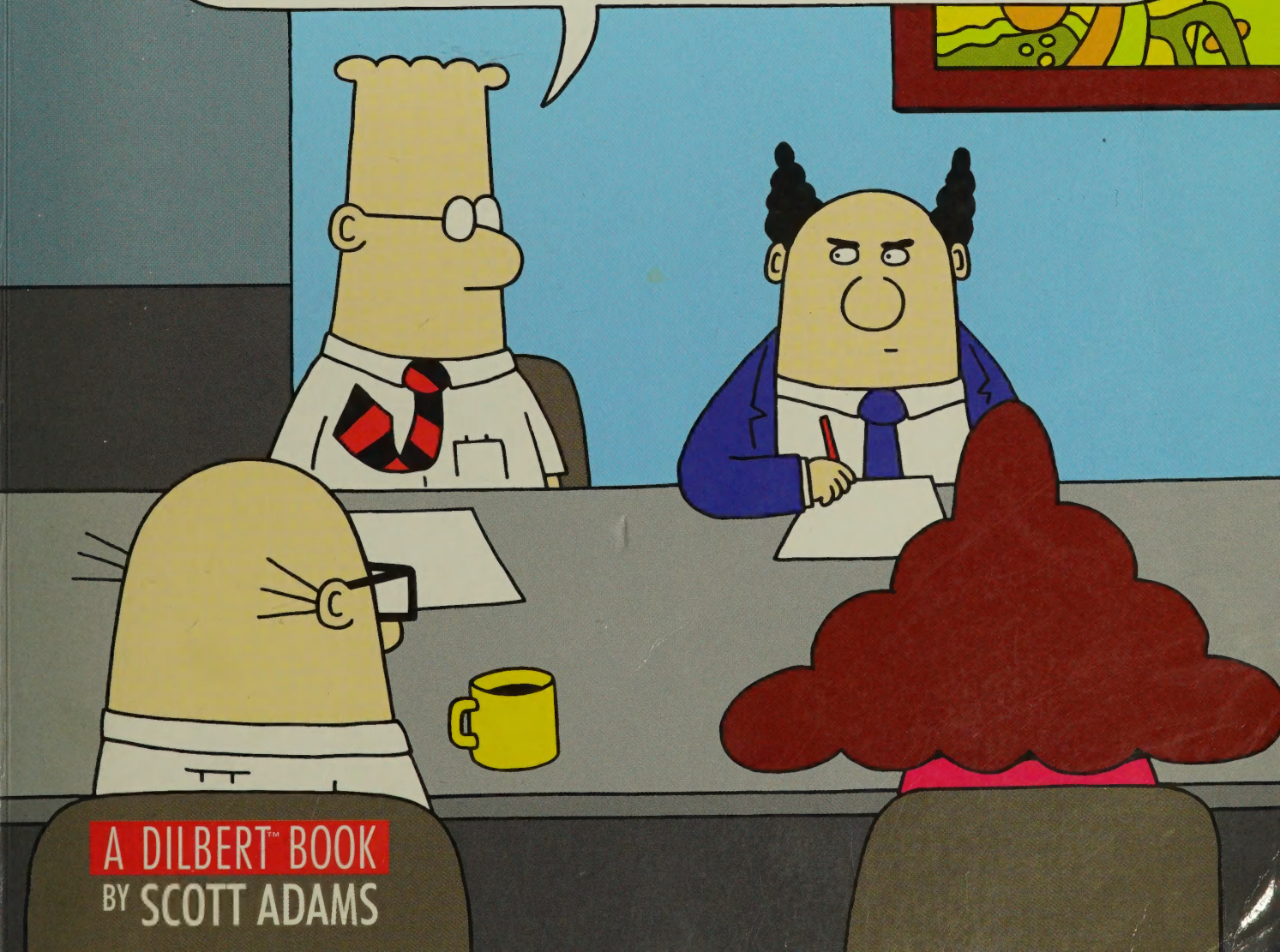
