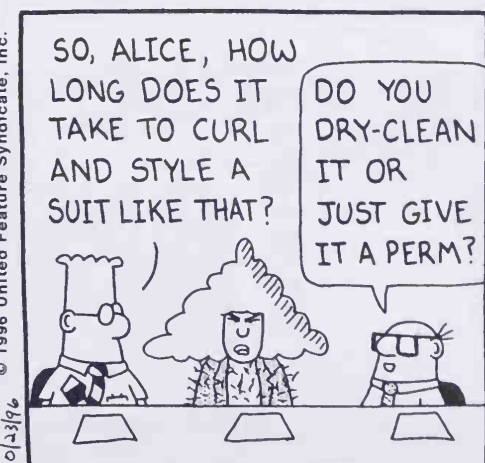
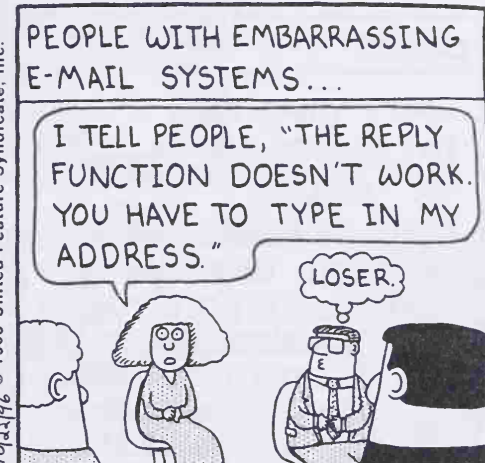
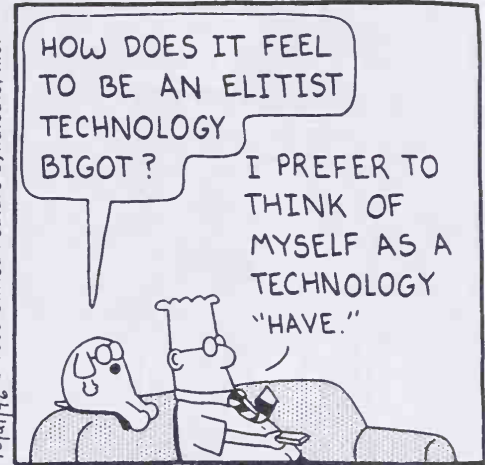
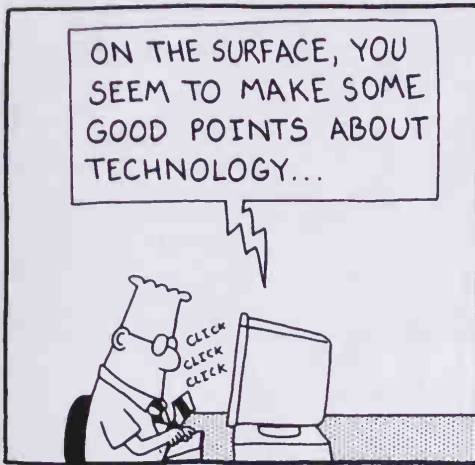


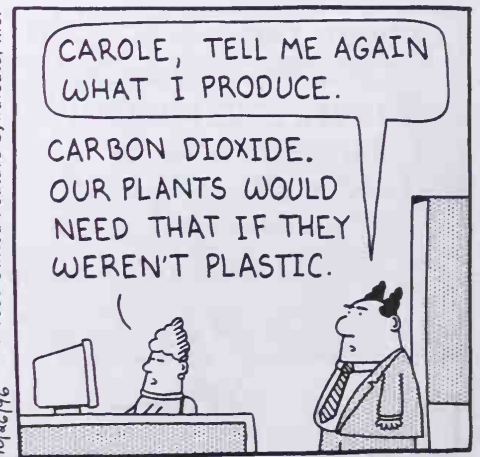
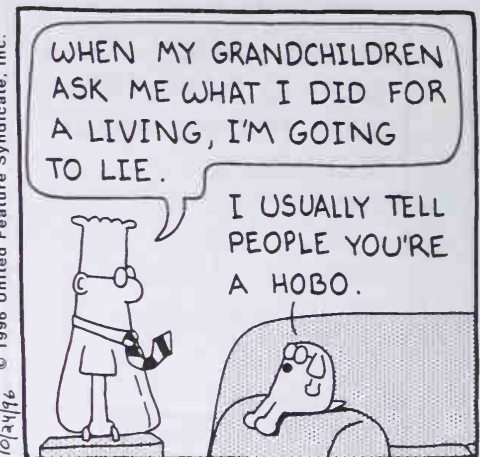
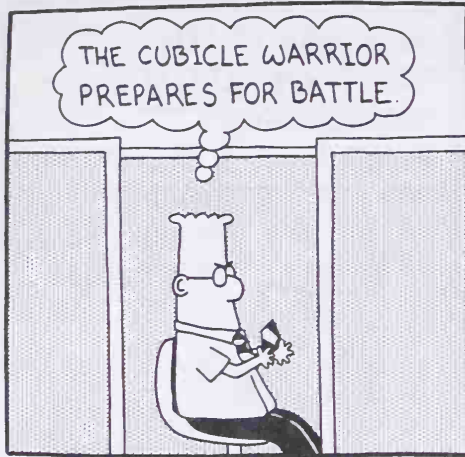
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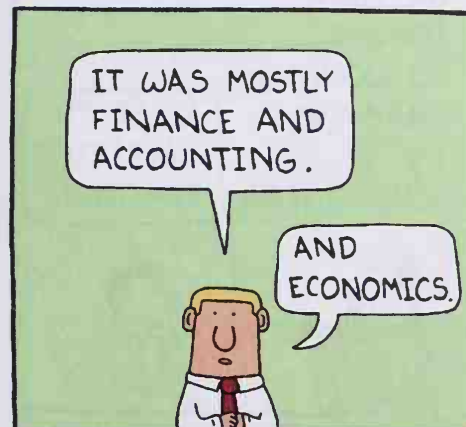
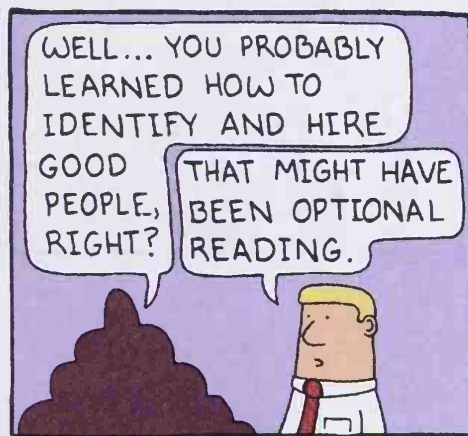




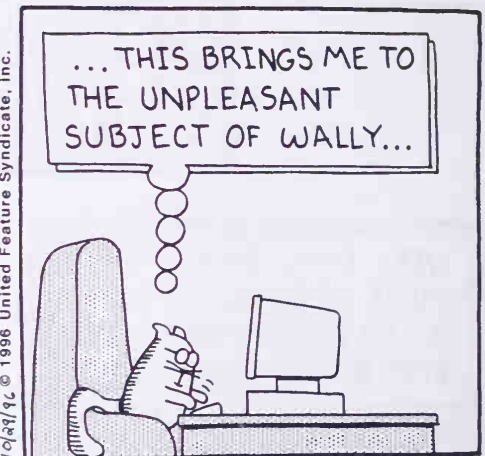
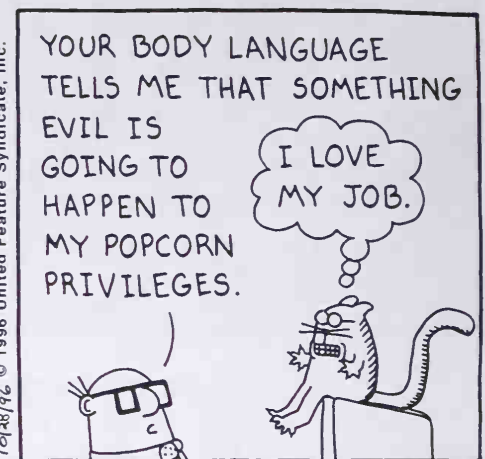
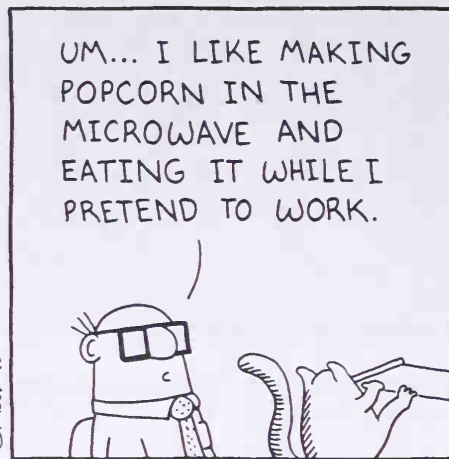
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BY

SCOTT ADAMS



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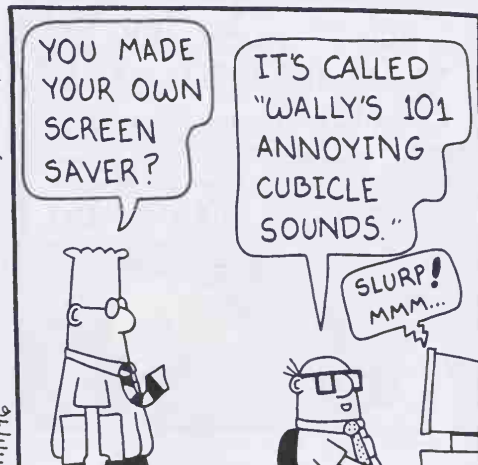
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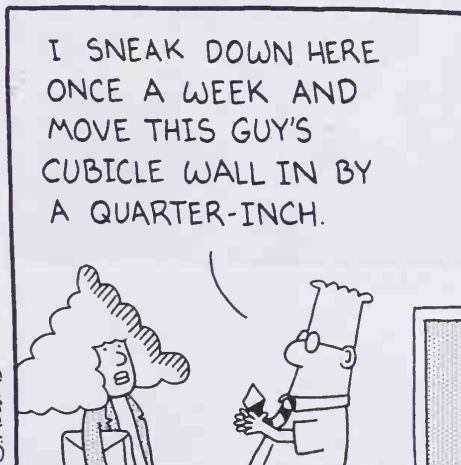
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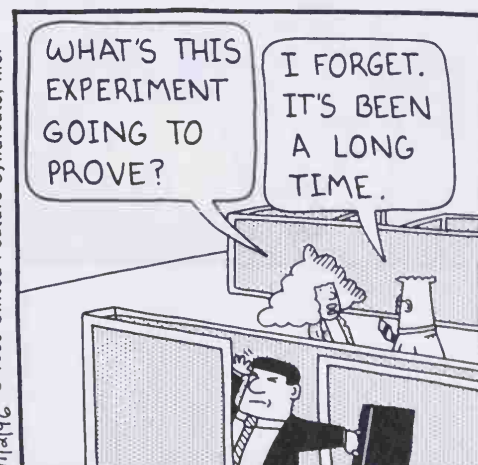
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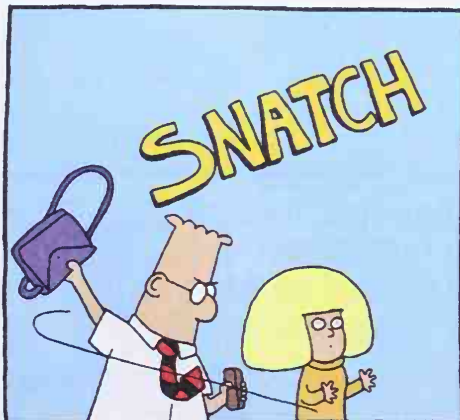
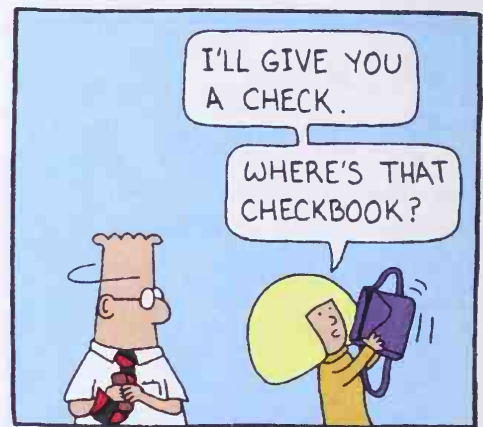
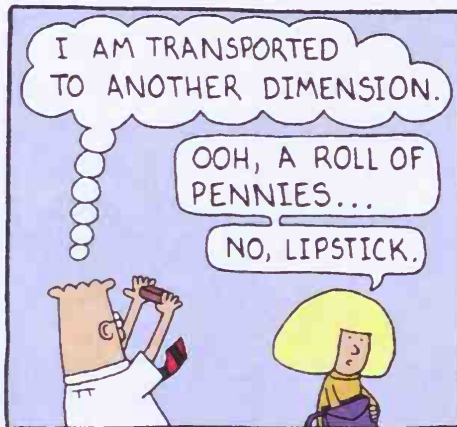
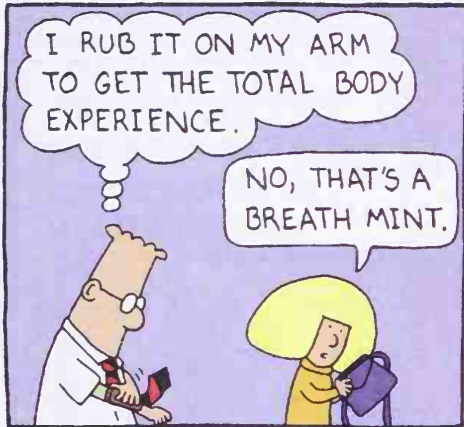
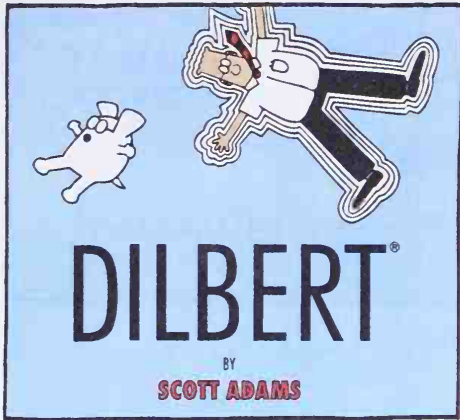


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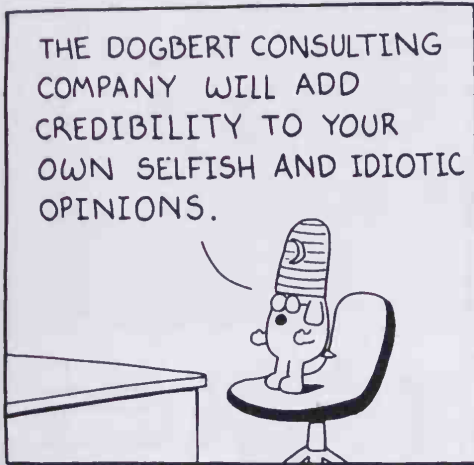


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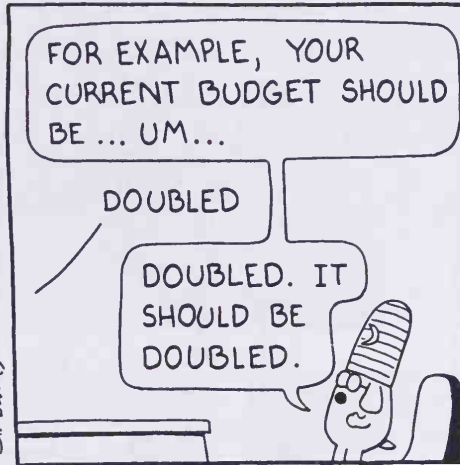




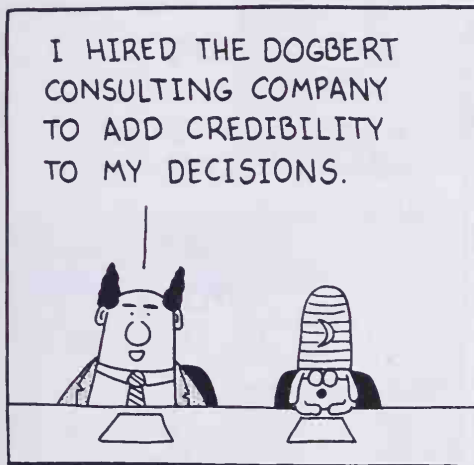
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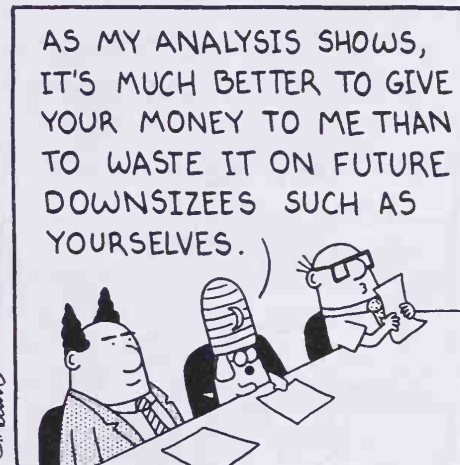
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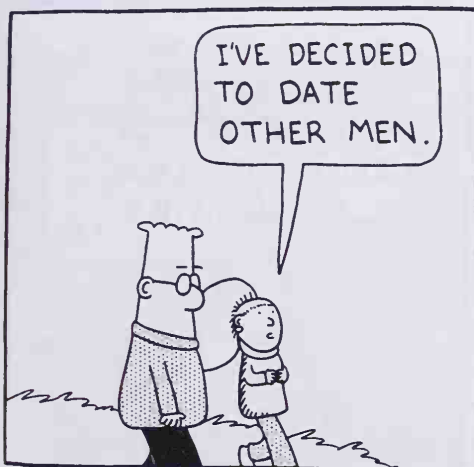
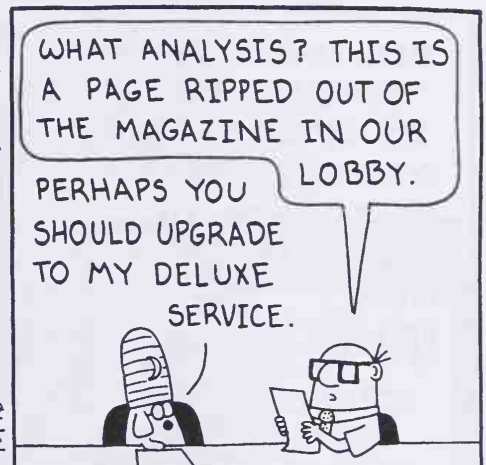
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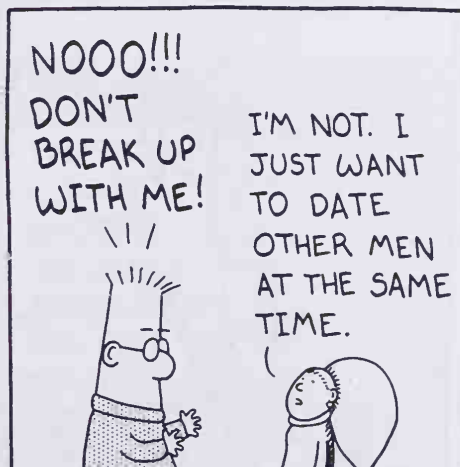
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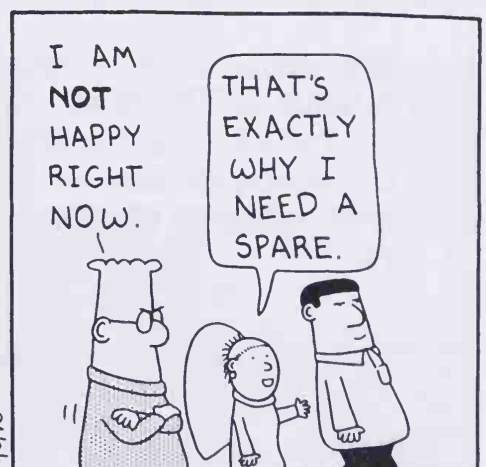
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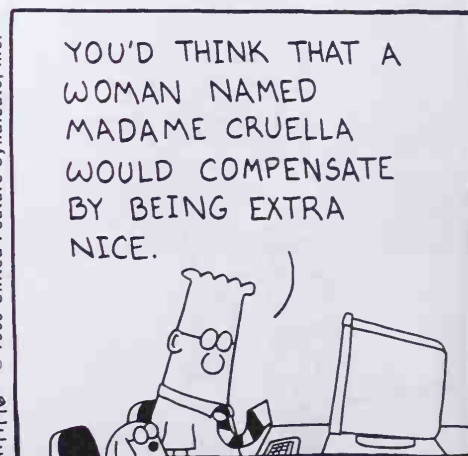
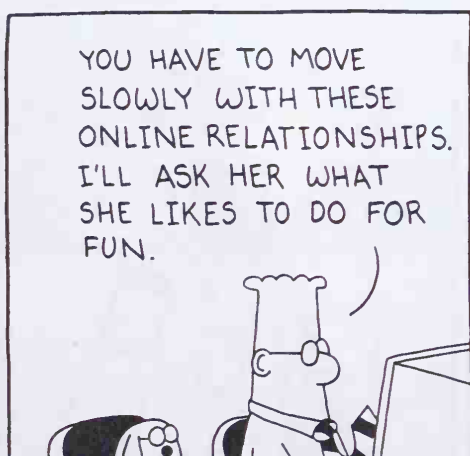
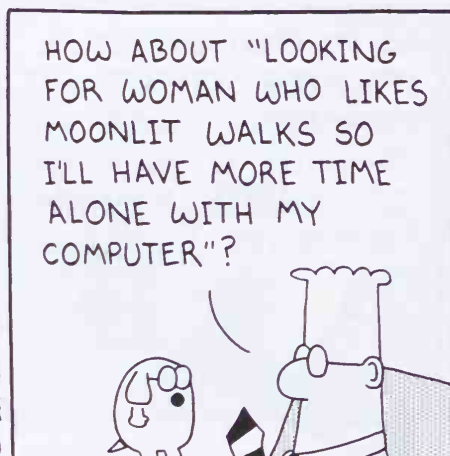
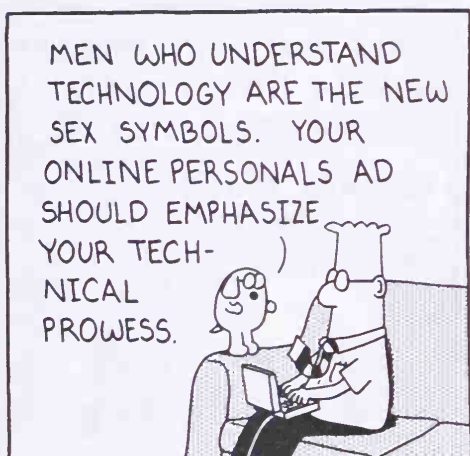
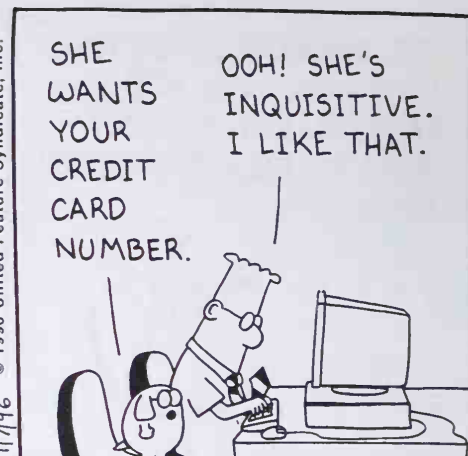
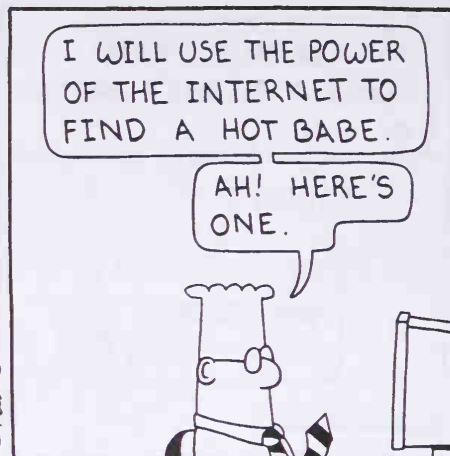
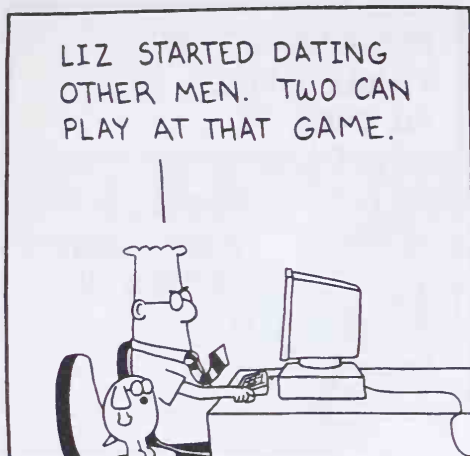


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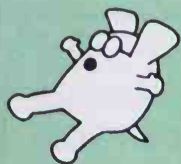




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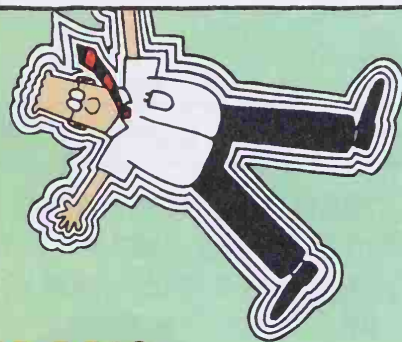
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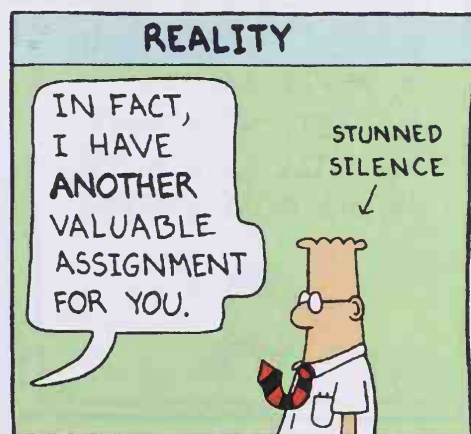
DILBERT®

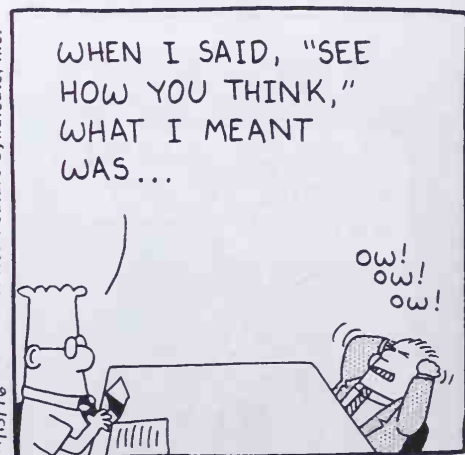
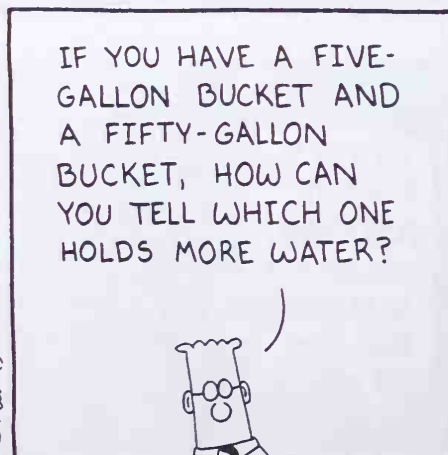
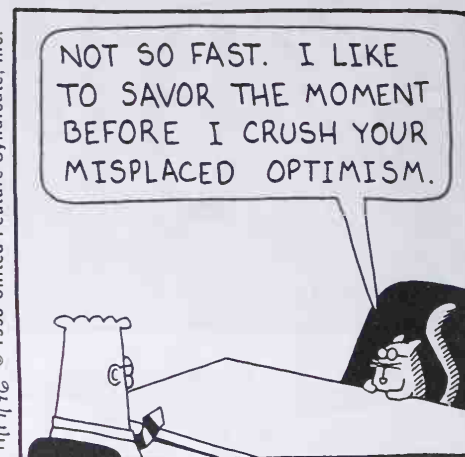
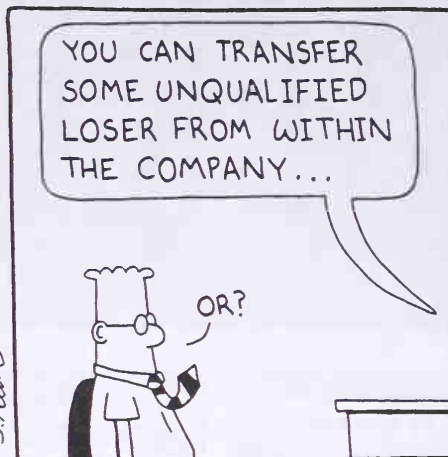
BY

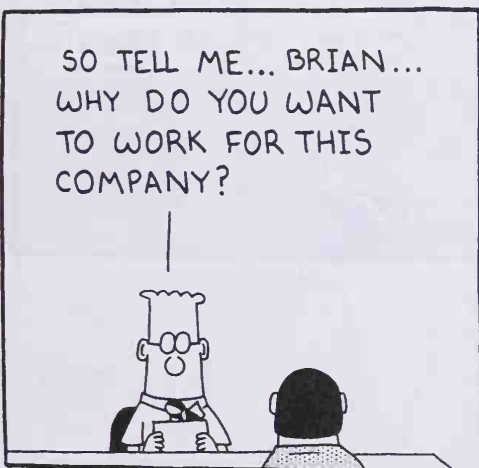
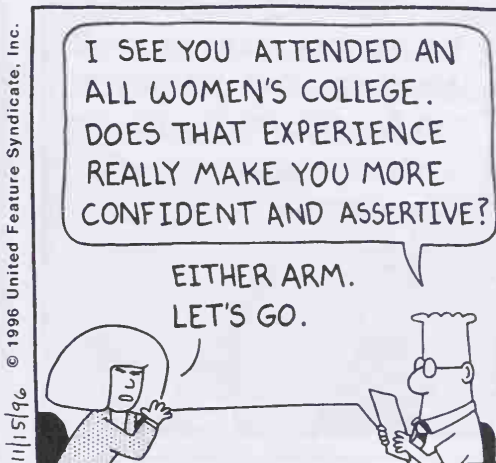
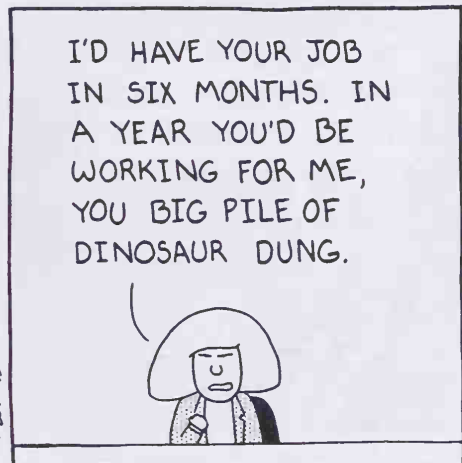
SCOTT ADAMS

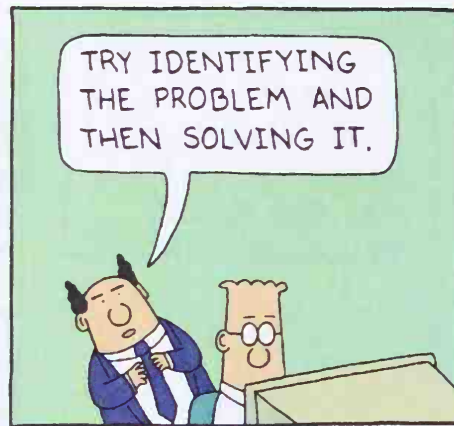
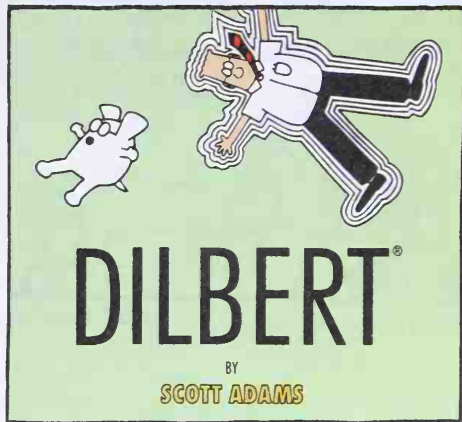


S. Adams









CATBERT, EVIL H.R. DIRECTOR

ARE YOU STRESSED OUT, WALLY? I HAVE A SOLUTION.

START SMOKING. THAT WAY YOU'LL HAVE FREQUENT COMPANY-SANCTIONED BREAKS THROUGHOUT THE DAY.

THIS IS YOUR STRATEGY FOR DOWN-SIZING, ISN'T IT?

TRY IT, YOU BIG WUSS.

I'VE DECIDED TO START SMOKING. I'LL BE ABLE TO TAKE MORE BREAKS THAT WAY.

AND FRANKLY, I'M HOPING IT WILL ADD AN INTERESTING EDGE TO MY PERSONALITY AND HELP ME SOCIALLY.

NOT THAT I NEED ANY HELP.

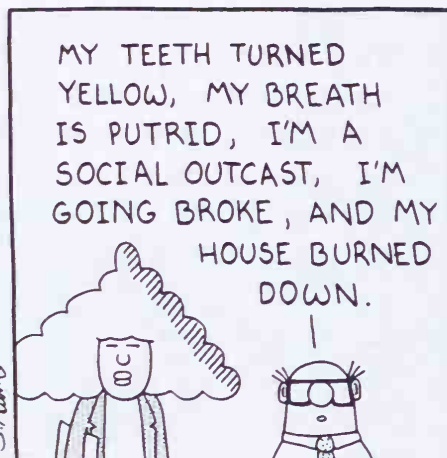
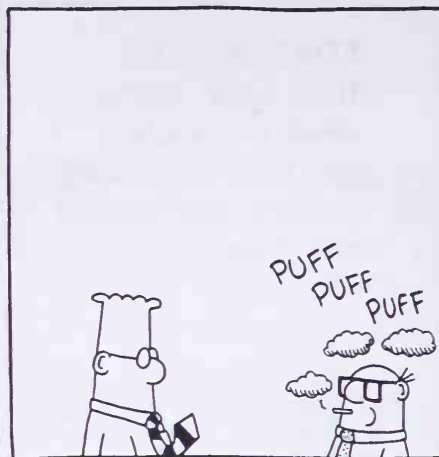
I CAN ONLY PRAY THAT YOUR PERSONAL MAGNETISM WON'T ERASE MY HARD DRIVE.

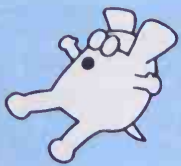
HERE'S MY FIRST CIGARETTE EVER. I'M LOOKING FORWARD TO THE MANY SMOKING BREAKS I'M ENTITLED TO.

I'LL PROBABLY SEE YOU THREE TIMES A DAY, JUST SMOKING AND CHATTING AND ENJOYING THE FRESH AIR!

I ASSUME YOU LIGHT THE COLOR-CODED END, RIGHT?

I QUIT.





DILBERT®



BY

SCOTT ADAMS

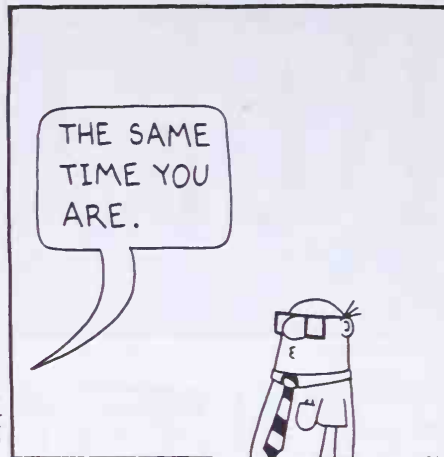


S. Adams





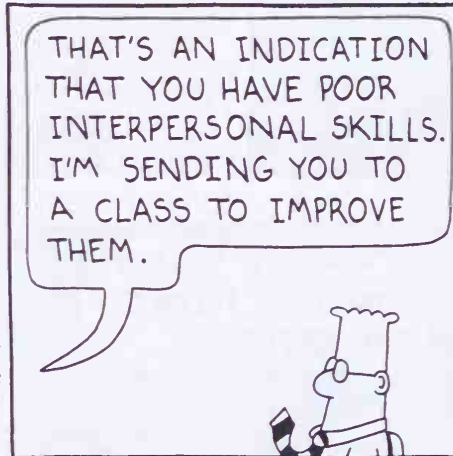
S. Adams



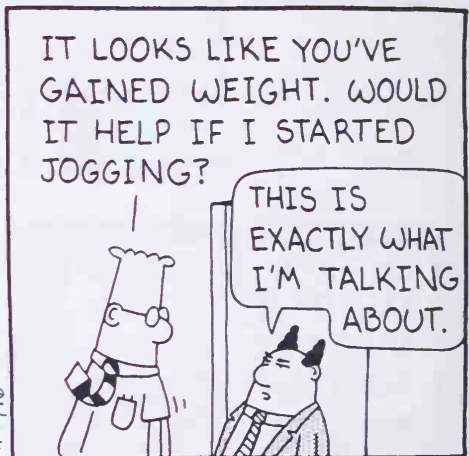
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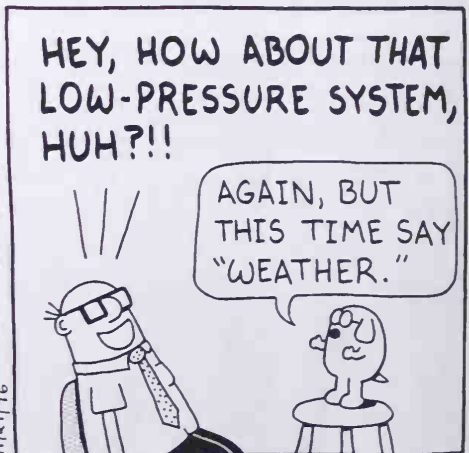
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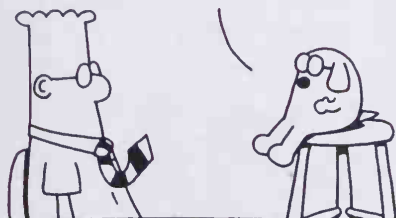
S. Adams



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THIS LESSON IN INTER-
PERSONAL SKILLS INVOLVES
LISTENING TO A STUPID
PERSON WITHOUT ROLLING
YOUR EYES.



MY COMPUTER SCREEN
SAYS, "PRESS ANY
KEY TO CONTINUE."
CAN I BORROW YOUR
KEYS? MINE
ARE LOCKED IN
MY YUGO.



MUST
FOCUS...
MUST...
FOCUS...

I COULD BREAK
THE DRIVER'S SIDE
WINDOW... BUT
IT'S BAD ENOUGH
THAT THE WIND-
SHIELD IS GONE.



HERE'S MY PRESENTATION
PACKAGE. I WORKED
TWELVE STRAIGHT HOURS
ON IT.

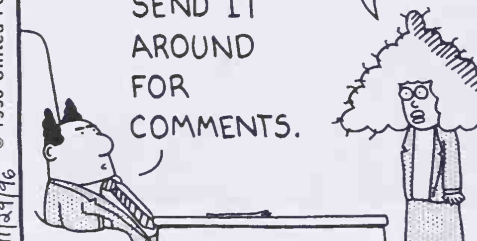


THAT INCLUDES THREE
HOURS OF CREATIVITY
FOLLOWED BY NINE HOURS
OF STUPOR, SENSELESS
TWIDDLING AND OUT-
RIGHT DEMENTIA.



I SUPPOSE THERE'S ONLY
ONE THING THAT COULD
MAKE THIS PRESENTATION
WORSE.

SEND IT
AROUND
FOR
COMMENTS.



I FOUND MANY AREAS
FOR IMPROVEMENT IN
YOUR DOCUMENT, ALICE.



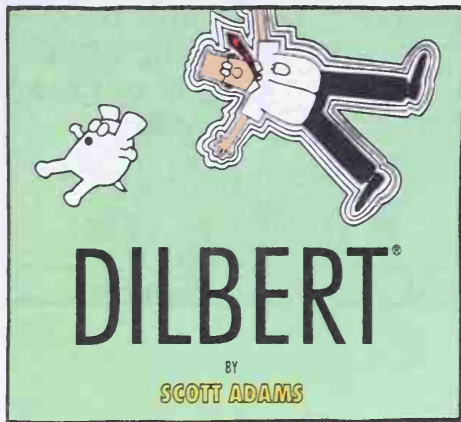
I'M ONLY AN INTERN,
BUT THESE ERRORS
STAND OUT LIKE HUGE,
RED, BLINKING LIGHTS.



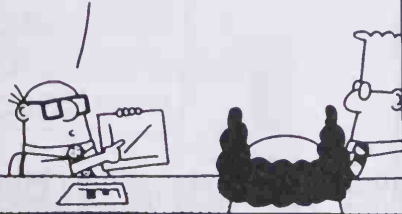
YOU COULD
PUT THIS
ON TOP OF
AN AMBU-
LANCE AS
A WARNING.

I WAS
THINKING
THE SAME
THING
ABOUT YOU.



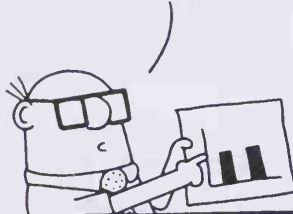


THIS METRIC SHOWS AN
EXCELLENT TREND IN THE
NUMBER OF DAYS SINCE
THE BEGINNING OF MY
PROJECT.



S. Adams

THAT GROWTH RATE
COMPARES FAVORABLY
WITH THE BEST
COMPANIES IN OUR
TIME ZONE.



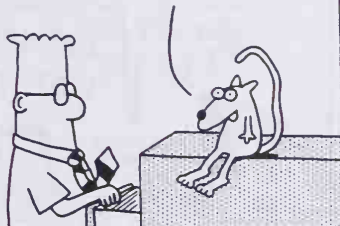
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I'M
WORKING
SMARTER,
NOT
HARDER.

IT'S A
WHOLE NEW
PARADIGM.

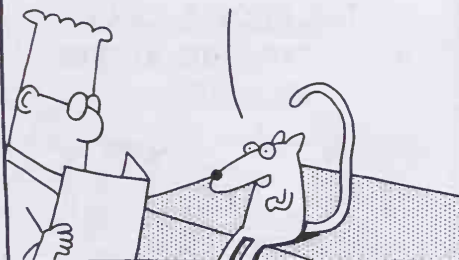


I'M GOING TO ENTER
A PROFESSION THAT
WILL MAKE A HUGE
DIFFERENCE IN MY
SELF-ESTEEM.



S. Adams

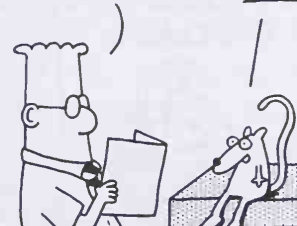
I'LL BE A CORPORATE
TRAINER IN A
COMPANY THAT'S
DOWNSIZING.



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ARE YOU
SURE THAT
WILL RAISE
YOUR SELF-
ESTEEM?

WHY WOULD
I WANT TO
RAISE IT?



I'M LOOKING FOR A NEW
CORPORATE TRAINER TO
HELP ME TEACH CLASSES
IN STRESS REDUCTION,
CONFLICT RESOLUTION,
AND TEAMWORK.



S. Adams

I'LL BURN IN HELL
BEFORE I'LL DO
YOUR WORK PLUS
MY OWN, YOU
FILTHY WEASEL!!!

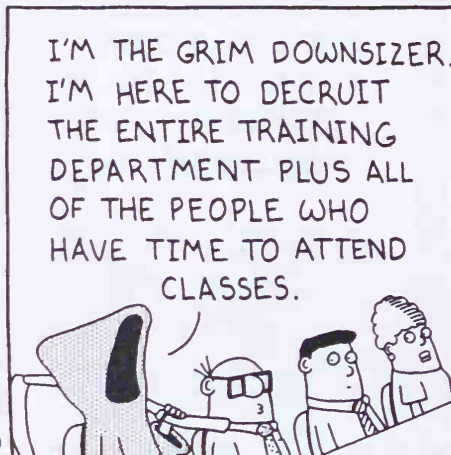
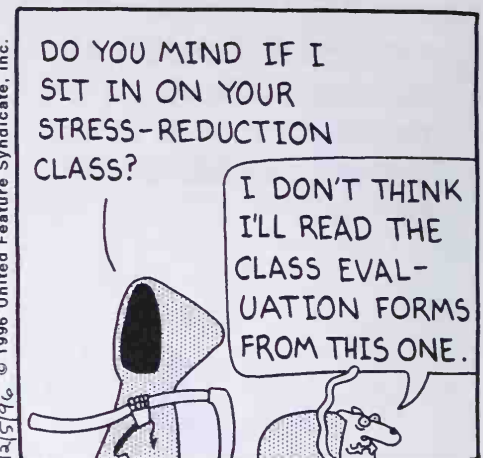
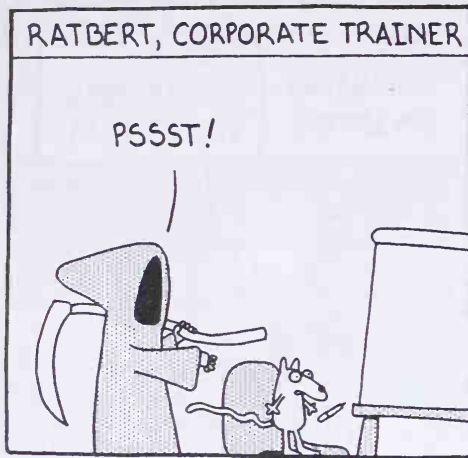


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AND
THEY
HIRED
YOU?

A GOOD TRAINER
DOESN'T HAVE
TO BE A SUBJECT
MATTER EXPERT.







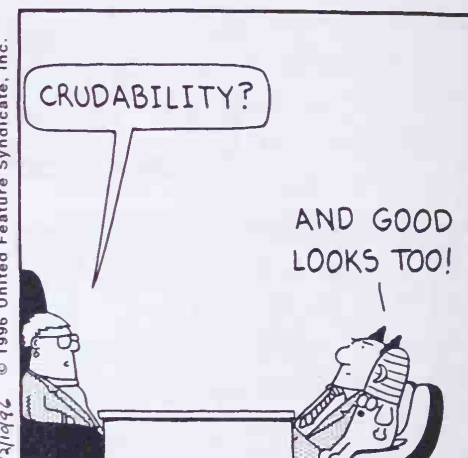
DILBERT®



BY

SCOTT ADAMS





I'M FLATTERED. BUT
I CAN'T DATE YOU
BECAUSE WE'RE
DIFFERENT RELIGIONS.



S. Adams

I'M FLEXIBLE.
I'D CHANGE MY
RELIGION TO
GET A DATE.

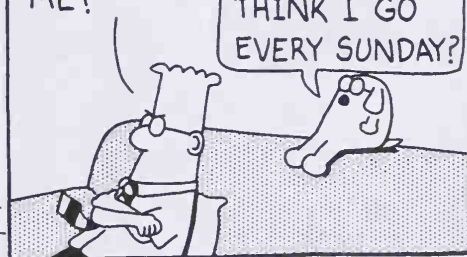
IT WOULDN'T
WORK IN THIS
CASE.



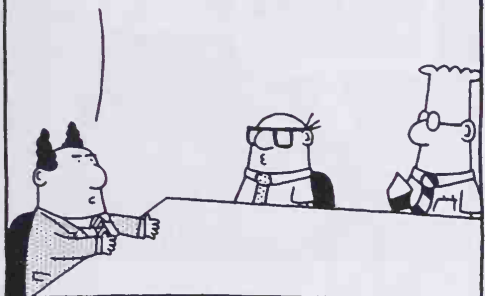
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DID YOU KNOW THERE'S
A WHOLE RELIGION
BASED ON
NOT DATING
ME?

WHERE DO YOU
THINK I GO
EVERY SUNDAY?

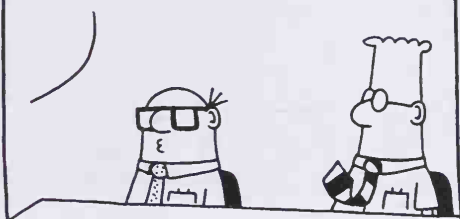


WE MUST CHANGE OUR
CULTURE OF CYNICISM
AND NEGATIVISM.



S. Adams

YOU TWO WILL BE THE
"HAPPINESS COMMITTEE."
COME UP WITH SOME
IDEAS TO IMPROVE
MORALE.



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SO FAR WE'VE GOT: 1)
RAISES, 2) SLAP-THE-
BOSS DAY AND 3) NUDE
FRIDAYS.

I FEEL MY
CYNICISM
MELTING AWAY
ALREADY.



AFTER I GRADUATE FROM
"QUALITY SCHOOL" I'LL
BE A QUALITY BLACK-
BELT MASTER.



S. Adams

IS THE TITLE METAPHORIC,
OR IS THERE A CHANCE
YOU'LL BE BEATEN
SENSELESS DURING A
BREAKOUT SESSION?

ZIP ZIP ZIP ZIP.

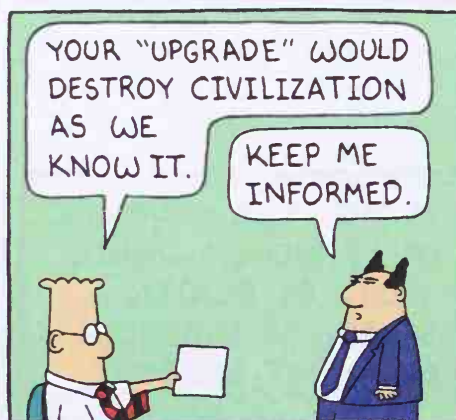
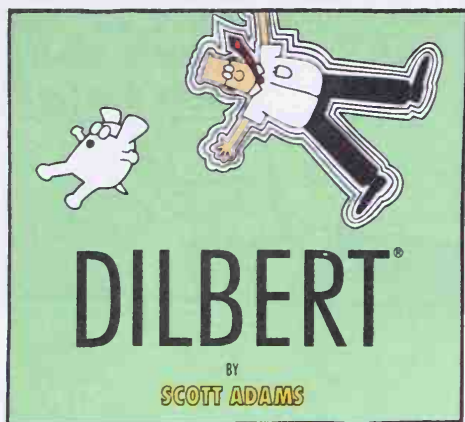


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WAS
THAT
NECESSARY?

I'M NOT SURE. I
HAVEN'T DONE
THE PRE-COURSE
READING
YET.





OUR ELBONIAN DATABASE PRODUCT CAN REPLACE EVERY ONE OF YOUR CURRENT SYSTEMS.

NO THANKS.

IT CAN DO PAYROLL, ACCOUNTS RECEIVABLE, INVENTORY, SALES...

NO THANKS.

AND I'LL THROW IN SOME GOLF BALLS.

IT'S A DEAL! JUST TOSS THEM IN THE LAKE WITH ALL MY OTHER ONES.

WE'RE GOING TO REPLACE OUR COMPUTER SUPPORT SYSTEMS WITH THE ELBONIAN DATABASE PRODUCT.

IT'S RISKY, BUT DON'T WORRY. I'VE HIRED AN OUTRAGEOUSLY EXPENSIVE CONSULTANT WHO HAS NEVER DONE THIS BEFORE.

I EARNED FIVE HUNDRED DOLLARS JUST COMING TO THIS MEETING.

HOW'S **YOUR** DAY GOING?

IT WON'T MAKE MY TOP TEN.

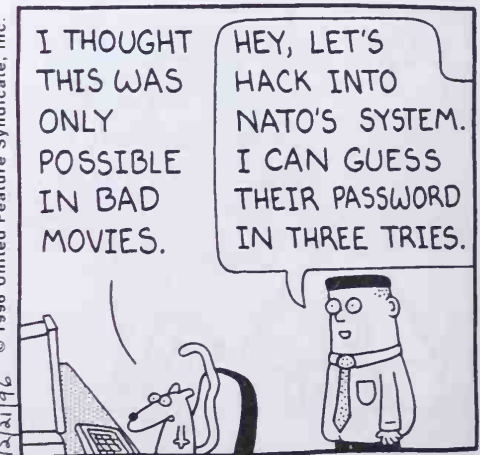
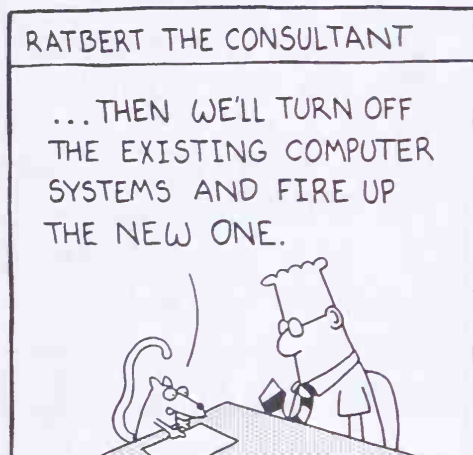
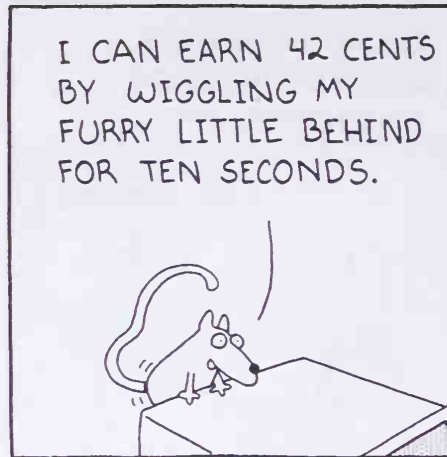
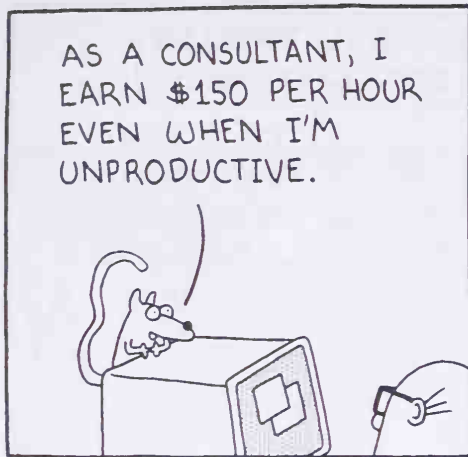
RATBERT THE CONSULTANT

I DON'T KNOW MUCH ABOUT COMPUTERS SO I COMPENSATE BY BEING HIGHLY EXUBERANT.