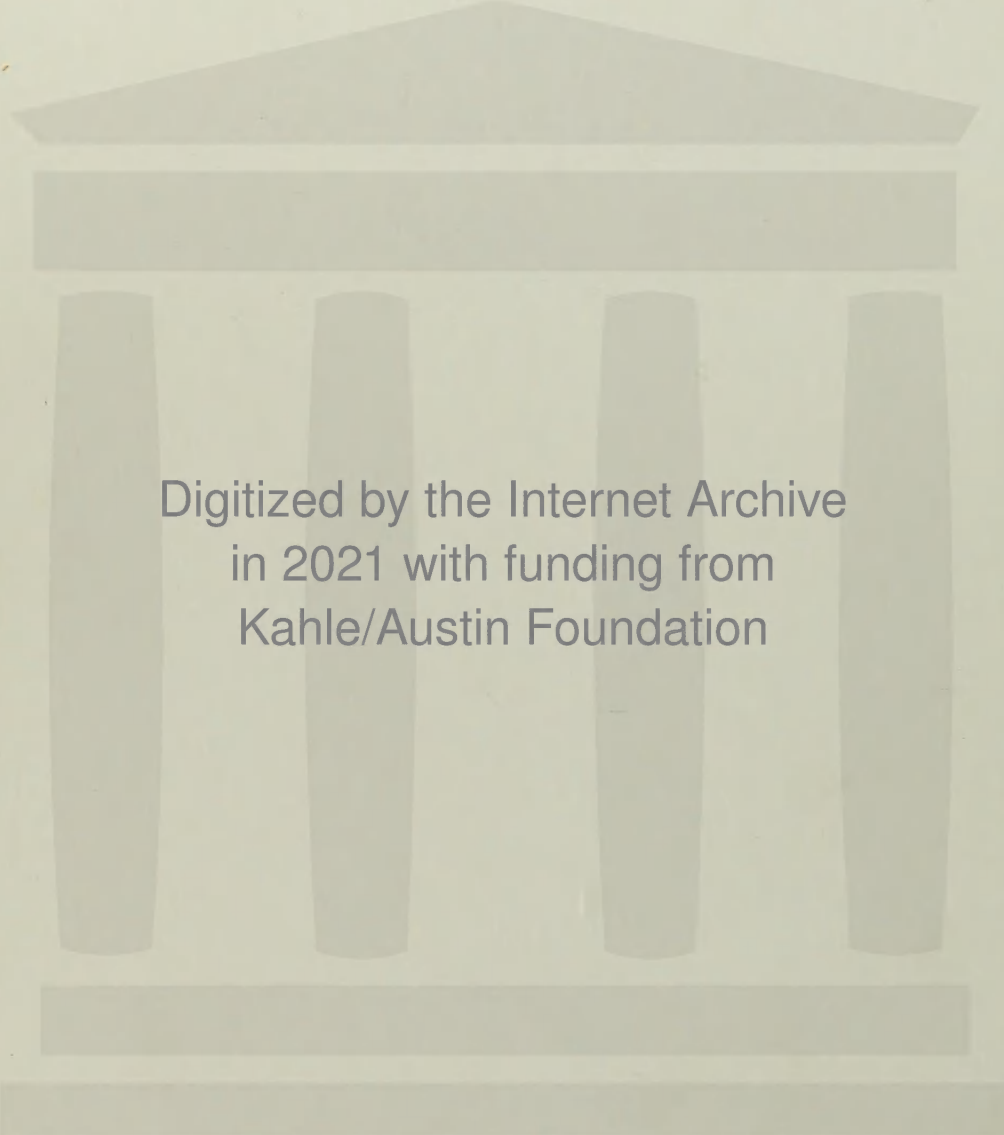