YES!! YES!!
COMPUTERS!!
WAHOO!!!

HEY LOOK! IT'S NOT MY FAULT; IT'S SOME GUY NAMED "GENERAL PROTECTION."

IT'S TIME FOR YOUR FLYING LESSONS.



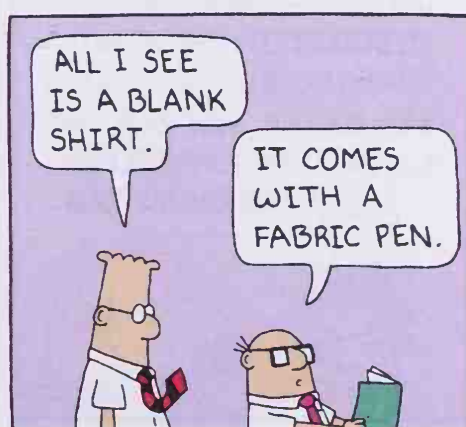


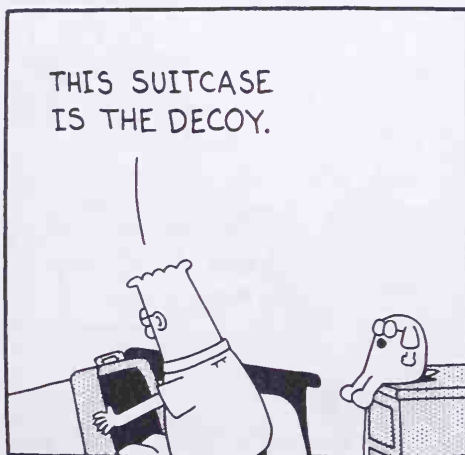
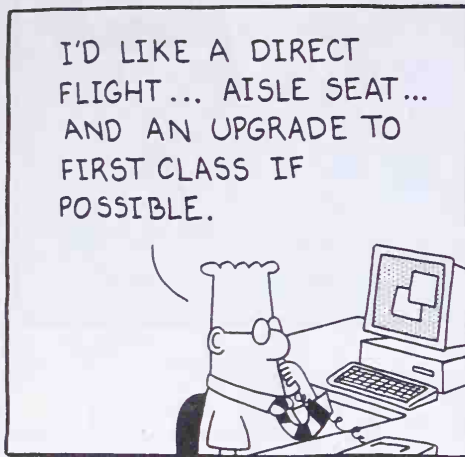
DILBERT®



BY

SCOTT ADAMS





THIS BAG CONTAINS ALL THE MAIL YOU'VE SENT ME ABOUT MY "OFTEN FLIER" STATUS.



S. Adams

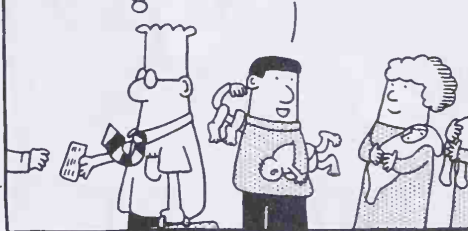
I'LL TRADE EVERYTHING IN THE BAG FOR A SEAT UPGRADE. I'M CURRENTLY ASSIGNED TO AN OVERHEAD BIN.



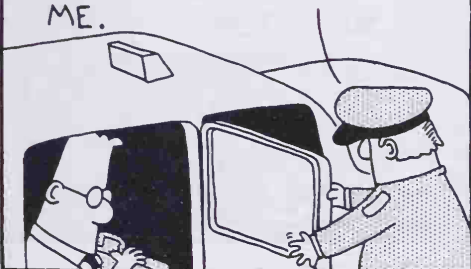
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WHEW! DISASTER HAS BEEN AVERTED.

ARE YOU GUYS GOING TO THE COLICKY BABY CONVENTION TOO?



WELCOME TO THE HOTEL. ALLOW ME TO TOUCH YOUR BAG SO YOU'LL FEEL OBLIGATED TO TIP ME.



S. Adams

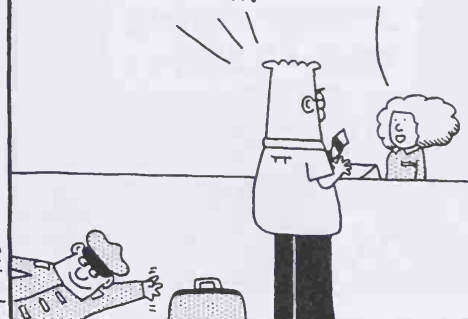
I'VE GOT TO MAKE IT THROUGH THE GAUNTLET OF BAG-LOSING HOTEL ZOMBIES.



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NO ROOM?! I HAVE A RESERVATION!!

OH, THAT'S ORIGINAL.

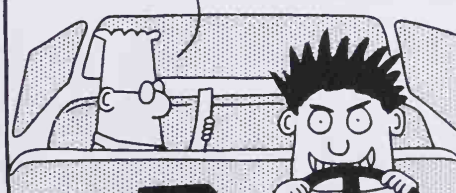


THIS TAXI IS YOURS. HERE'S A DESCRIPTION OF HOW HE'LL CHEAT YOU.



S. Adams

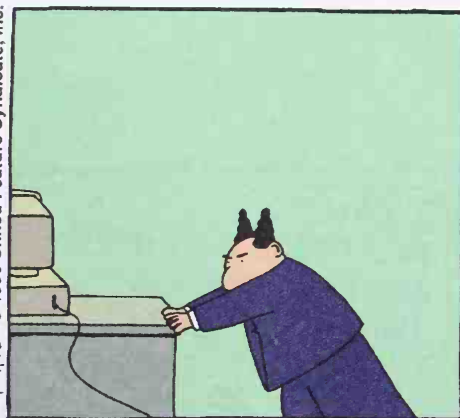
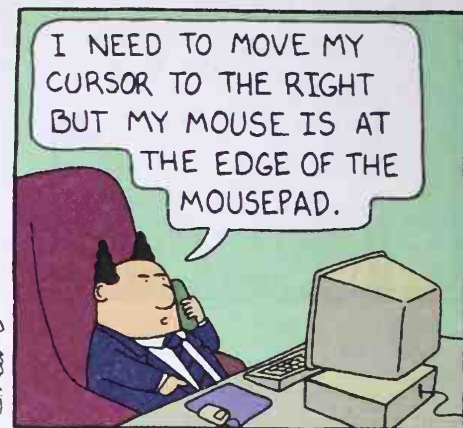
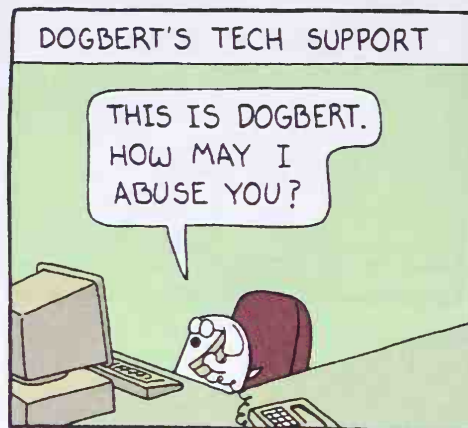
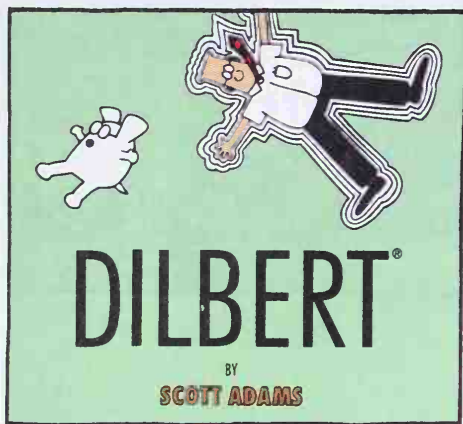
IT SAYS YOU'LL BE RUNNING THE METER DESPITE THE FLAT RATE. THEN YOU'LL FEIGN POOR LANGUAGE SKILLS WHEN I QUESTION YOU.

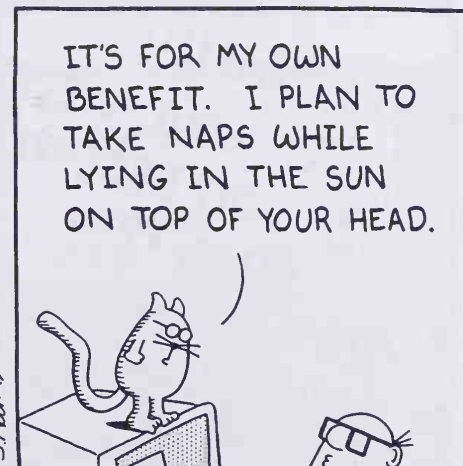
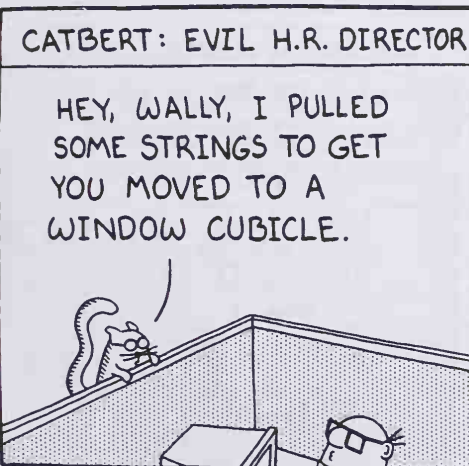
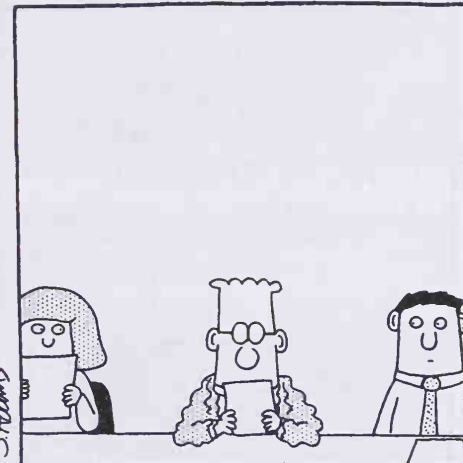
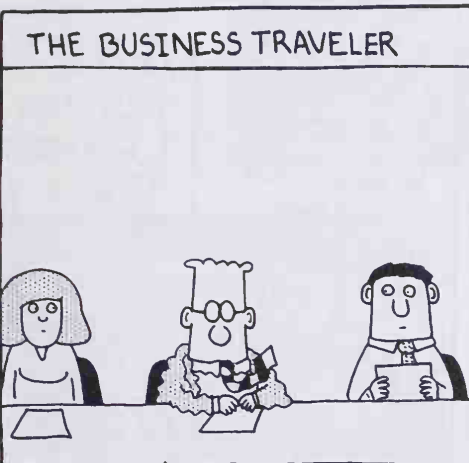
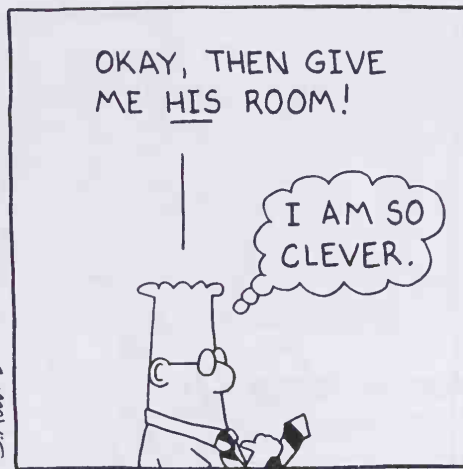
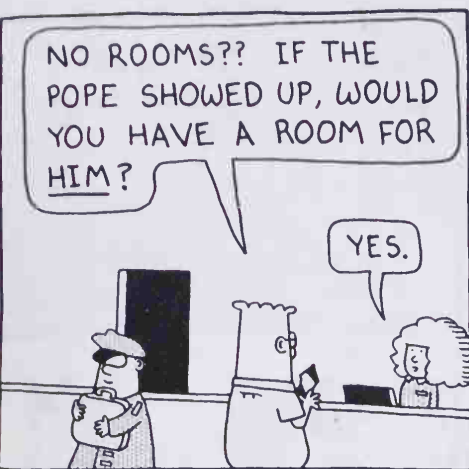


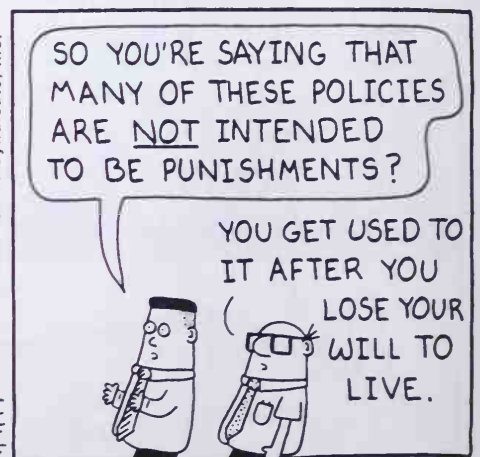
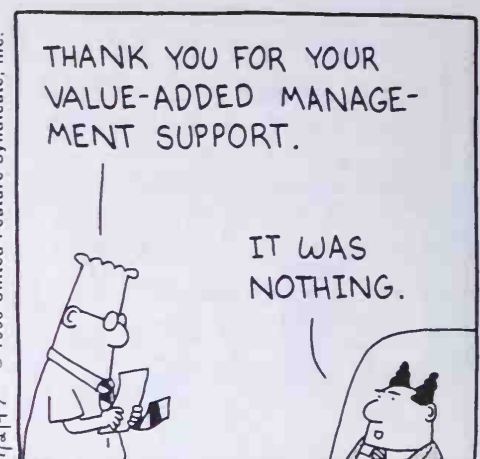
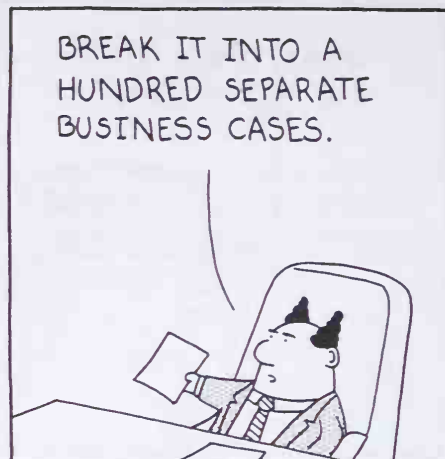
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I CAN'T FAULT YOUR EFFICIENCY, THOUGH.









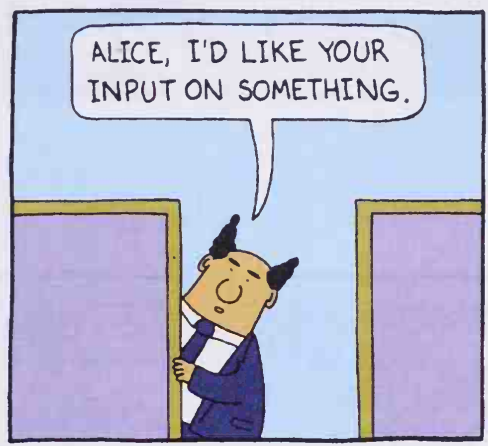


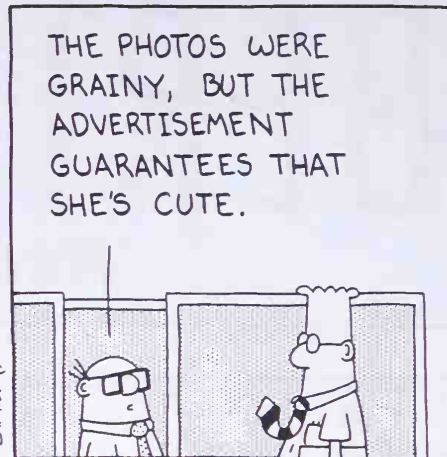
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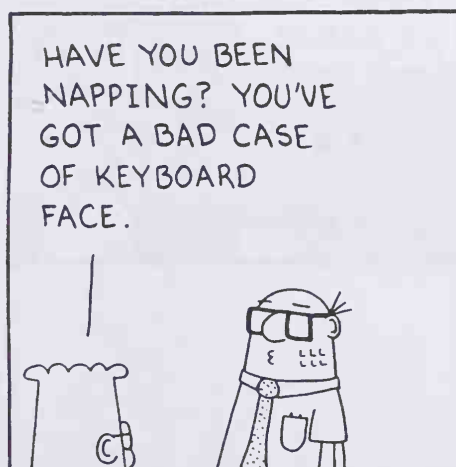
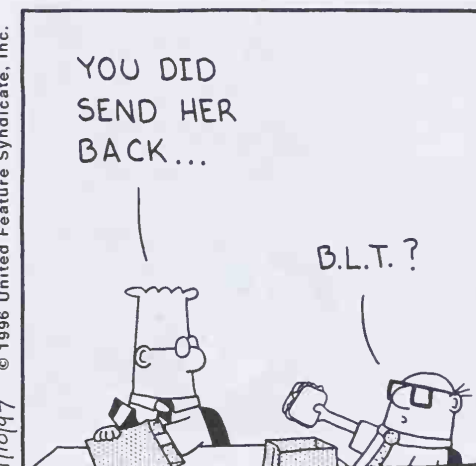
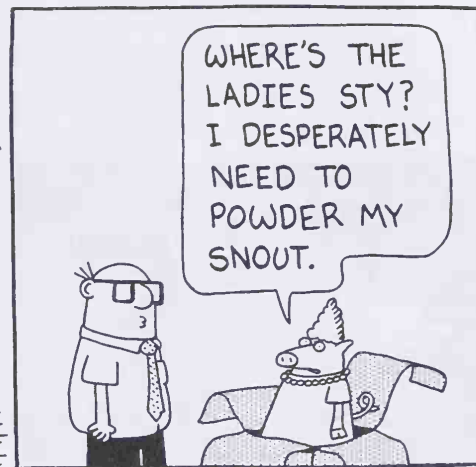


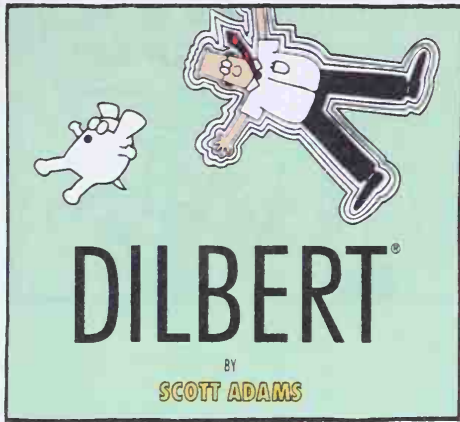
BY

SCOTT ADAMS



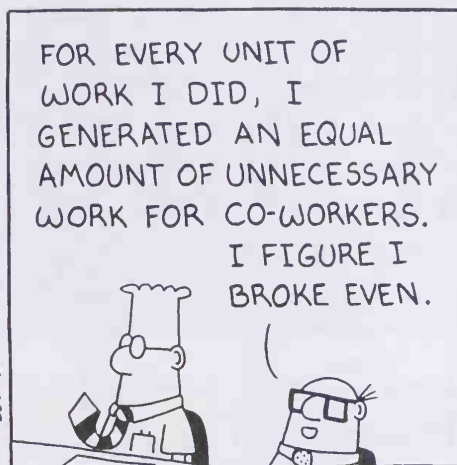




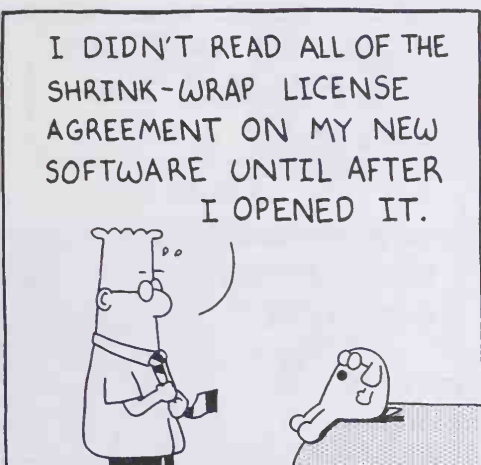




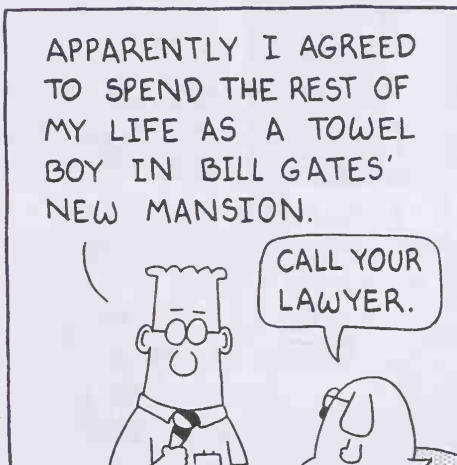
S. Adams



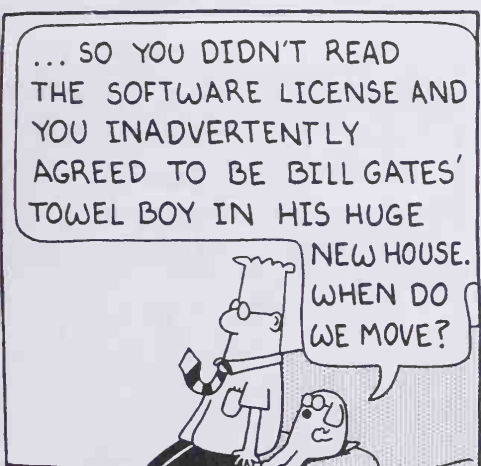
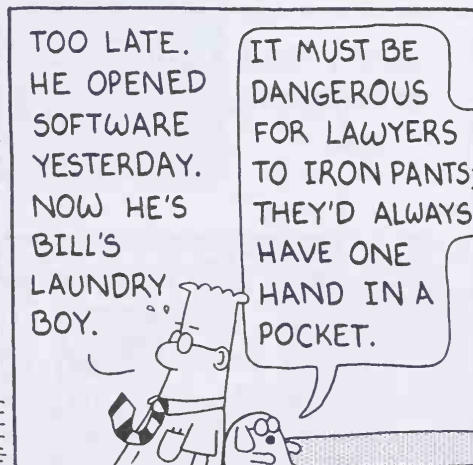
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S. Adams



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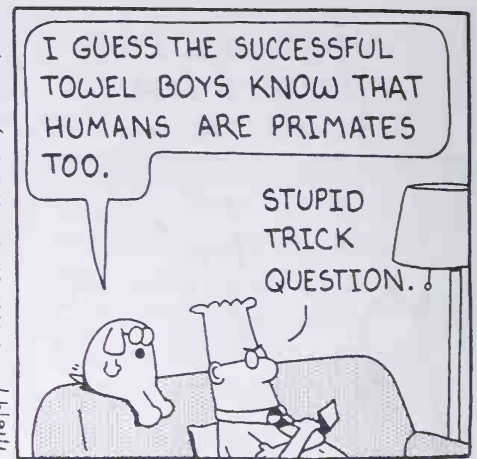
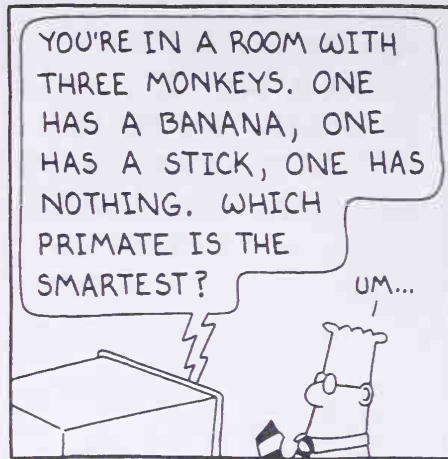
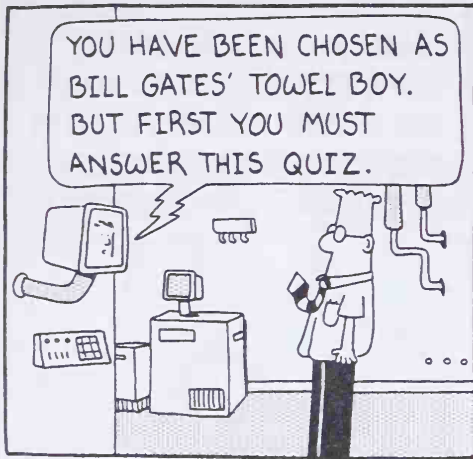


S. Adams



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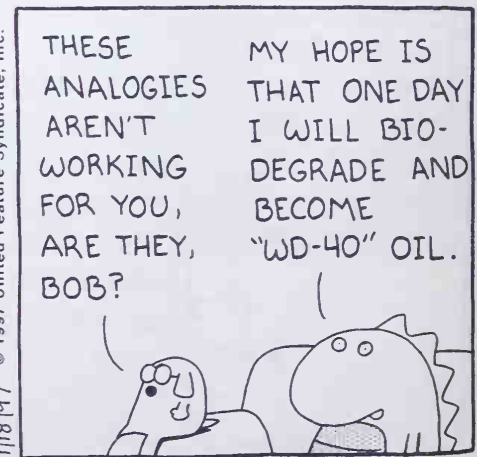
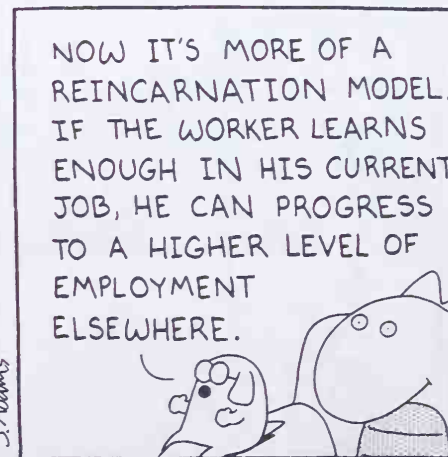
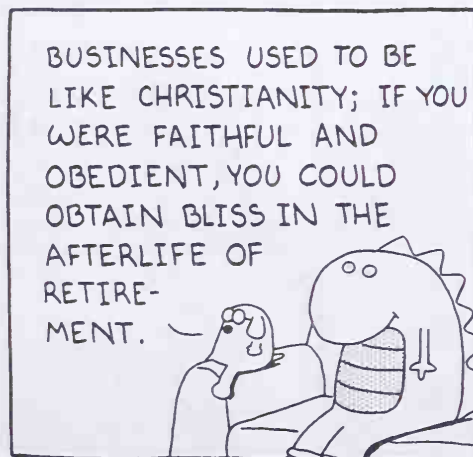




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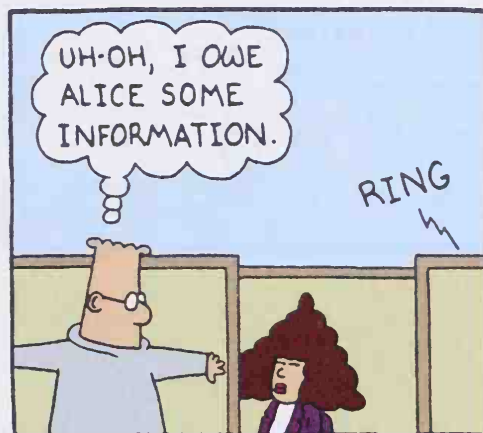
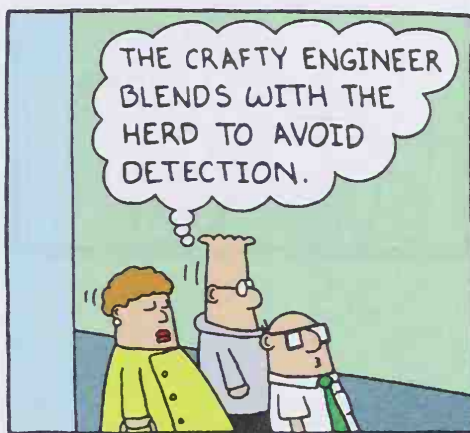
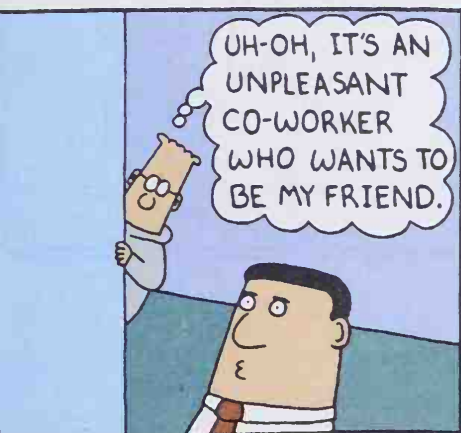


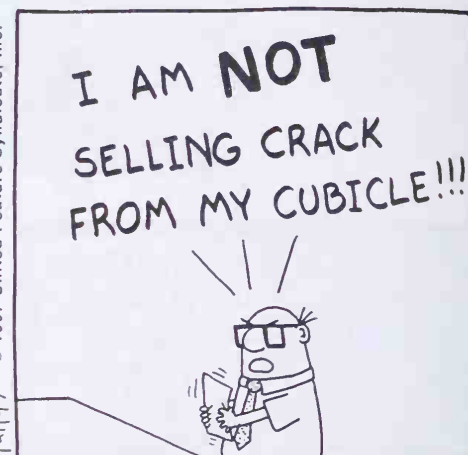
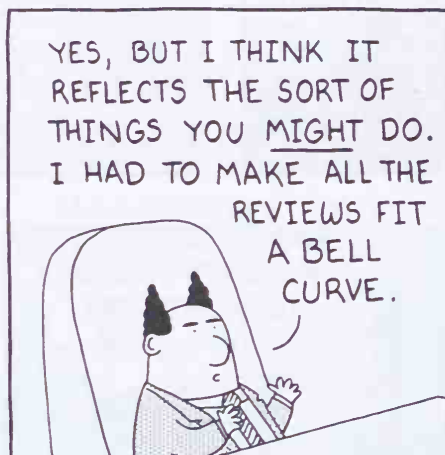
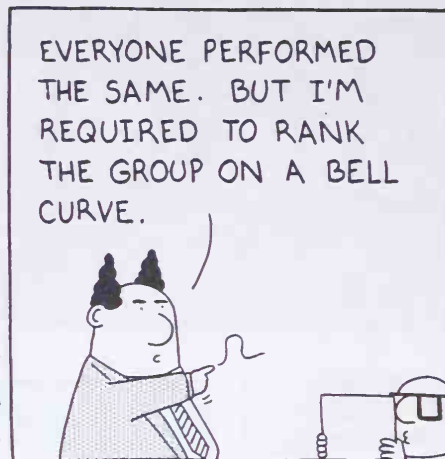
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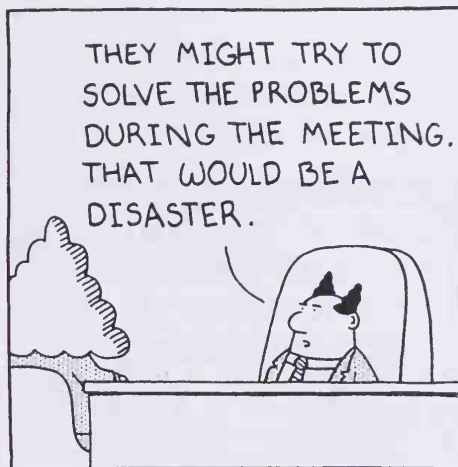
SCOTT ADAMS







S. Adams



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S. Adams



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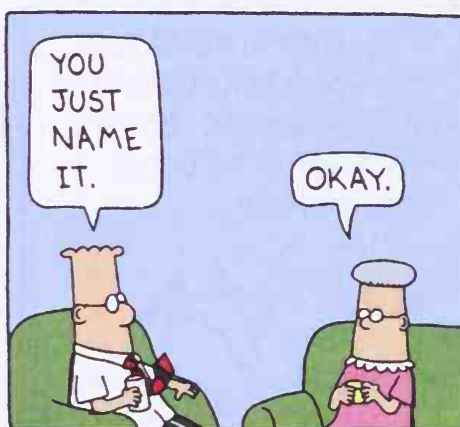
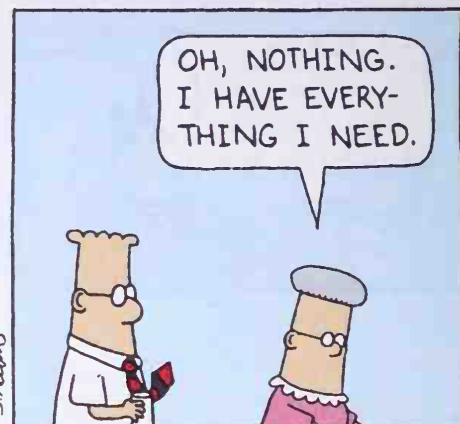
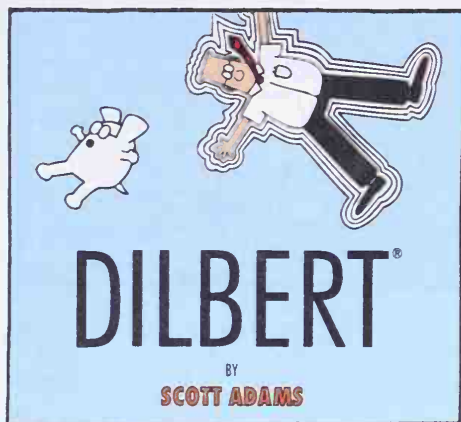


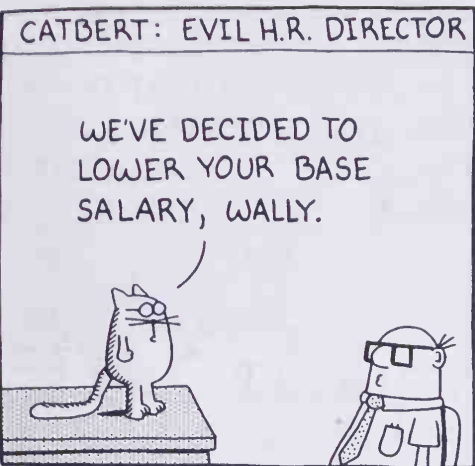
S. Adams



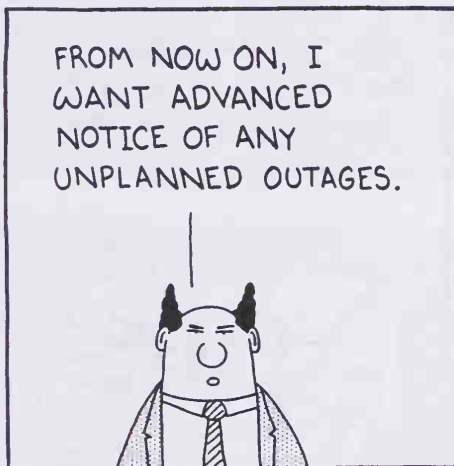
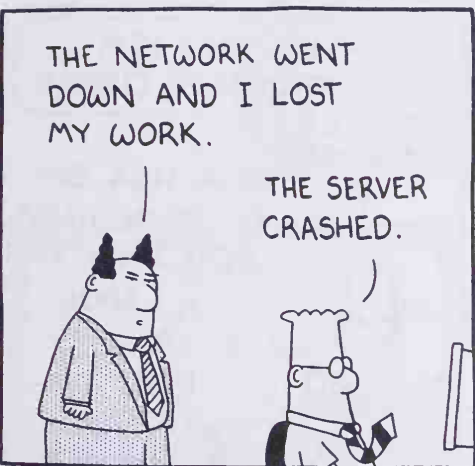
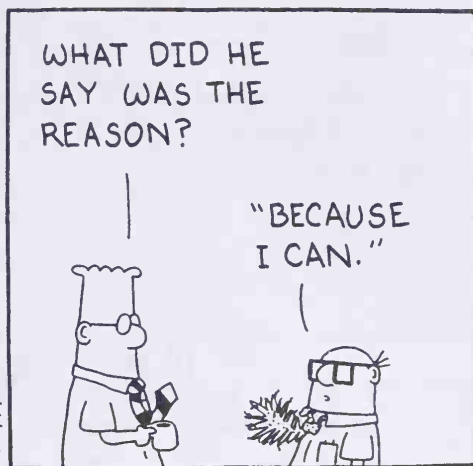
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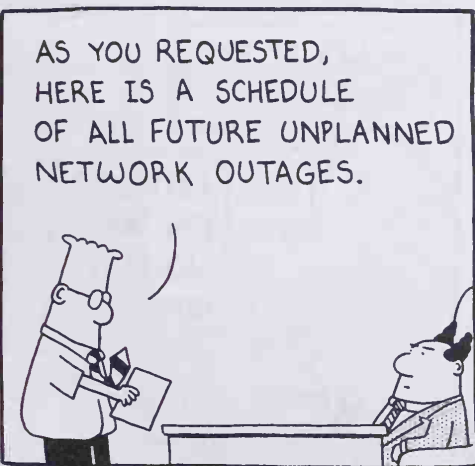




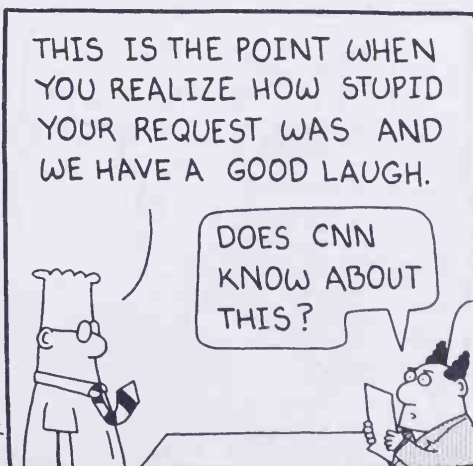
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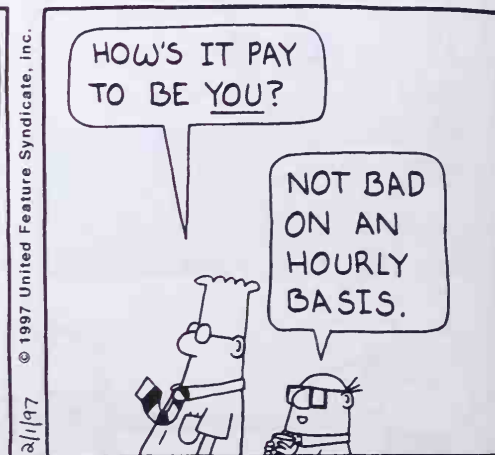
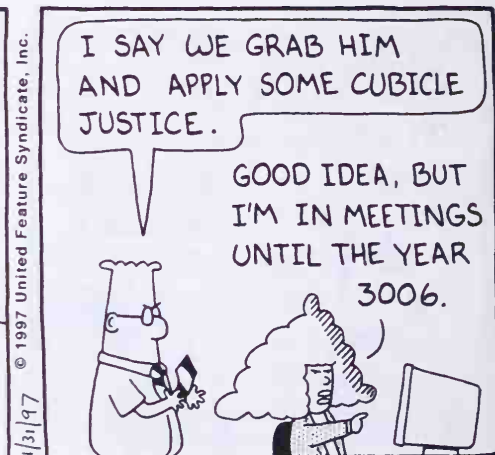
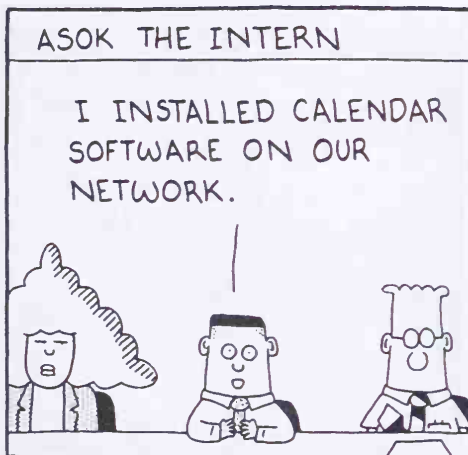
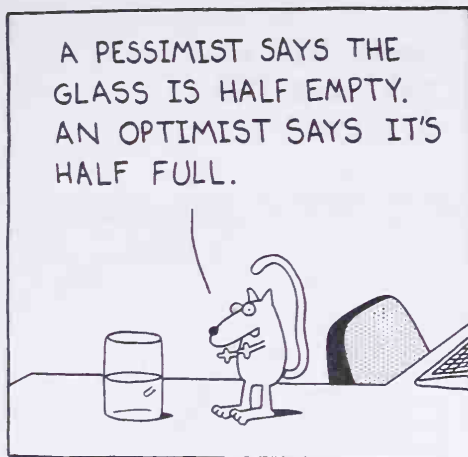


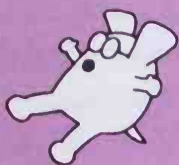
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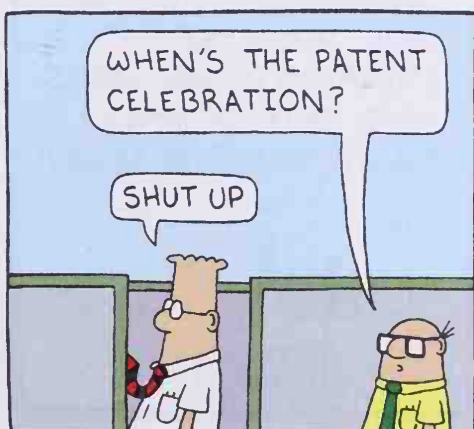
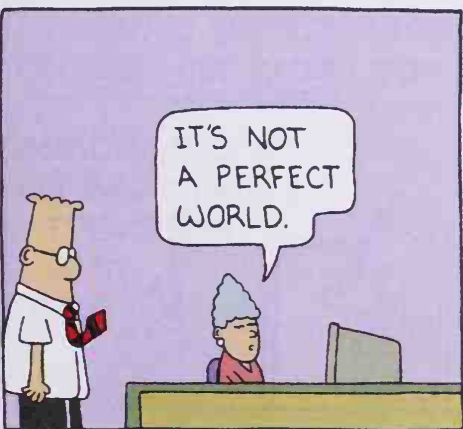
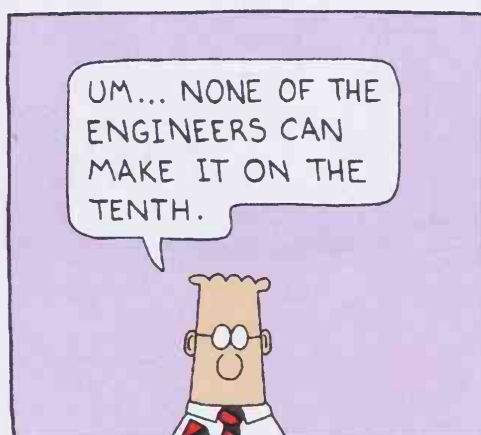
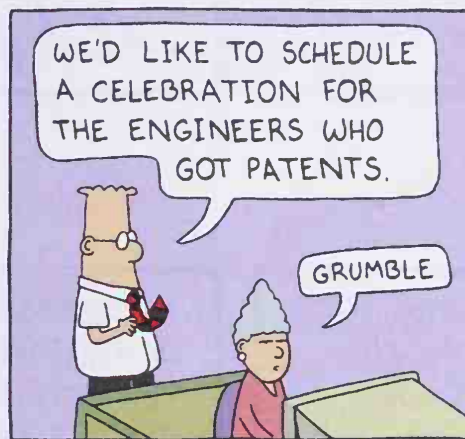


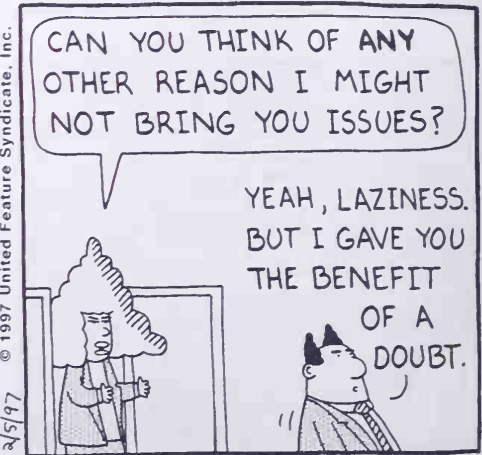
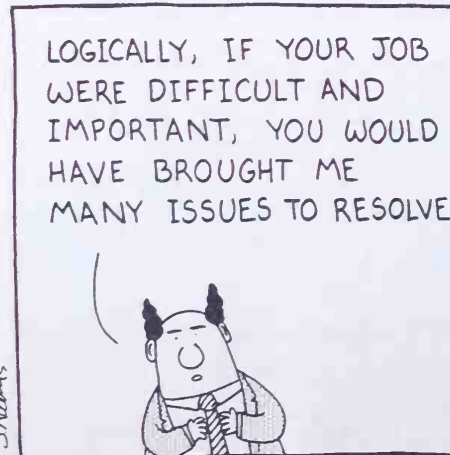
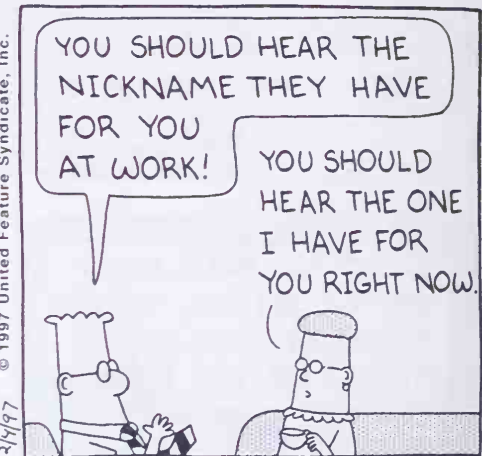
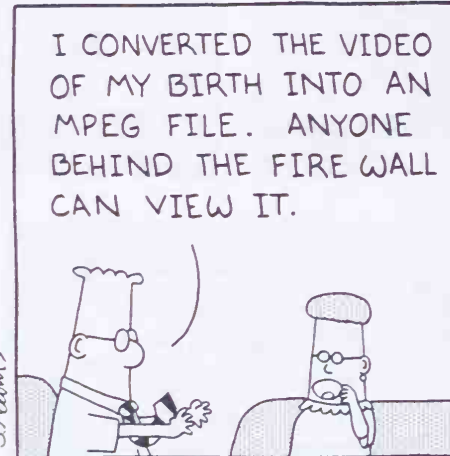
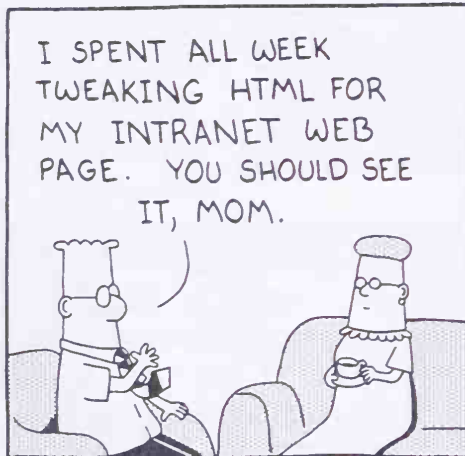
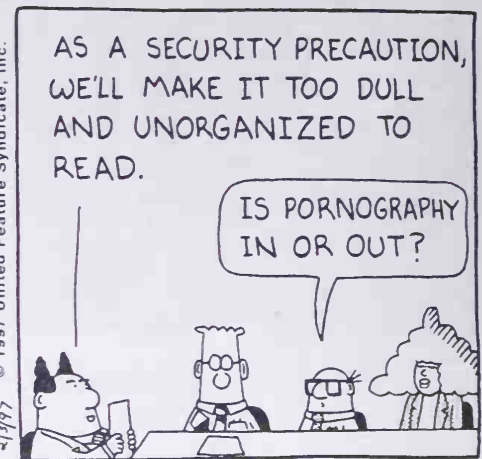
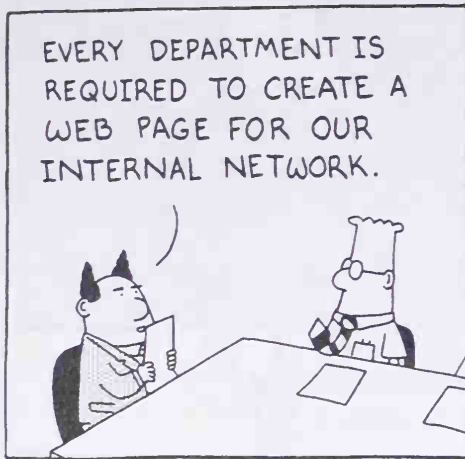
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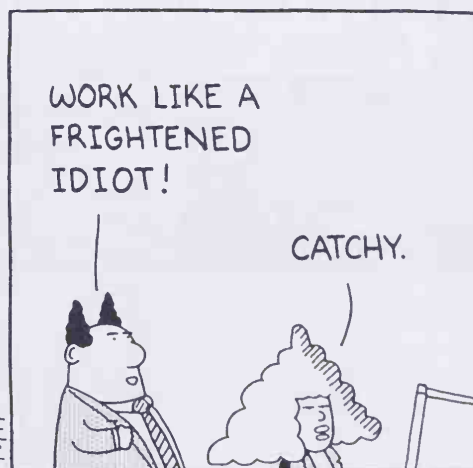
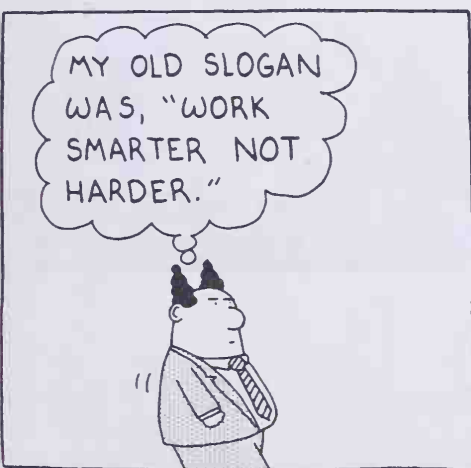
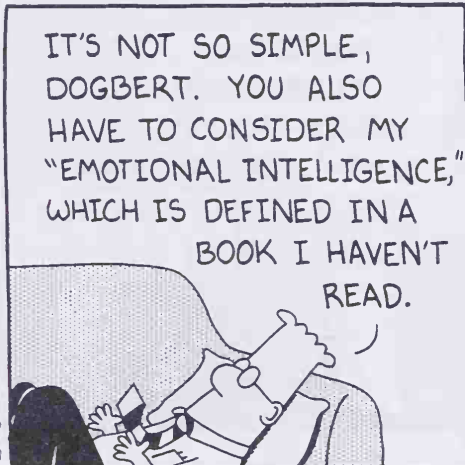
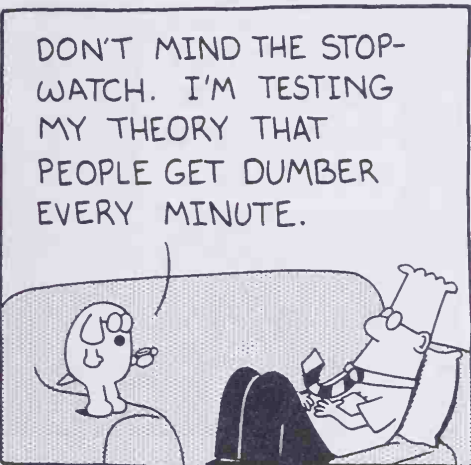
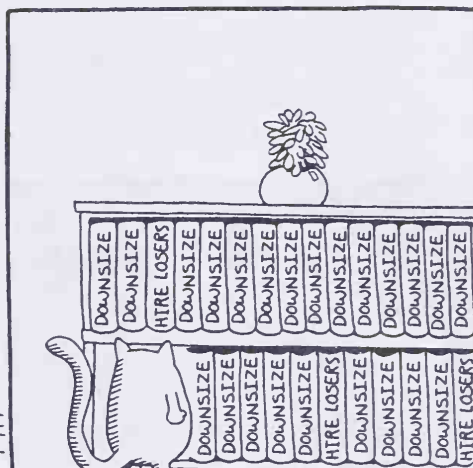


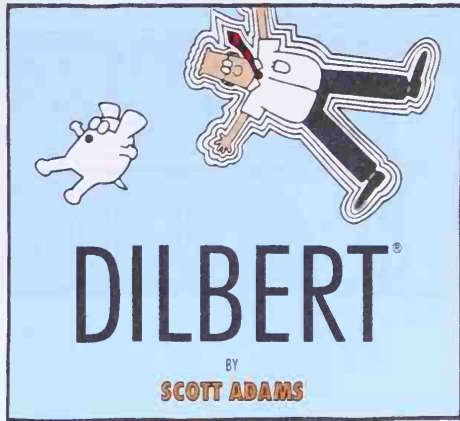
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SCOTT ADAMS

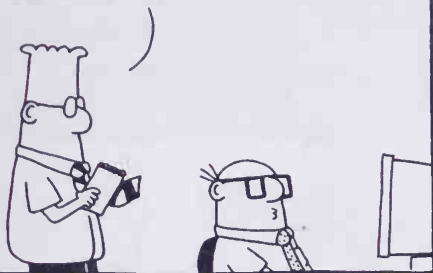






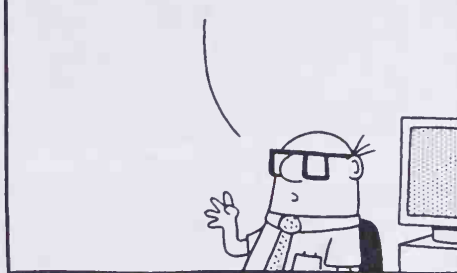


I NEED A BULLET POINT
FOR YOUR MONTHLY
ACCOMPLISHMENTS,
WALLY.



S. Adams

PUT ME DOWN FOR,
"LEVERAGED SYNERGY
ACROSS ALL TECHNOLOGY
PLATFORMS."



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THAT WAS YOUR
ACCOMPLISHMENT
LAST MONTH.



IT'S MORE OF A
JOURNEY THAN
A DESTINATION.

TODAY I'LL FIND
OUT HOW BIG MY
BONUS WILL BE.



S. Adams

AFTER ALL THE WORK
I DID ON THAT
PROJECT, I'M THINKING
FOUR DIGITS, MAYBE
FIVE.



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LATER

HOW
MANY
DIGITS?



I USED ONE
ON EACH
HAND.

I NEED MY OWN
SECRETARY. I'M
TOO BUSY TO
HELP YOU UNLESS
I GET SOME
SUPPORT.



S. Adams

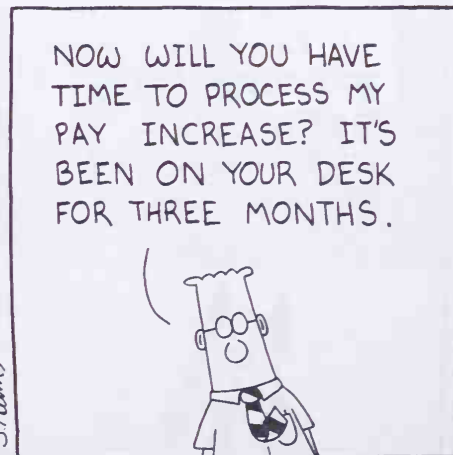
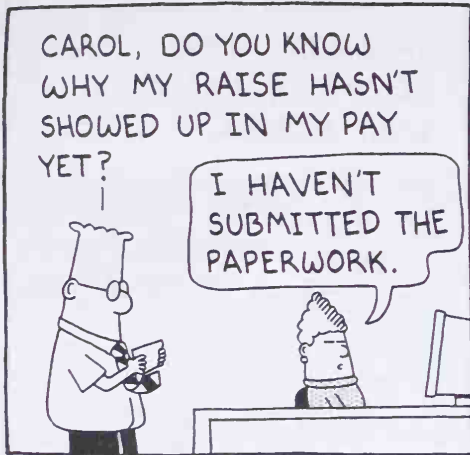
TOO BUSY? YOU
HAVEN'T DONE ANY
WORK FOR ME IN
SIX MONTHS.

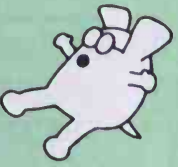


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OH, SUDDENLY
THIS IS ABOUT
YOU?





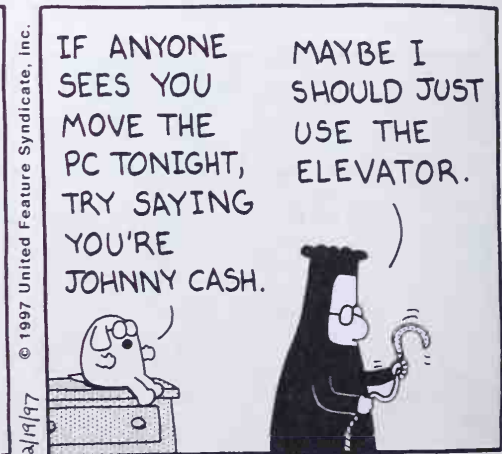
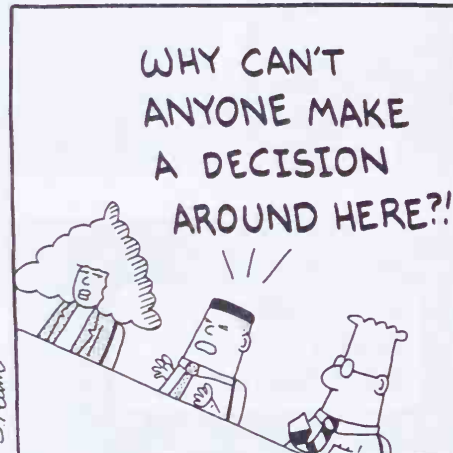


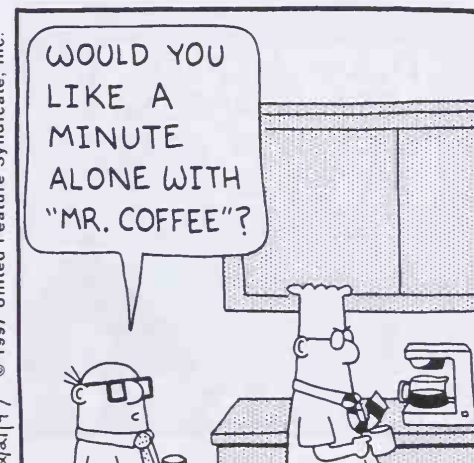
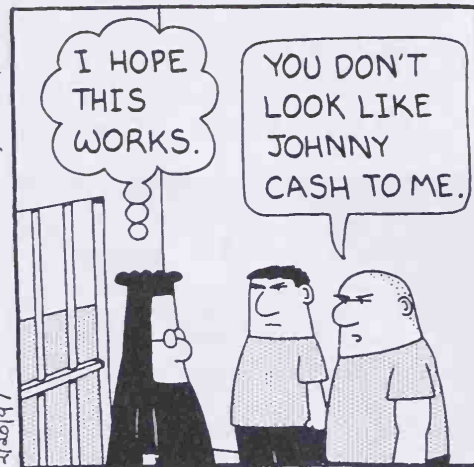
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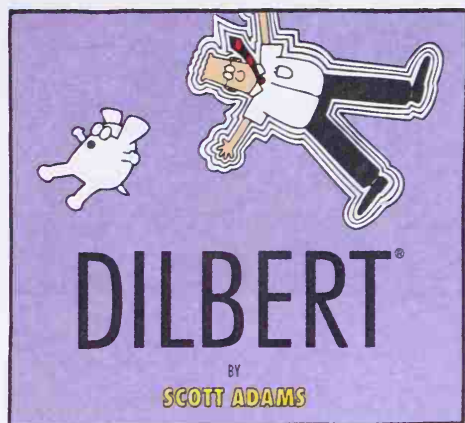


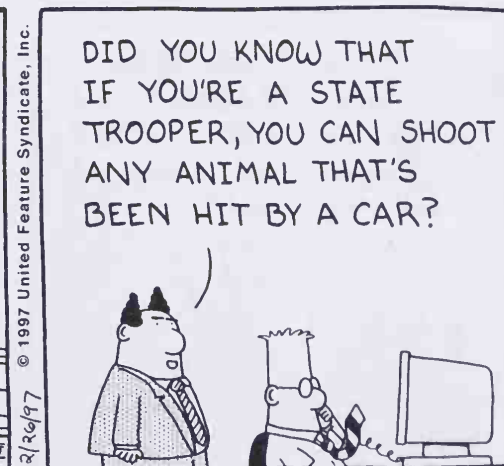
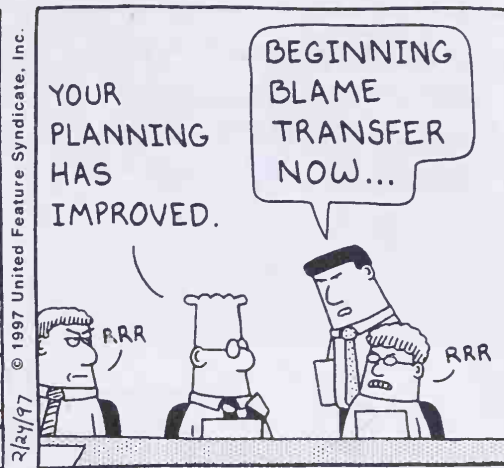
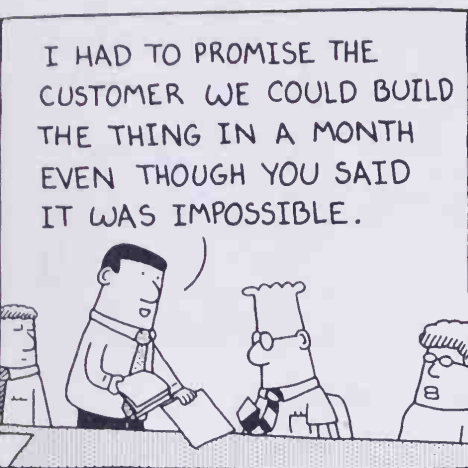
BY
SCOTT ADAMS

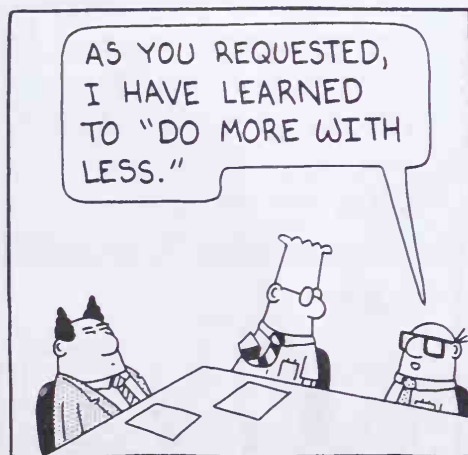
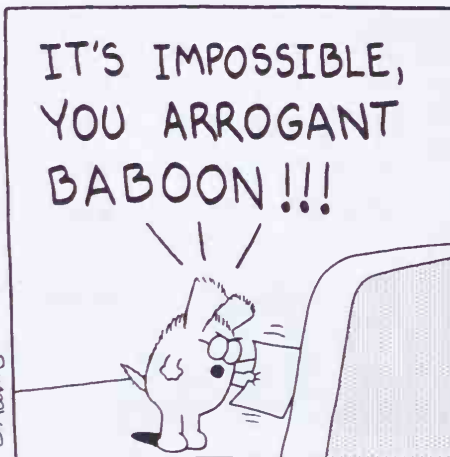
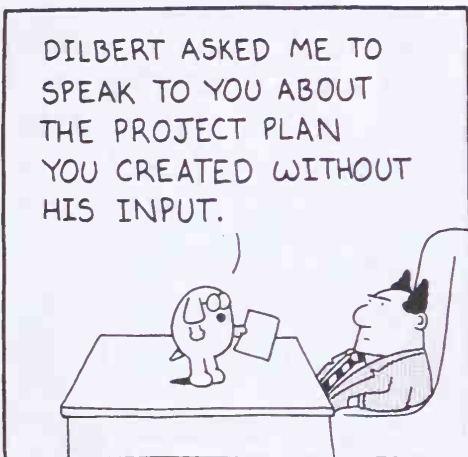
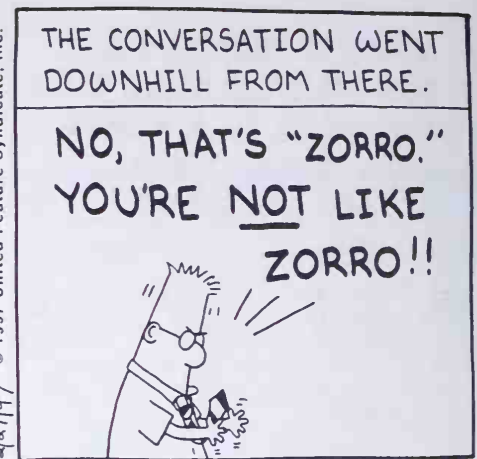












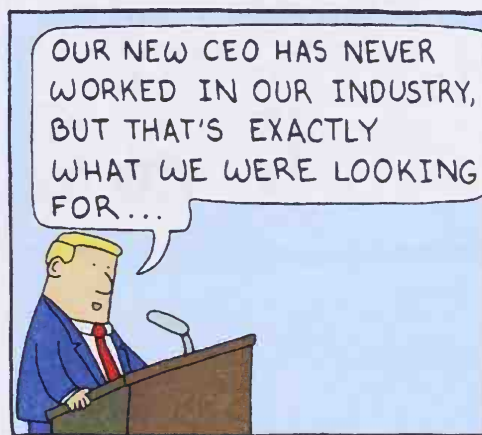


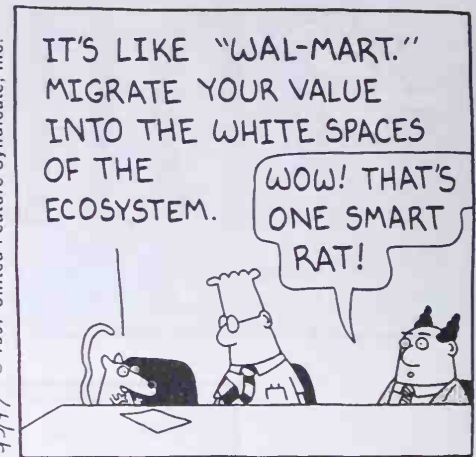
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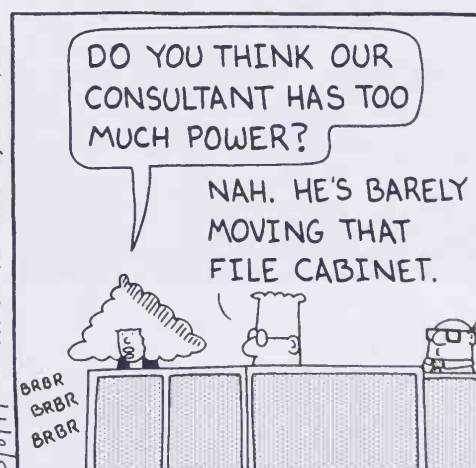
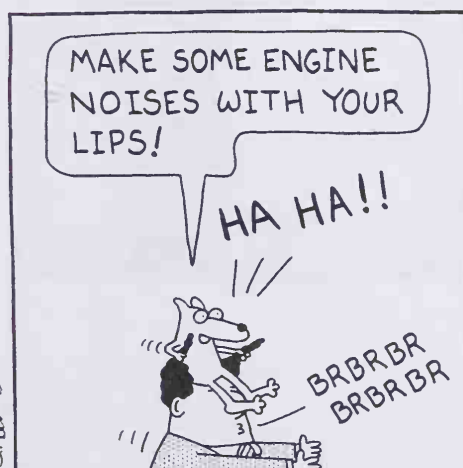
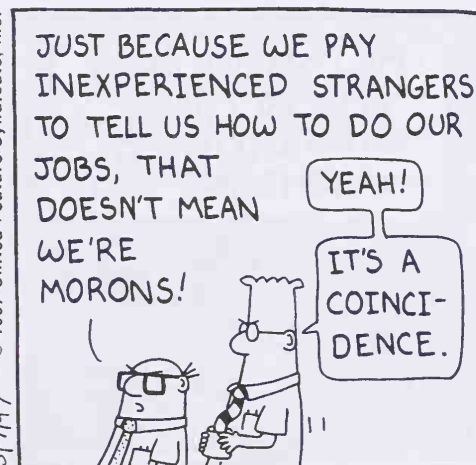
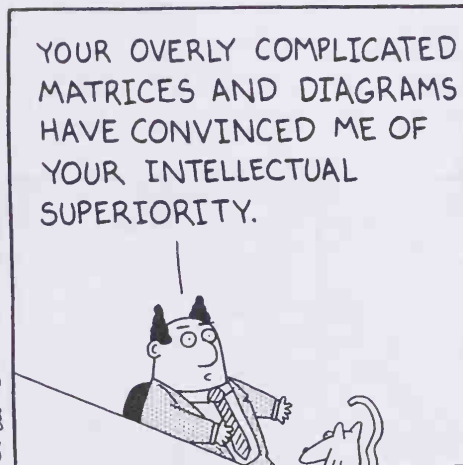


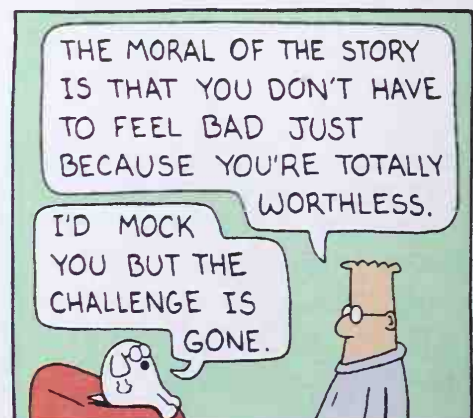
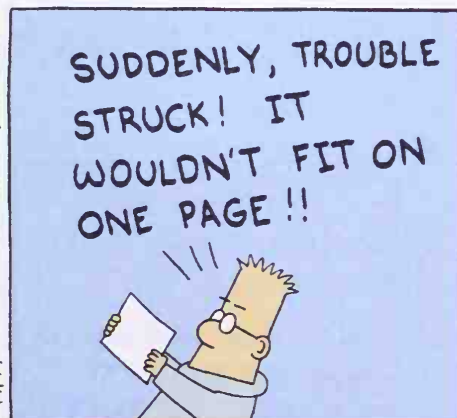
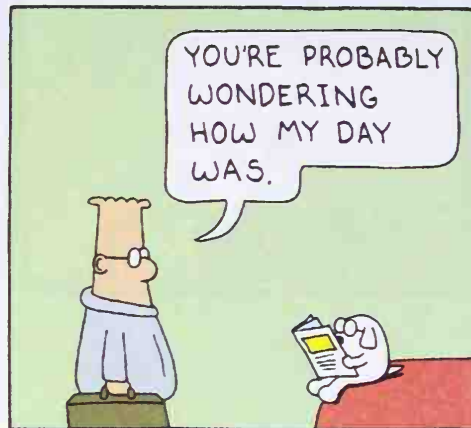
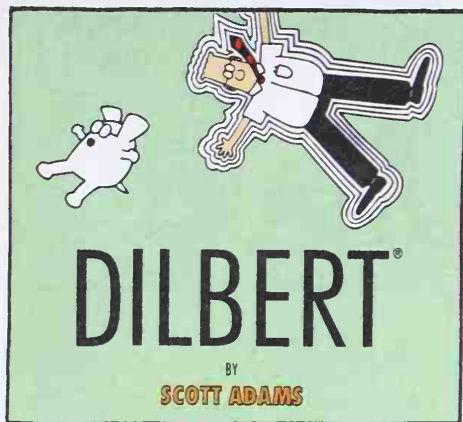
BY

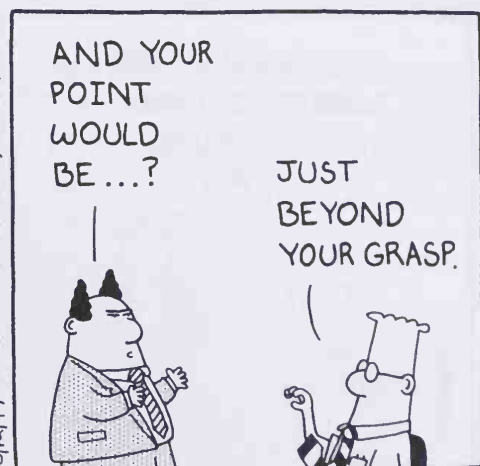
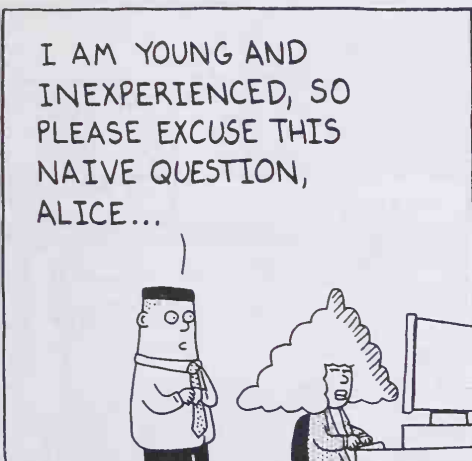
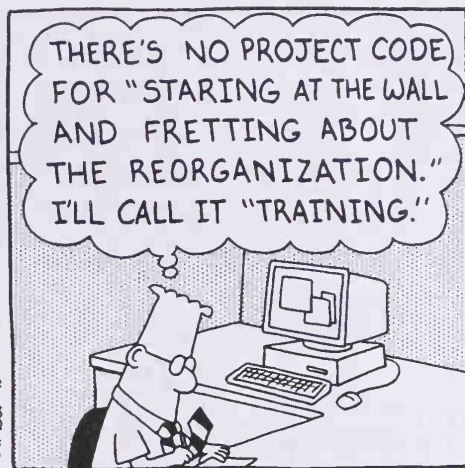
SCOTT ADAMS

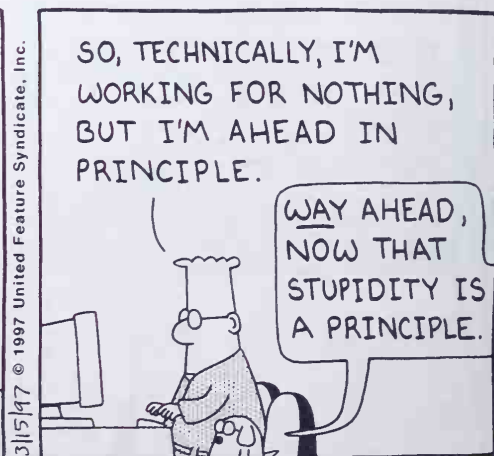
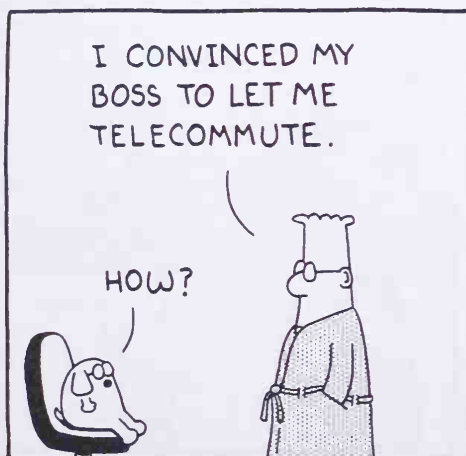
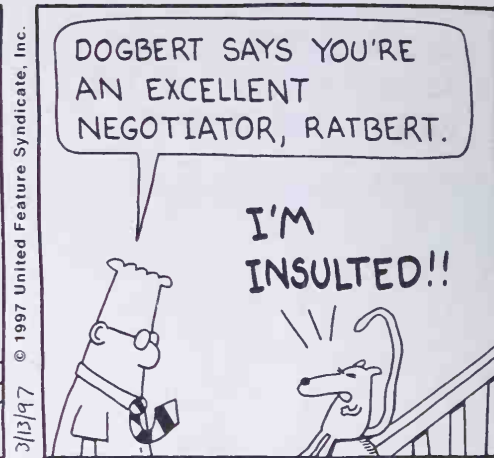
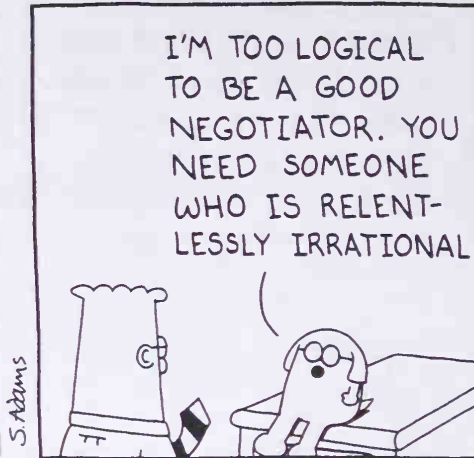


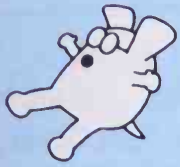










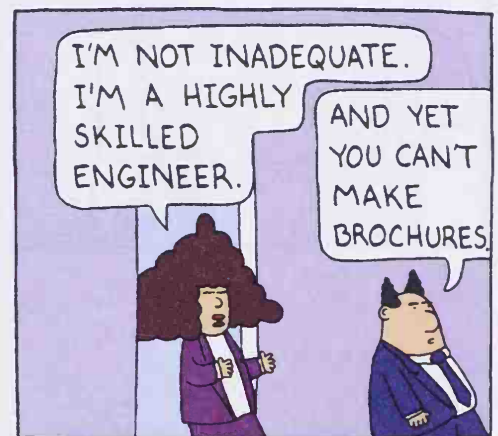
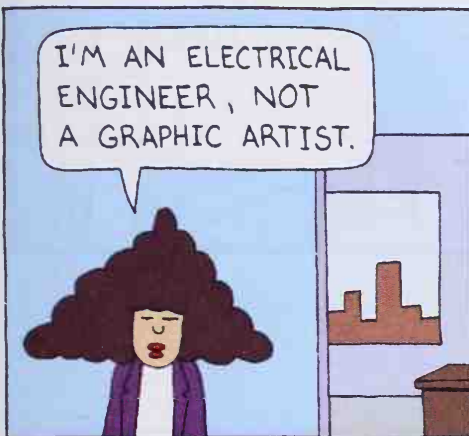


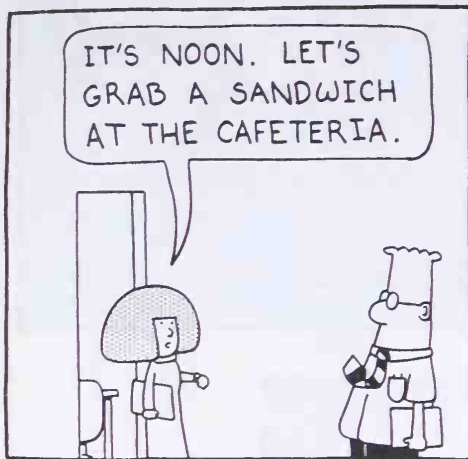
DILBERT®



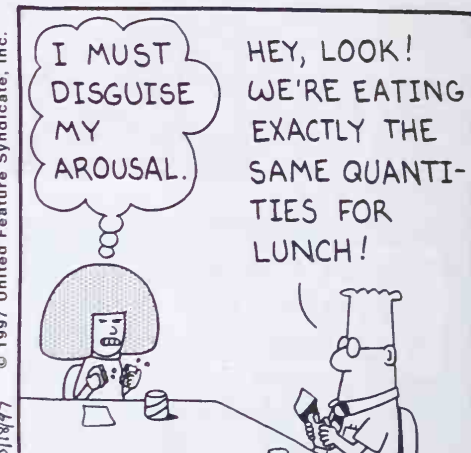
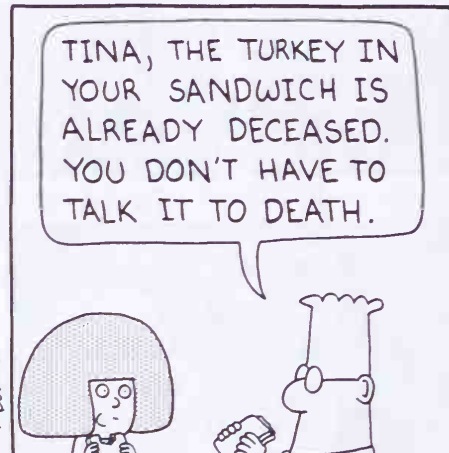
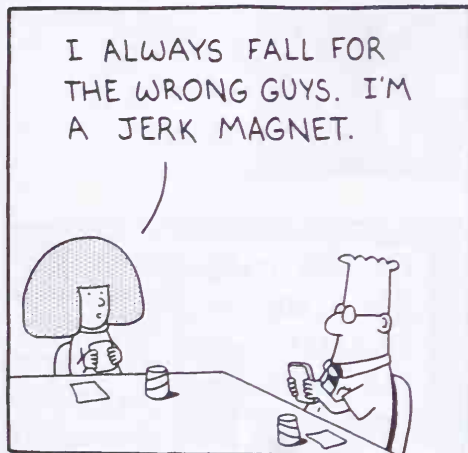
BY

SCOTT ADAMS

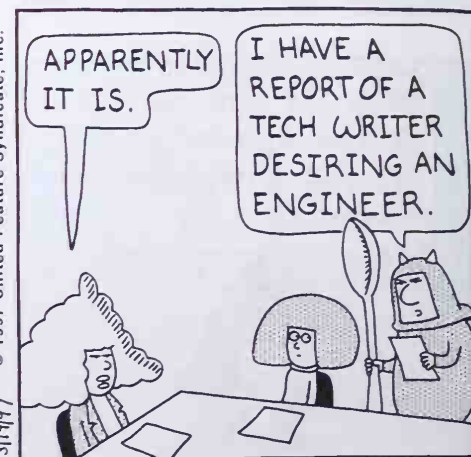
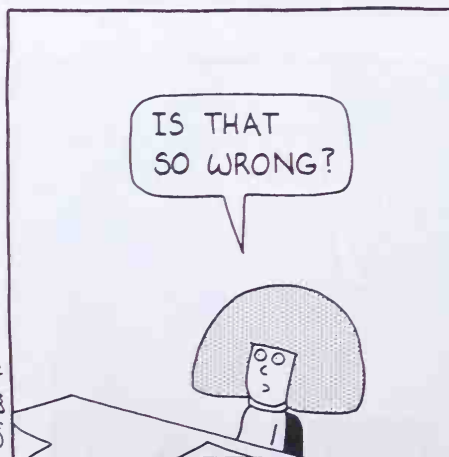
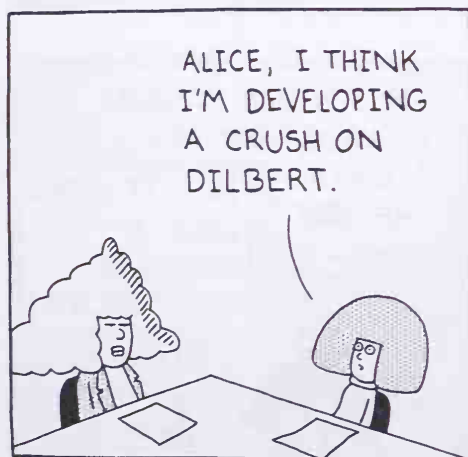




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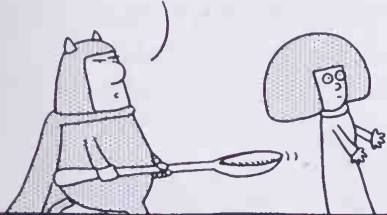


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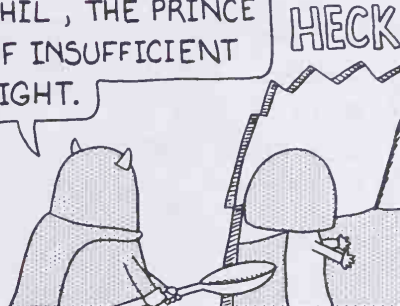
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YOU ARE GUILTY OF BEING A TECHNICAL WRITER WITH AN UNNATURAL ATTRACTION TO AN ENGINEER.



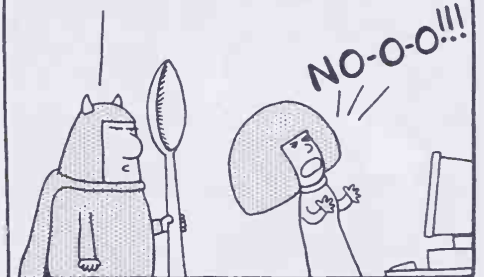
S. Adams

IT'S NOT A MAJOR SIN, SO YOU ONLY GO TO HECK. I'M PHIL, THE PRINCE OF INSUFFICIENT LIGHT.

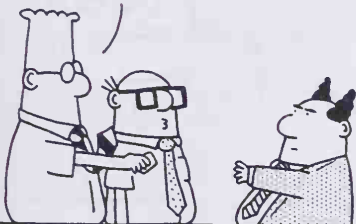


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SIT DOWN AND TYPE, "I PROACTIVELY LEVERAGE MY SYNERGIES," A HUNDRED TIMES.



IT'S CALLED A "SMART CARD," AND WE SHOULD BUILD OUR NEXT PRODUCT TO HANDLE THIS SORT OF PAYMENT TECHNOLOGY.



S. Adams



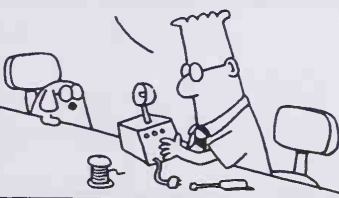
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I'VE NEVER SEEN THAT HAPPEN.

HIS BODY REJECTED THE "SMART CARD."



I'VE INVENTED A QUANTUM COMPUTER, CAPABLE OF INTERACTING WITH MATTER FROM OTHER UNIVERSES TO SOLVE COMPLEX EQUATIONS.



S. Adams

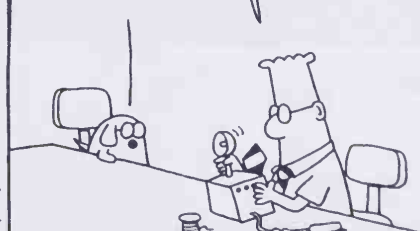
ACCORDING TO CHAOS THEORY, YOUR TINY CHANGE TO ANOTHER UNIVERSE WILL SHIFT ITS DESTINY, POSSIBLY KILLING EVERY INHABITANT.

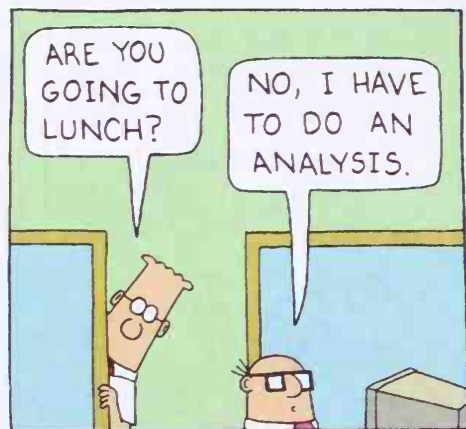
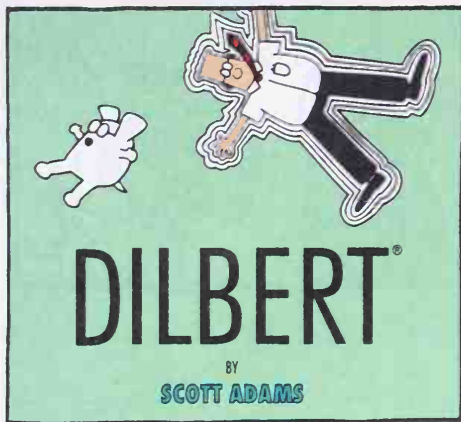


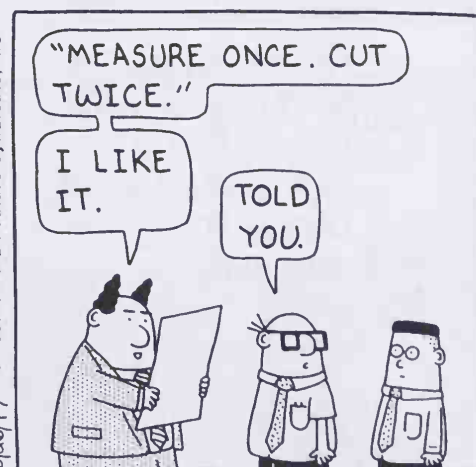
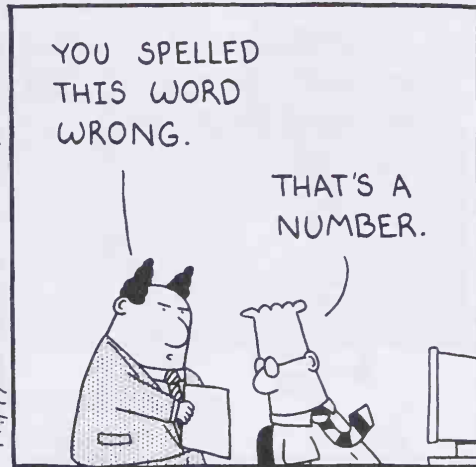
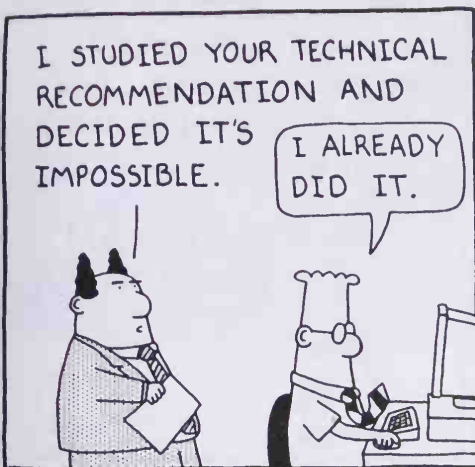
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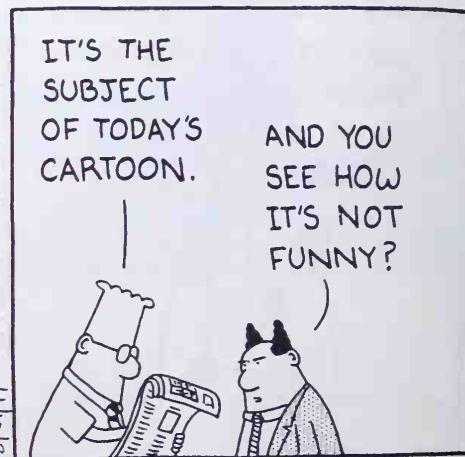
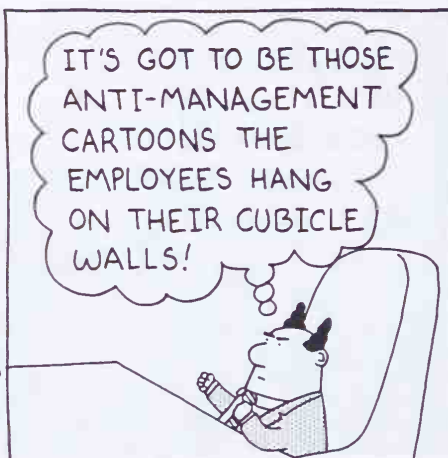
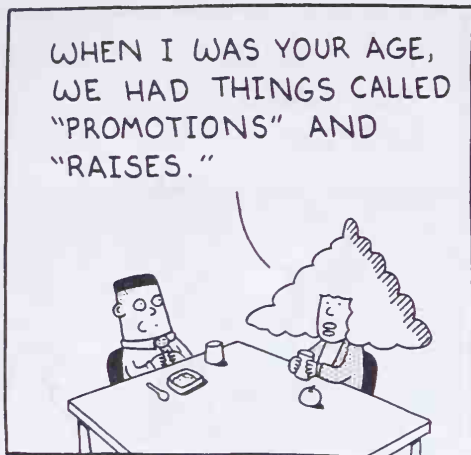
SHIFT HAPPENS.

FIRE IT UP.









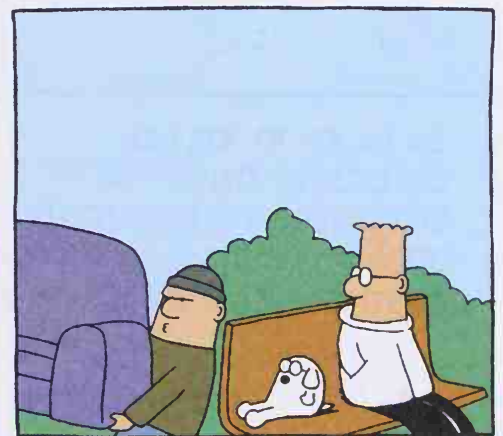
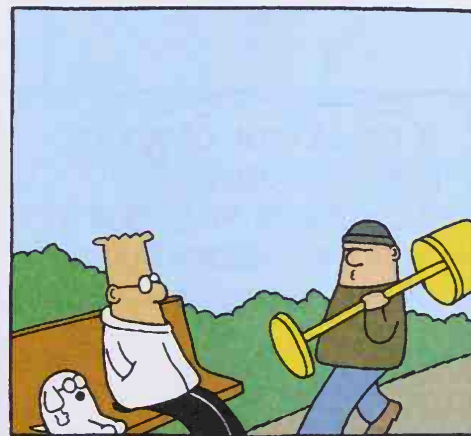


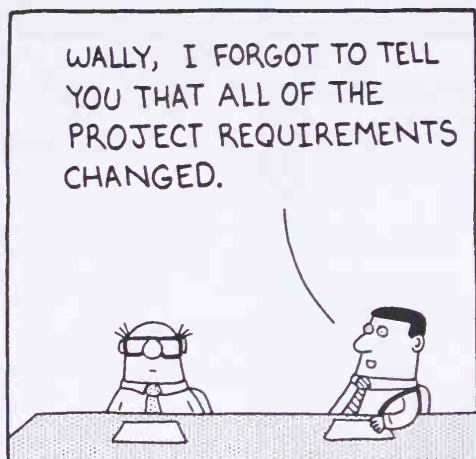
DILBERT[®]

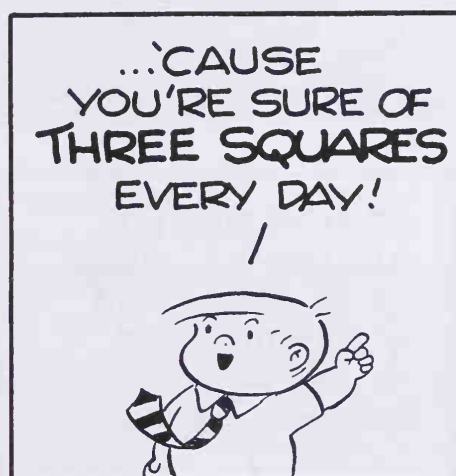
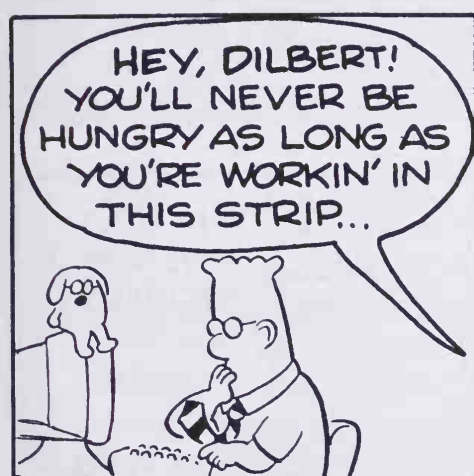


BY

SCOTT ADAMS

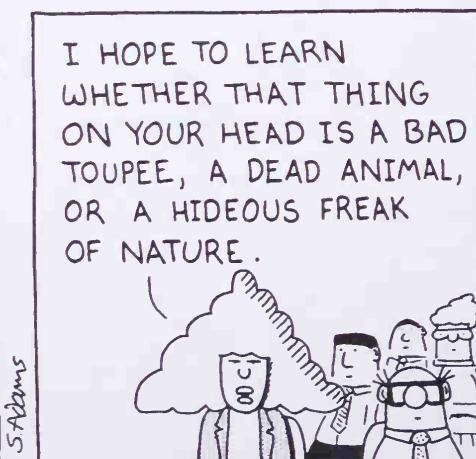
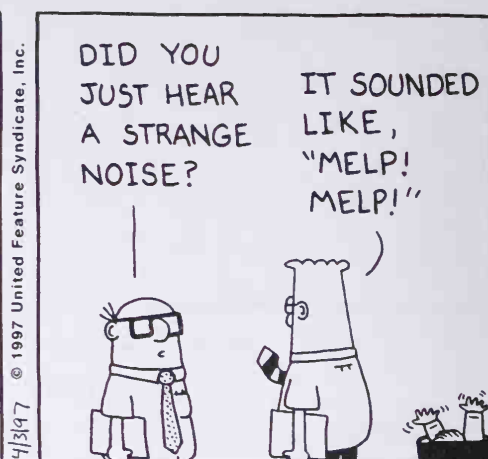


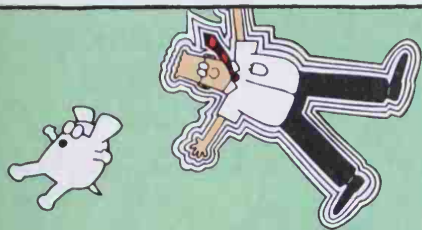




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Editor's Note: On April Fool's Day, 1997, 46 syndicated cartoonists perpetrated a great hoax on newspaper comics readers by swapping strips for the day. One result was the above Dilbert strip. Scott Adams said of the swap-fest, "I think it was Nostradamus who predicted that when Pat Boone sings heavy metal and Bil Keane [Family Circus] draws Dilbert, it's a sign of the approaching apocalypse." (We say, "Duck!")





DILBERT®

BY
SCOTT ADAMS

DOGBERT PRESENTS
THE LIFE CYCLE OF
A BUSINESS
IDEA



THE BRAIN CREATES AN IDEA.

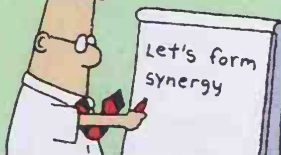


THE MOUTH — OPERATING
INDEPENDENTLY OF THE
BRAIN — CREATES WORDS.

LET'S FORM PROACTIVE
SYNERGY RESTRUCTURING
TEAMS.

THE WORDS ARE WRITTEN
ON LARGE PAPER.

IDIOT.



THE LARGE PAPER IS
DELIVERED TO A BITTER
SECRETARY.

PLEASE?

GRRRR

THE SECRETARY TYPES IT.

"LET'S... FORM...
PROTEIN... SYMPHONY
REACTIONARY...
TEENS."

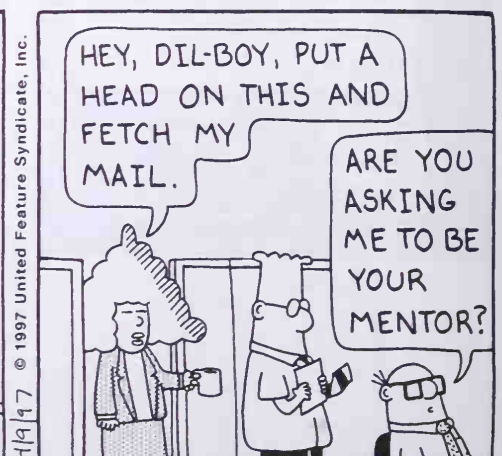
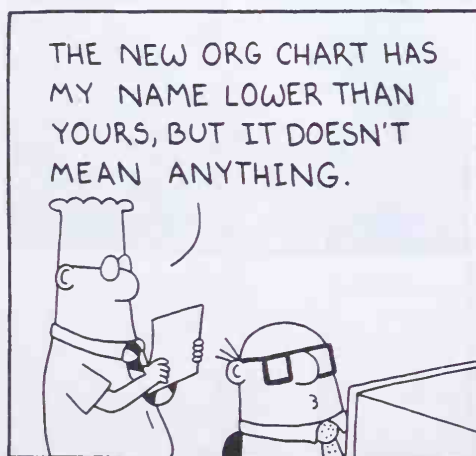
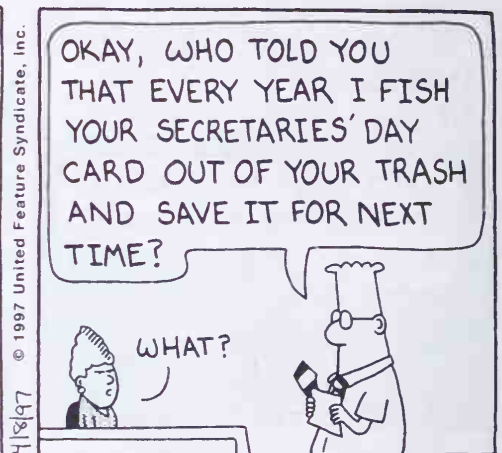
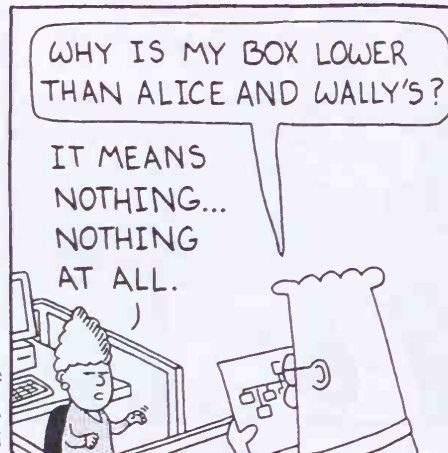
CLOSE
ENOUGH

THE TYPED NOTES ARE
DELIVERED TO THE STAFF.

DROP IT IN THE
"TO DO BASKET."

REPEAT.





I NOTICE THAT THE NEW
ORG CHART HAS YOUR
BOX LOWER
THAN BEFORE.

IT MEANS
NOTHING.

PERHAPS. BUT YOUR
BOX SEEMS SMALLISH.
AND YOUR REPORTING
LINE BRUSHES AGAINST
MY BOX.

IT MEANS
NOTHING.

NO, I'M SURE THIS
MEANS I'M YOUR
NEW BOSS.

I WONDER IF I
KILLED SOMEONE
IN A PREVIOUS
LIFE.

I DON'T CARE WHAT IT
"LOOKS" LIKE ON THE
ORG CHART! YOU'RE AN
INTERN, NOT MY BOSS!

I JUST SAW THE NEW
ORG CHART. CONGRAT-
ULATIONS ON YOUR
PROMOTION, ASOK!

LET'S GO
MAKE SOME
STRATEGIES
AND PRETEND
IT'S WORK!

NOT SO
LOUD. THE
L-U-S-E-R
MIGHT
HEAR.

CAROL, I DON'T MEAN
TO BE CRITICAL ABOUT
THE DEPARTMENT
PHONE LIST YOU PUT
TOGETHER...

BUT IT'S TRADITIONAL
TO LIST PEOPLE
ALPHABETICALLY, NOT
SORTED BY PHONE
NUMBER.

BECAUSE
WHAT
POSSIBLE
USE...?

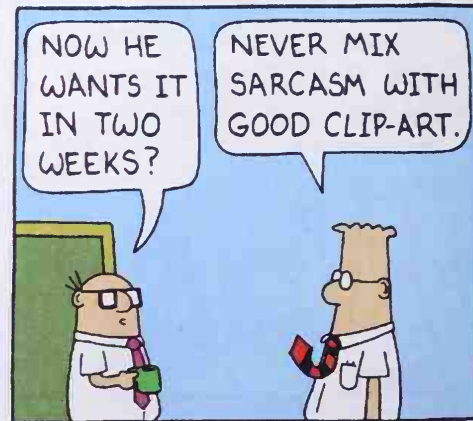
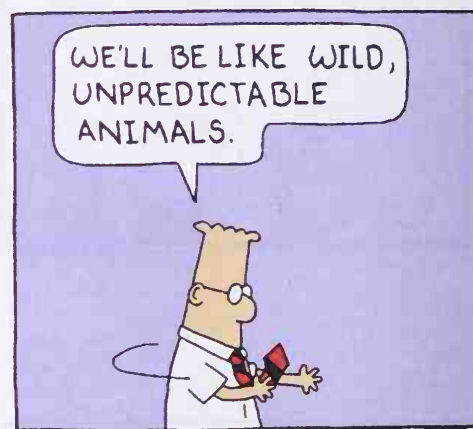
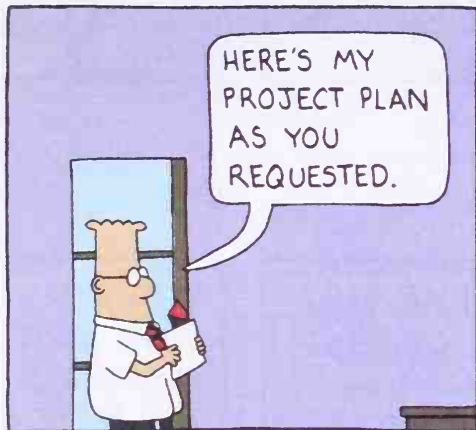
INCOMING
CALL FROM...
LET'S SEE...
IT'S WALLY... I
CAN IGNORE
IT.



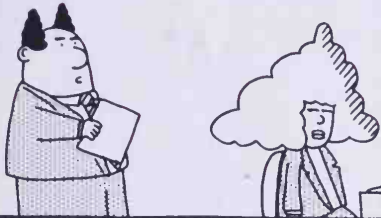
DILBERT®

BY

SCOTT ADAMS



ALICE, I NEED
THIS ASAP.



ASAP? DOES THAT
STAND FOR A STUPID-
ACTING PERSON, I.E.,
SOMEONE WHO IGNORES
TASKS UNTIL THE DEAD-
LINE?

S. Adams



THAT WAS
EMBARRASSING.
I HOPE THE OTHER
THINGS I SAY
DON'T MEAN
ANYTHING.

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CATBERT: EVIL H.R. DIRECTOR

THE COMPANY HAS TAKEN
OUT A LIFE INSURANCE
POLICY ON YOU, WALLY.



S. Adams

WE PAY THE PREMIUMS
AND WE COLLECT THE
INSURANCE WHEN YOU
DIE.

IS THIS BECAUSE
I'M SO VALUABLE
TO THE COMPANY?



IT'S BECAUSE
WE THINK YOU'LL
BE MORE
VALUABLE
DEAD.

THIS IS
EXACTLY WHY
I DON'T LIKE
CATS.