**DILBERT™**

# WHEN DID **IGNORANCE** BECOME A POINT OF VIEW?



A DILBERT™ BOOK  
BY SCOTT ADAMS



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BXTREE



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## For Tom-a-to and Tom-ah-to's mother

For the purpose of this book, I have chosen to write about the life of a woman who was born in the early 1900s and lived through the Great Depression, World War II, and the Civil Rights Movement. This woman, whose name I will use as a pseudonym, was a strong and resilient person who overcame many hardships. She was a mother, a wife, and a community leader. Her story is one of survival and triumph. I hope that her life will inspire others to face their own challenges with courage and determination.

The story of this woman's life is a testament to the power of the human spirit. She lived through times of great adversity, but she never gave up. She was a woman of faith, and her faith gave her the strength to overcome all her difficulties. Her life was a lesson in resilience and perseverance. I hope that her story will inspire others to face their own challenges with courage and determination.

You might be wondering why I wrote this book. The answer is simple: I wanted to share the story of a woman who lived a life of great courage and resilience. Her story is one of survival and triumph. I hope that her life will inspire others to face their own challenges with courage and determination.

For many years, I have been thinking about the life of this woman. I have been thinking about the challenges she faced and the triumphs she achieved. I have been thinking about the strength and resilience that she possessed. I have been thinking about the love and care that she gave to her family and community. I have been thinking about the life of a woman who was born in the early 1900s and lived through the Great Depression, World War II, and the Civil Rights Movement. This woman, whose name I will use as a pseudonym, was a strong and resilient person who overcame many hardships. She was a mother, a wife, and a community leader. Her story is one of survival and triumph. I hope that her life will inspire others to face their own challenges with courage and determination.





## Introduction

Recently a woman called me and said she had no idea who I was but she had been told by someone — she couldn't remember who — that I give money to people like her. The woman said that she and her husband had nine kids and had moved to a desert in the Middle East. Now they were having difficulty supporting themselves because, well, they had nine kids and had moved to a desert. She figured the best solution was to call me and ask if I would support the entire family indefinitely. If you have nine children and think it's a good idea to move to the desert it is fair to say that you are not a good decision maker. So the question I had to ask myself was this: If I gave her money, would she be more likely to a) use it to feed and educate her children, or b) grunt out nine more children and move to a dislodged glacier floating in the Arctic Ocean?

The interesting part of the conversation came after I politely declined her invitation to fund the nonstop production of doomed babies. She got mad at me. Apparently she analyzed her situation and came to the conclusion that the root cause of her problem was the unwillingness of total strangers in other countries to give her money. And her solution to that problem was to get angry.

You might be wondering, as I was, whether this woman was actually a con artist who wasn't very good at her job, possibly an intern or a trainee. Maybe the experienced con artists in her office were playing a practical joke on her: "Tell him you're stupid and you need money to produce more people like you." I'll never know the real story. But it reminded me of all the times that my point of view differed from other people's.

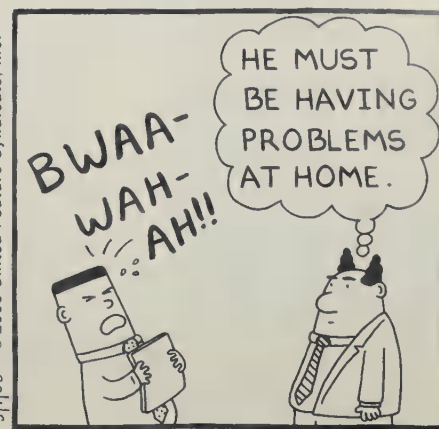
For example, our current system of world government involves giving the leaders of all the major countries access to buttons that can launch missiles and vaporize unsuspecting citizens. I think a better system would be if every world leader had to walk around with a sack of explosives on his back and every citizen had access to a wristwatch button that would detonate it. My concept has many benefits beyond the obvious entertainment factor and the reduced risk of being vaporized by an incoming missile. For one thing, there would no longer be any such thing as a "slow news day." And the boring pack of lies called the State of the Union speech would last about thirty seconds. I have to think taxes would be abolished altogether. We wouldn't need all the tax money anyway: The military would be unnecessary and the economic stimulus from eliminating taxes would make all the poor people incredibly wealthy, or so I've been told. And if we needed a highway or a dam built, we could give our president a trowel and then place one finger menacingly over the wristwatch button and say, "Start working, Goober." I realize that my concept would degrade the prestige of the presidency, but I don't think that prestige was doing me any good anyway.