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THERE'S BEEN A LOT OF
JOKING AND GRUMBLING
SINCE THE COMPANY TOOK
OUT LIFE INSURANCE
POLICIES ON ALL OF YOU.



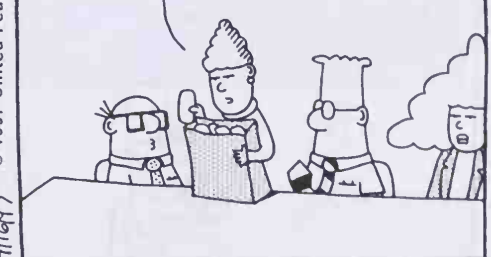
S. Adams

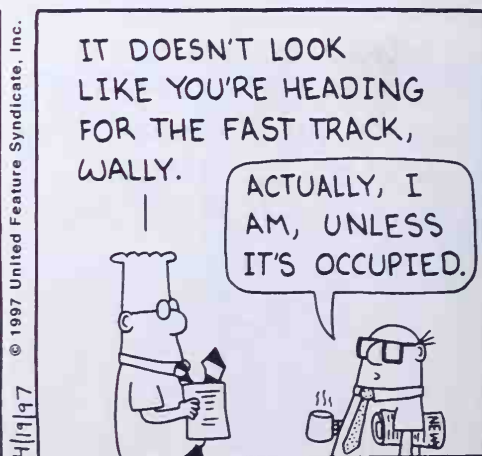
SO WE'RE HAVING
THESE CATERED LUNCH
MEETINGS TO DISCUSS
YOUR FEELINGS.

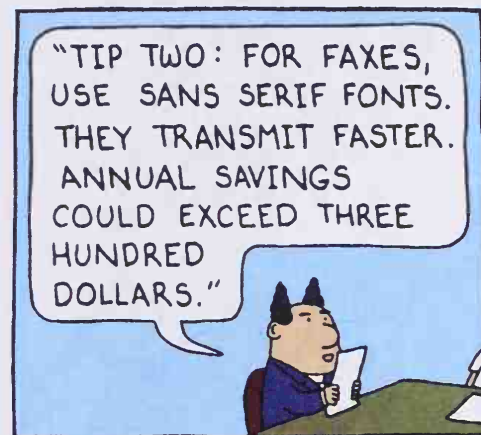
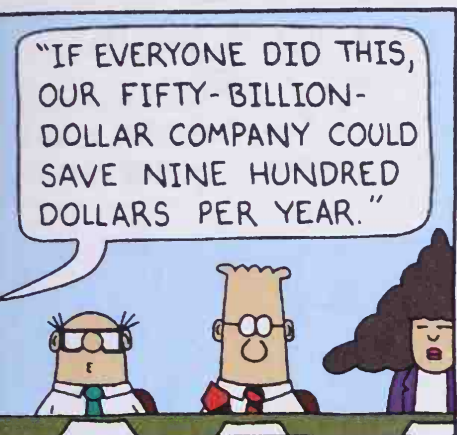
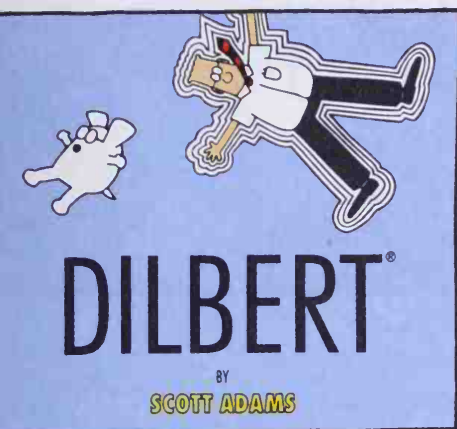


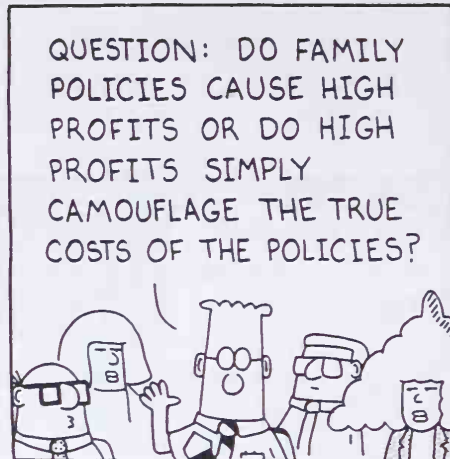
DO YOU WANT THE
MAD COW BURGER OR
THE CHICKEN BONE
SURPRISE?

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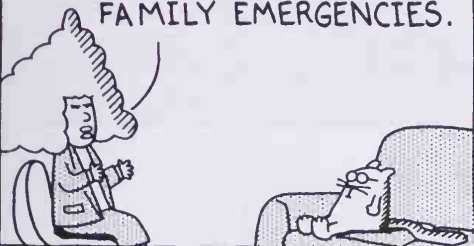






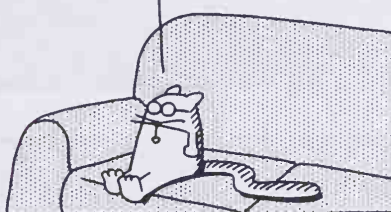
CATBERT: EVIL H.R. DIRECTOR

I'M BEING DISCRIMINATED AGAINST BECAUSE I TAKE TIME OFF FOR FAMILY EMERGENCIES.



S. Adams

I'LL HANDLE THIS BY TELLING YOUR BOSS THAT YOU RATTED HIM OUT TO THE DIRECTOR OF HUMAN RESOURCES.



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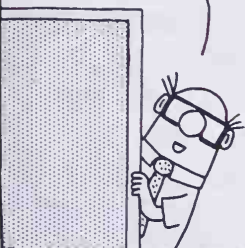
I THOUGHT WE HAD A "FAMILY FRIENDLY" POLICY.



THE KEY WORD IS FRIENDLY. YOU'VE BEEN ACTING AS IF YOU LOVE YOUR FAMILY.

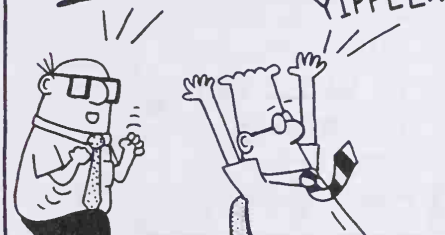


GOOD NEWS! OUR BUSINESS PLAN IS IN COMPLETE DISARRAY!



S. Adams

FREE TIME!! NO DELIVERABLES!!! AND IT'S NOT OUR FAULT!



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DO YOU REALIZE THAT ALL OUR JOY COMES FROM PERVERSE SOURCES?



I DIDN'T KNOW THERE WAS AN ALTERNATIVE.



ALICE, OUR BUSINESS PLAN IS IN COMPLETE DISARRAY SO WE'RE TAKING A THREE-HOUR LUNCH. WANT TO JOIN US?



S. Adams

NO, I'VE GOT TO WORK HARDER THAN EVER TO TURN THIS SITUATION AROUND!



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SOMETIMES IT'S HARD TO DISTINGUISH BETWEEN DEDICATION AND INSANITY.



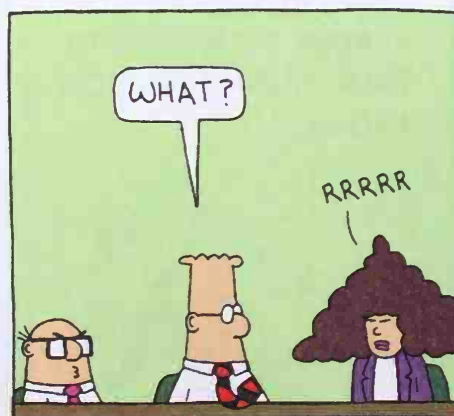
WHICH ONE ARE WE?

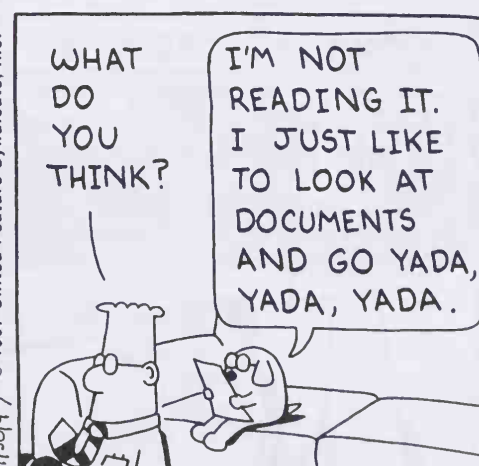
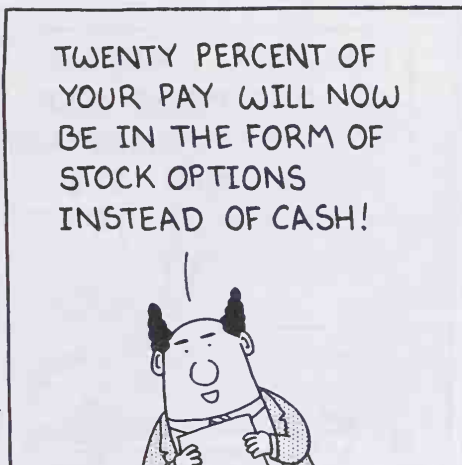
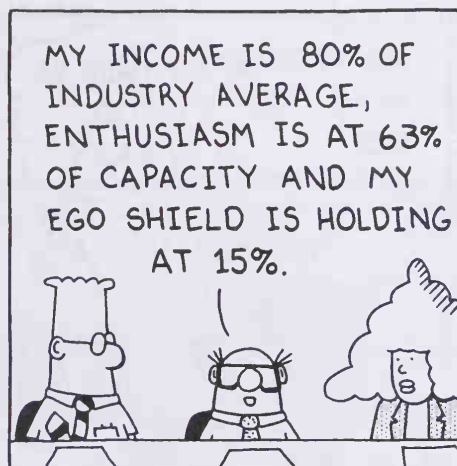


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BY

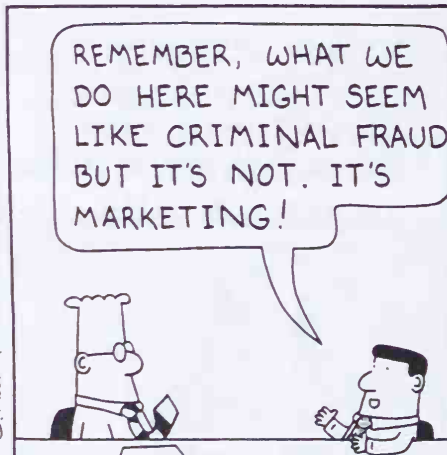
SCOTT ADAMS



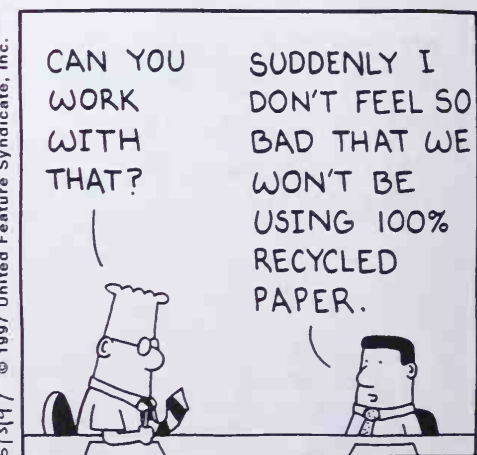
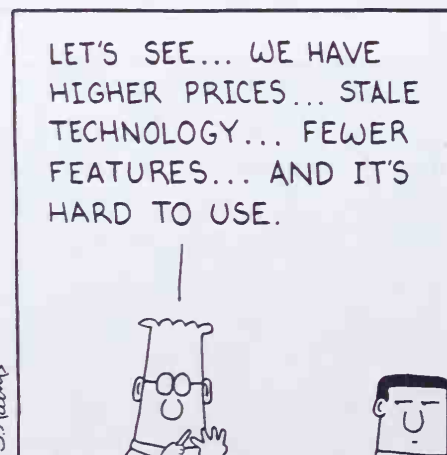
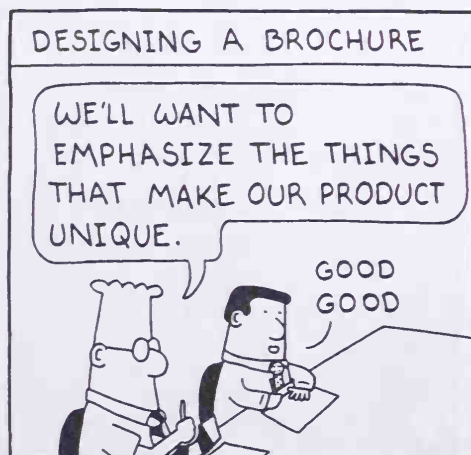




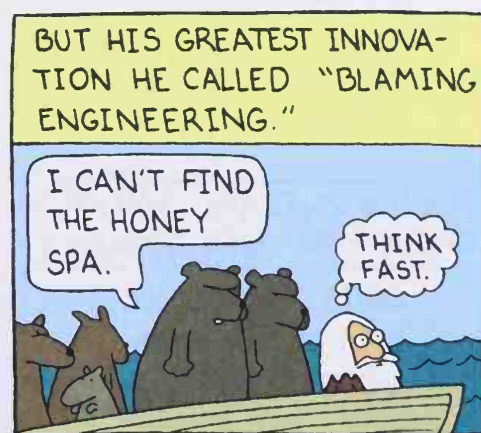
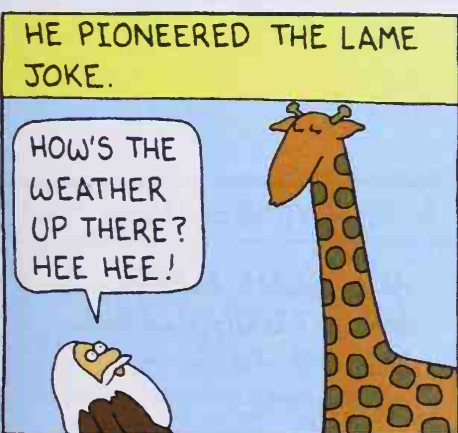
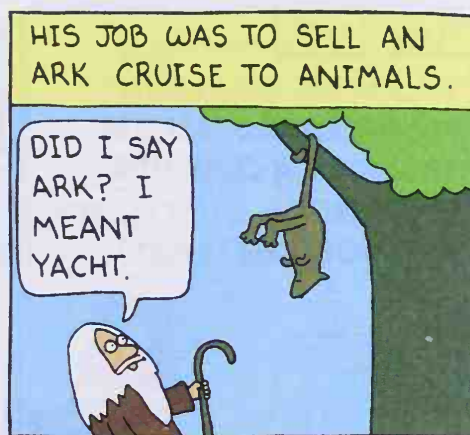
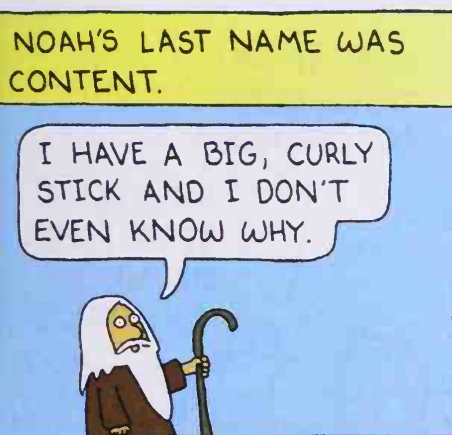
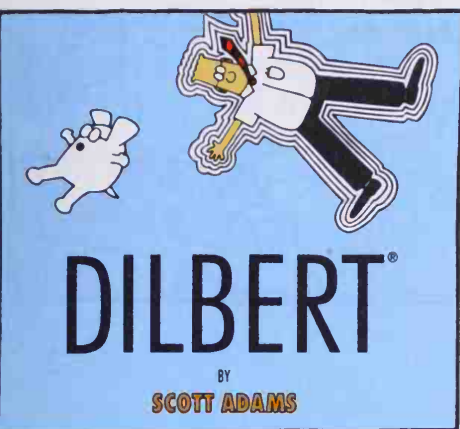
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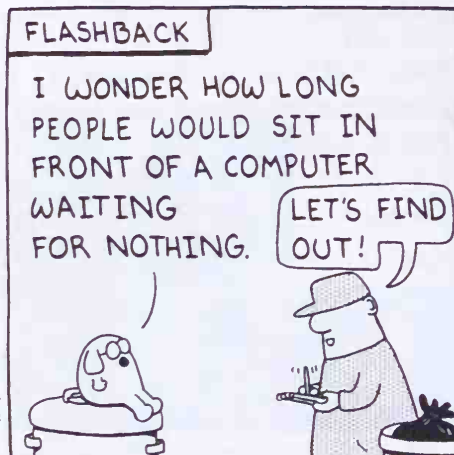
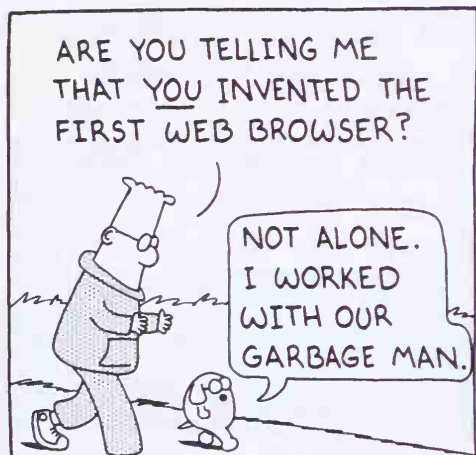
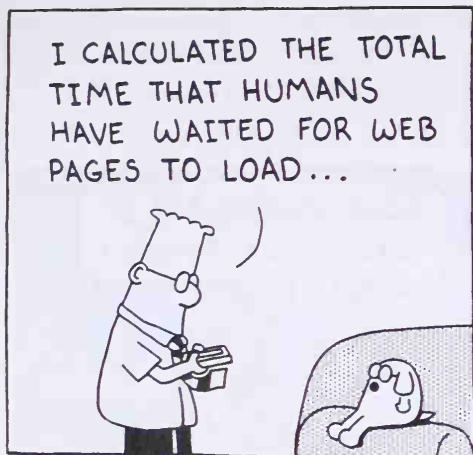


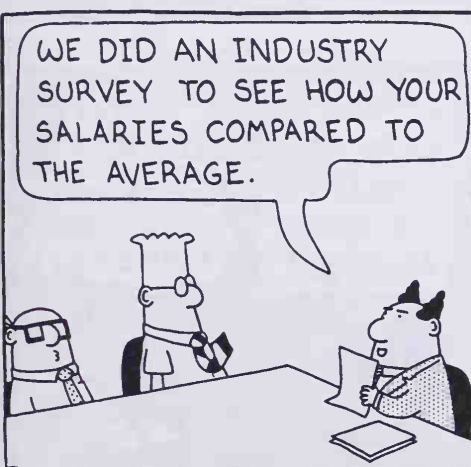
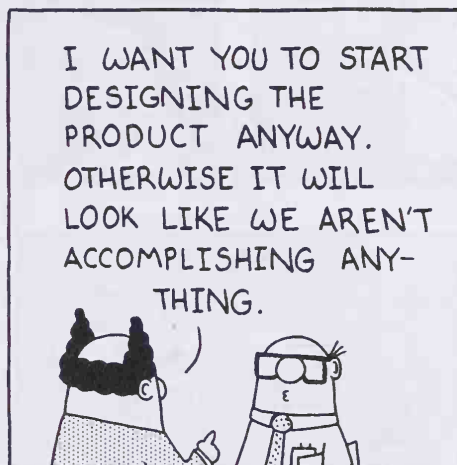
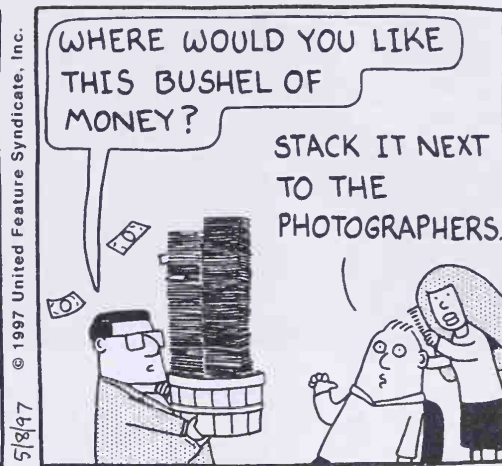
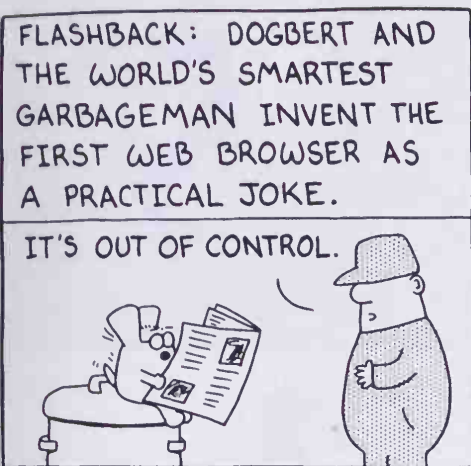
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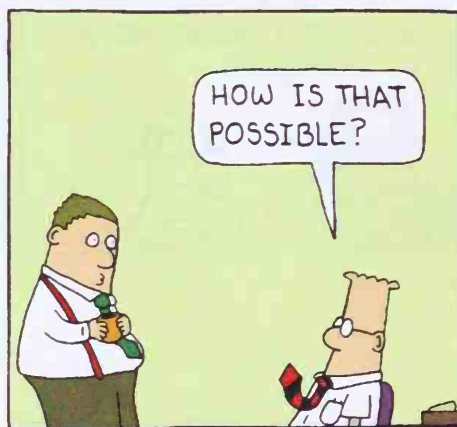
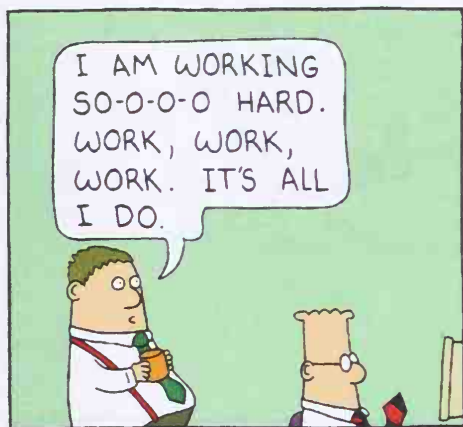
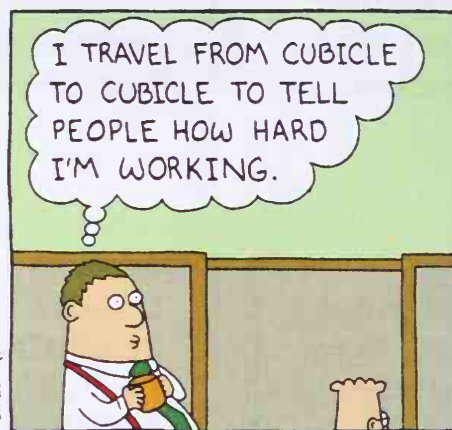
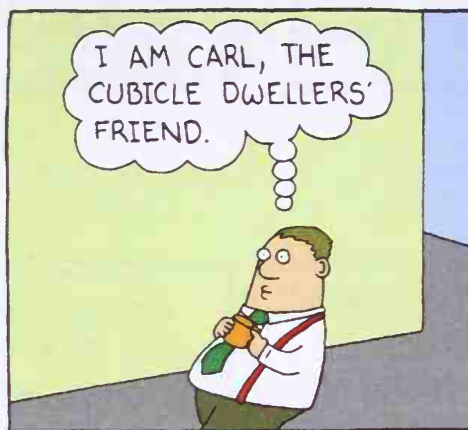




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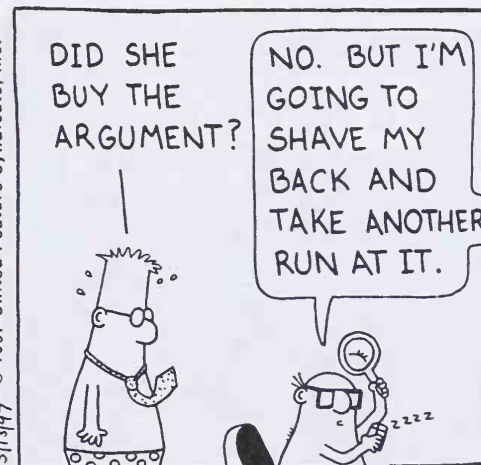
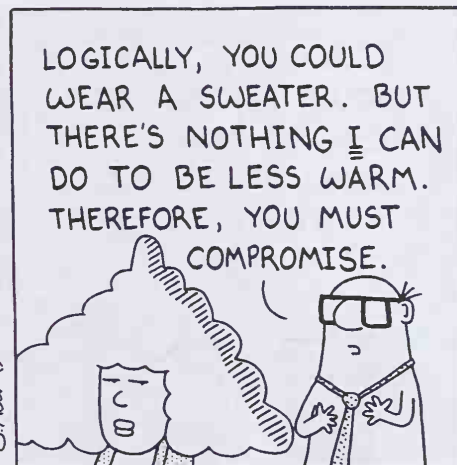
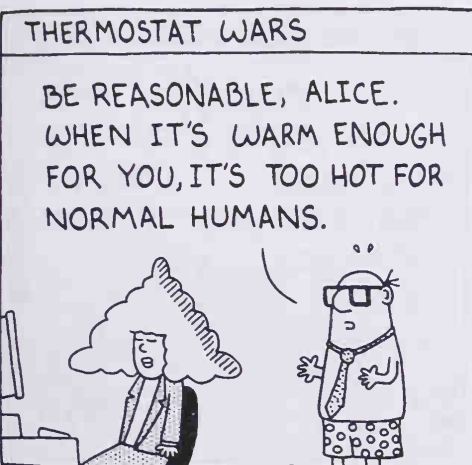
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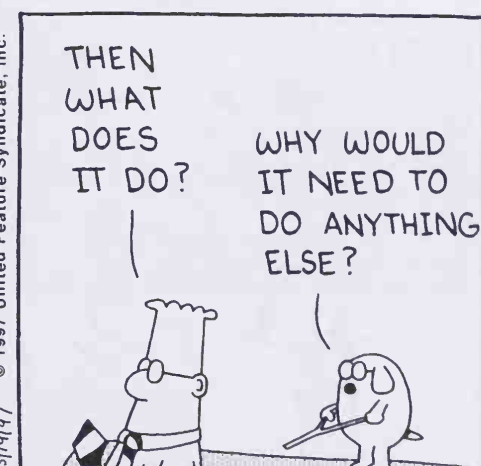
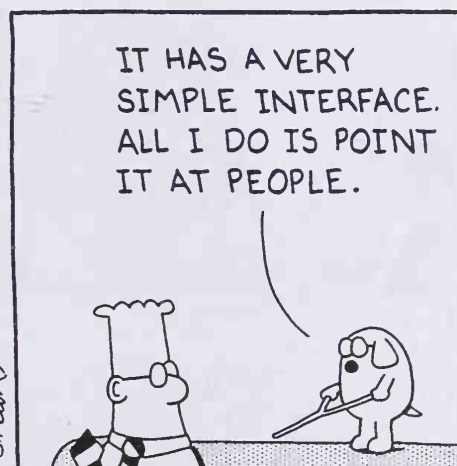
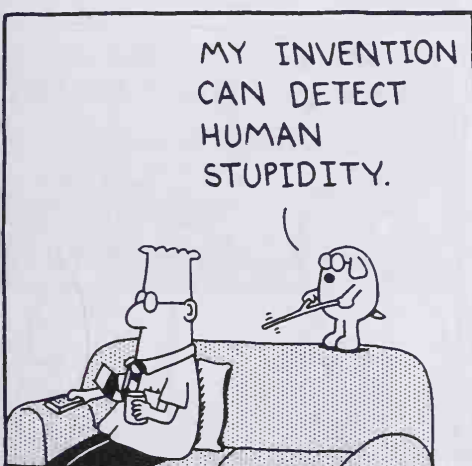




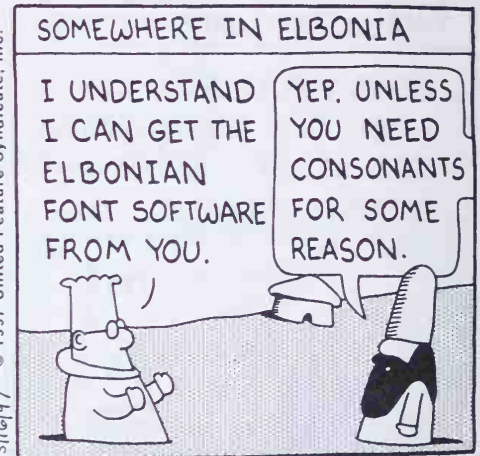
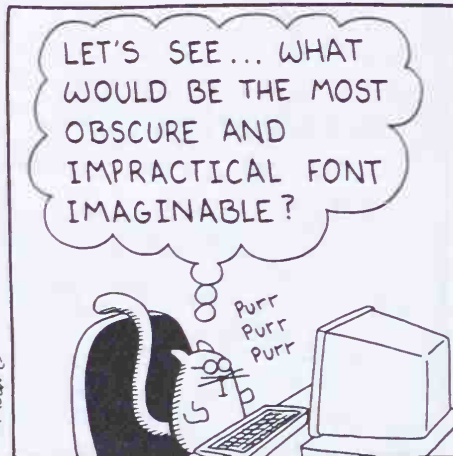
5/12/97 © 1997 United Feature Syndicate, Inc.

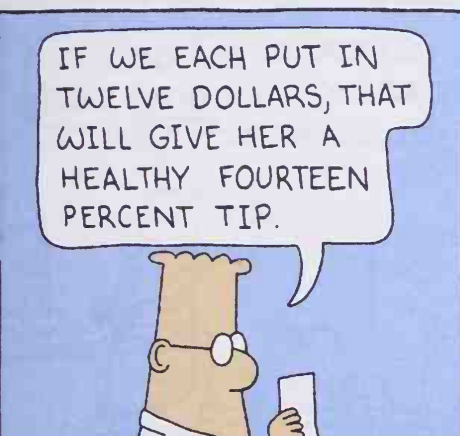
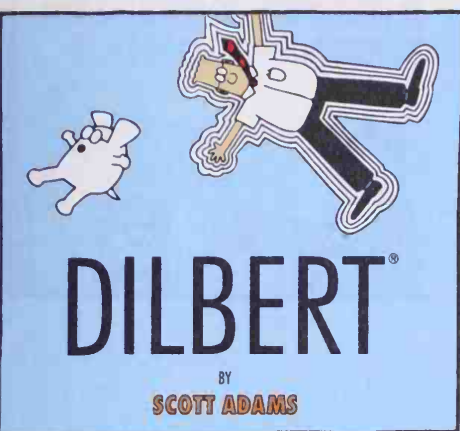


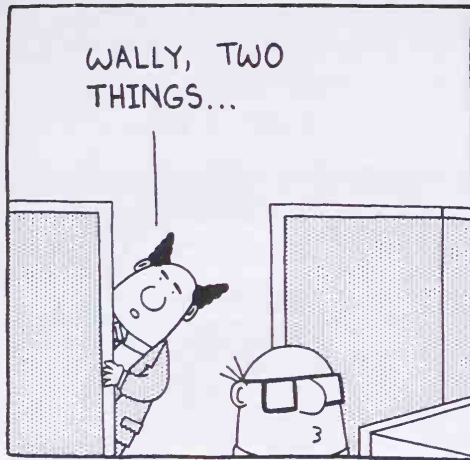
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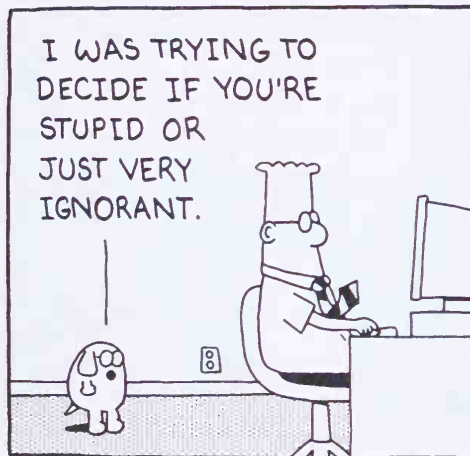




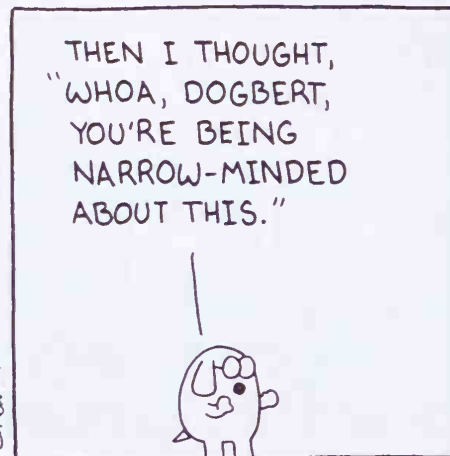
S. Adams



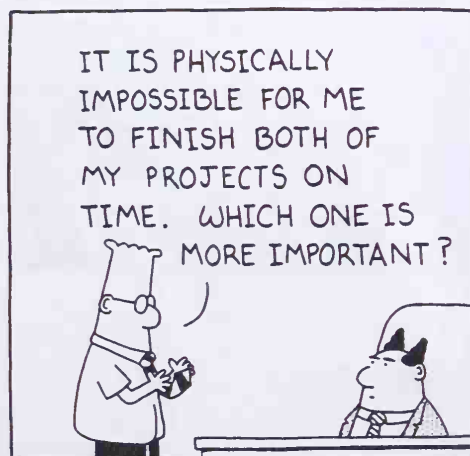
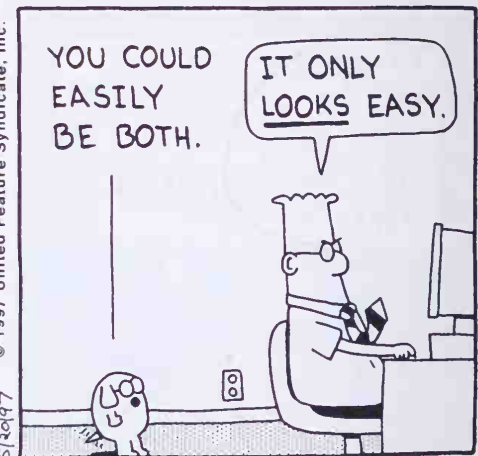
5/19/97 © 1997 United Feature Syndicate, Inc.



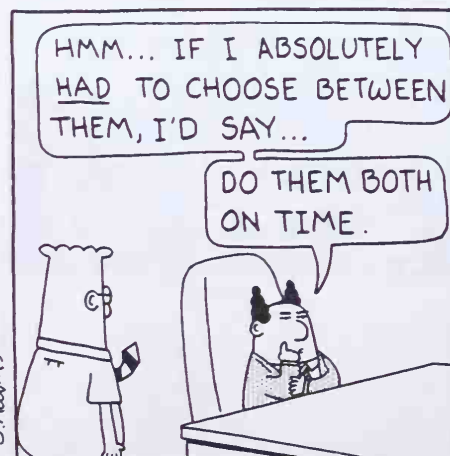
S. Adams



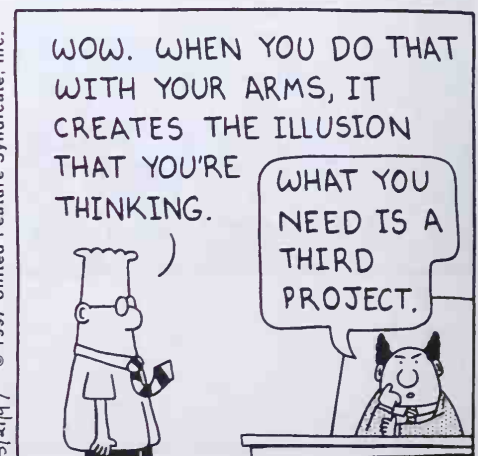
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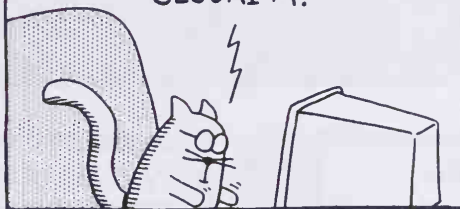
CATBERT: EVIL H.R. DIRECTOR

ANY EMPLOYEE WHO
USES THE INTERNET
FOR NON-BUSINESS
PURPOSES WILL BE FIRED.



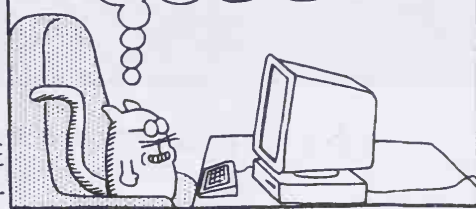
S. Adams

AND ANY EMPLOYEE
WHO SITS IN A COMPANY
CHAIR WHILE HAVING
A PERSONAL THOUGHT
WILL BE EXECUTED BY
SECURITY.

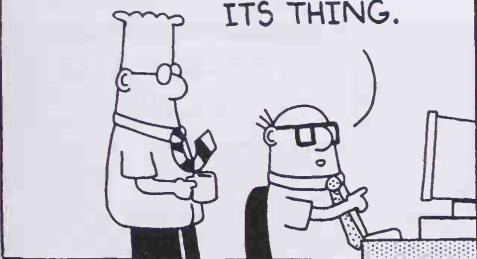


5/22/97 © 1997 United Feature Syndicate, Inc.

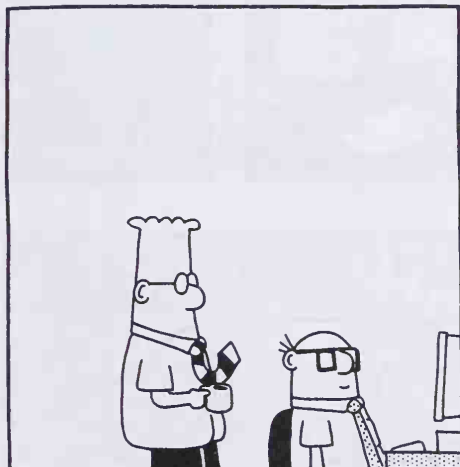
THE GREAT THING ABOUT
SENSELESS, SADISTIC
POLICIES IS THAT THEY
DON'T REQUIRE A LOT
OF EXPLANATION.



I WROTE THIS
LABOR-SAVING
SOFTWARE.
WATCH IT DO
ITS THING.



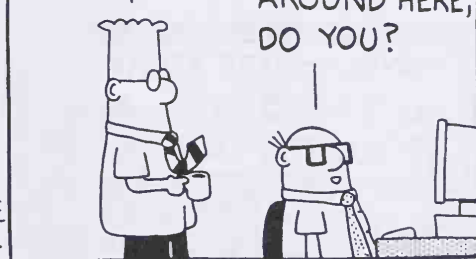
S. Adams



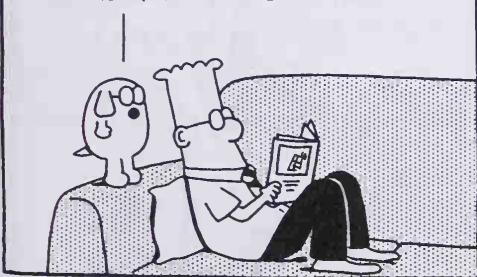
5/23/97 © 1997 United Feature Syndicate, Inc.

HOW CAN
YOU TELL
IF IT'S
WORKING?

YOU DON'T
SEE ANY
LABOR
HAPPENING
AROUND HERE,
DO YOU?



I'VE DECIDED TO BECOME
A CONSULTANT IN THE
FIELD OF OBVIOUS
GENERALITIES.



S. Adams

I'LL WORK FOR SMALL
BUSINESSES THAT ARE
RUN BY ARTISTS.
THEY'LL THINK I'M
BRILLIANT, WHICH I
AM.

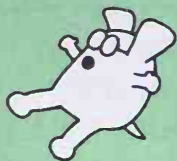


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WHOA! ARE
YOU SAYING
WE NEED
REVENUE TO
MAKE
PROFIT??

OUCH! I'VE GOT
A HEADACHE
ON ONE SIDE.



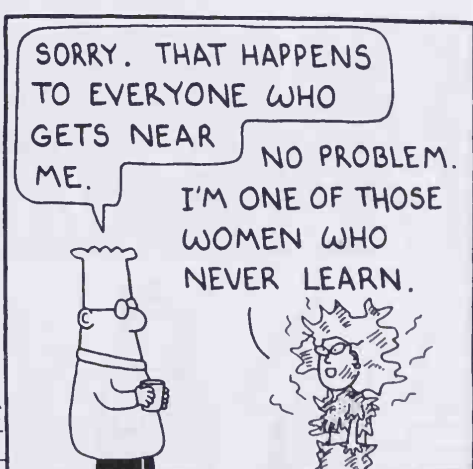
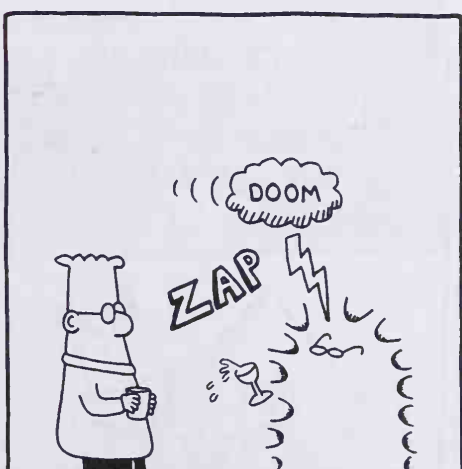
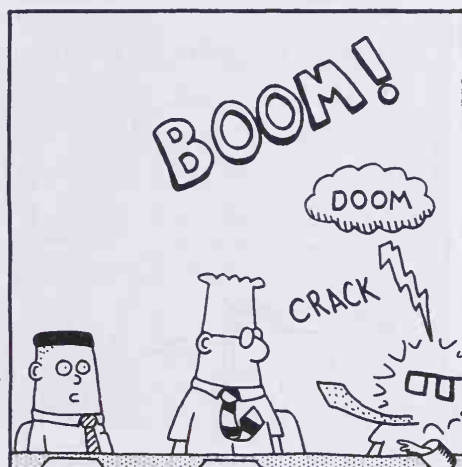
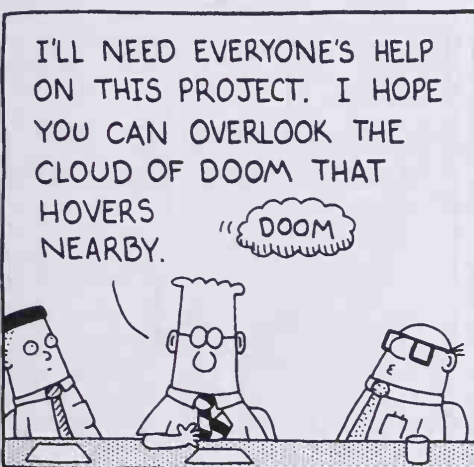
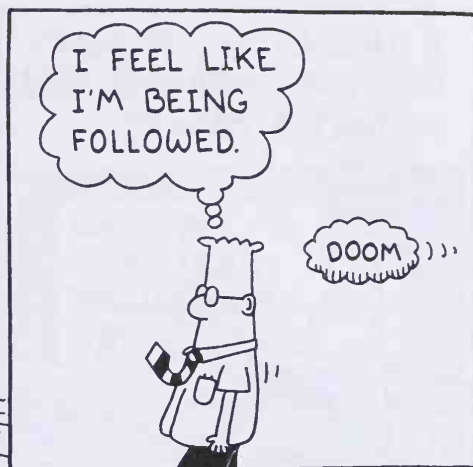
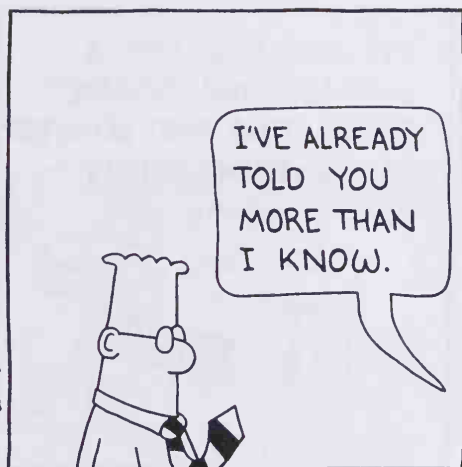


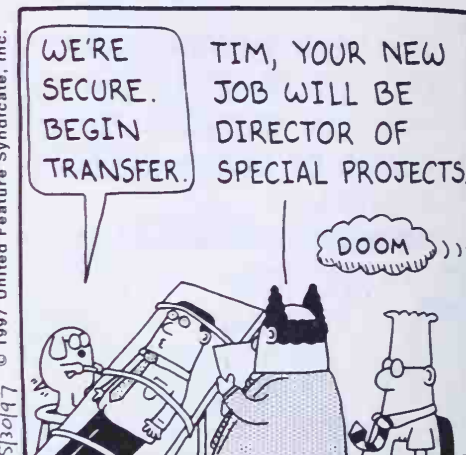
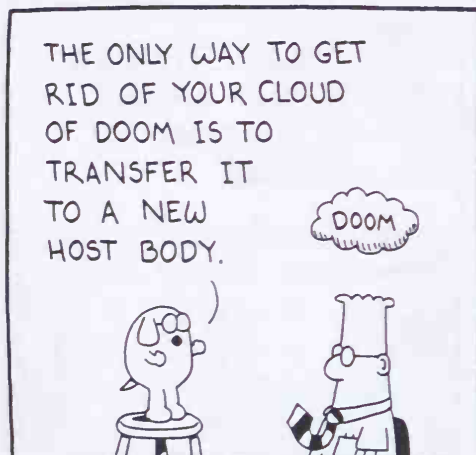
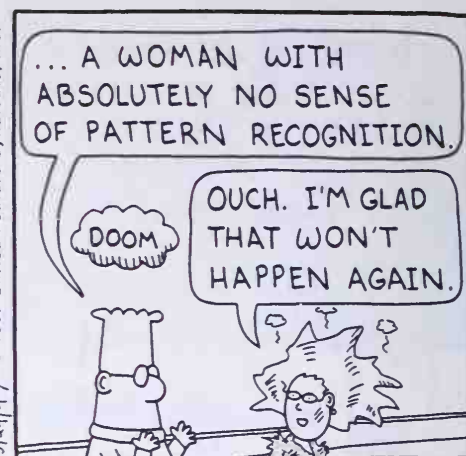
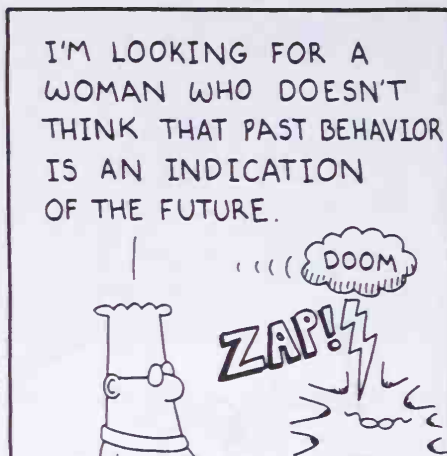
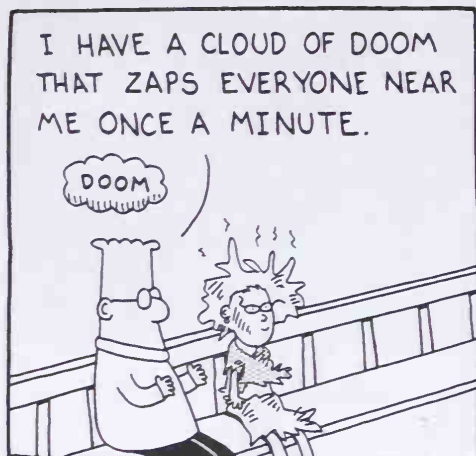
DILBERT®

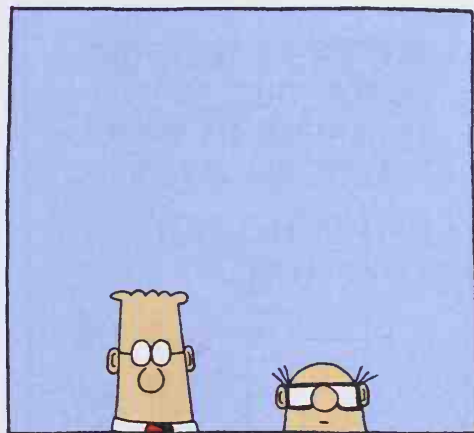
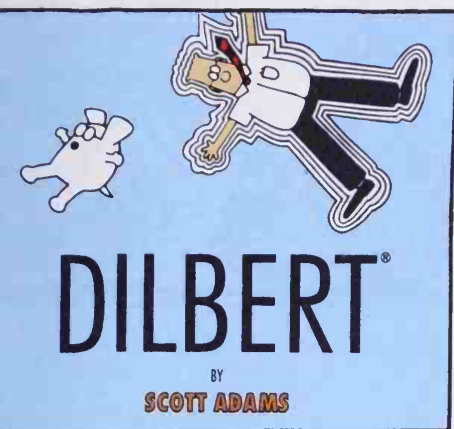
BY

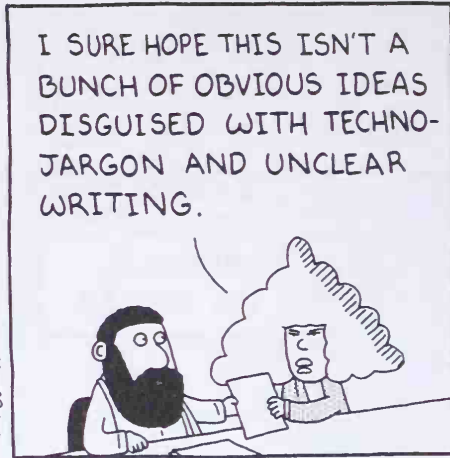
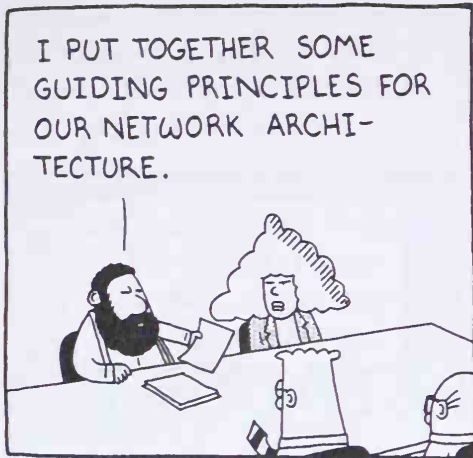
SCOTT ADAMS











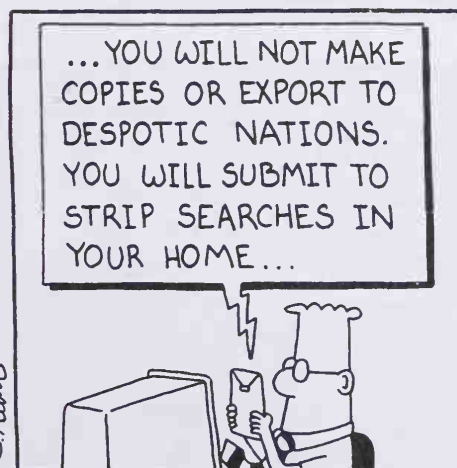
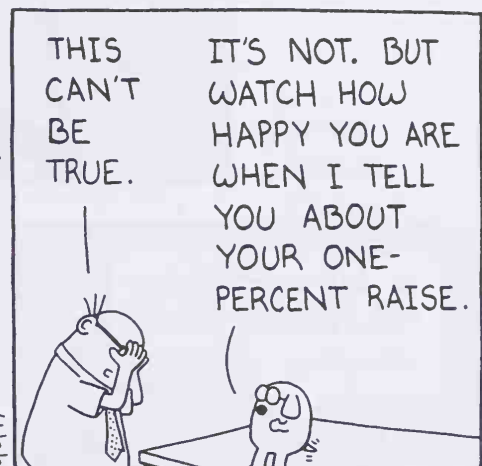
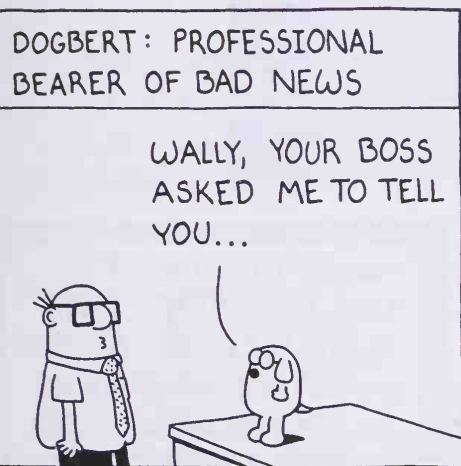
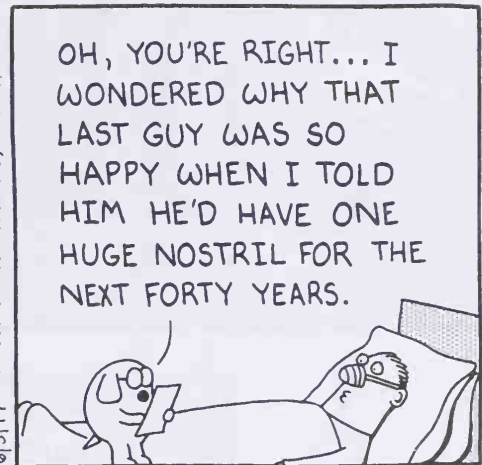
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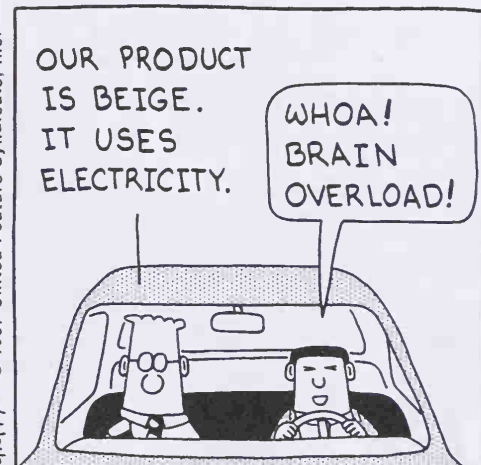
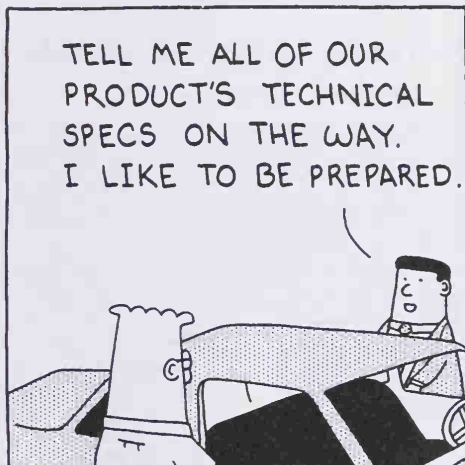
BY

SCOTT ADAMS



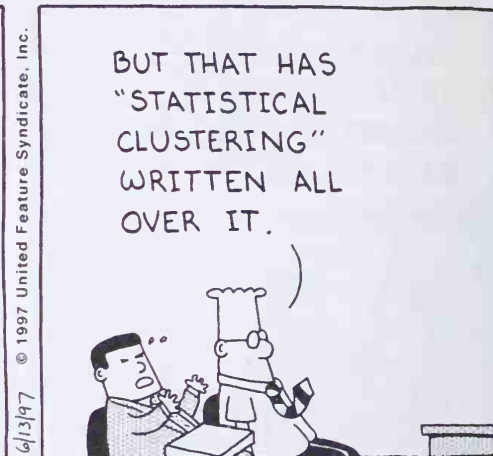
6/8/97 - Dogbert's Birthday

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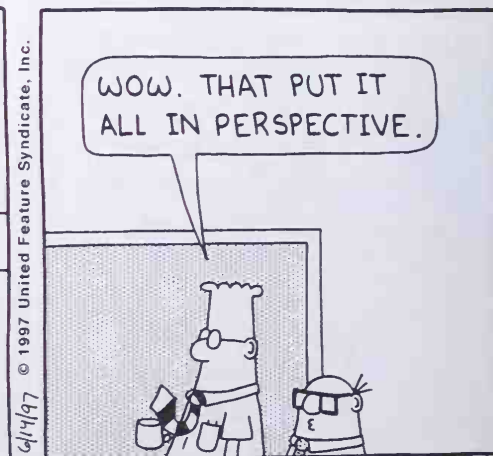




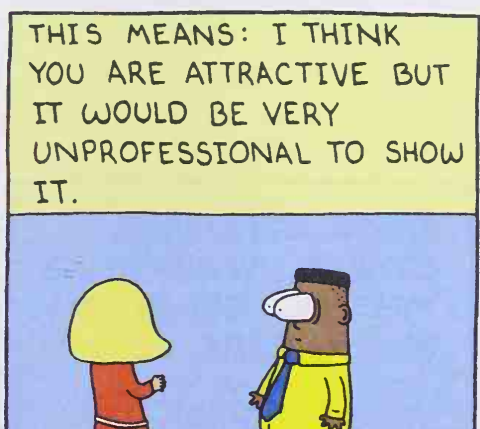
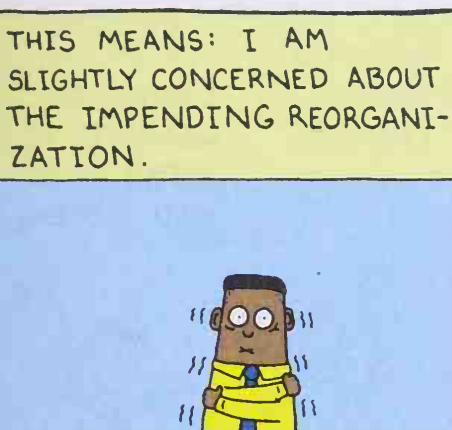
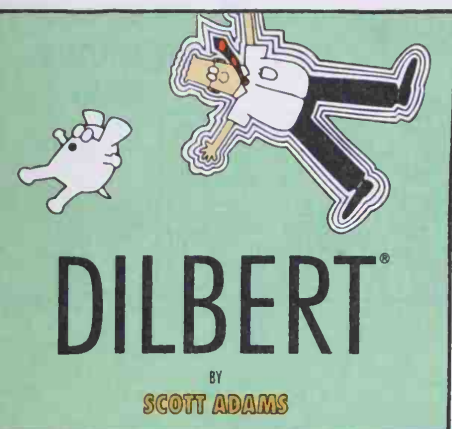
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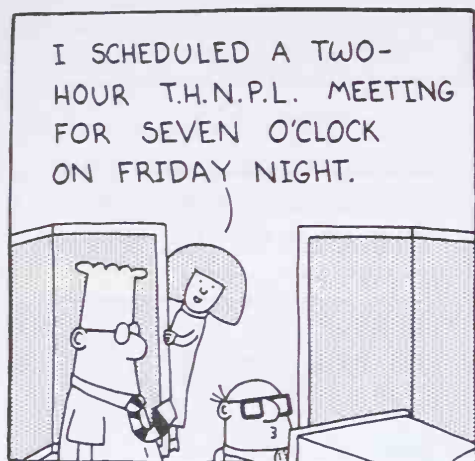


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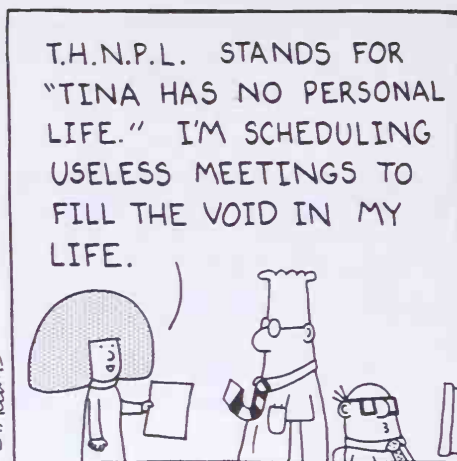


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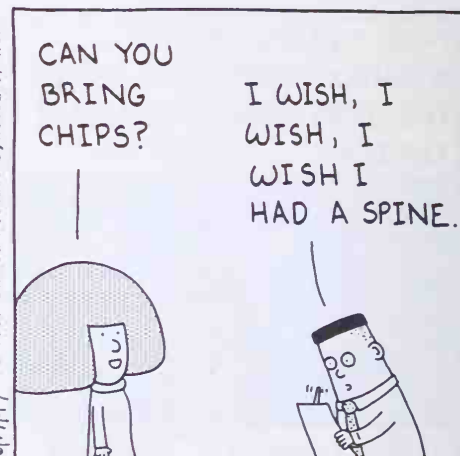
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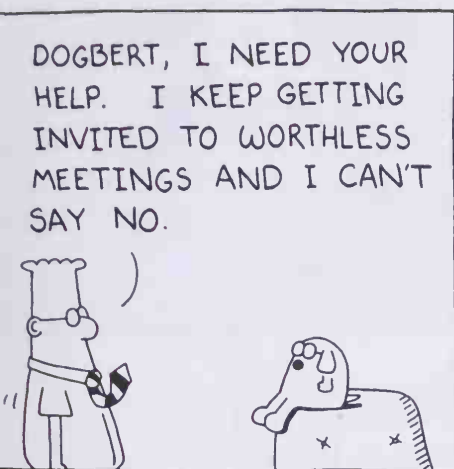


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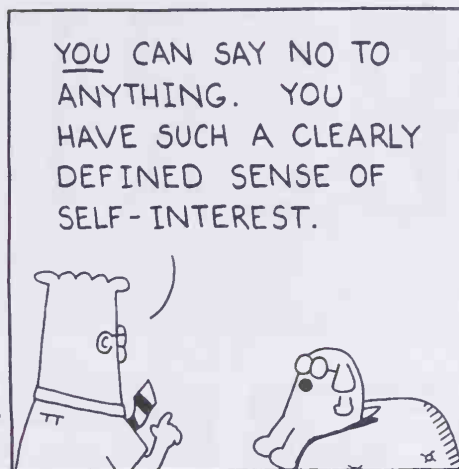


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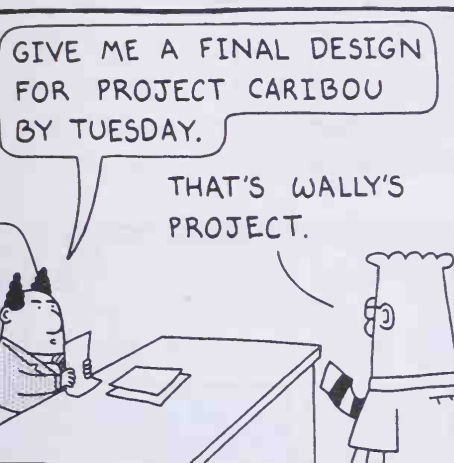
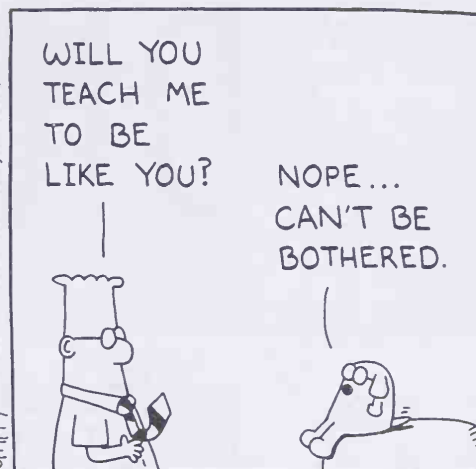




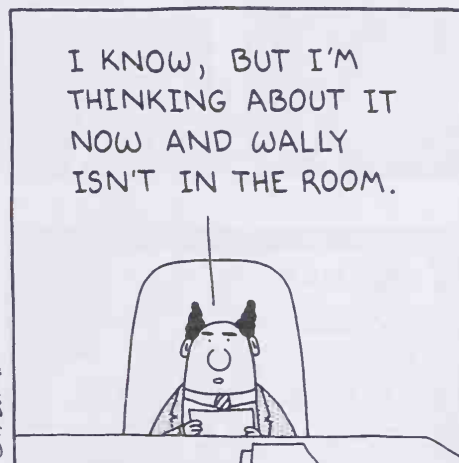
S. Adams



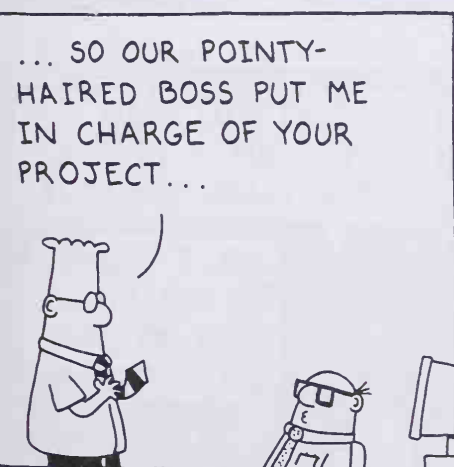
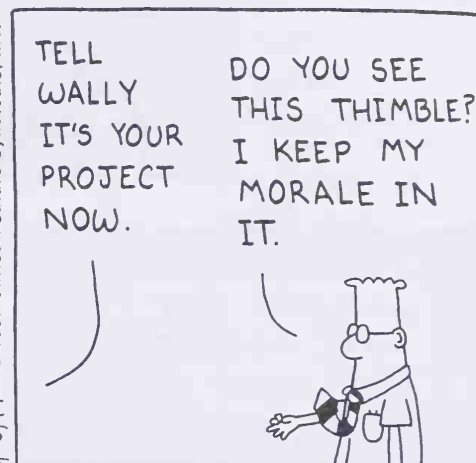
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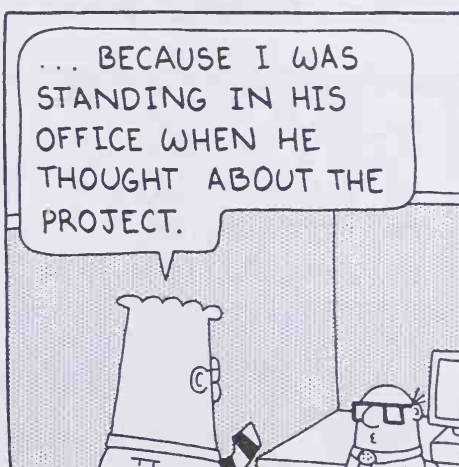
S. Adams



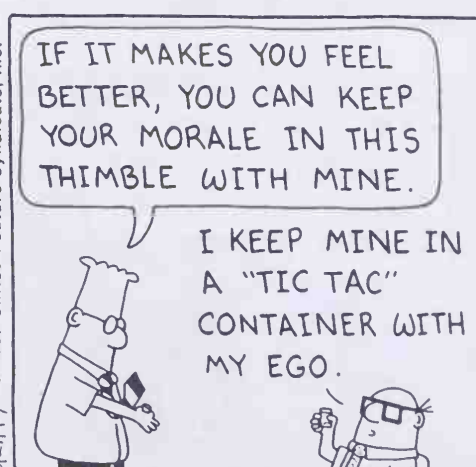
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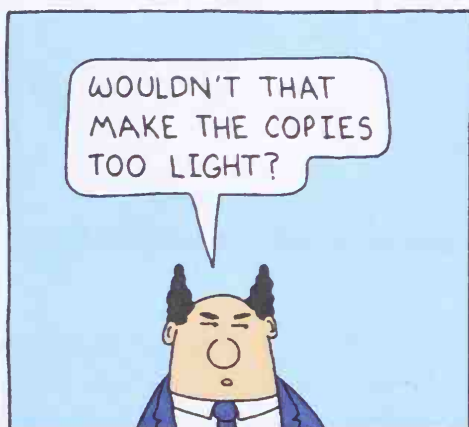


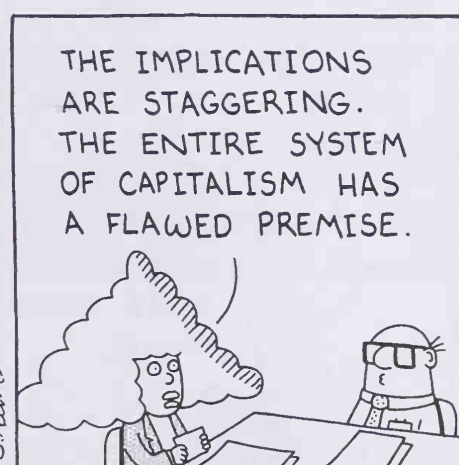
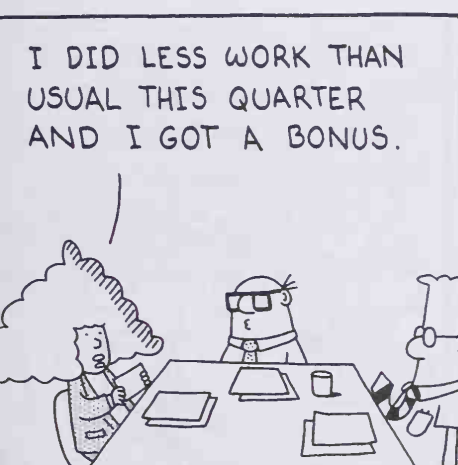
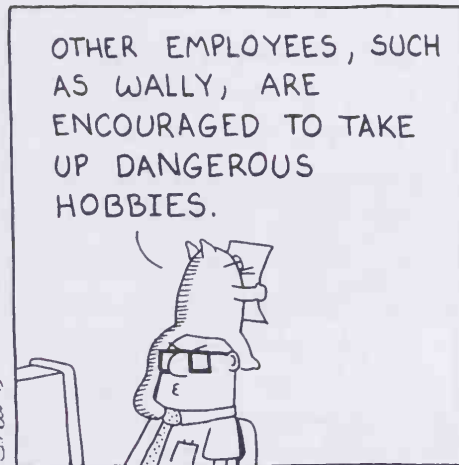


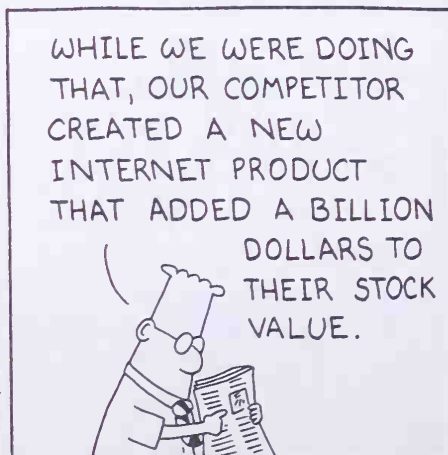
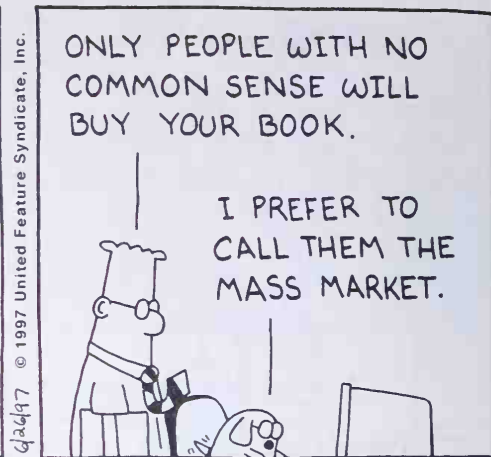
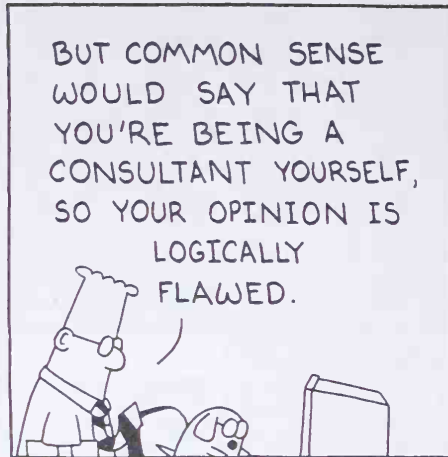
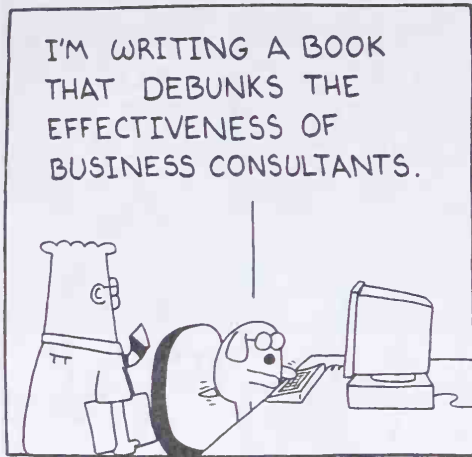
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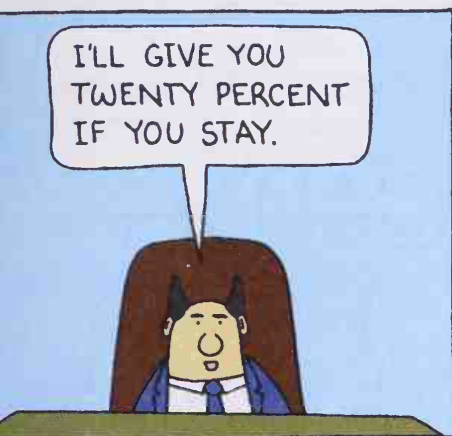
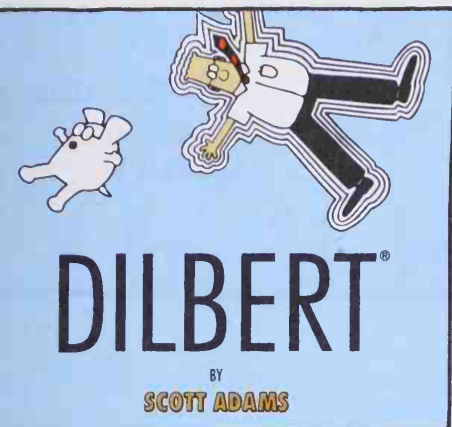
BY

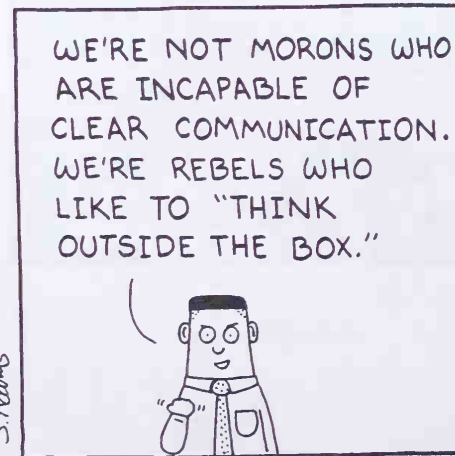
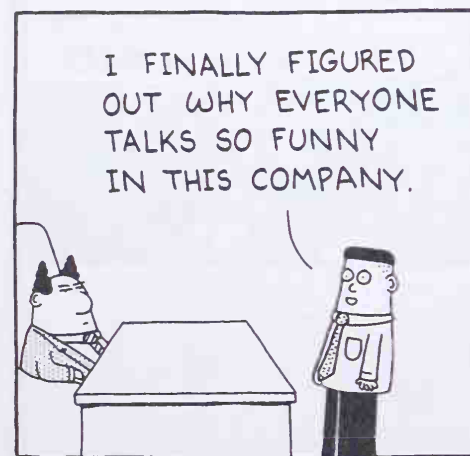
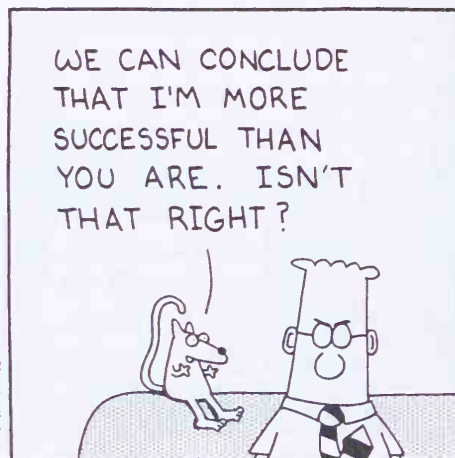
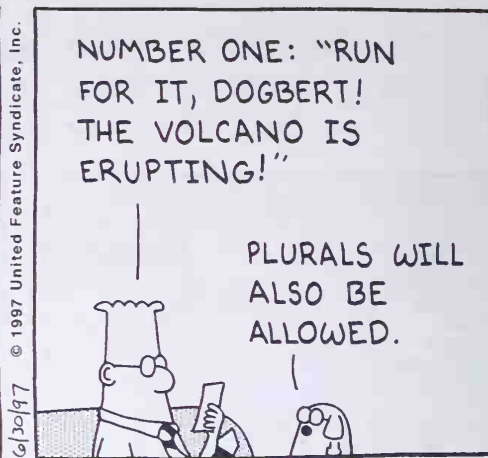
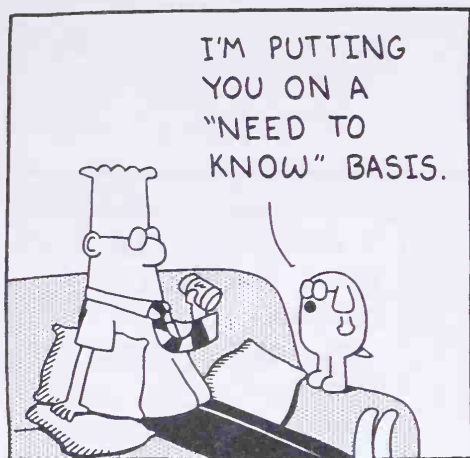
SCOTT ADAMS

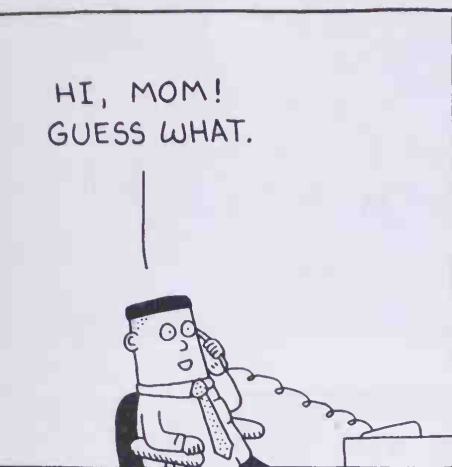








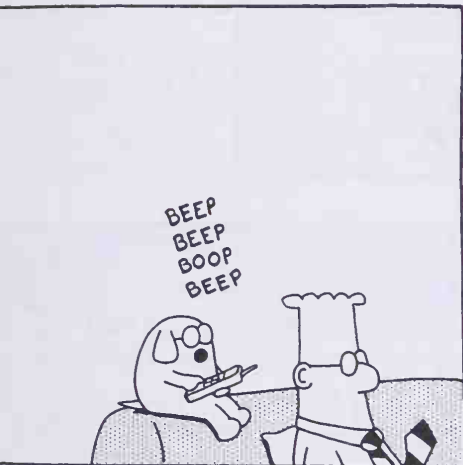
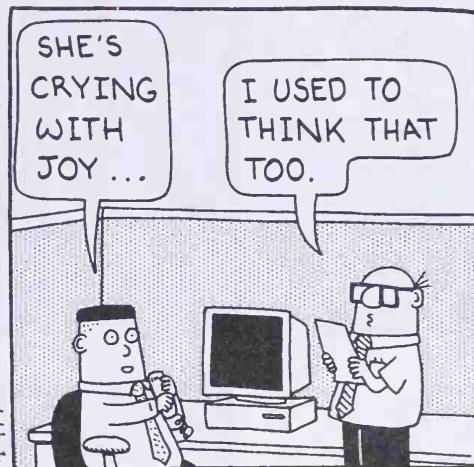




S. Adams



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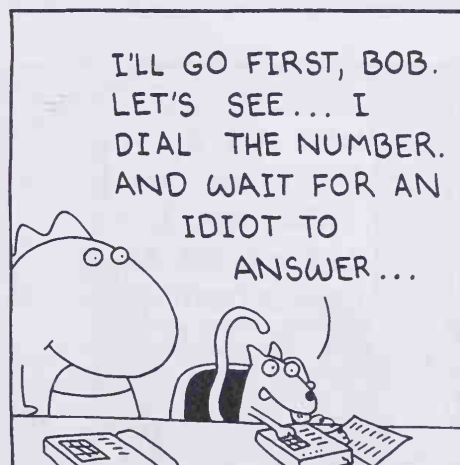
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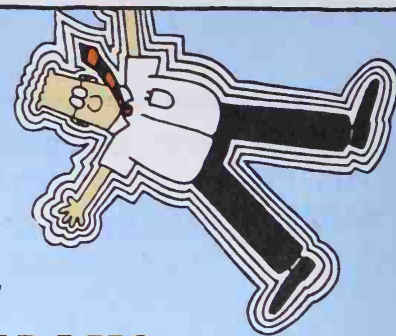


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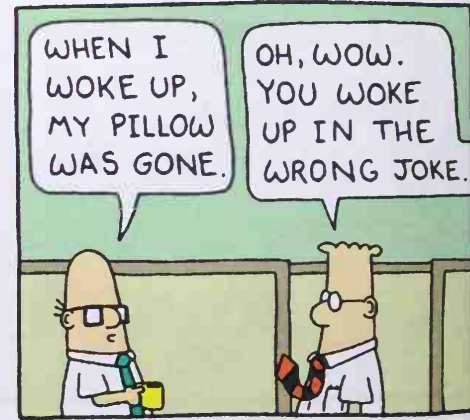


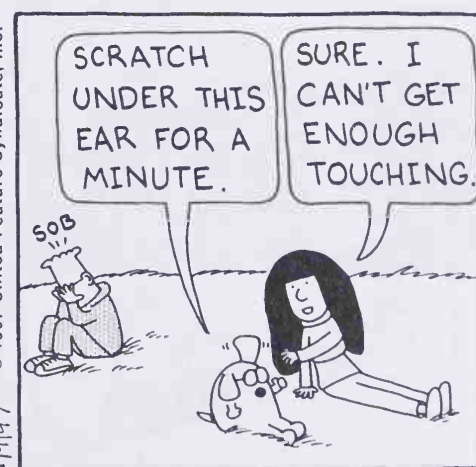
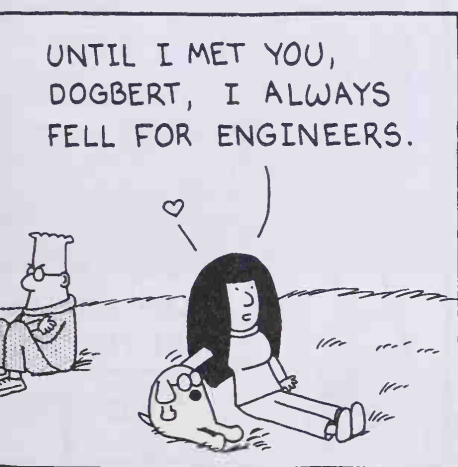
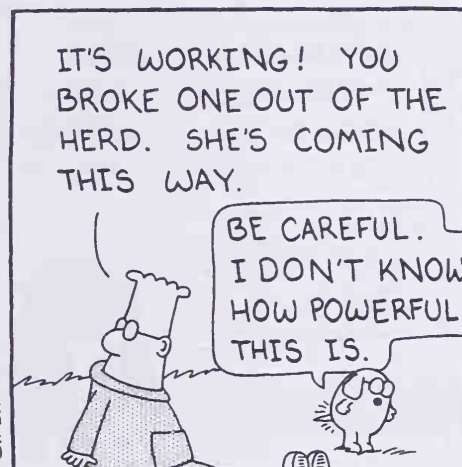
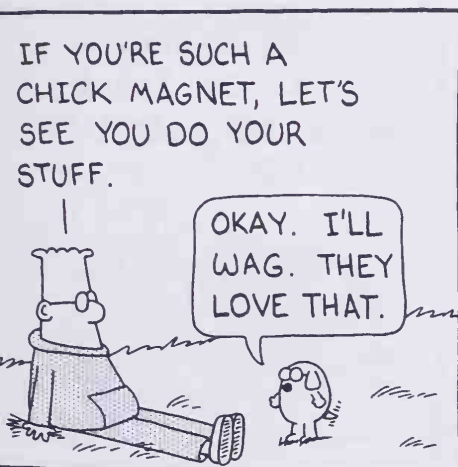
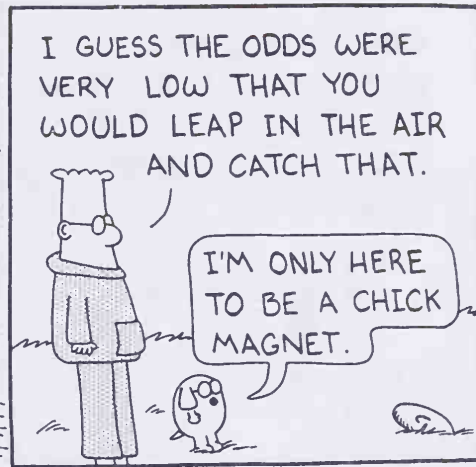
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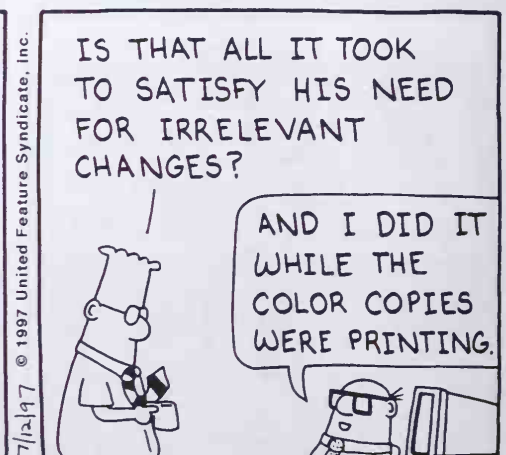
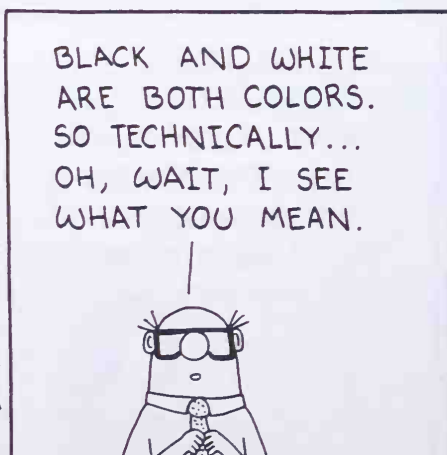
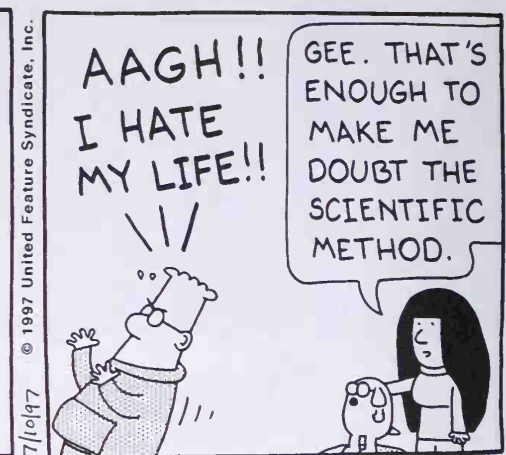
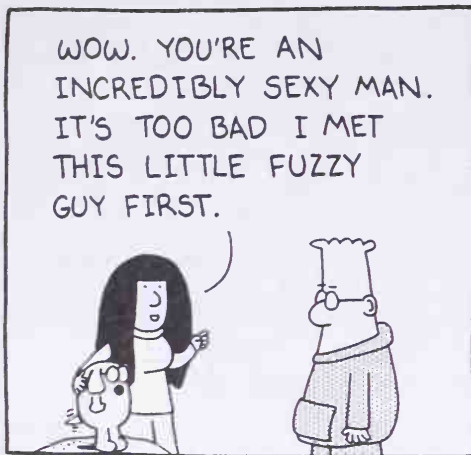


BY

SCOTT ADAMS





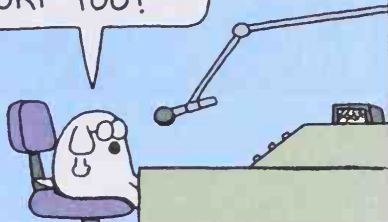




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SCOTT ADAMS

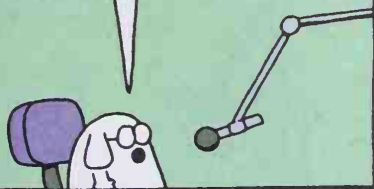
YOU'RE ON THE RADIO
WITH DOGBERT'S
"BAD ADVICE SHOW."
HOW MAY I
HURT YOU?



MY BOSS ASKED ME
FOR A DATE. WE'RE
BOTH MARRIED.
WHAT SHOULD I DO?



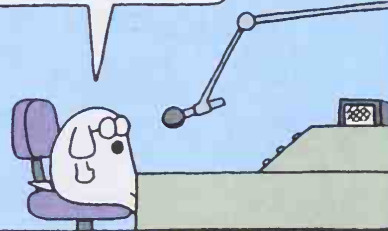
DIVORCE YOUR
HUSBAND. HE
SOUNDS LIKE
A LOSER TO ME.



YES, YES, IT ALL
MAKES SENSE
WHEN YOU EXPLAIN
IT THAT WAY.



THEN MAIL A DEAD
WOODCHUCK TO YOUR
BOSS WITH A NOTE
THAT SAYS...



"UNLIKE THIS WOODCHUCK,
MY LOVE FOR YOU WILL
NEVER DIE."

THANKS.
I LOVE
YOUR SHOW.



MOVING ON TO HOUSE-
HOLD TIPS, DID YOU
KNOW THAT BLACK
PAINT IS AN
EXCELLENT
STAIN REMOVER?



CAN
WE
TALK?



... AND THOSE
ARE JUST SOME
OF THE BENEFITS
OF AN ALL-CHEESE
DIET.





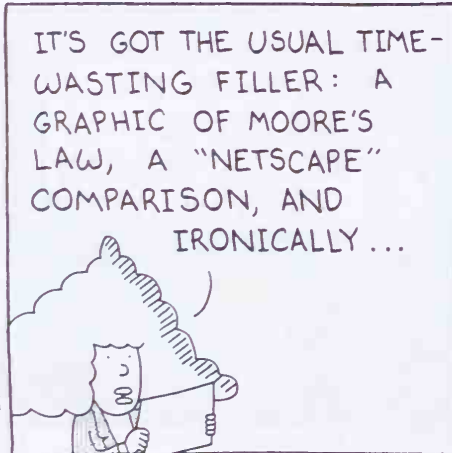
S. Adams



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S. Adams



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S. Adams



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TEN OF OUR FINEST EXECUTIVES GOT TOGETHER AND CREATED A STATEMENT OF OUR CORE VALUES.

"WE HELP THE COMMUNITY AND THE WORLD BY PRODUCING STATE-OF-THE-ART BUSINESS SOLUTIONS."

I'M GLAD WE DIDN'T SKIMP AND TRY TO DO THAT WITH ONLY NINE EXECUTIVES.

YEAH. IT MIGHT HAVE SUCKED.



S. Adams

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CAN YOU EXPLAIN HOW THE COMPANY'S NEW "STATEMENT OF CORE VALUES" WILL CHANGE MY BEHAVIOR?

I WAS PLANNING TO POISON THE TOWN'S WATER SUPPLY.

BUT WAIT! IT'S AGAINST OUR CORE VALUES!

IS YOUR SARCASM ABSOLUTELY NECESSARY?

LET ME CHECK. Hmm... IT'S NOT ADDRESSED.



S. Adams

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GIVE ME THE NAME OF ANY FAMOUS PERSON.

SANDRA BULLOCK.

SANDRA BULLOCK WAS IN A MOVIE WITH KEVIN SPACEY... AND KEVIN SPACEY EATS BACON.

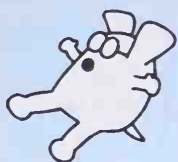
SEE THAT? EVERYONE ON EARTH IS ONLY ONE DEGREE AWAY FROM SOMEONE NAMED KEVIN WHO EATS BACON!

THAT IS SO CLOSE TO BEING FASCINATING.



S. Adams

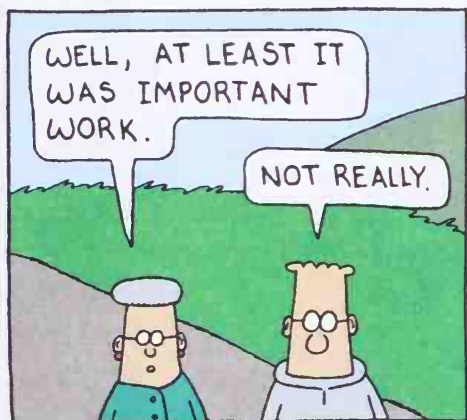
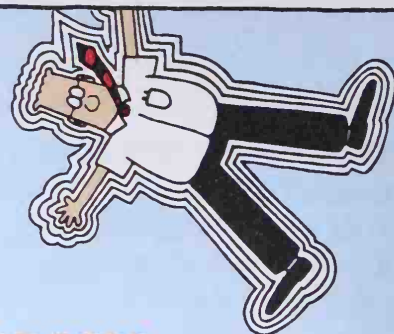
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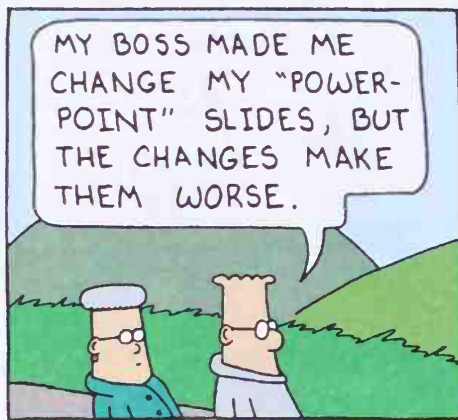
DILBERT®

BY

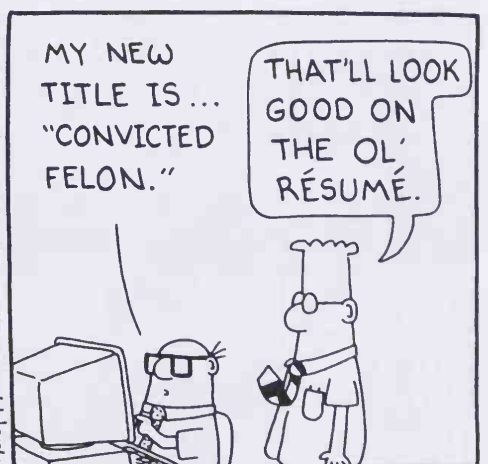
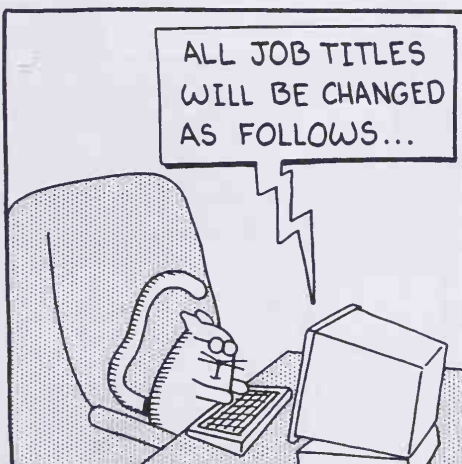
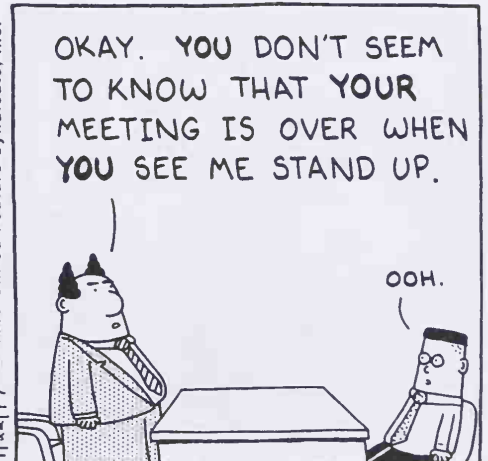
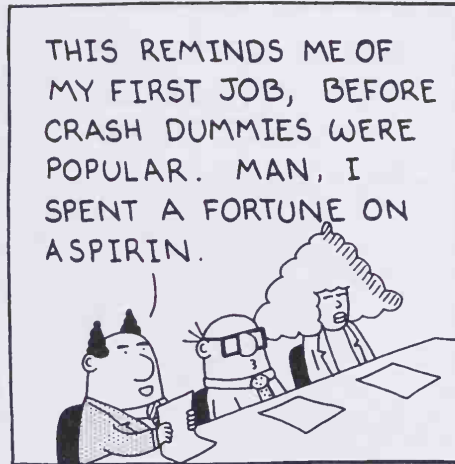
SCOTT ADAMS

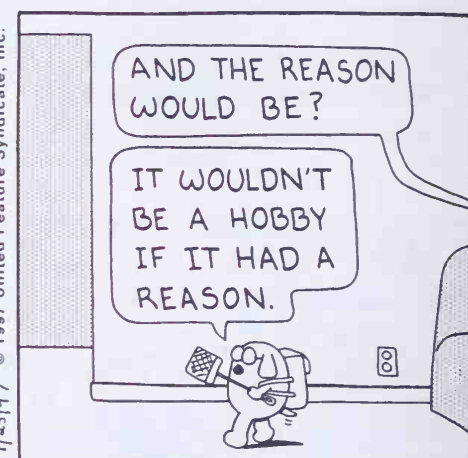
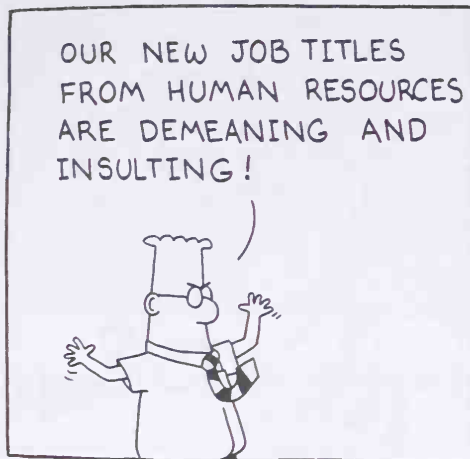


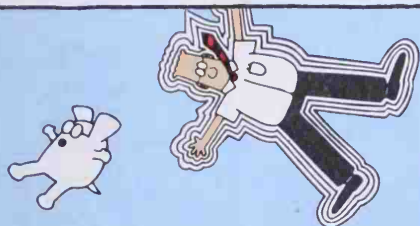
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7/20/97







DILBERT®

BY
SCOTT ADAMS

WHAT IF...

ALBERT EINSTEIN HAD
BEEN IN MARKETING?



I HAVE A GREAT
IDEA FOR INCREAS-
ING SALES.



NOPE. THIS
WILL NEVER
WORK.



UM... IS IT POSSIBLE
THAT YOU DON'T
FULLY UNDERSTAND
THE IDEA?



THAT'S QUITE
AN EGO YOU
HAVE THERE,
ALLAN.

ALBERT.



EXPERIENCED MANAGERS
KNOW HOW TO IDENTIFY
BAD IDEAS...



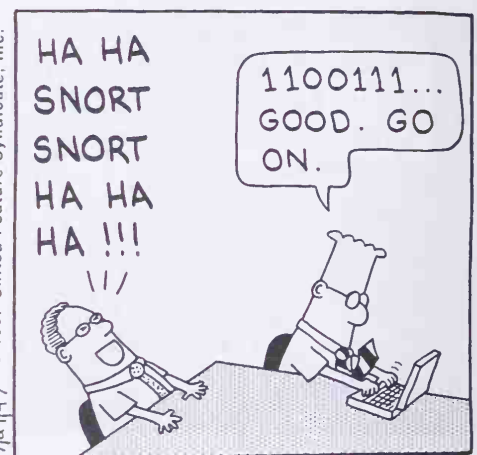
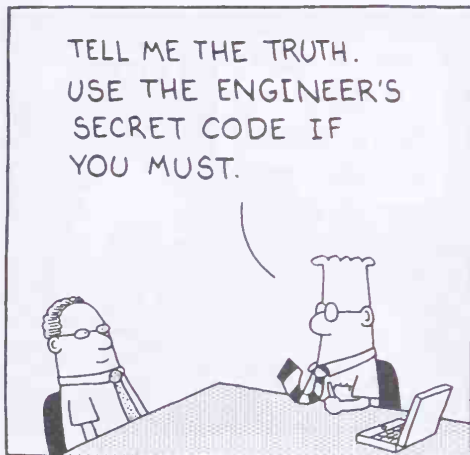
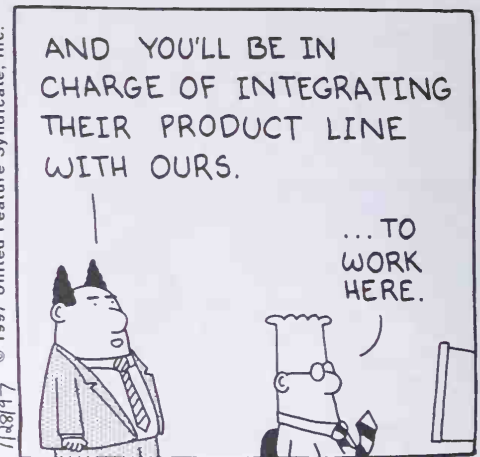
BAD IDEAS COME FROM
OTHER PEOPLE.

NOW GO WORK
SMARTER, NOT
HARDER.



I WORRY THAT
A GUY LIKE
THAT WILL GO
OFF AND BUILD
A HUGE BOMB.





DUE TO SPACE CONSTRAINTS, SOME PEOPLE WILL HAVE TO SHARE CUBICLES.



S. Adams

ACCORDING TO THE LIST, YOUR NEW ROOMMATE WILL BE ... THE COPY MACHINE.



IS IT CLAUSTROPHOBIC IN HERE OR IS IT JUST ME?



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I HOPE WE GET MORE OFFICE SPACE SOON. OTHERWISE, I'LL HAVE TO SHARE MY CUBICLE.

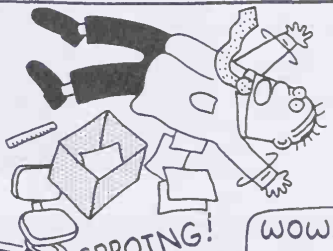


S. Adams

IF THEY SEND SOMEONE HERE, I'LL ARRANGE THE USUAL "ACCIDENT."



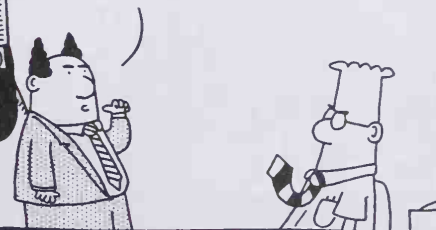
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WOW. SHE GOT THE BOX TOO.



YOU'LL NEED TO SHARE YOUR CUBICLE WITH THE ELBONIAN AUDIT TEAM UNTIL WE GET MORE SPACE.



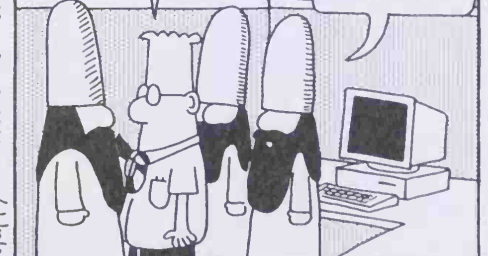
S. Adams

THIS IS THEIR HOLY WEEK SO I EXPECT YOU TO BE OPEN-MINDED AND FLEXIBLE.



SO, HOW DO YOU CELEBRATE THE HOLY WEEK?

WEDGIES, MOSTLY.



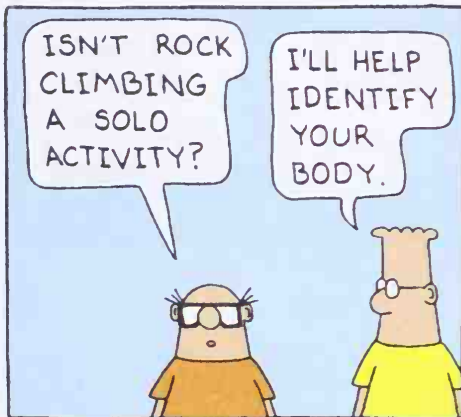
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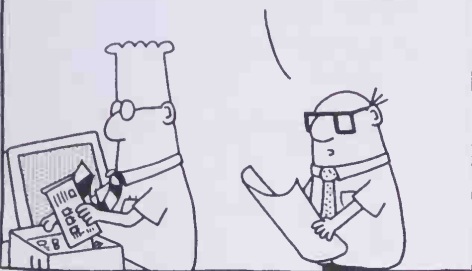
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BY

SCOTT ADAMS



I'M IN CHARGE OF THE OFFICE RELOCATION. WHERE DO YOU WANT YOUR CUBICLE?



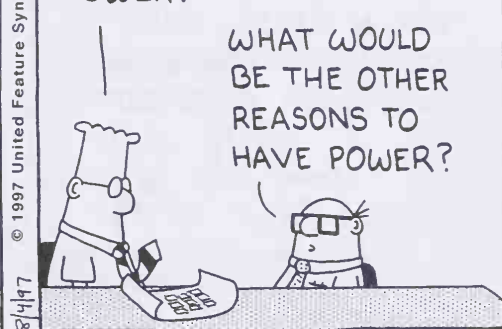
S. Adams

WHAT'S THIS HUGE STRUCTURE?



WALLYVILLE. IT'S TWO FLOORS OF LUXURY HOUSING, SHOPPING, AND GAMBLING.

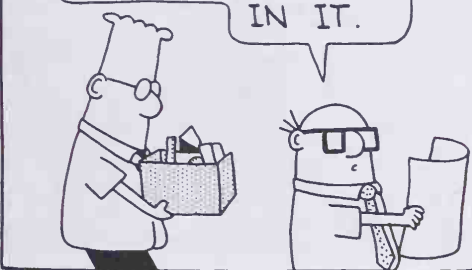
DO YOU THINK YOU MIGHT BE ABUSING YOUR POWER?



WHAT WOULD BE THE OTHER REASONS TO HAVE POWER?

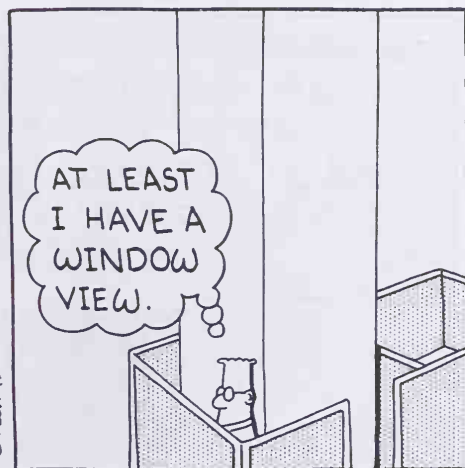
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ACCORDING TO THE BLUEPRINTS, YOUR NEW CUBICLE HAS A SUPPORT BEAM IN IT.



S. Adams

AT LEAST I HAVE A WINDOW VIEW.



IT'S 108° BY THE WINDOW. BUT AT LEAST THERE'S A BREEZE FROM THE PEOPLE WHO WALK BY AND LAUGH.



DON'T LET ME SLOW YOUR SEARCH FOR SOMEONE WHO'S INTERESTED.

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WE'RE GOING TO TRY SOMETHING CALLED "OPEN BOOK MANAGEMENT."



S. Adams

WE'LL TEACH YOU TO READ THE FINANCIAL STATEMENTS OF THIS COMPANY. IT'S ALL VERY MOTIVATING.

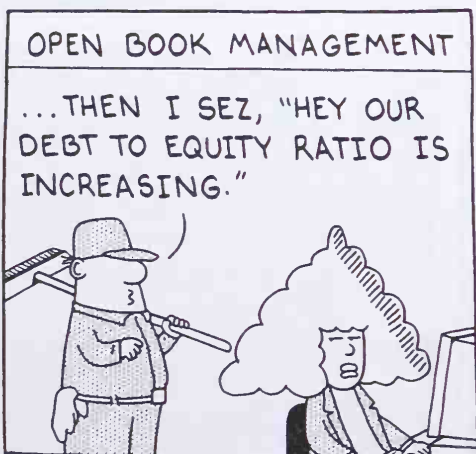
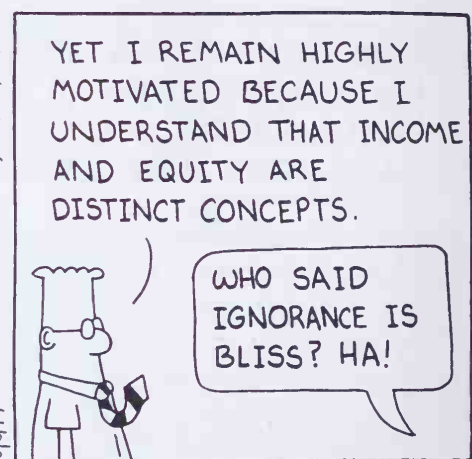
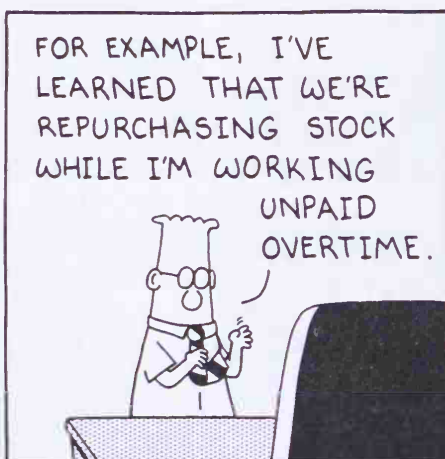
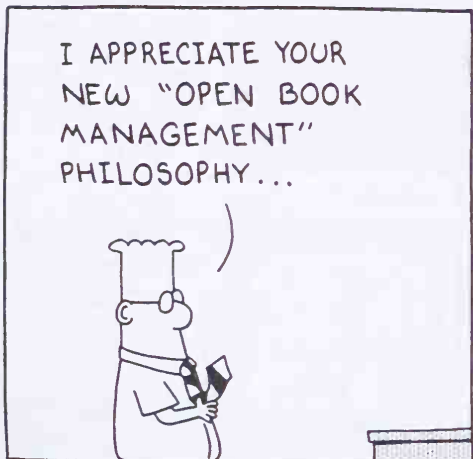
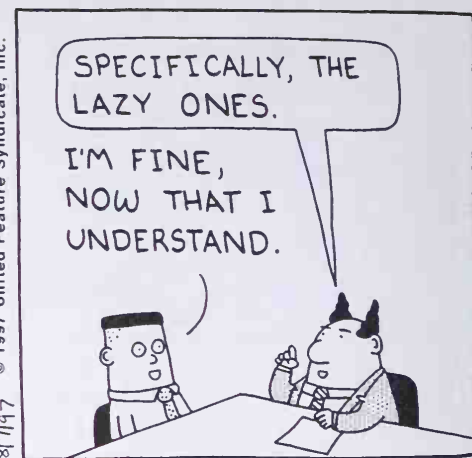
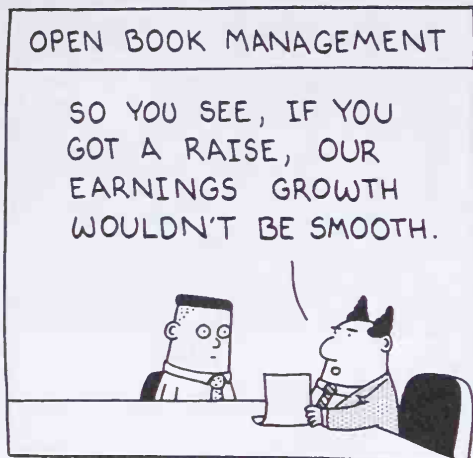


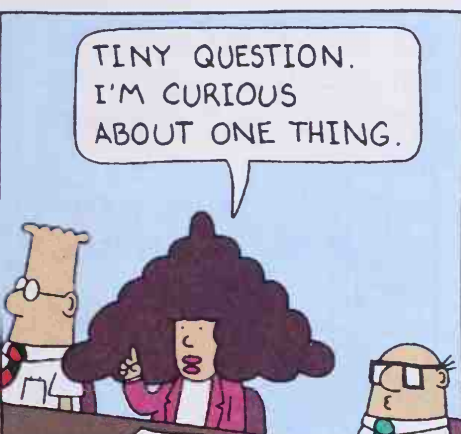
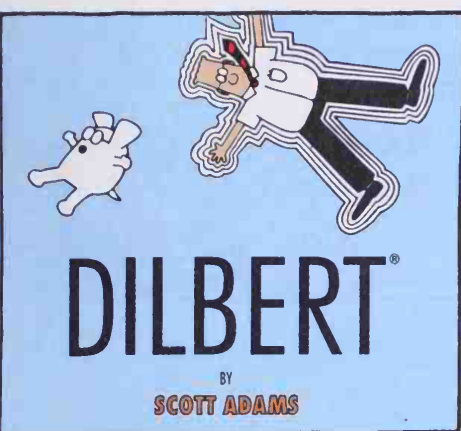
... AND OUR CEO GOT PAID MORE THAN THE ENTIRE CAPITAL BUDGET...

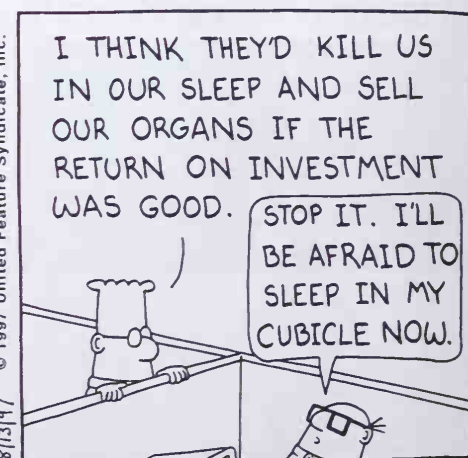
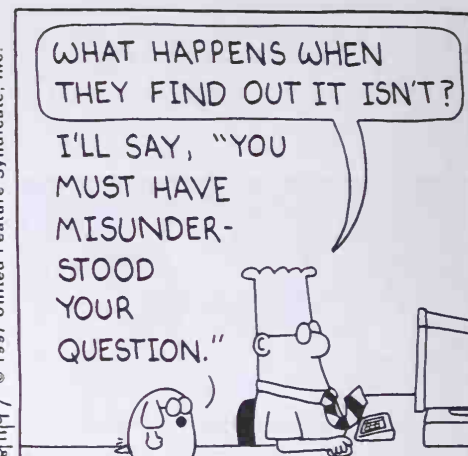
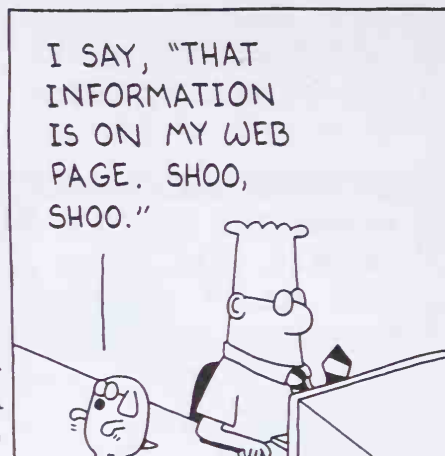
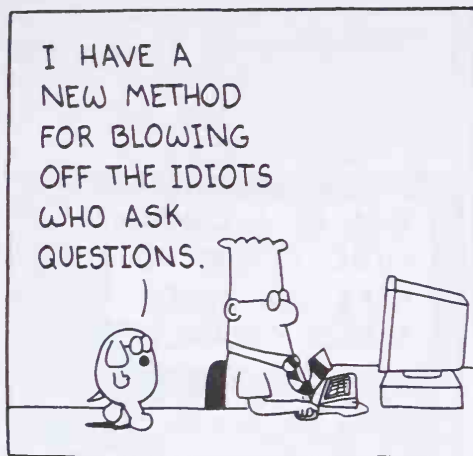


IS THIS WHAT MOTIVATION FEELS LIKE?

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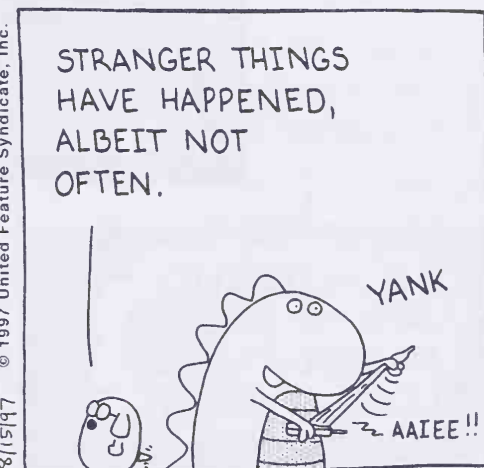
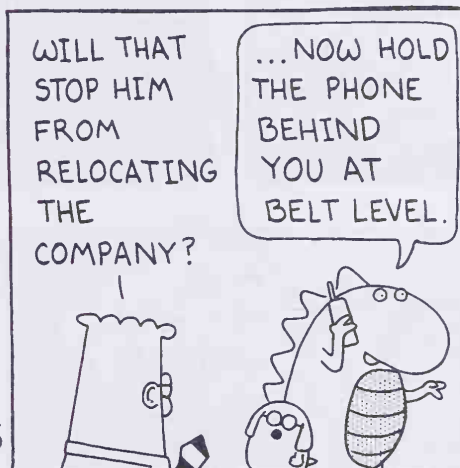
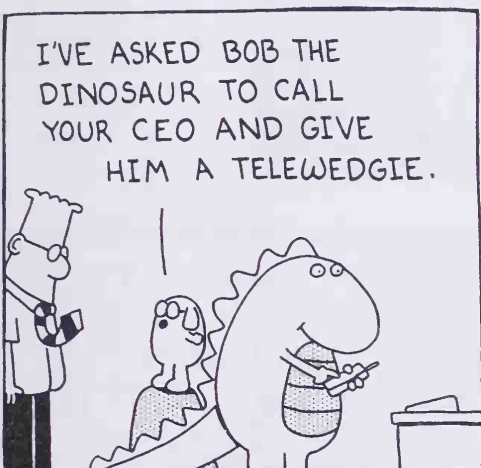




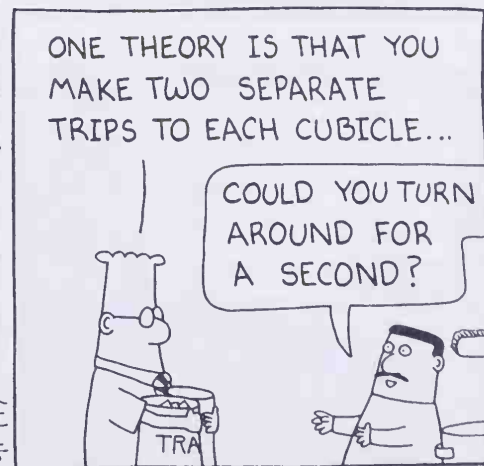
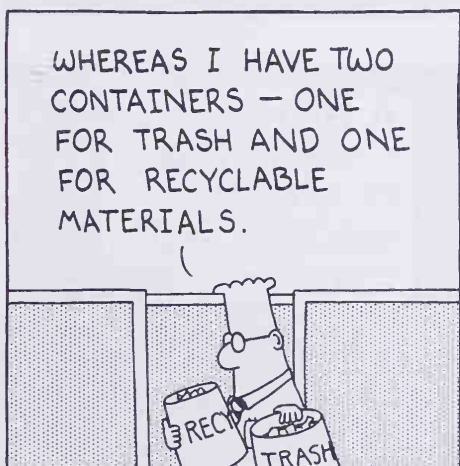




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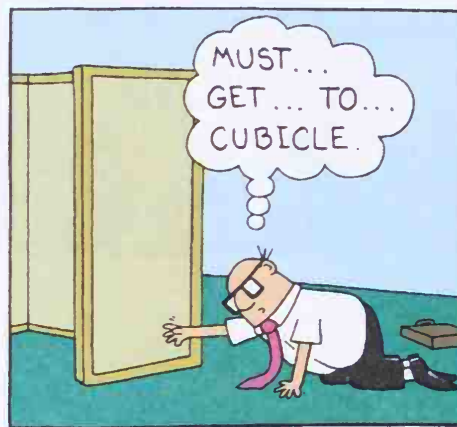
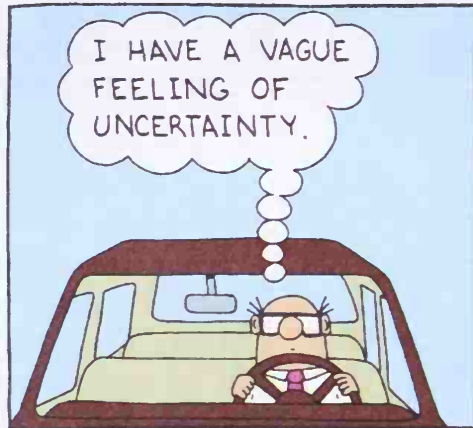


DILBERT®



BY

SCOTT ADAMS



YOU'LL BE ON THE TASK
FORCE TO RECRUIT THE
SMARTEST COLLEGE SENIORS
TO WORK HERE.



S. Adams

REMEMBER TO LIE
OFTEN. AND DON'T
MOCK THEM FOR THEIR
LACK OF REAL LIFE
EXPERIENCE.



SO YOU'RE SAYING
MEETINGS ARE
JUST LIKE
PARTIES?

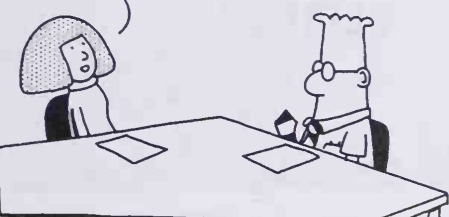
WELL, I'M
NOT ALLOWED
TO SAY THE
"O-WORD"...



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RECRUITING ON CAMPUS

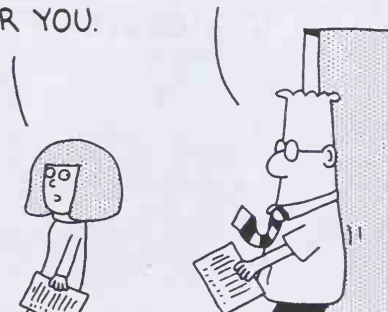
I HAVE BETTER OFFERS
FROM TWELVE COMPANIES.
WHY SHOULD I WORK AT
YOURS?



S. Adams

I'LL SEE
WHAT I
CAN DO
FOR YOU.

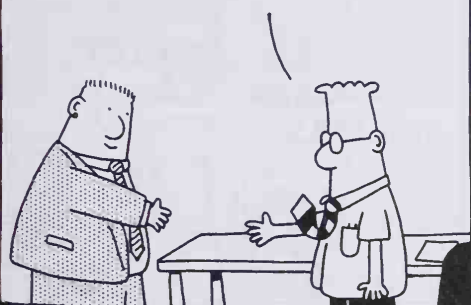
DO YOU HAVE
ENOUGH COPIES
OF MY RÉSUMÉ?



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RECRUITING ON CAMPUS

NICE TO
MEET YOU...



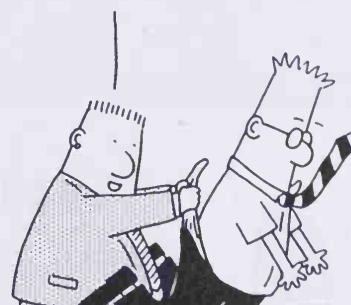
S. Adams

AAEETT!

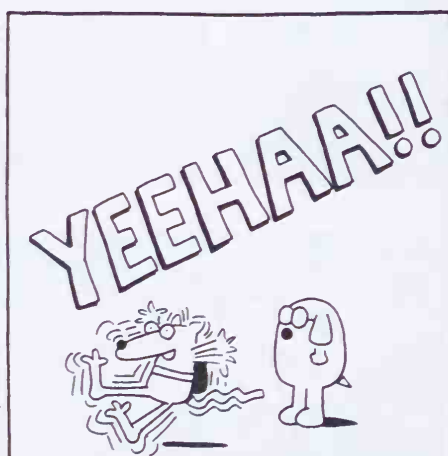
CRUSH

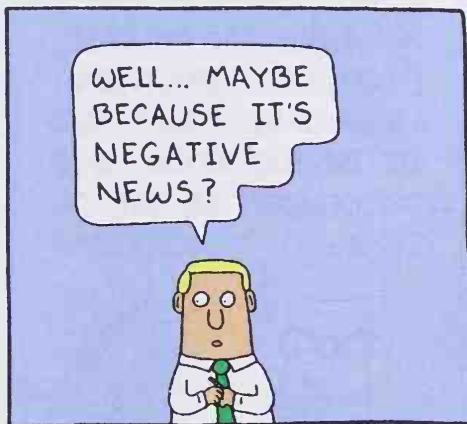
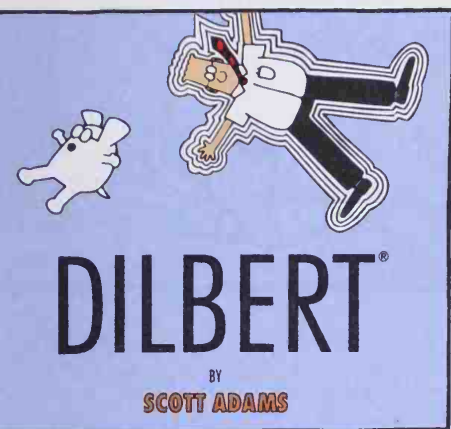


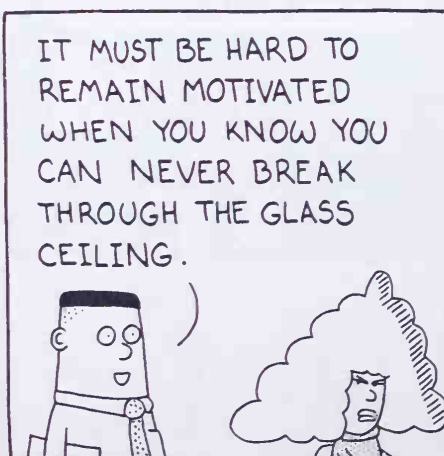
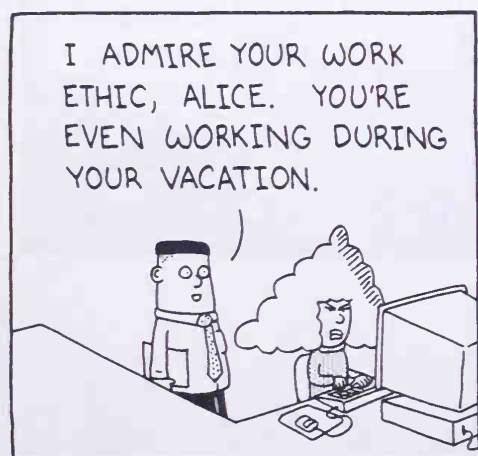
I HAVE TO BE HONEST;
YOUR COMPANY ISN'T
MY FIRST CHOICE.



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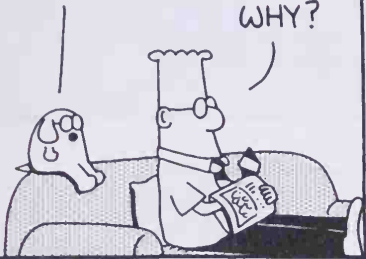






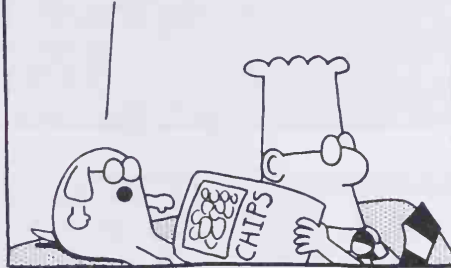
I'M GOING BACK TO MY OLD JOB AS A NETWORK SYSTEMS ADMINISTRATOR.

WHY?

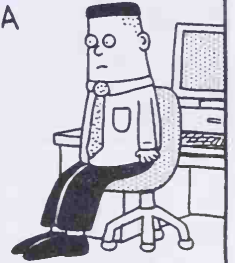


S. Adams

I'M ATTRACTED BY THE POTENTIAL FOR RECKLESS ABUSE OF POWER.



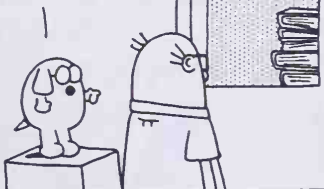
THIS NEW ETHERNET CARD COULD SOLVE YOUR PROBLEM. WOULD YOU LIKE A SNIFF BEFORE I THROW IT IN A BIG PILE IN MY OFFICE?



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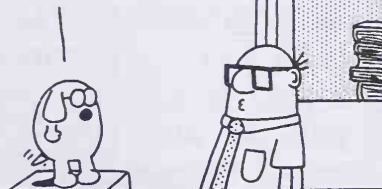
DOGBERT THE NETWORK SYSTEMS ADMINISTRATOR

THE SOFTWARE MANUALS ARE LOCKED IN THIS ROOM.



S. Adams

I DON'T LET USERS HAVE MANUALS, FOR REASONS THAT COULD ONLY BE DESCRIBED AS MEAN-SPIRITED.



IS THERE ANY WAY WE CAN MEET HALF-WAY ON THIS?

HEY, THAT DOOR DIDN'T ALWAYS HAVE A WINDOW.



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DOGBERT THE NETWORK SYSTEMS ADMINISTRATOR

WALLY, DID YOU KNOW YOUR E-MAIL SYSTEM ISN'T PRIVATE?



S. Adams

I'VE COMPILED A BINDER WITH ALL OF YOUR OFF-COLOR HUMOR, UNKIND REFERENCES TO CO-WORKERS, NAUGHTY PROPOSITIONS, AND ADMISSIONS OF THEFT.



WHERE IS THIS HEADING?

I'D LIKE YOU TO SING THAT QUESTION WHILE HOPPING ON ONE FOOT.



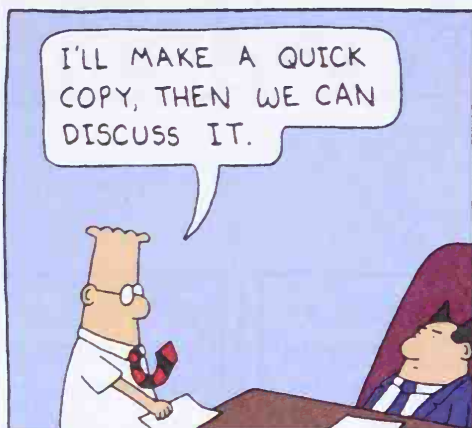
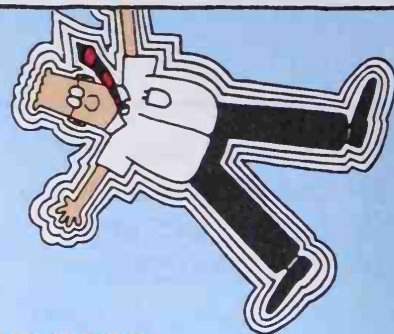
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DILBERT®

BY

SCOTT ADAMS



"THIS IS DOGBERT THE NETWORK SYSTEMS ADMINISTRATOR, TO ALL IGNORANT EMPLOYEES."



S. Adams

HE WHO CONTROLS YOUR INFORMATION CONTROLS YOU. I CONTROL YOUR INFORMATION.



"THE BOARD OF DIRECTORS HAS APPOINTED ME EMPEROR FOR LIFE. BRING THE POINTY-HAIRED BOSS TO ME."

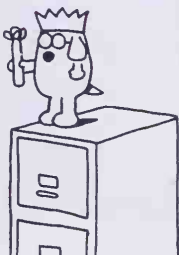
UH-OH! THE ESCAPE KEY ISN'T WORKING!



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DOGBERT: COMPANY EMPEROR

TELL THE EMPLOYEES TO GET WHEELBARROWS TO CARRY MY SALARY OUT OF HERE.



S. Adams

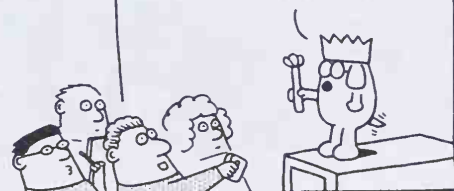
TURN OUT THE LIGHTS WHEN YOU'RE DONE. YOU'RE ALL DOWNSIZED. SHOO!



THE MEDIA LOVED HIM

CAN WE CALL YOU "BUZZ SAW DOGBERT"?

I BOUGHT YOUR PARENT COMPANY TODAY. YOU'RE DOWNSIZED. SHOO!



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DOGBERT: CORPORATE EMPEROR

I DON'T LIKE TO CALL WHAT I'M DOING "DOWNSIZING." IT SOUNDS TOO NEGATIVE.



S. Adams

I LIKE TO CALL IT "WEDGIESIZING." NOW CLEAN OUT YOUR DESK AND SHOO!

YANK!

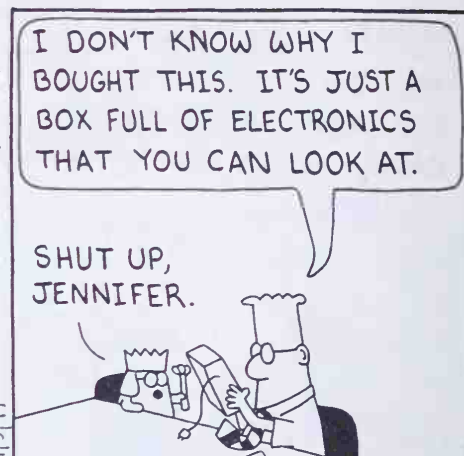
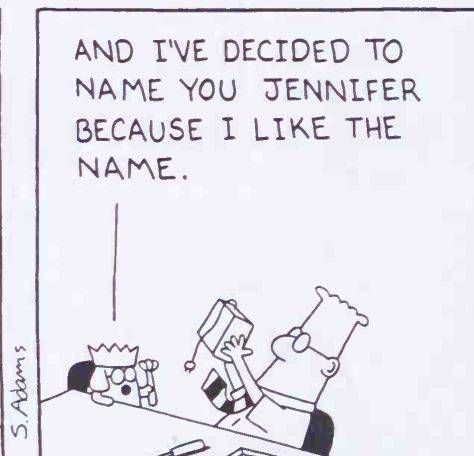
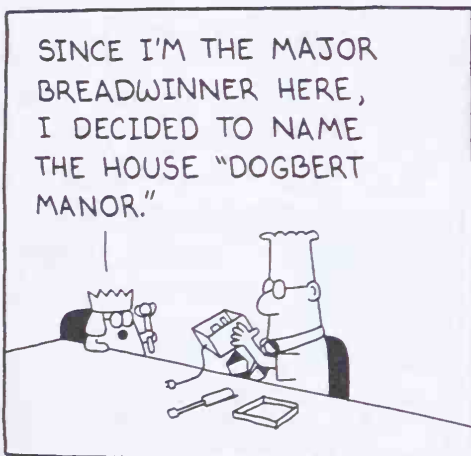
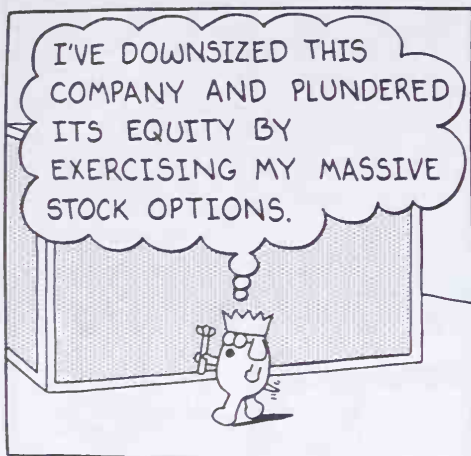


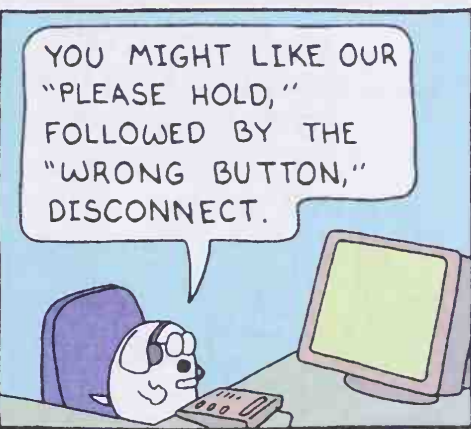
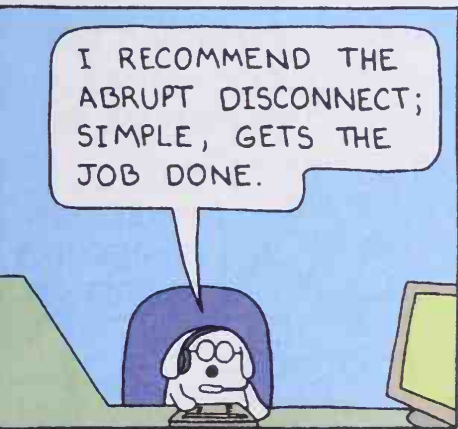
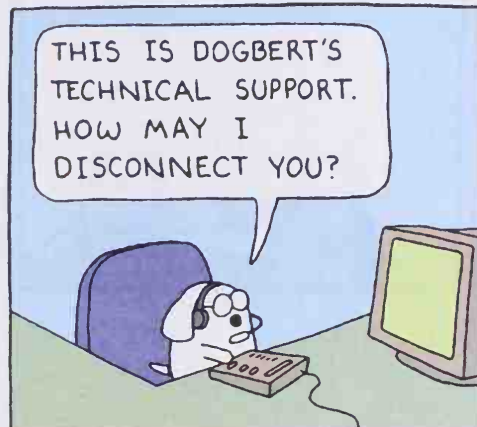
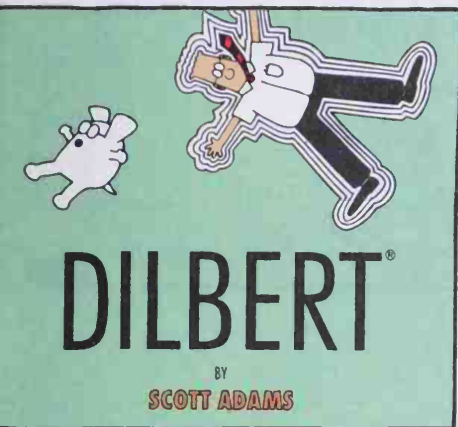
HE DIDN'T TAKE THAT VERY WELL.

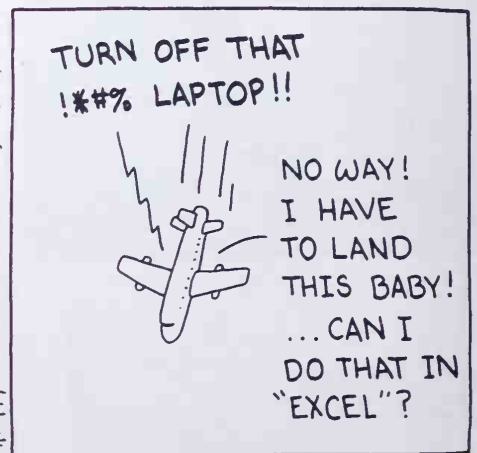
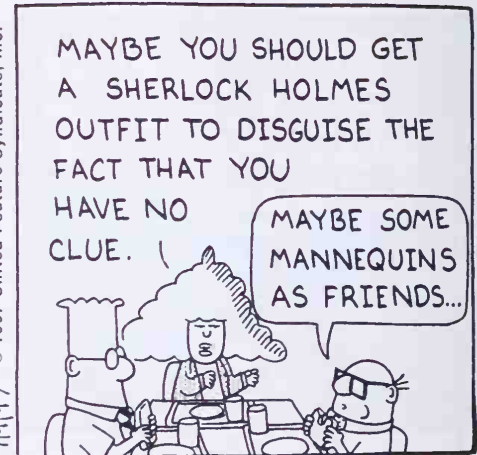
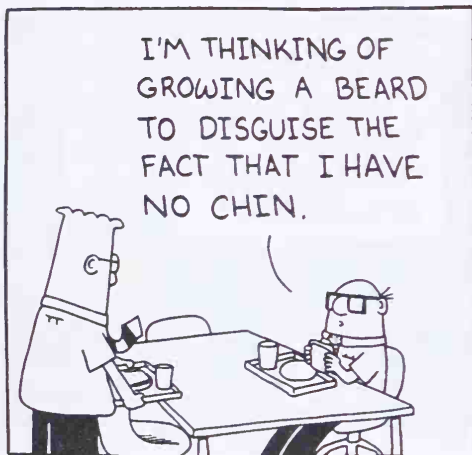
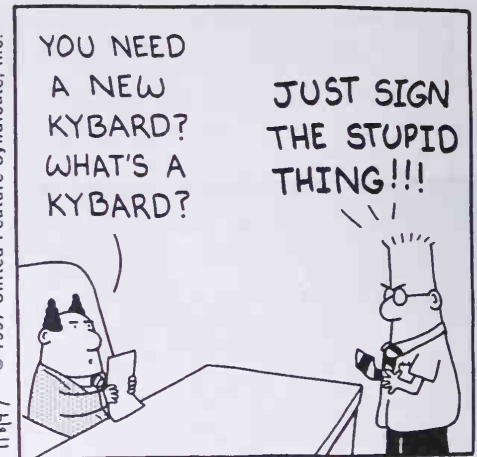
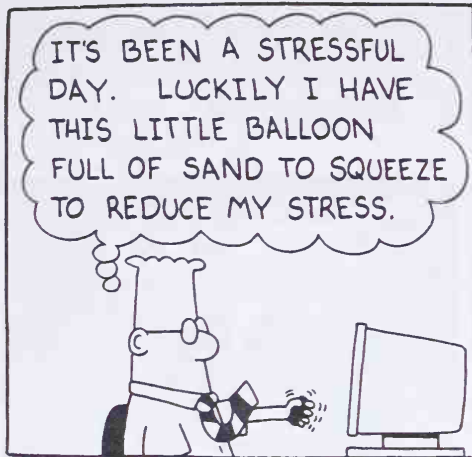
YOU CAN'T PLEASE EVERYONE, BOB.

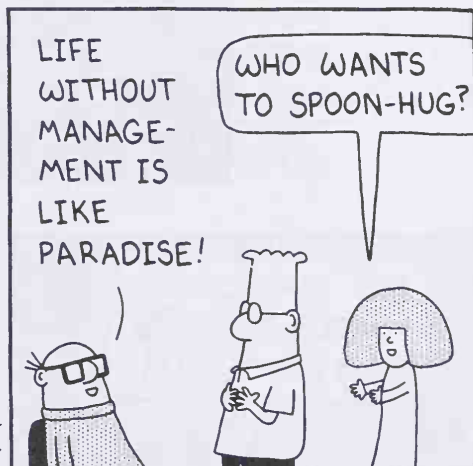
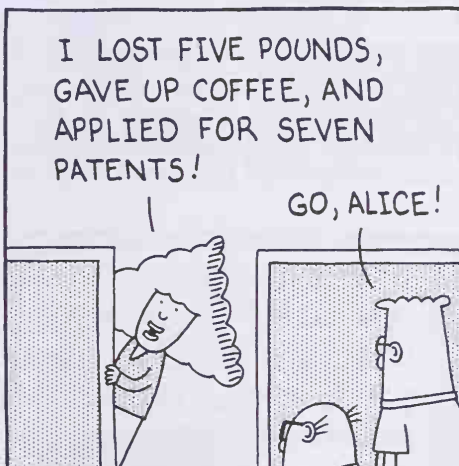
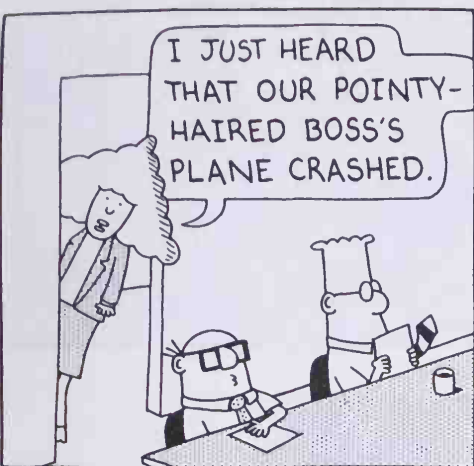


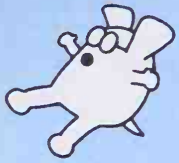
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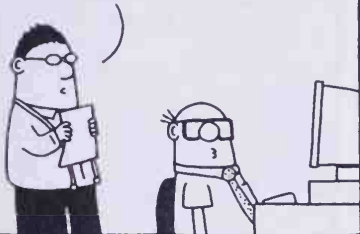
DILBERT®

BY

SCOTT ADAMS



I AM MORDAC THE REFUSER. I AM HERE TO DISCUSS YOUR REQUEST FOR A COMPUTER UPGRADE.



S. Adams

CRINKLE!
MMPHH!
CHOMP CHOMP
CHOMP



WE LOTHT THUH PAHPER-WUHK.

THAT'S A HUGE SURPRISE. LUCKILY I MADE SEVENTY-FIVE EXTRA COPIES.



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I AM MORDAC THE PREVENTER, YOUR LIAISON FROM THE INFORMATION TECHNOLOGY DEPARTMENT.



S. Adams

I COME WITH TALES OF RESOURCE SHORTAGES. YOUR REQUEST FOR OUR SERVICES IS DENIED.



I DIDN'T REQUEST ANY OF YOUR SERVICES.

DON'T TRY YOUR REVERSE PSYCHOLOGY ON ME.



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I'M NOT USING REVERSE PSYCHOLOGY! I REALLY DON'T NEED ANYTHING FROM THE INFORMATION TECHNOLOGY DEPARTMENT.



S. Adams

CURSE YOU! YOU KNOW OUR GOAL IS TO GIVE YOU THE OPPOSITE OF WHAT YOU WANT. IF YOU WANT NOTHING WE MUST GIVE YOU EVERYTHING!

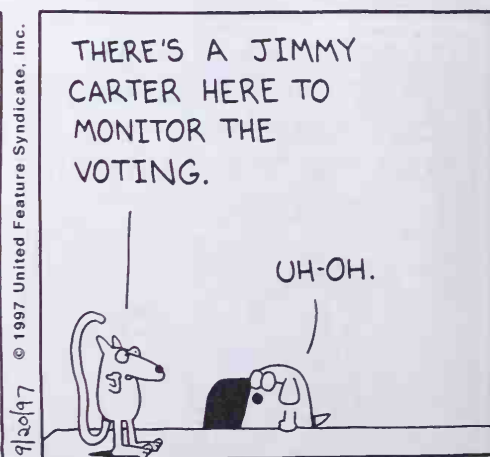
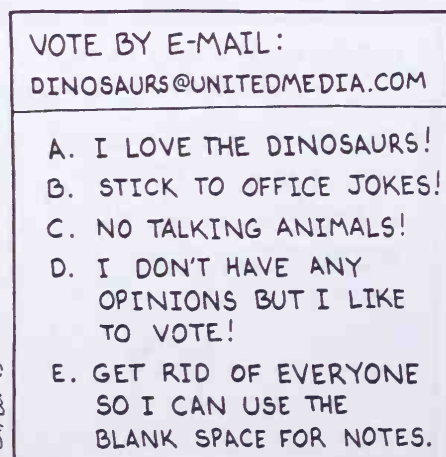
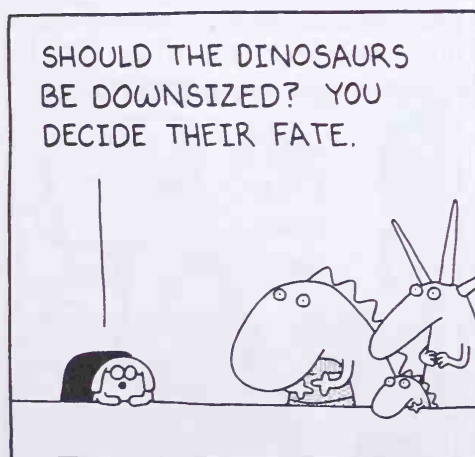
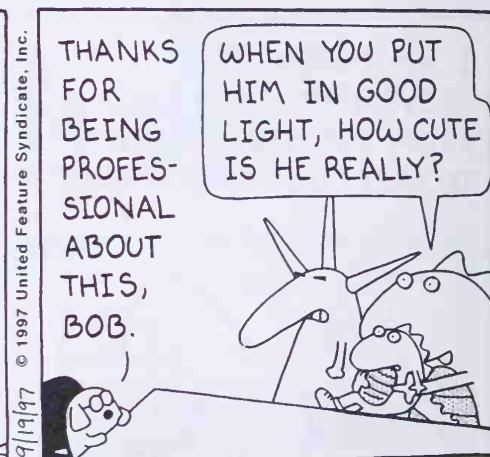
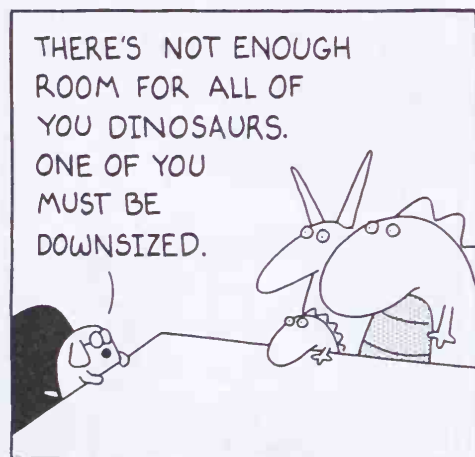
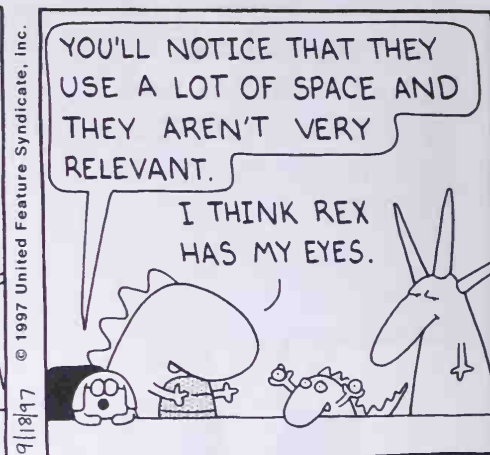
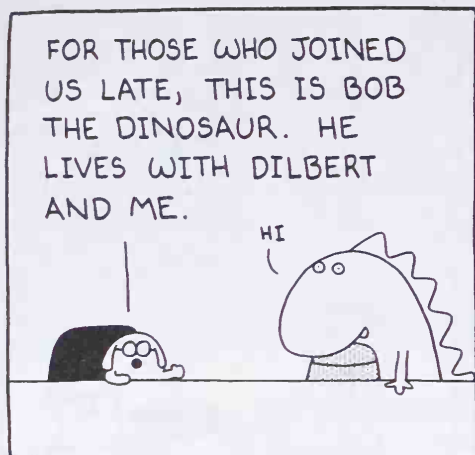


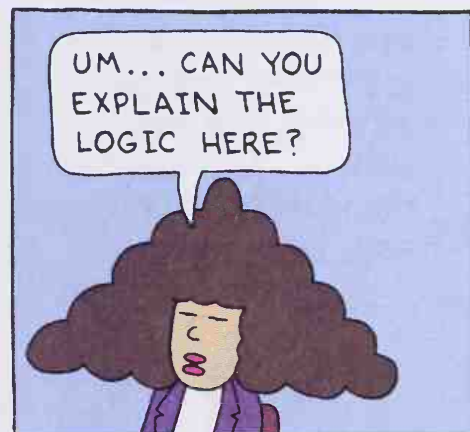
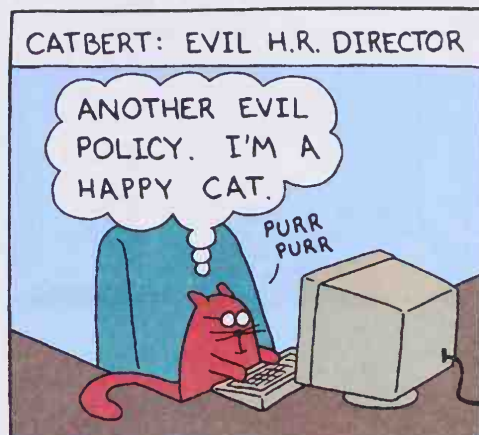
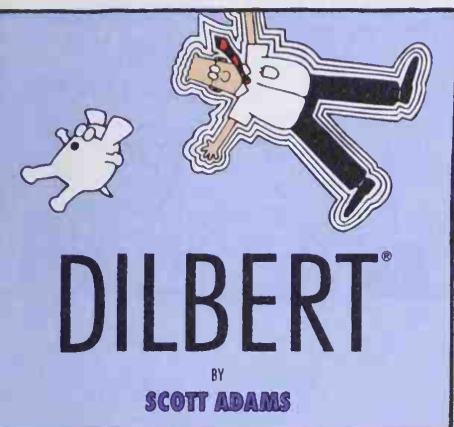
PLEASE TELL ME HOW YOU GOT THEM TO DO THIS.

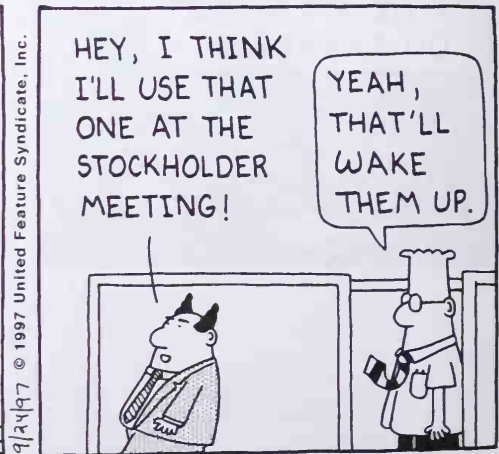
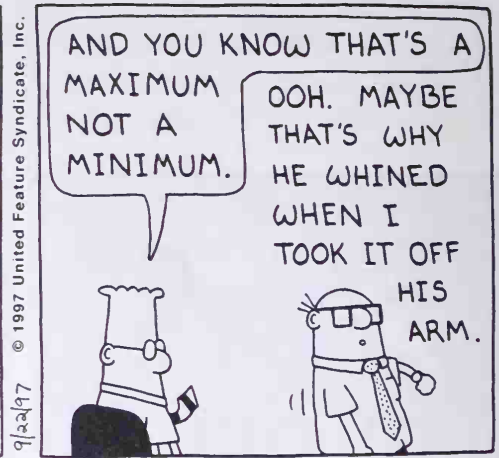
WATCH ME LAUNCH THE SPACE SHUTTLE!



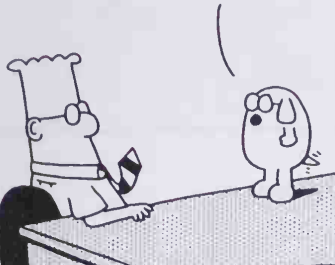
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I UNDERSTAND IT'S YOUR
JOB TO MAKE SURE YOUR
COMPANY CAN PASS AN
ISO 14000 INSPECTION.



S. Adams

AND I UNDERSTAND
THAT YOUR COMPANY
PAYS THE INSPECTOR
FOR EACH INSPECTION.

SO?



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DOGBERT: ISO 14000 INSPECTOR

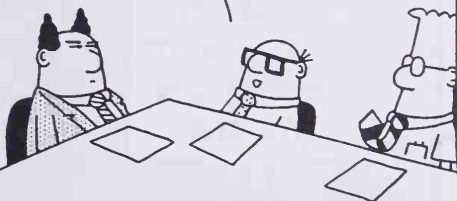
YOU FAIL
AGAIN.
THAT'S
\$10,000
PLEASE.



NEXT TIME,
COULD YOU
ACTUALLY
WALK AROUND
AND LOOK
AT STUFF?



I DIDN'T USE MY
BRAIN THIS WEEK.



S. Adams

I LISTENED TO THINGS
I ALREADY KNEW; I
WAITED FOR PEOPLE WHO
WERE LATE; I WAS
A PASSENGER IN MY
CAR POOL.



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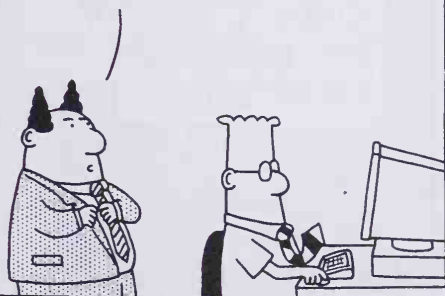
LET'S START
THE STAFF
MEETING.



YES!! KEEPING
THE STREAK
ALIVE!



WE HAVE TO IMPROVE
OUR IMAGE IN THE
INTERNET COMMUNITY.



S. Adams

LET'S DO A MASS
UNSOLICITED
E-MAIL CAMPAIGN
TO TELL PEOPLE
HOW NICE WE ARE.



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YOU HAVE THE LOOK
OF A MAN WHO
WAS JUST PUT IN
CHARGE OF IMPE-
MENTING HIS OWN
SARCASTIC
SUGGESTION.





DILBERT[®]

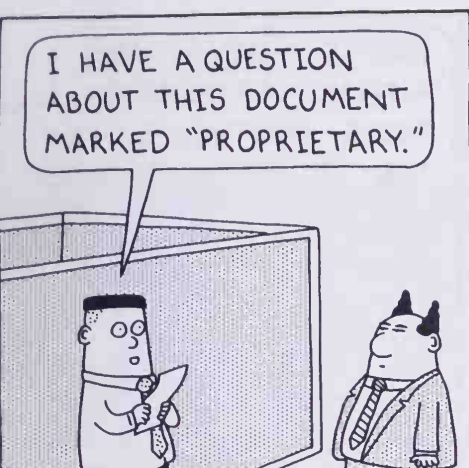
BY

SCOTT ADAMS



S. Adams

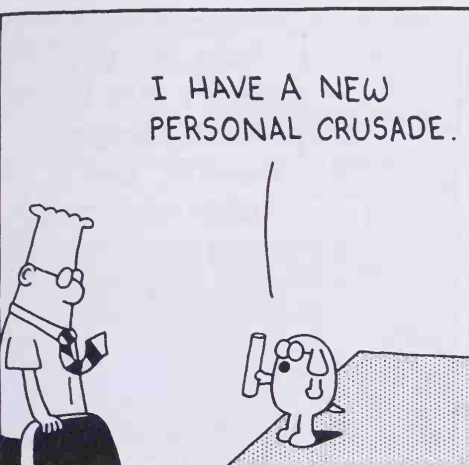
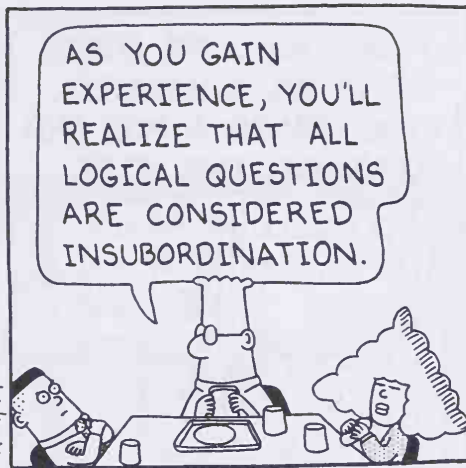




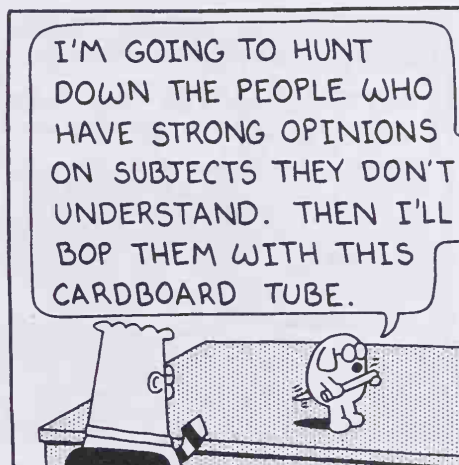
S. Adams



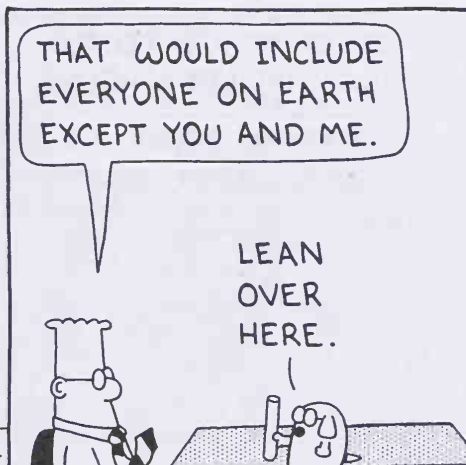
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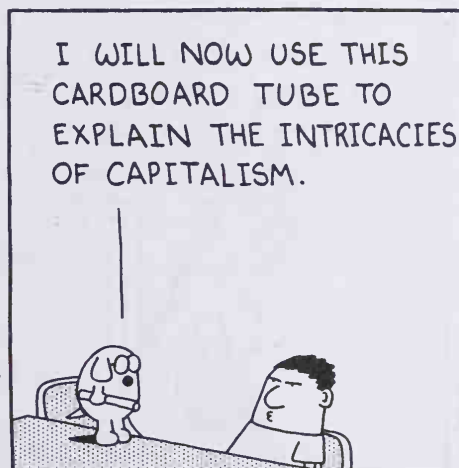
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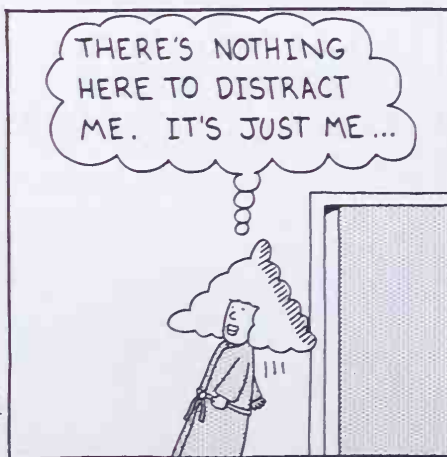
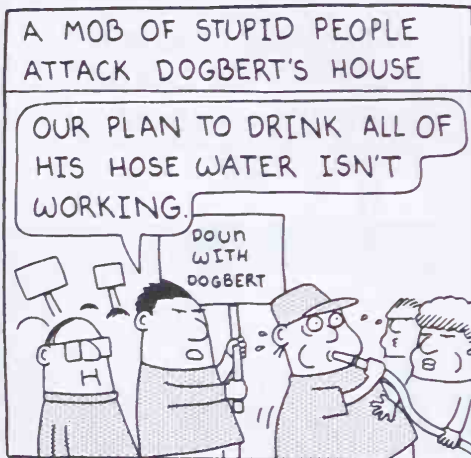
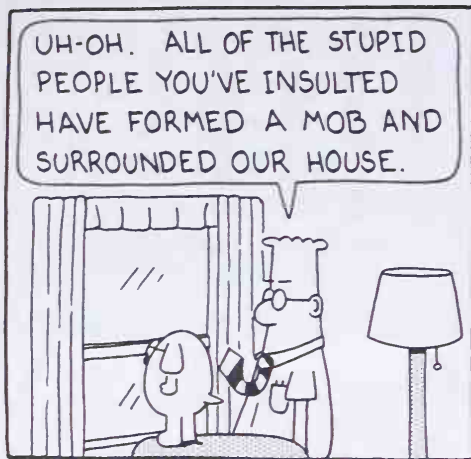


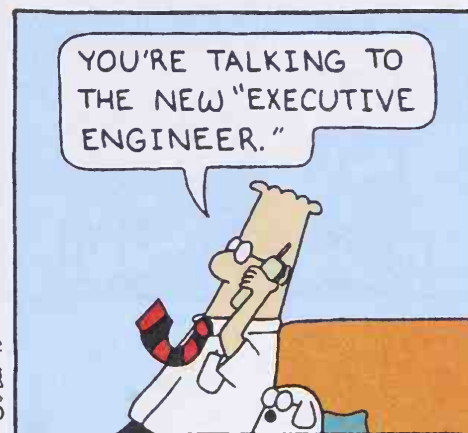
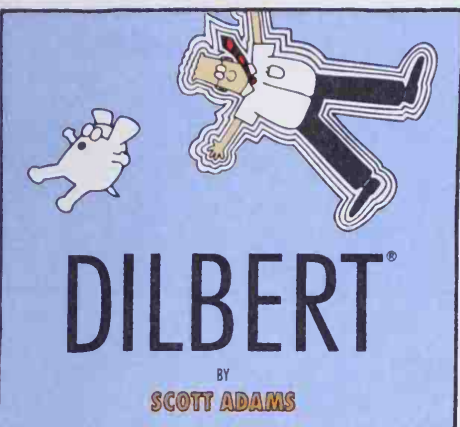
S. Adams

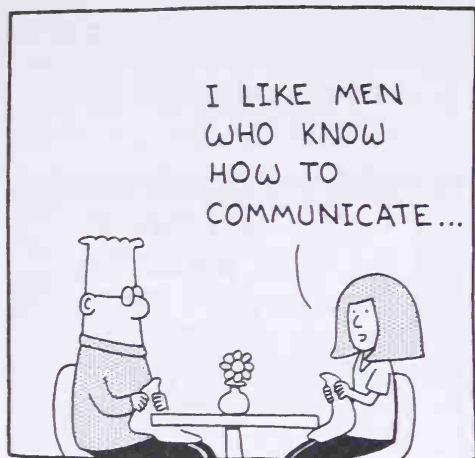


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S. Adams



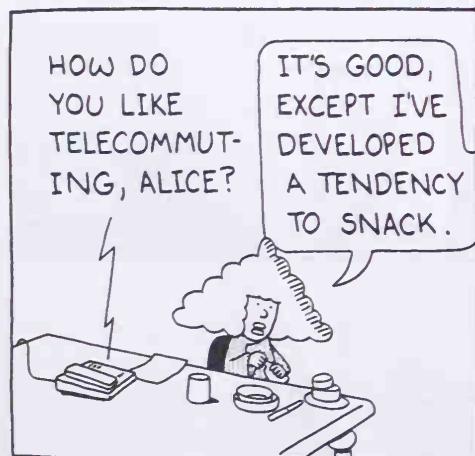
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S. Adams



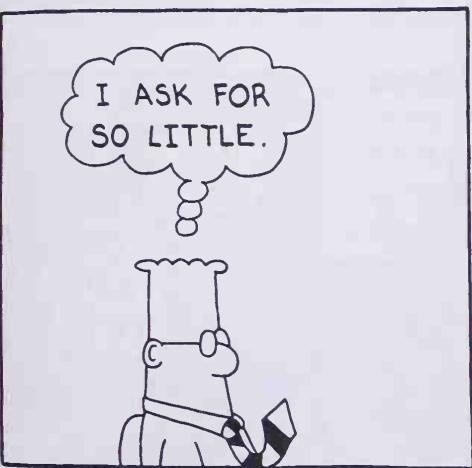
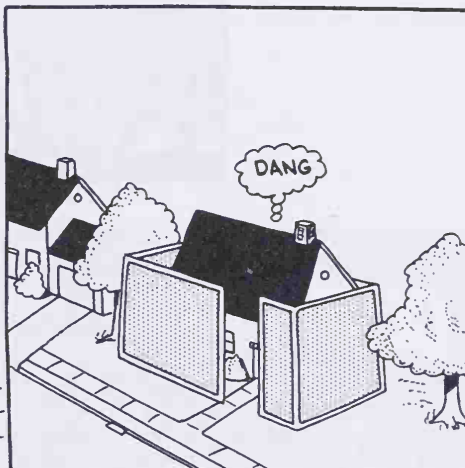
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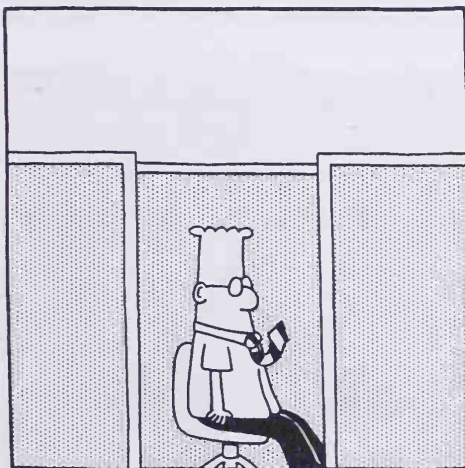
S. Adams



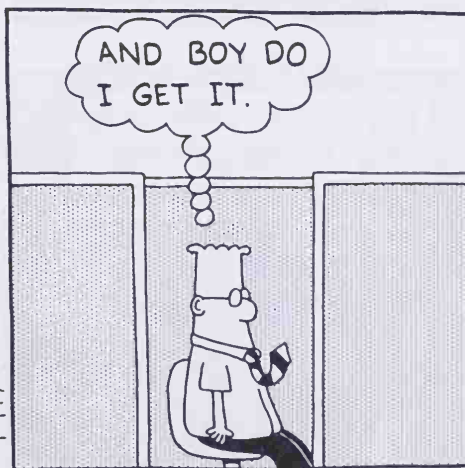
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S. Adams



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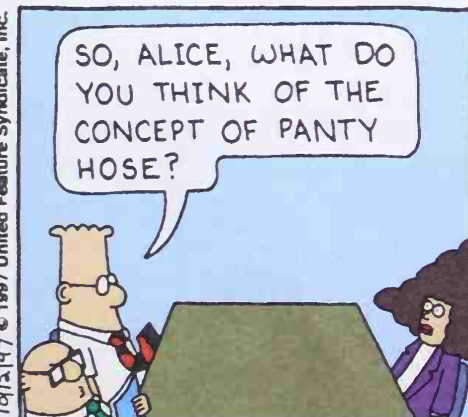
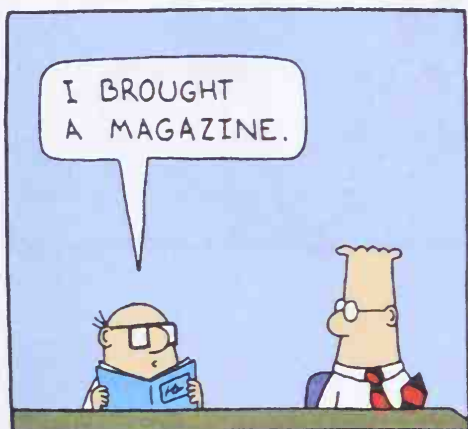
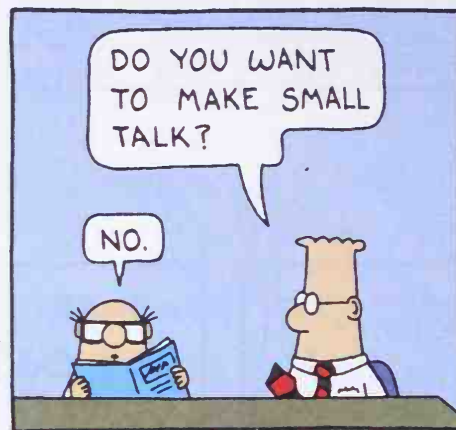


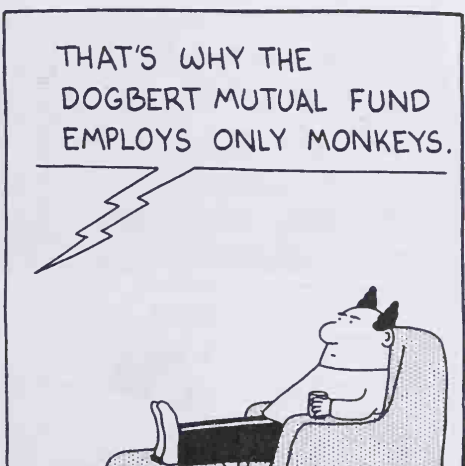
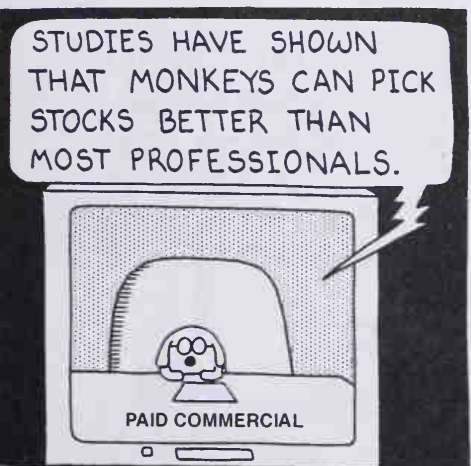
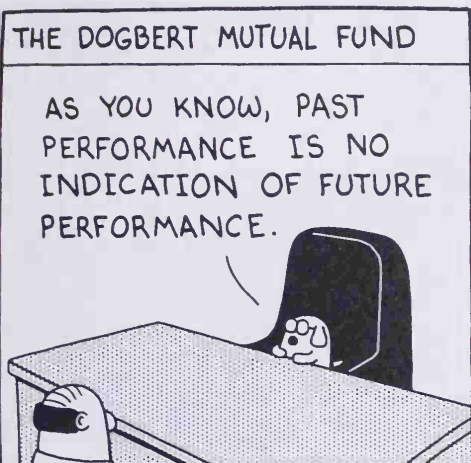
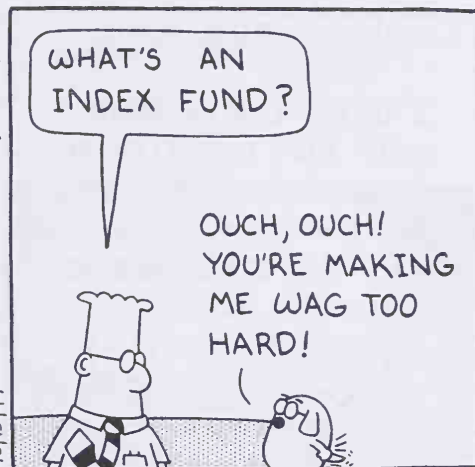


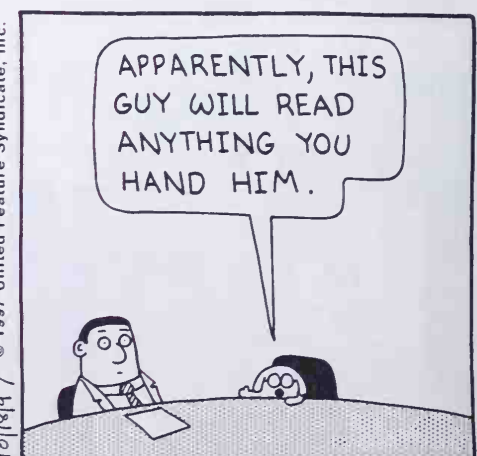
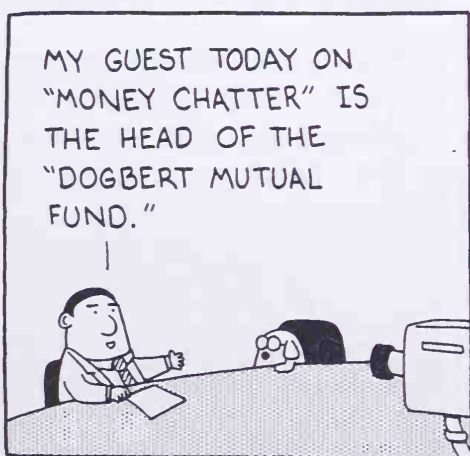
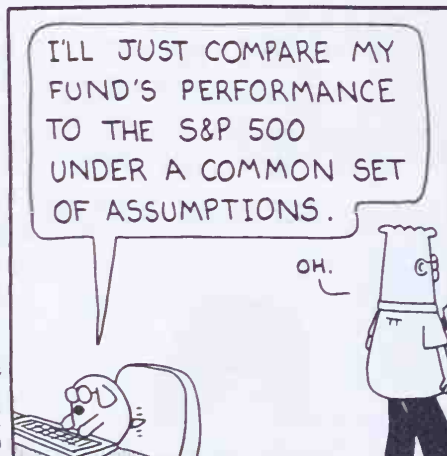
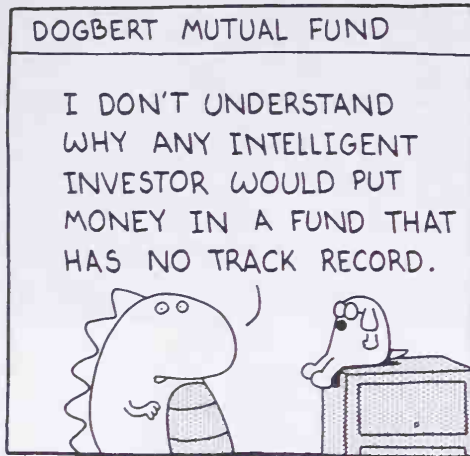
DILBERT®

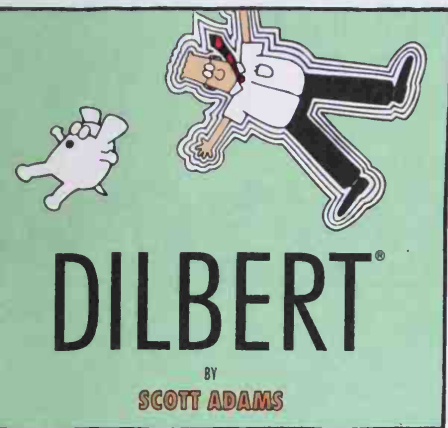
BY

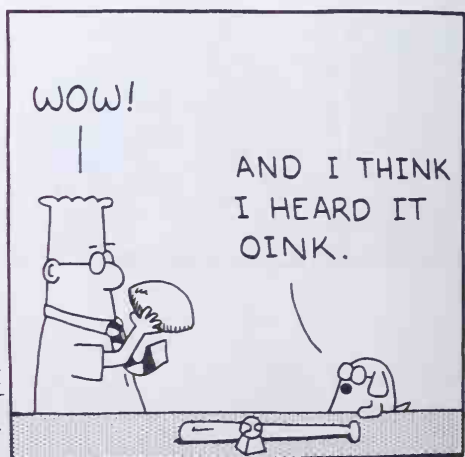
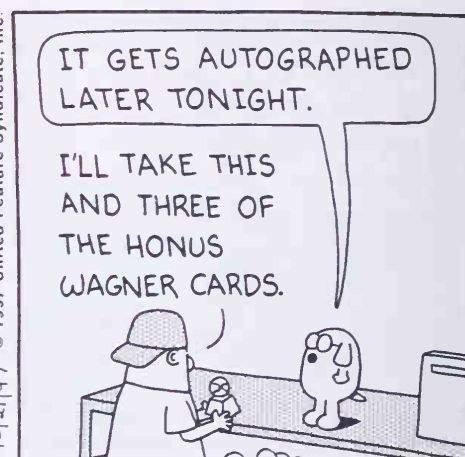
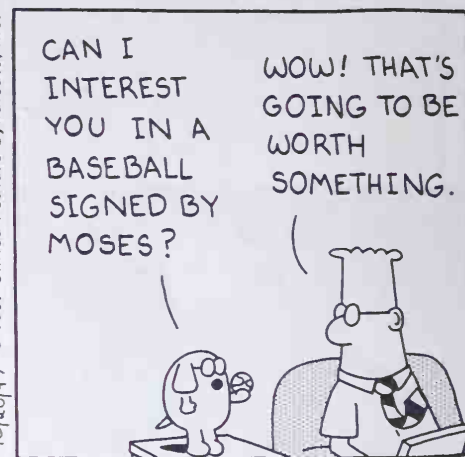
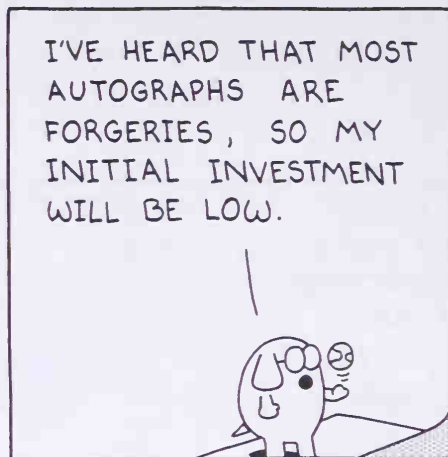
SCOTT ADAMS

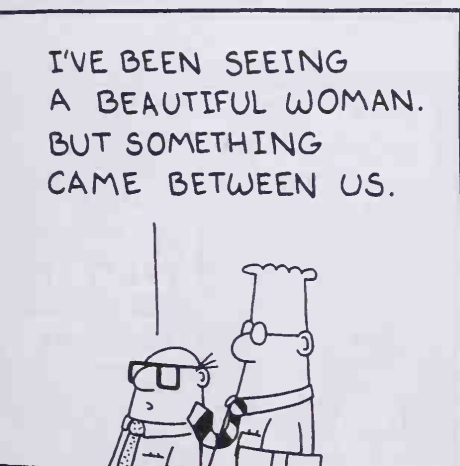
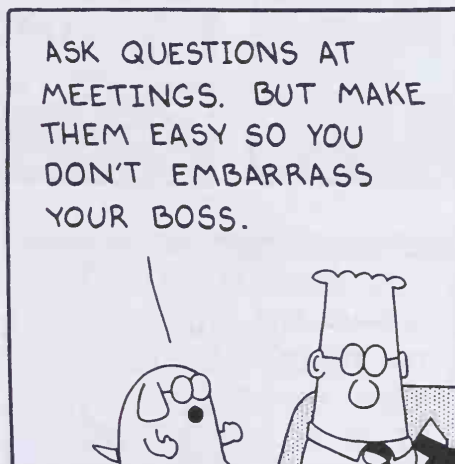
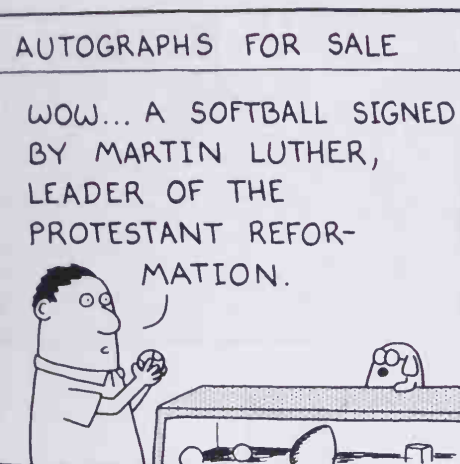










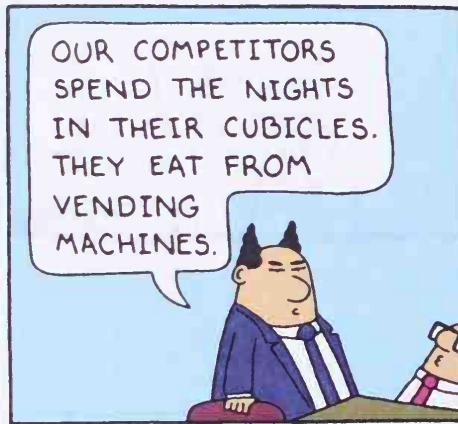


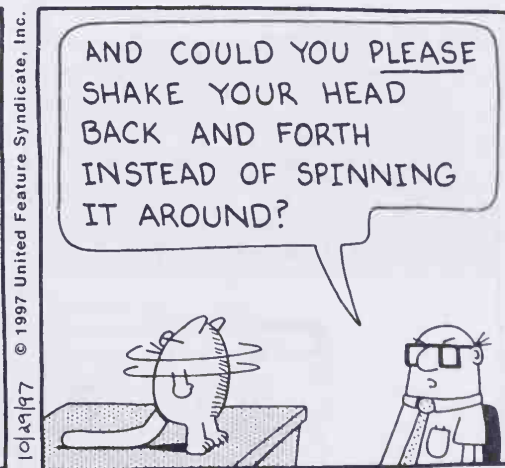
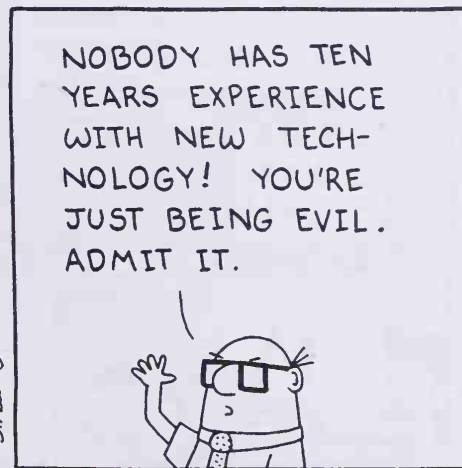
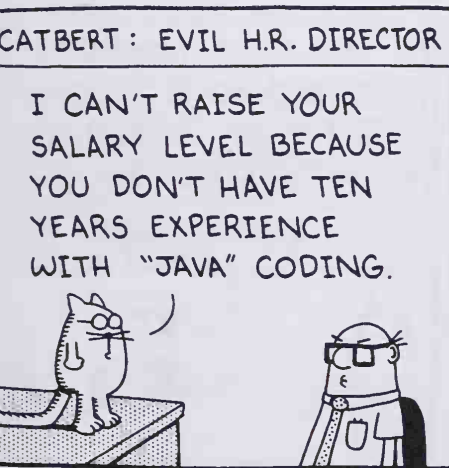
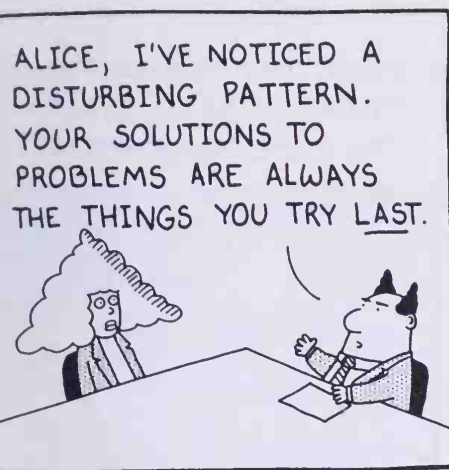


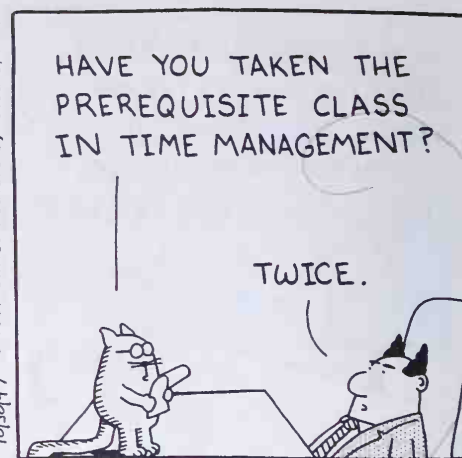
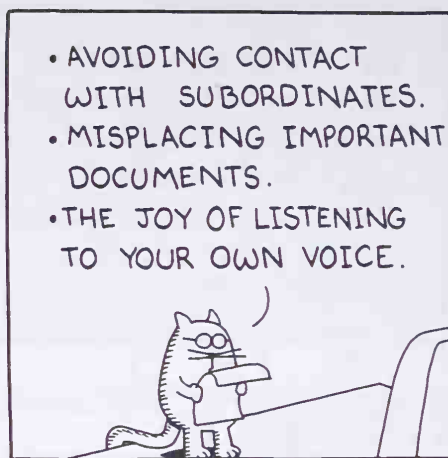
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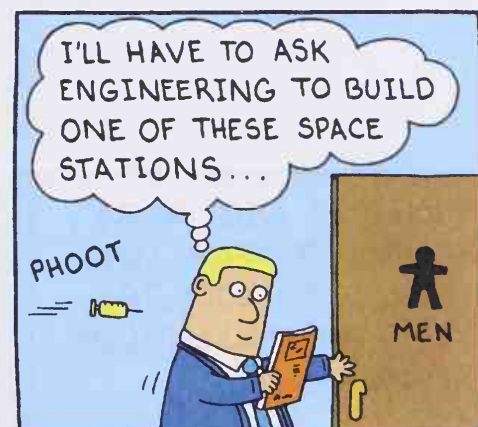
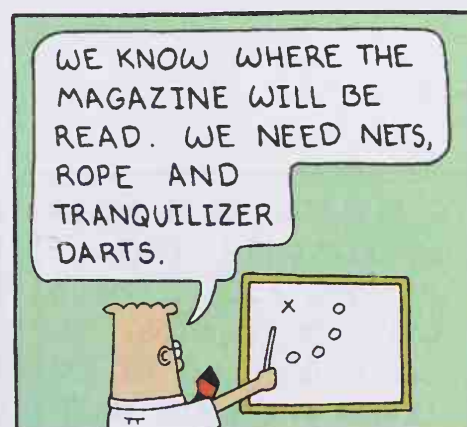
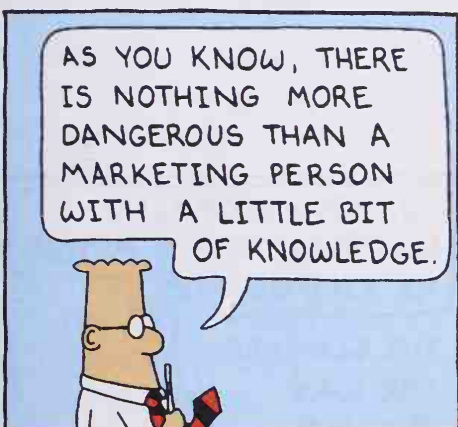
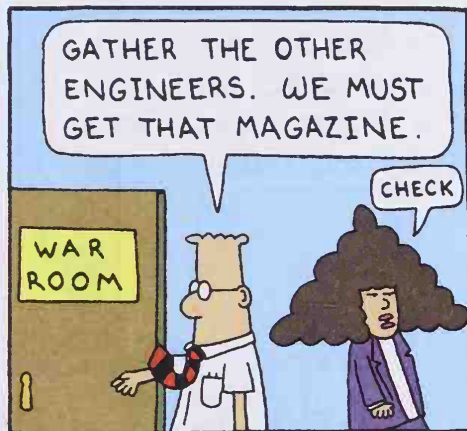
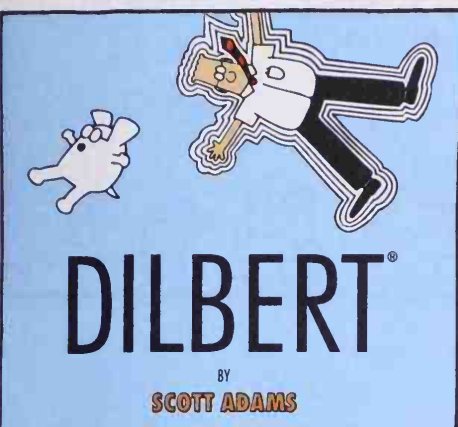
BY

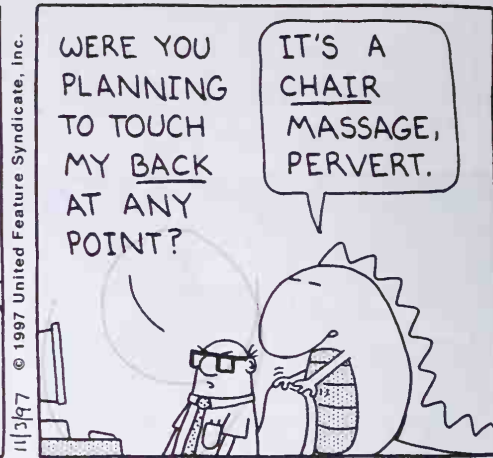
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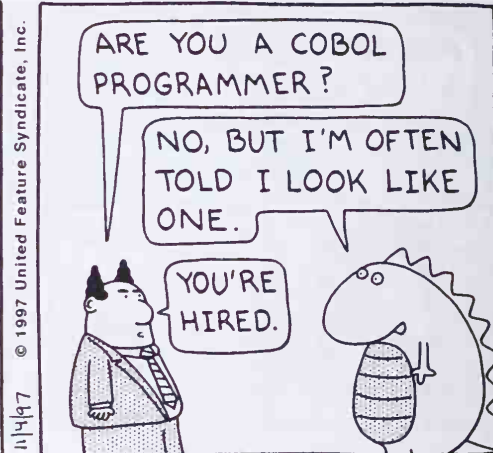
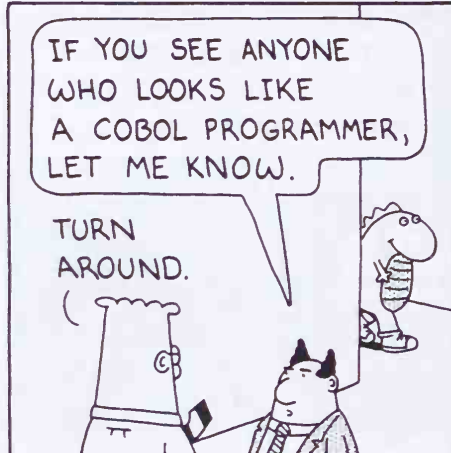
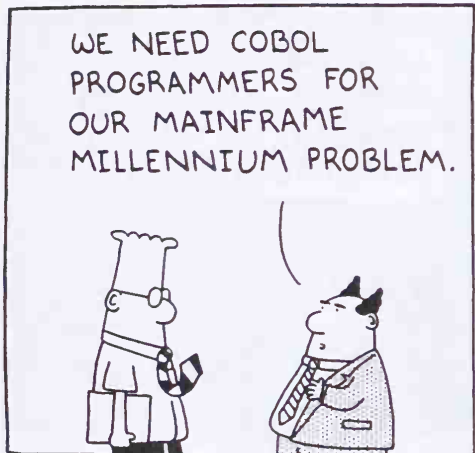




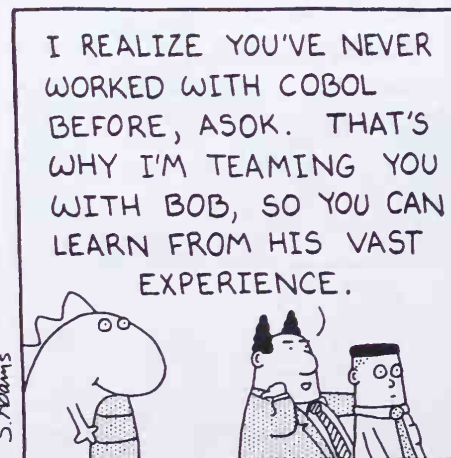
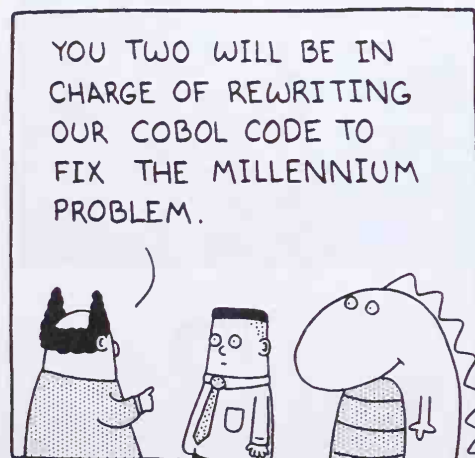




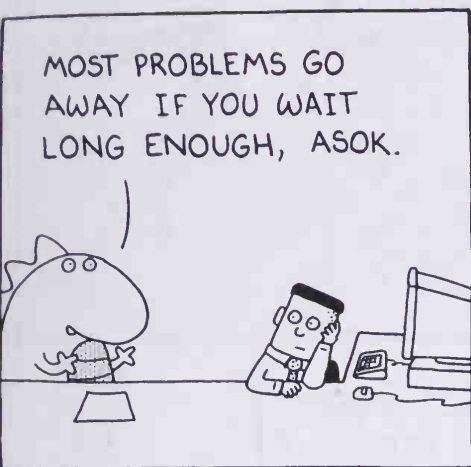
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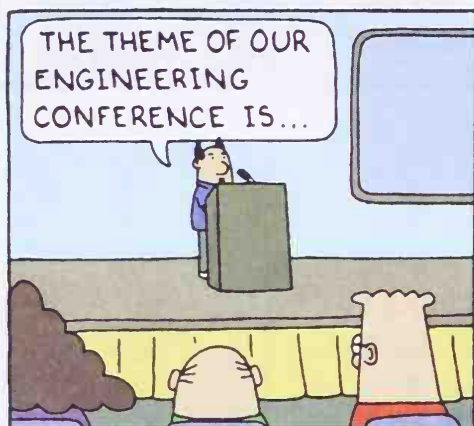




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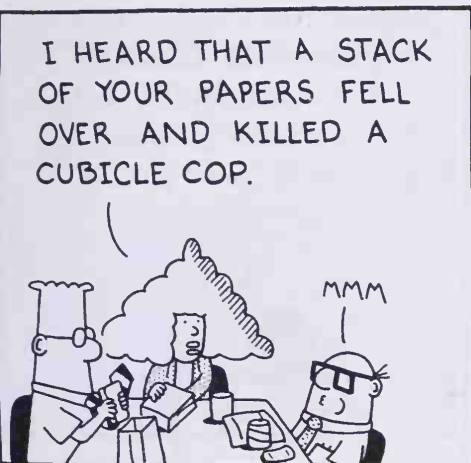
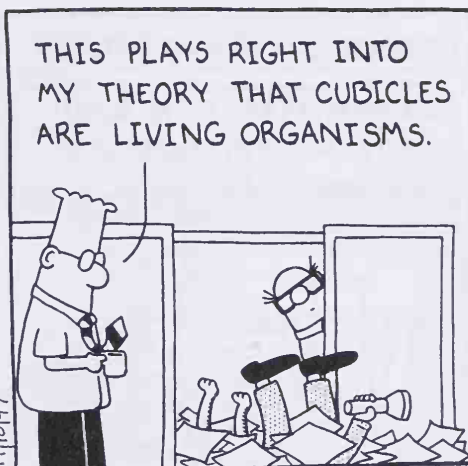




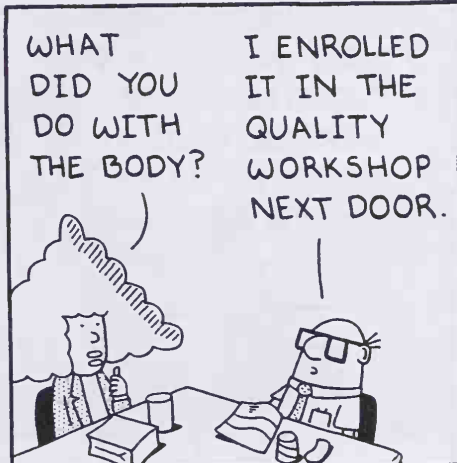
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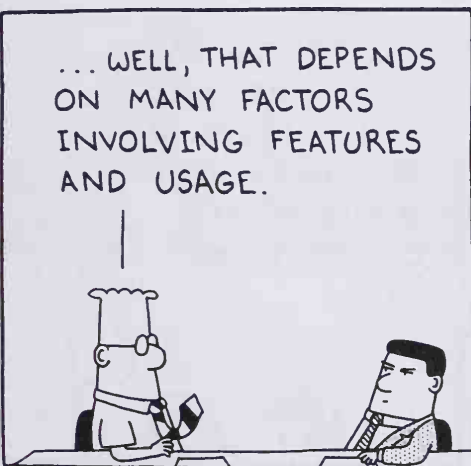


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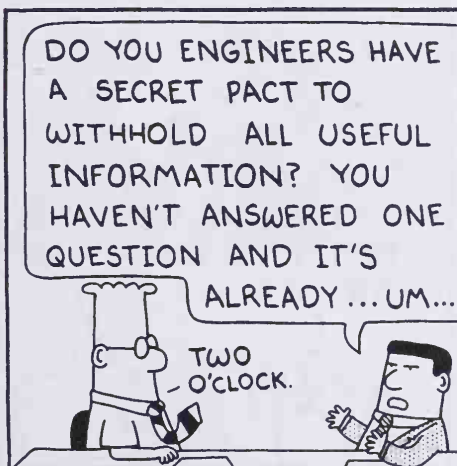


I ENROLLED IT IN THE QUALITY WORKSHOP NEXT DOOR.

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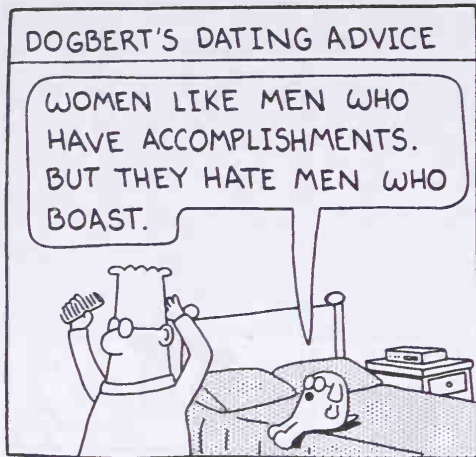


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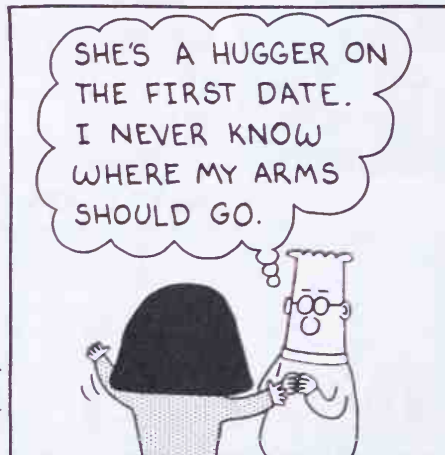


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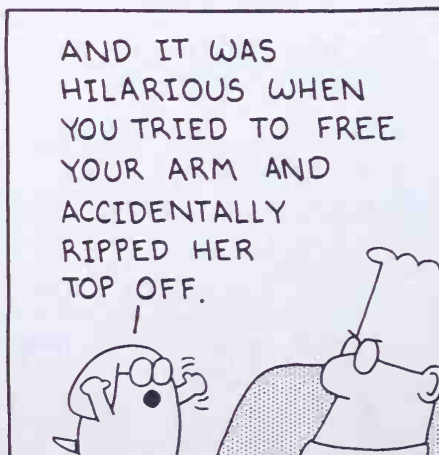
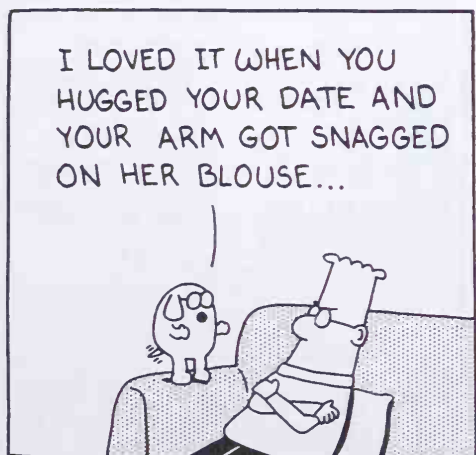




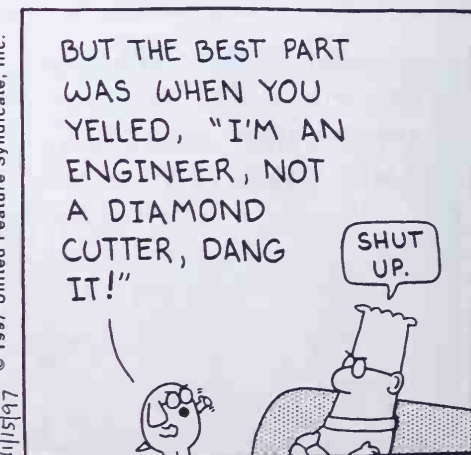
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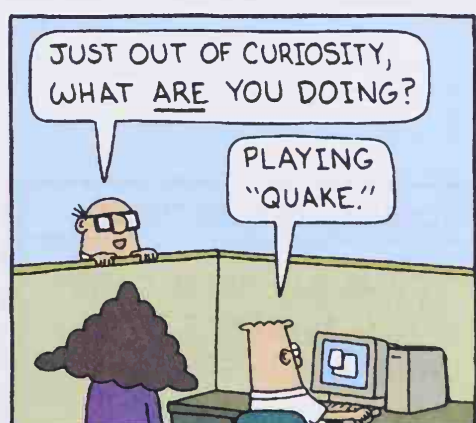
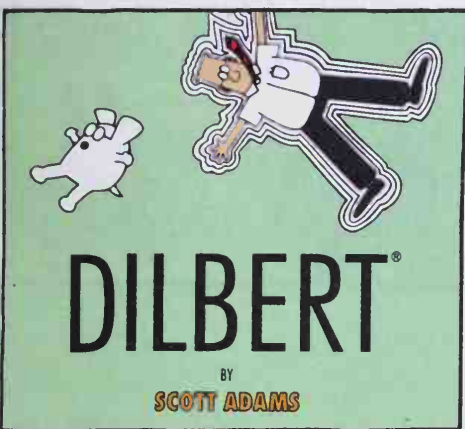


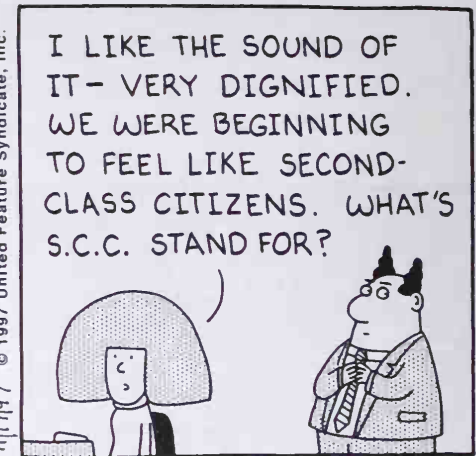
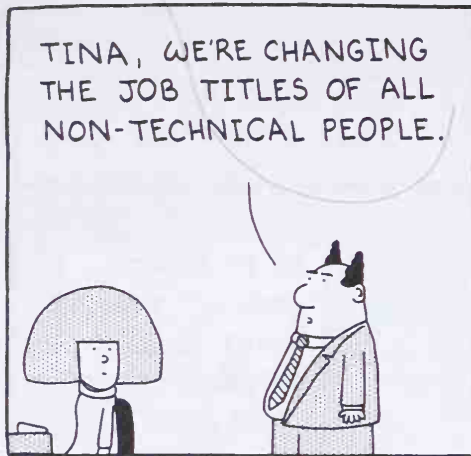
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11/15/97 © 1997 United Feature Syndicate, Inc.

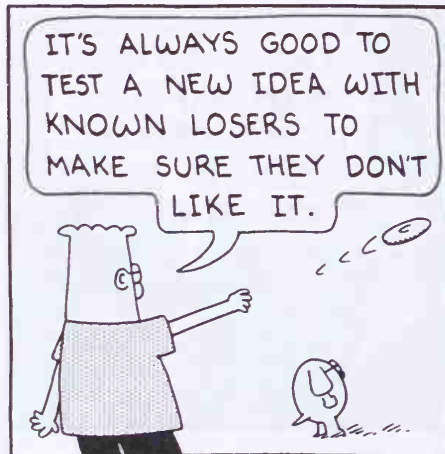
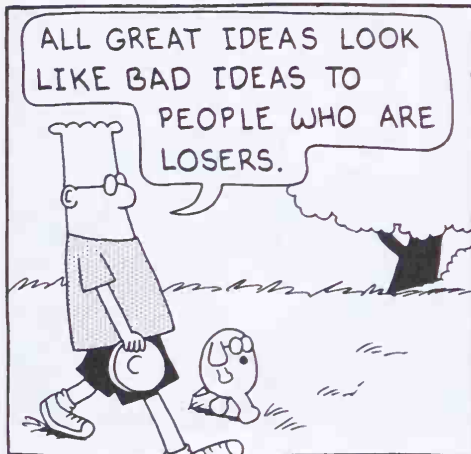






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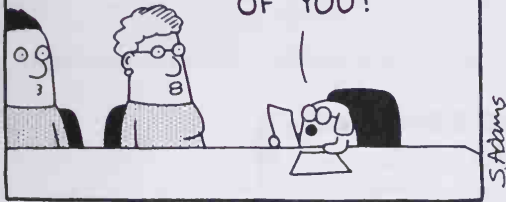


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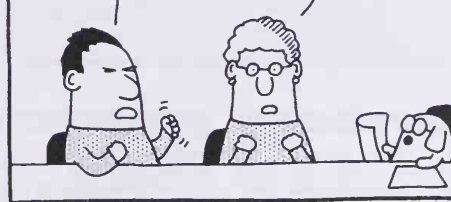
DOGBERT RESEARCH CO.

FIRST QUESTION: WHAT WOULD YOU LOSERS DO IF A SMALL DOG WITH GLASSES TOOK ADVANTAGE OF YOU?



WE WOULD COMPLAIN TO THE... UM... WHO-EVER HANDLES THAT SORT OF THING!

YEAH!



IT COSTS FIFTY BUCKS TO FILE A COMPLAINT?

BUREAU OF DOGS

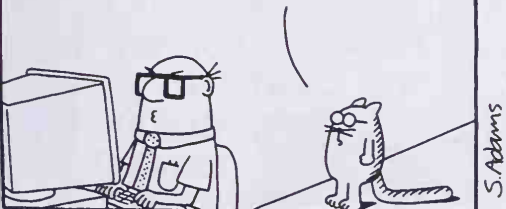
AND TEN BUCKS TO BORROW A PEN.



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CATBERT: EVIL H.R. DIRECTOR

THE COMPANY HAS NO IMPLIED CONTRACT TO KEEP YOU EMPLOYED, WALLY.



S. Adams

BUT WE EXPECT TOTAL LOYALTY OUT OF YOU.



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I REALLY, REALLY WISH YOU WOULDN'T DO YOUR FACE-STRETCHING EXERCISES HERE EVERY MORNING!



A NEW FOG IS ROLLING IN.



S. Adams

THIS CAN ONLY MEAN ONE THING.



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CAROL, SCHEDULE A STAFF MEETING. IT'S TIME TO REORGANIZE THE DEPARTMENT.

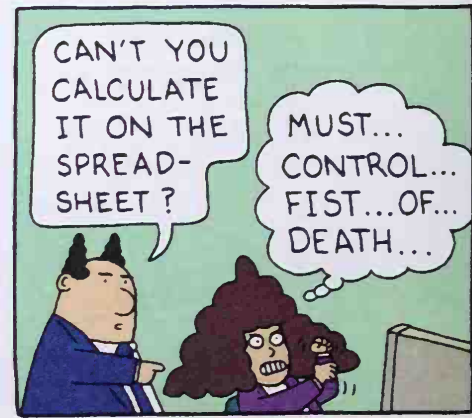


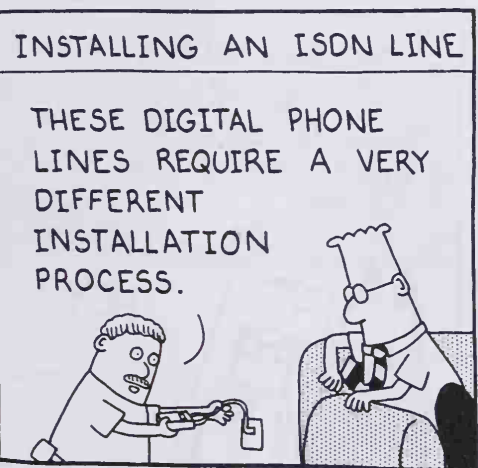
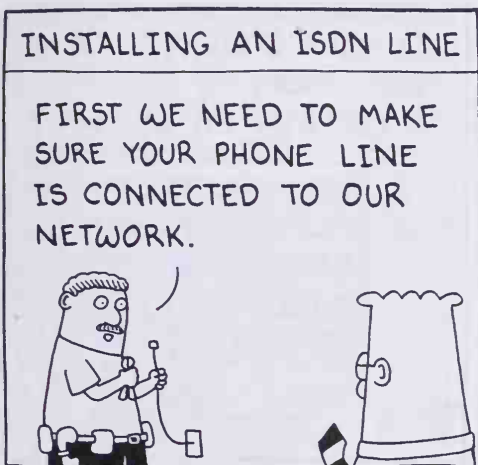
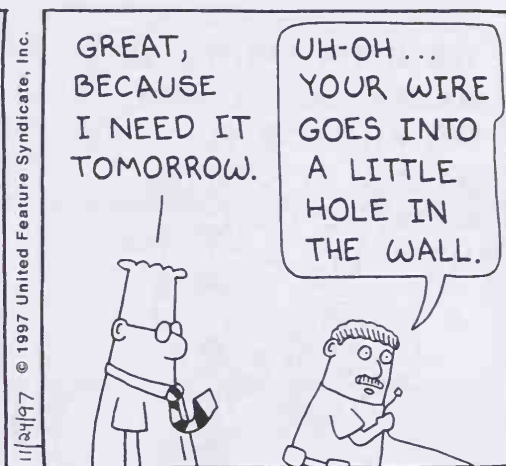
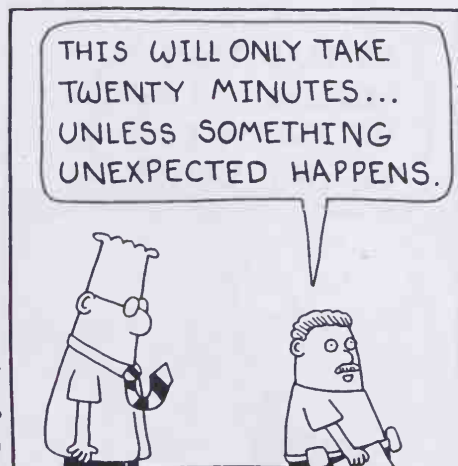


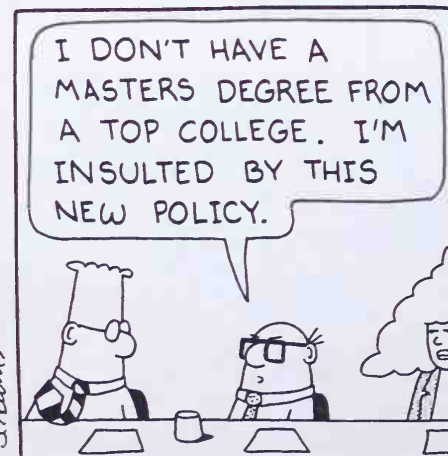
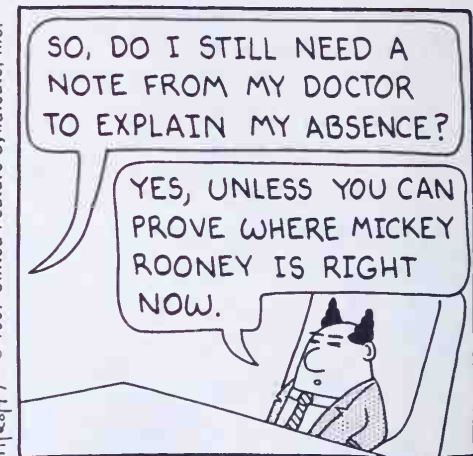
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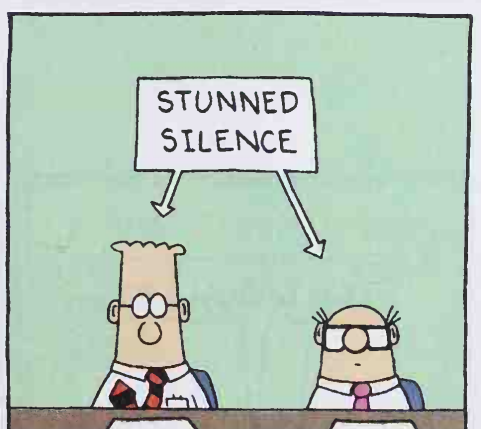
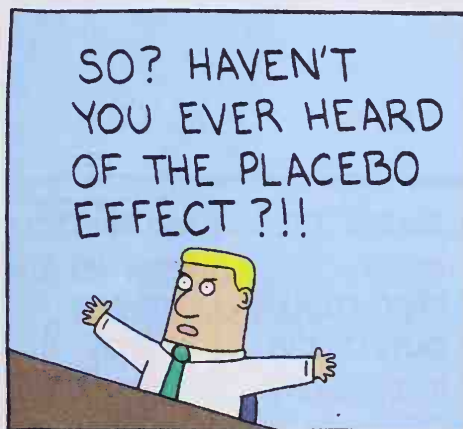
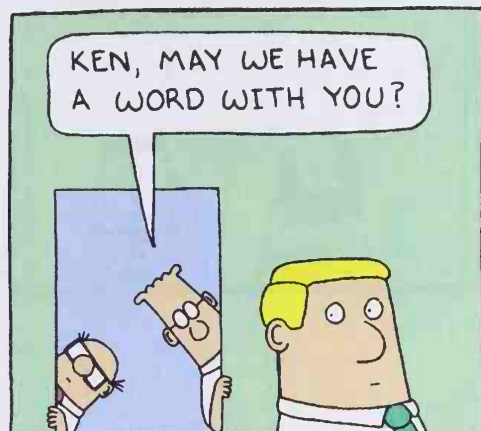
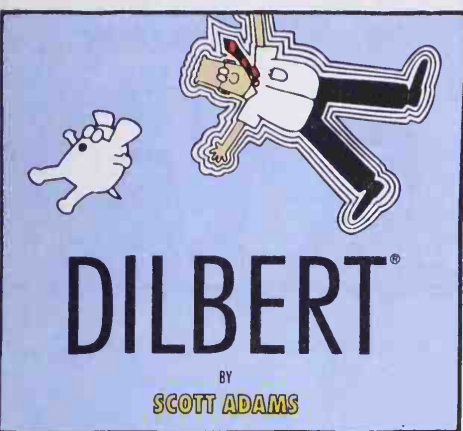
BY

SCOTT ADAMS







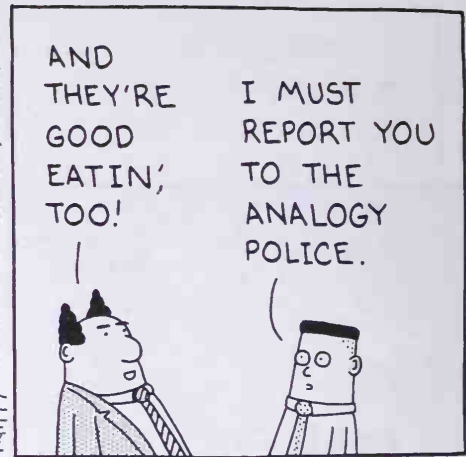




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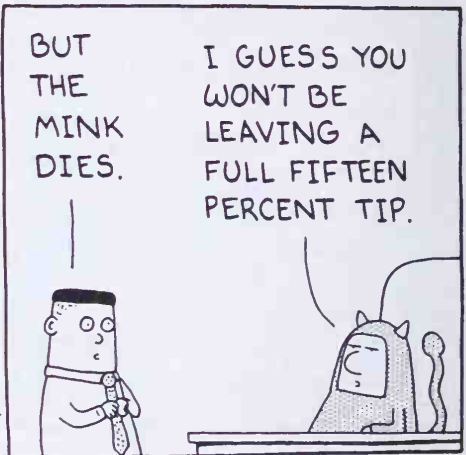
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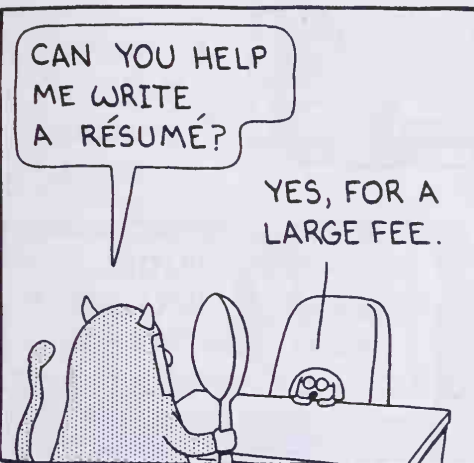
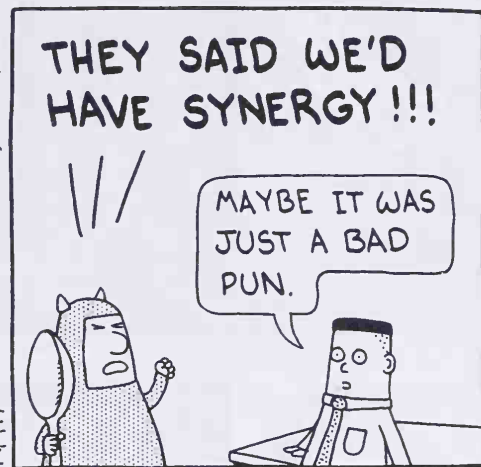
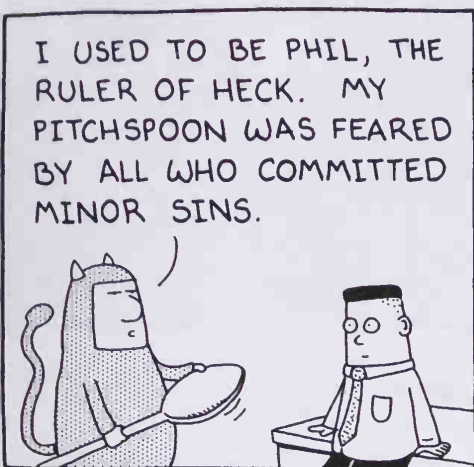


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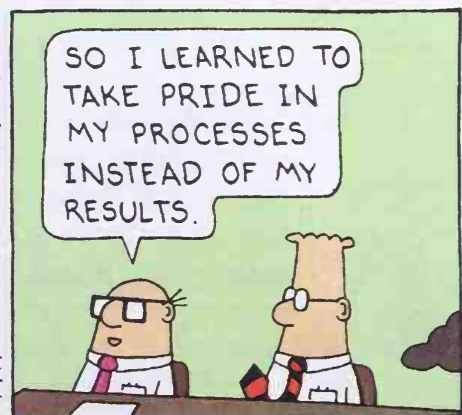


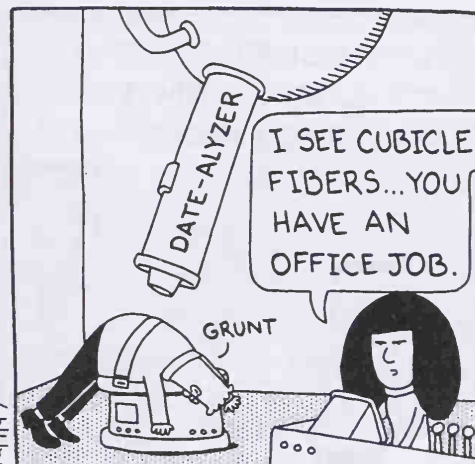
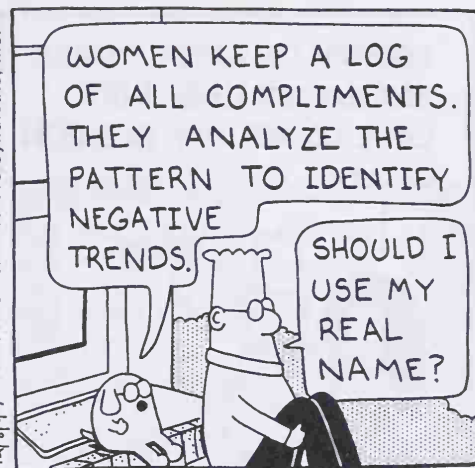
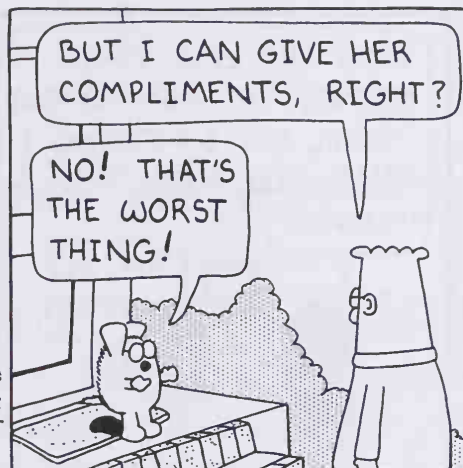
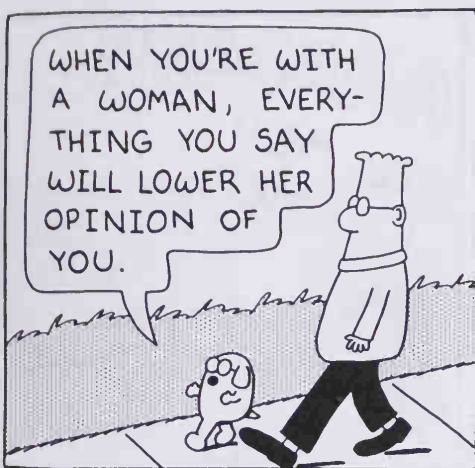


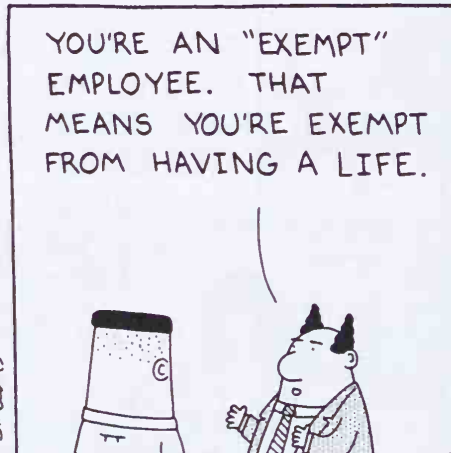
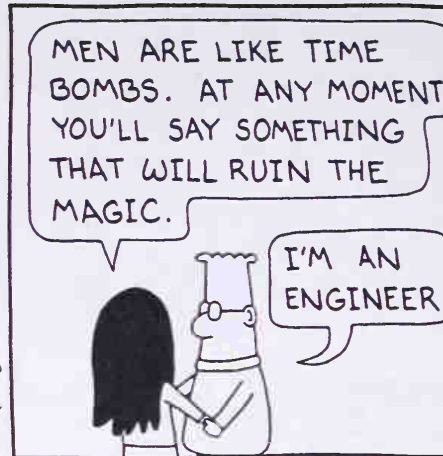
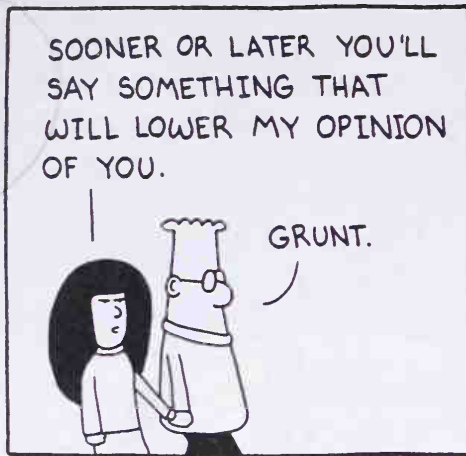
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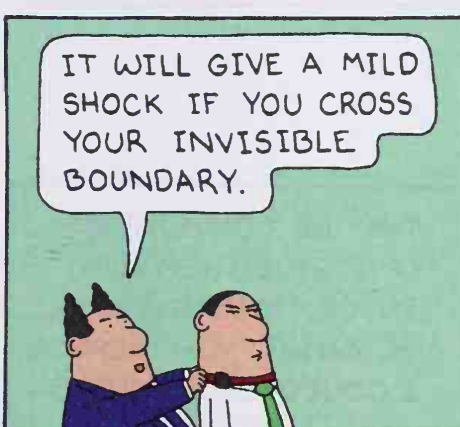
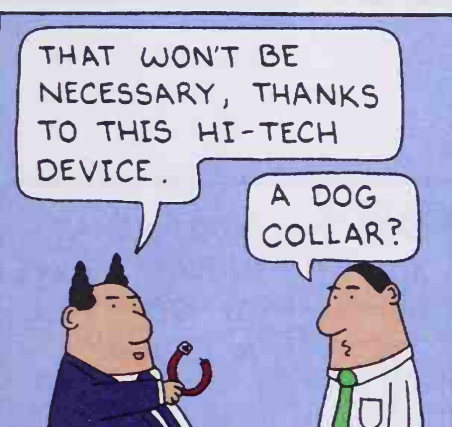
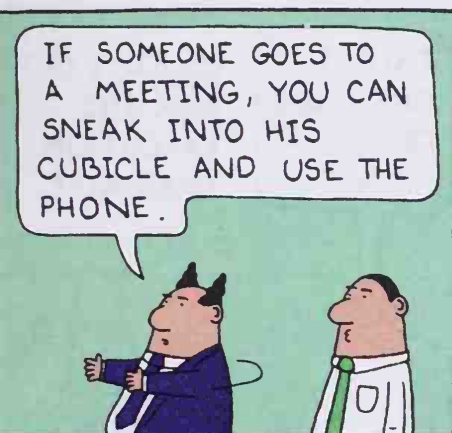
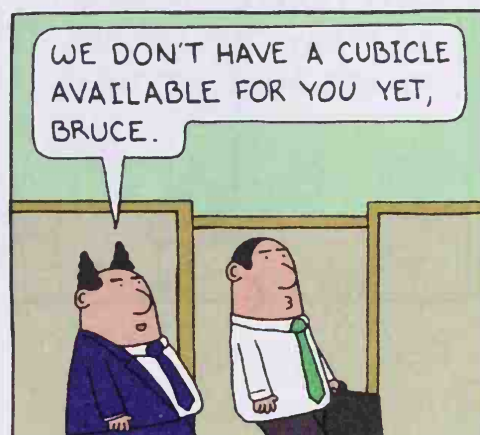
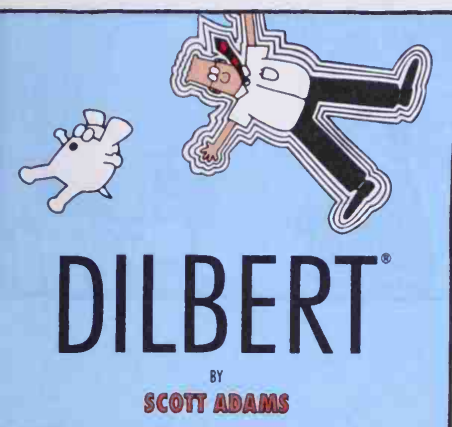
BY

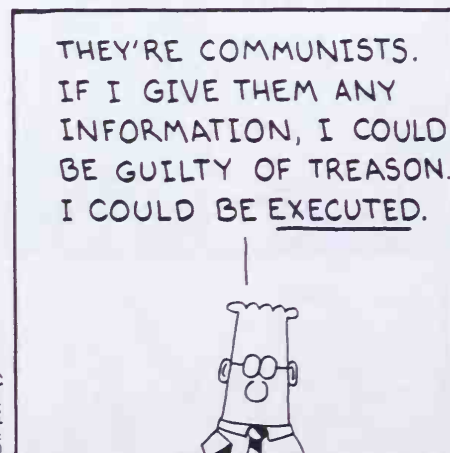
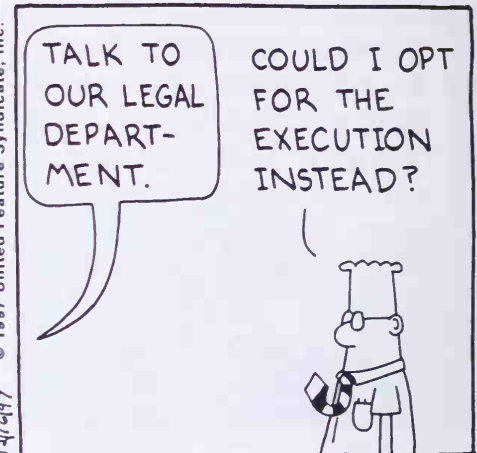
SCOTT ADAMS

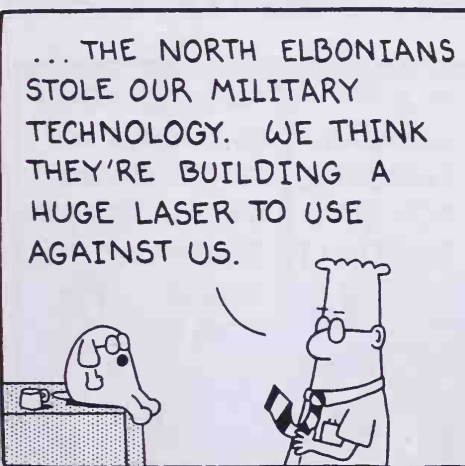
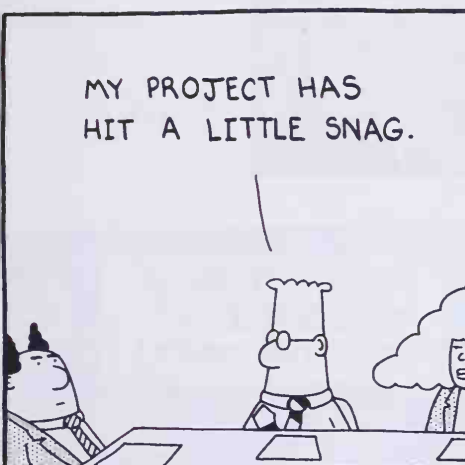
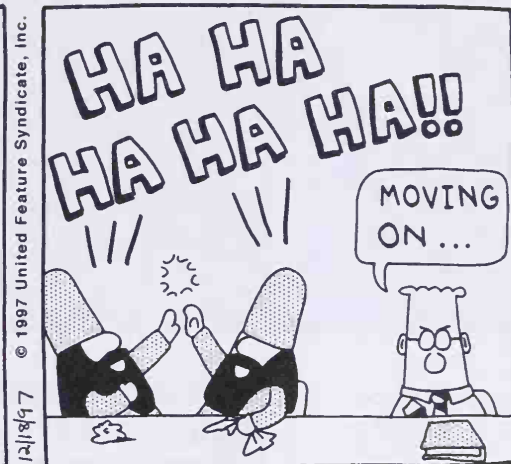
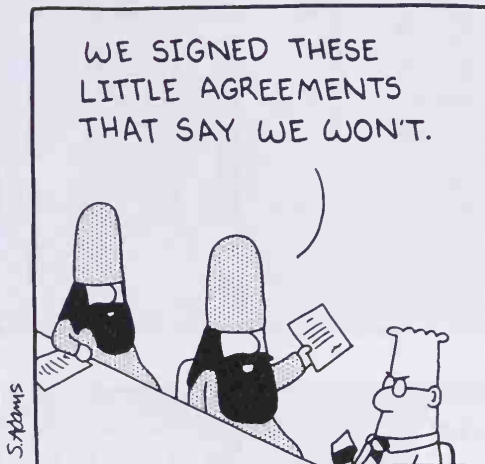
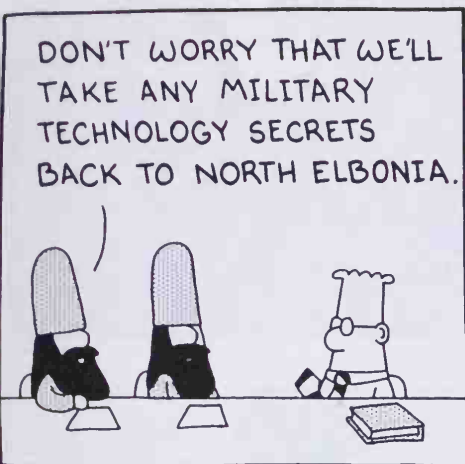


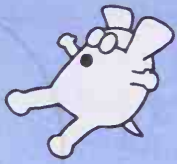








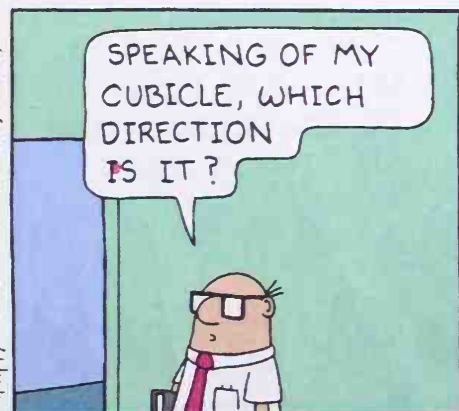
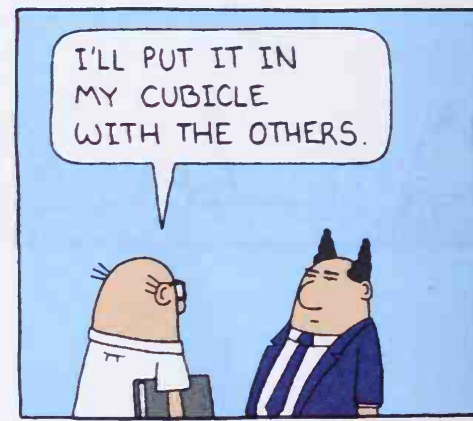
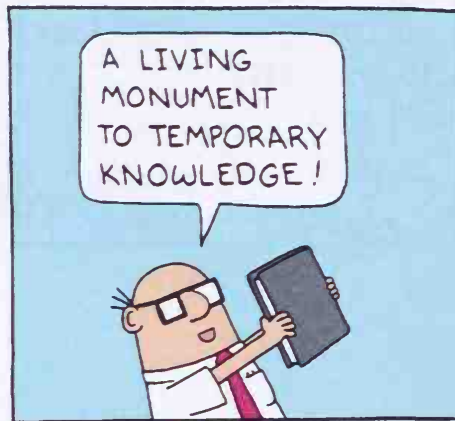


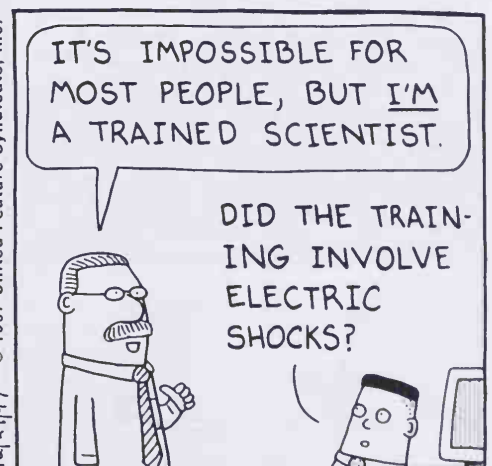
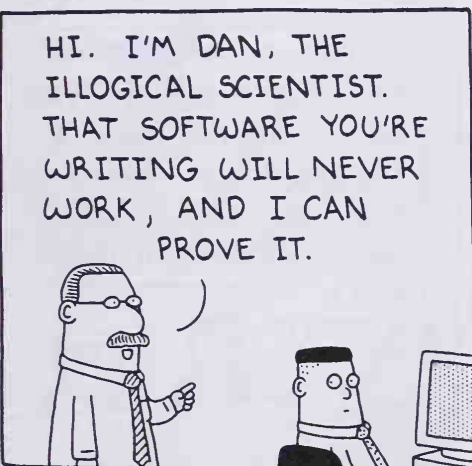
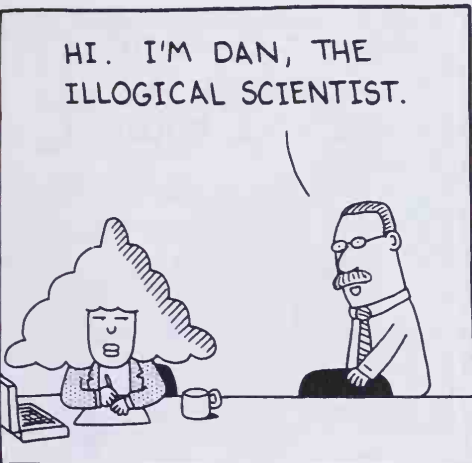
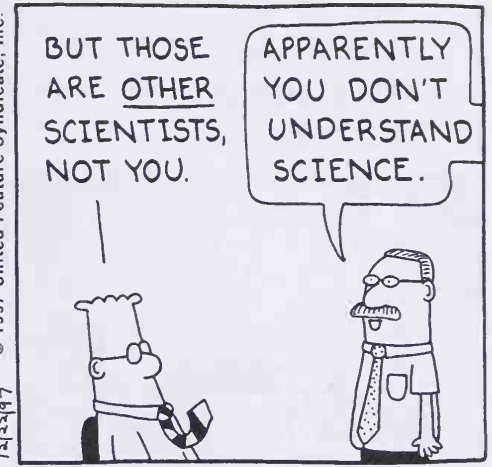
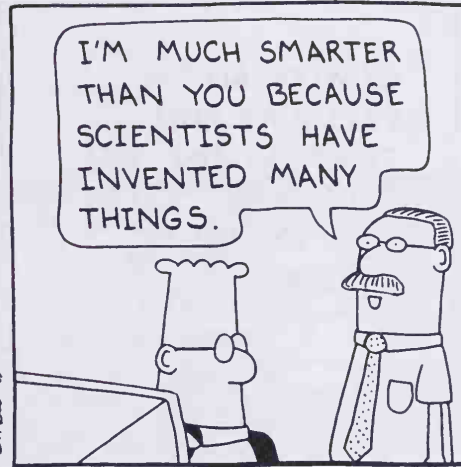
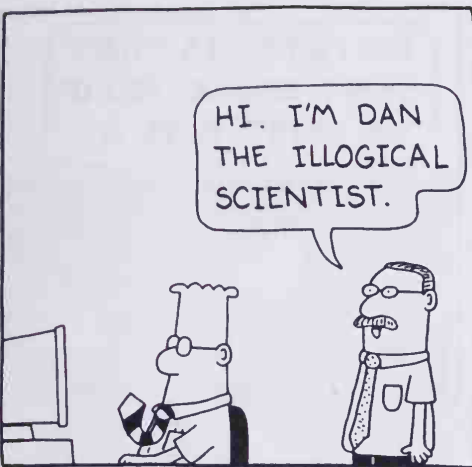


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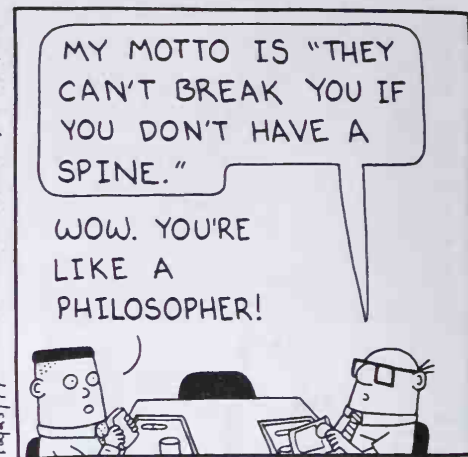
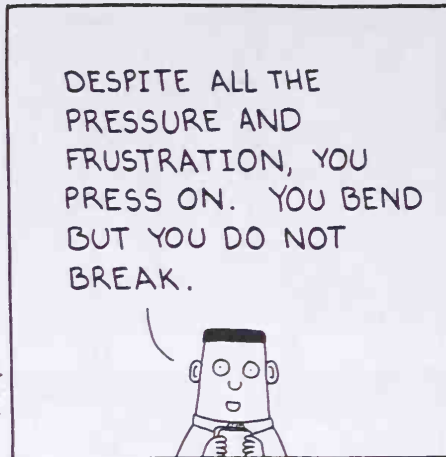
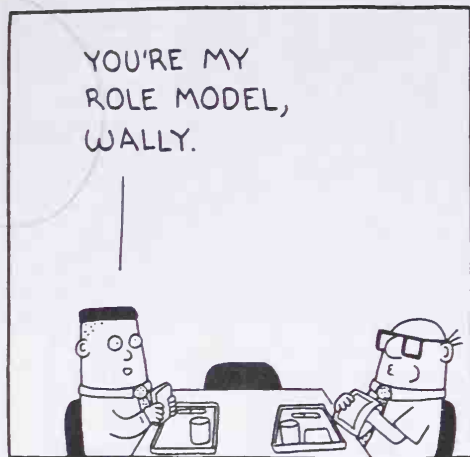




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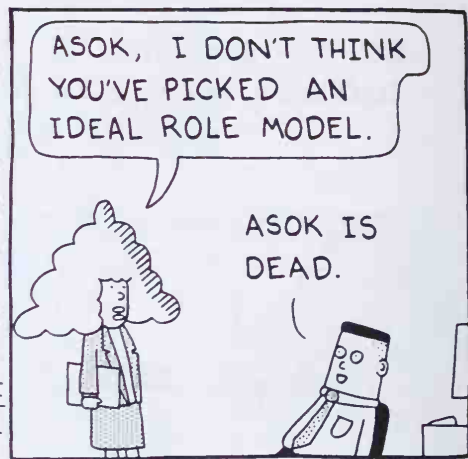
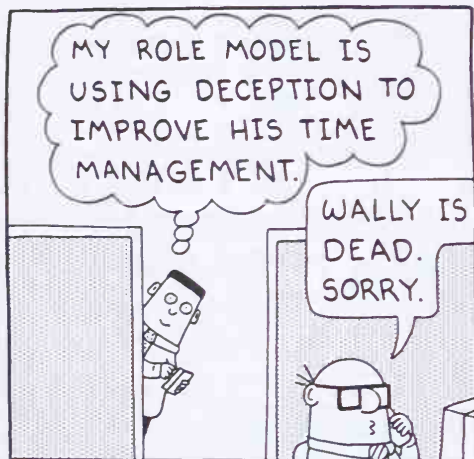
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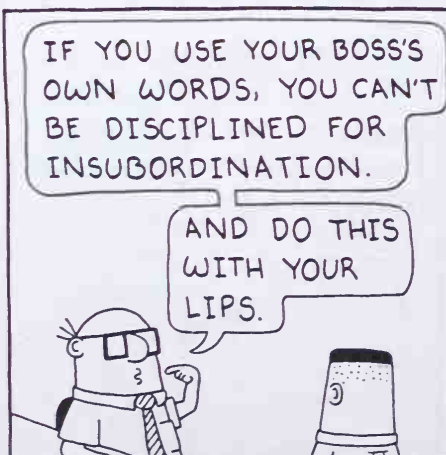
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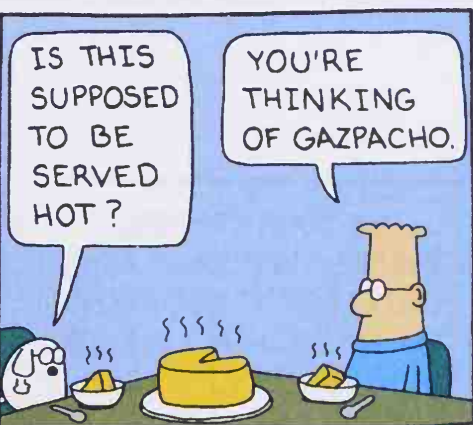
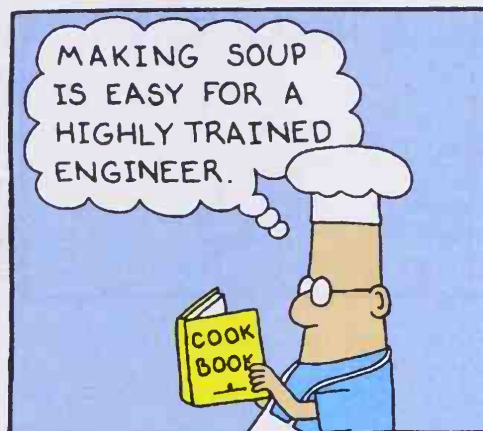
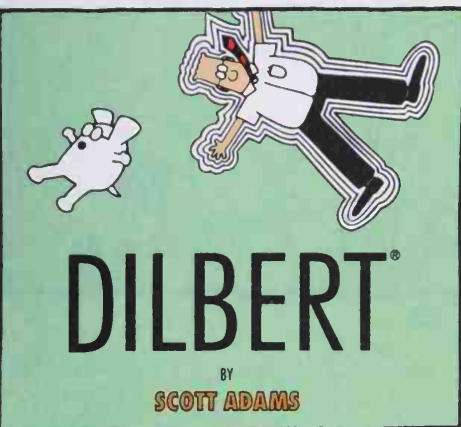
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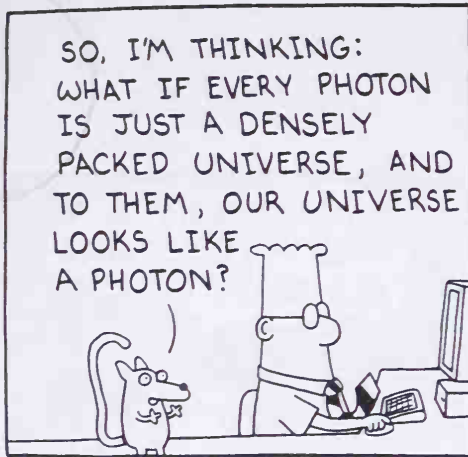
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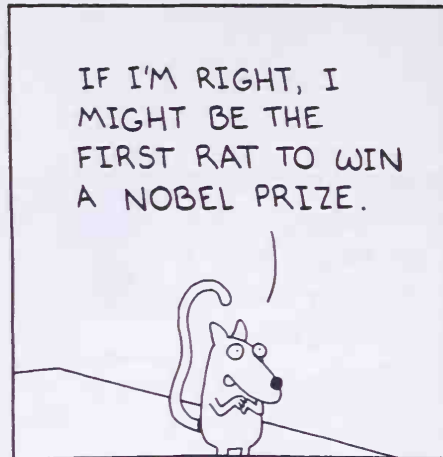
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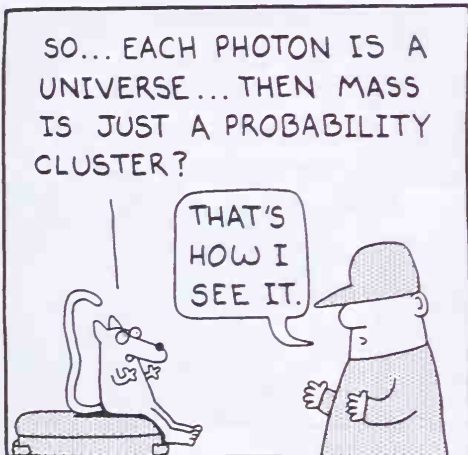
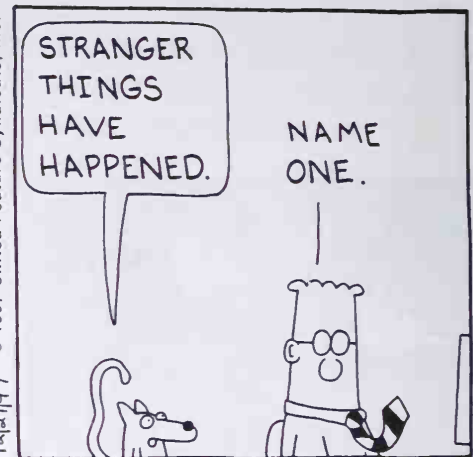




S. Adams



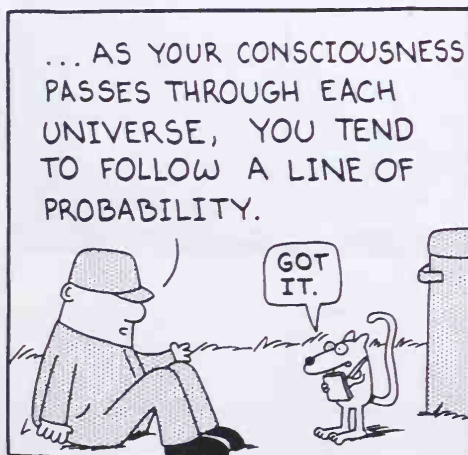
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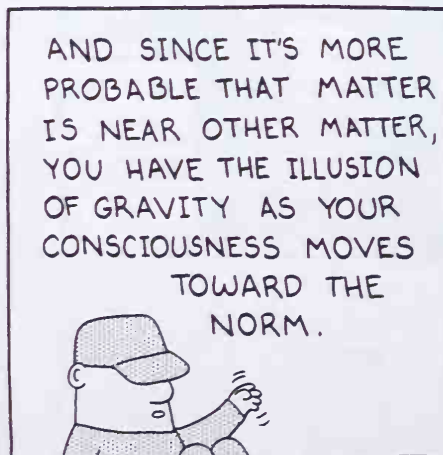
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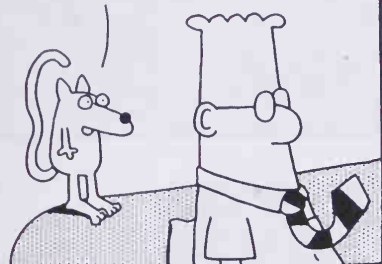
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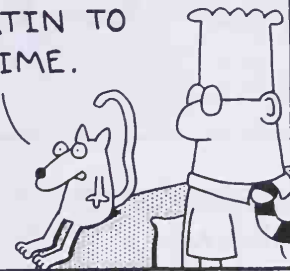


I SUBMITTED OUR
GARBAGE MAN'S THEORY
TO THE NOBEL PRIZE
COMMITTEE.



S. Adams

I HOPE I WROTE THE
THEORY RIGHT. I
DON'T KNOW SHORT-
HAND SO I USED
PIG LATIN TO
SAVE TIME.



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NOBEL PRIZE COMMITTEE

WHAT'S
AN "OTON-
PHAY"?

I LOVE WHAT
YOU'RE DOING
WITH YOUR
HAIR.



NOBEL PRIZE COMMITTEE

OKAY, WE'VE NARROWED
IT DOWN TO THE
THEORIES WE DON'T
UNDERSTAND.



S. Adams

IN SCIENCE, THE
SIMPLEST SOLUTION
IS USUALLY THE BEST.
WHICH OF THESE THEORIES
IS THE SIMPLEST
SOLUTION?



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WELL... THAT WOULD BE
WHATEVER IS ON
TOP OF
THE PILE.

ARE WE SURE
WE CAN'T VOTE
FOR OURSELVES?

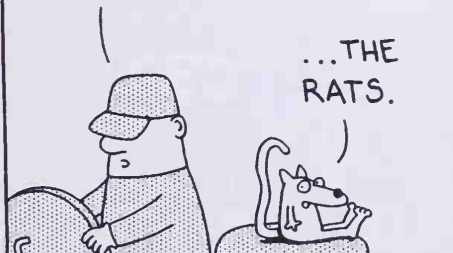


NOW THAT YOU'VE WON
THE NOBEL PRIZE, I
GUESS YOU'LL LEAVE
THE GARBAGE
INDUSTRY.



S. Adams

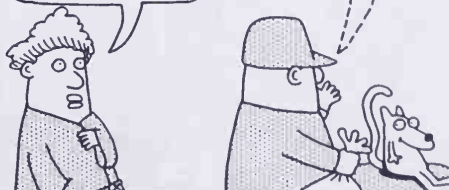
I'D MISS THE ACTION.
I'D MISS THE SMELLS...
THE SIGHTS... THE
PEOPLE...

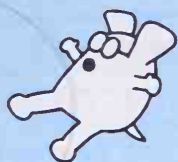


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I ACCIDENTALLY THREW
OUT A PAPER PLATE LAST
WEEK.
WOULD
YOU LOOK
FOR IT?

I'M KIDDING
ABOUT THE
PEOPLE PART.

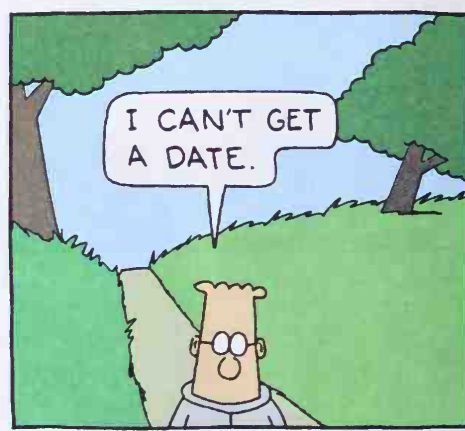
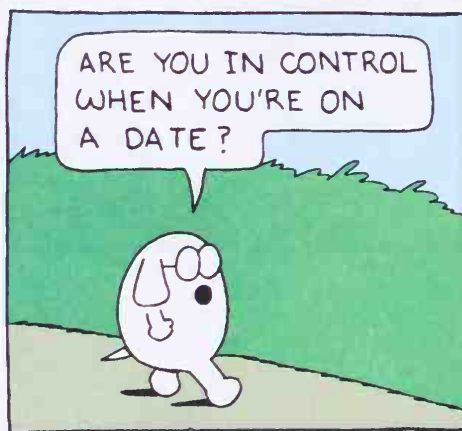
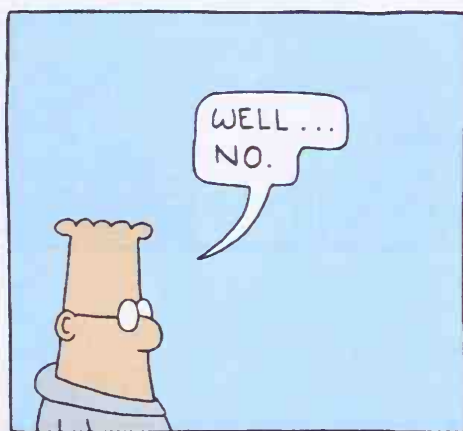


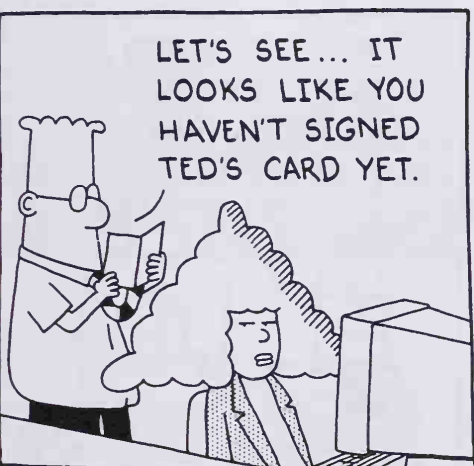
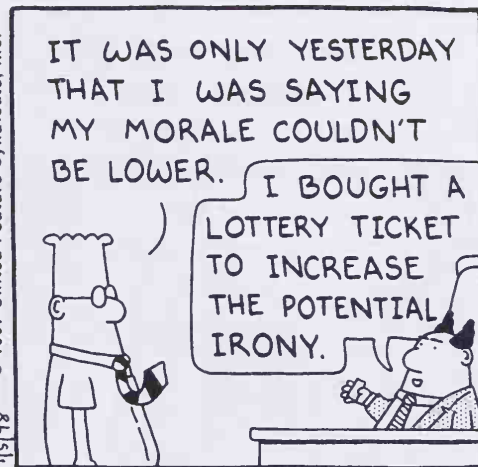
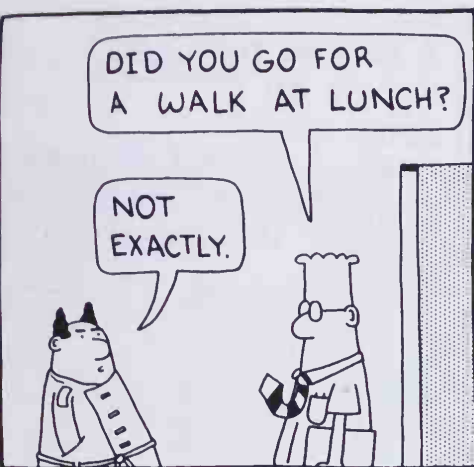


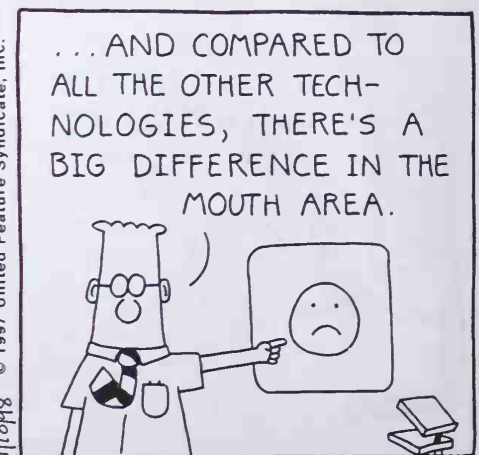
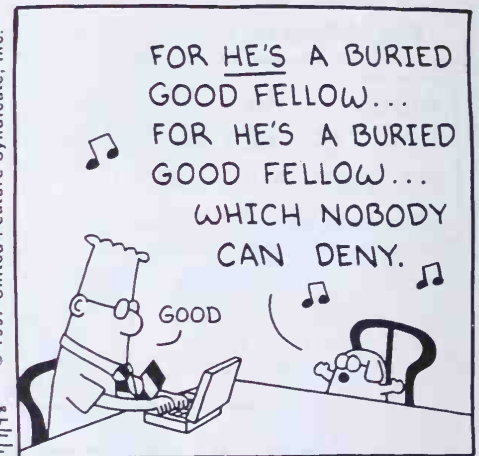
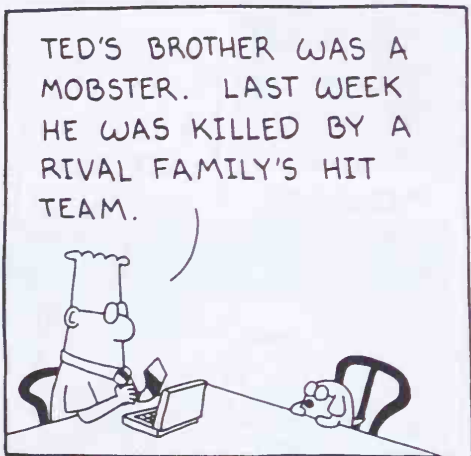
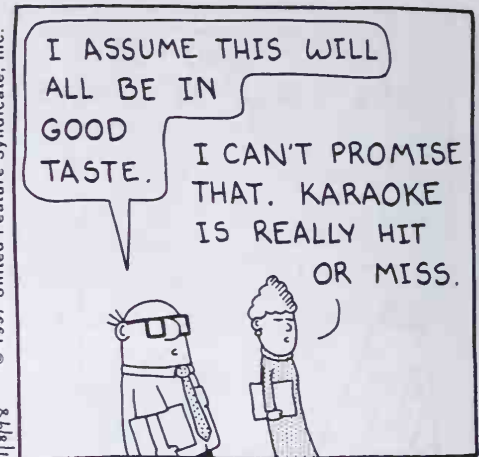
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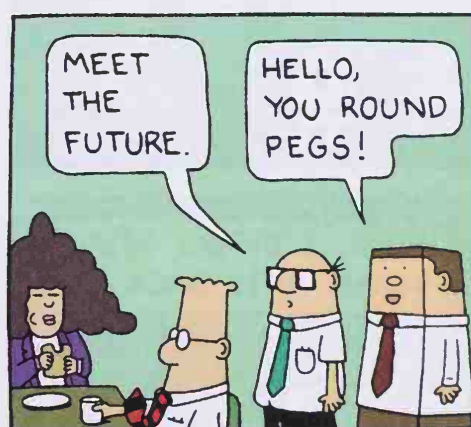
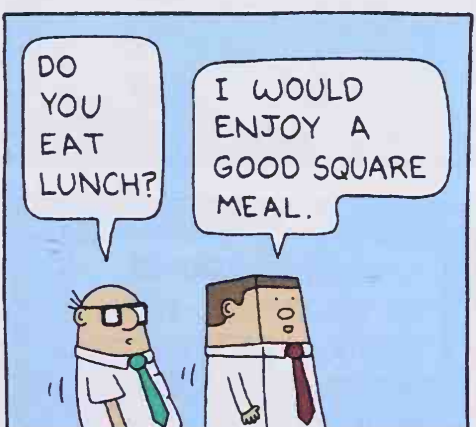
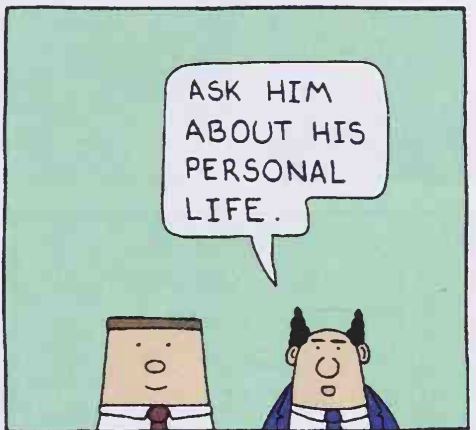
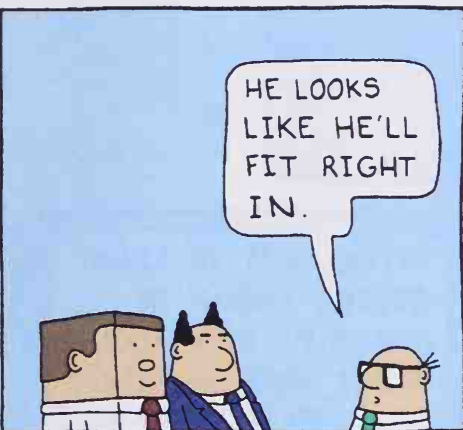
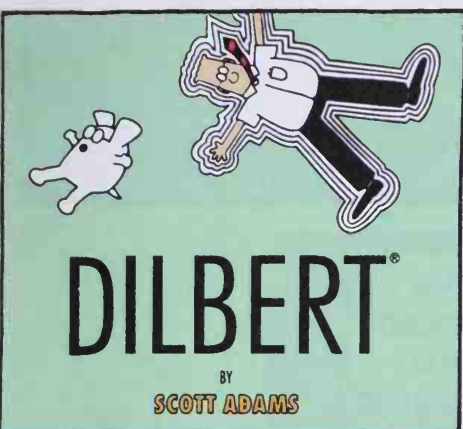
BY

SCOTT ADAMS







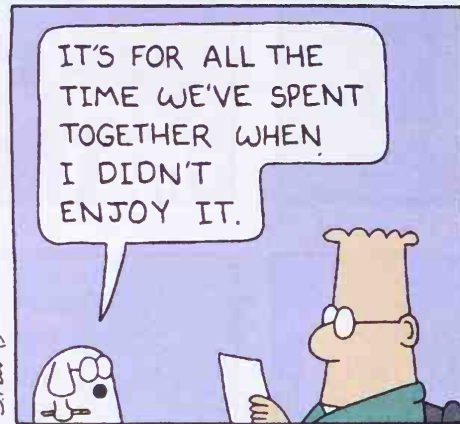
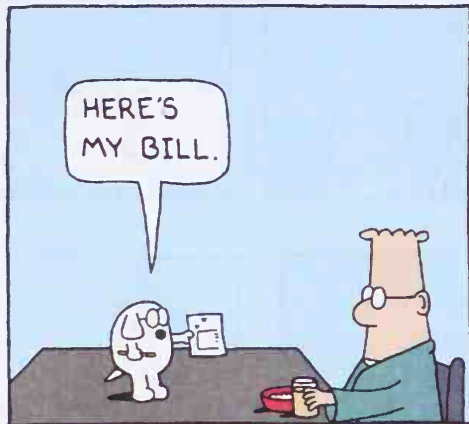




DILBERT®

BY

SCOTT ADAMS



"My life is the ultimate revenge. Making fun of people and getting paid for it—it doesn't get any better than that."

—Scott Adams, *Sales & Marketing Management* magazine, February 1998

Once the occupant of cubicle 4S700R at Pacific Bell, *Dilbert* creator Scott Adams now gets his grocery money by giving voice to the millions of disenfranchised cube dwellers of the world. *Journey to Cuberville* is another delicious dive into the maddening world of Dilbert, Dogbert, and all the other characters—a world where they continue to navigate a never-ending maze of meaningless mission-statement rhetoric and futile team-building exercises. This fat collection of cartoons is a showcase of strips that originally appeared in newspapers from September 1, 1996, to January 4, 1998.

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\$12.95 U.S.A. (\$17.95 Canada)



ISBN 0-8362-6745-1