Speaking of world leaders, there's still time to join Dogbert's New Ruling Class (DNRC) and rule by his side when he conquers the planet and makes everyone else our domestic servants. To become a member of the DNRC, just sign up for the free Dilbert newsletter that is distributed whenever I feel like it, usually four times a year.

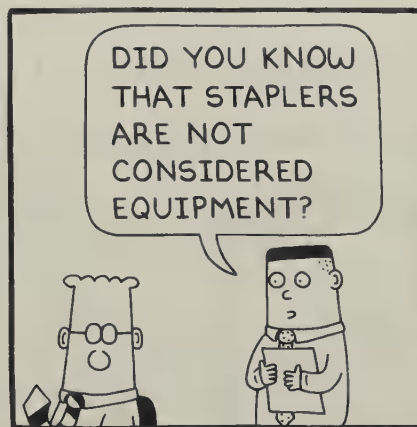
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Scott Adams



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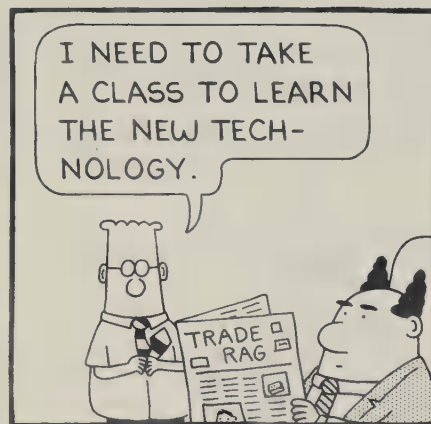
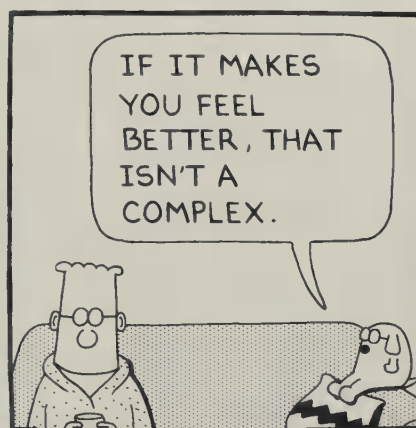
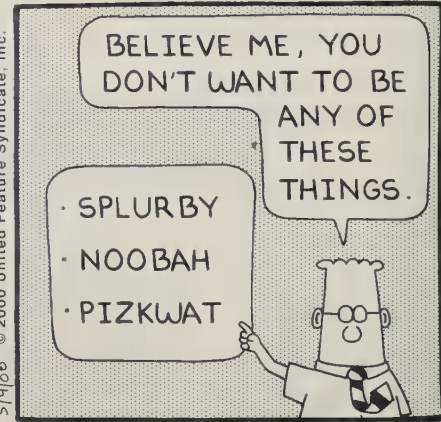
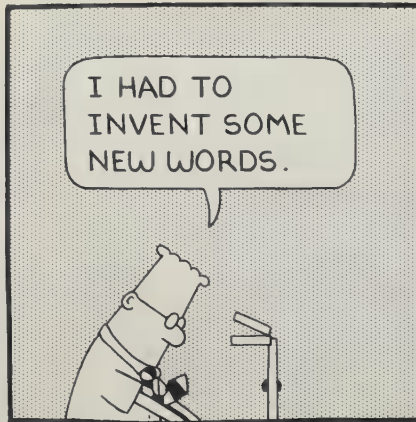
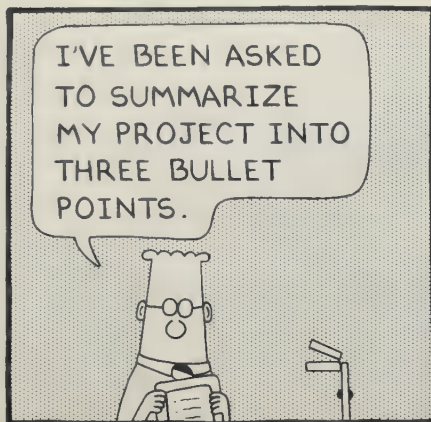


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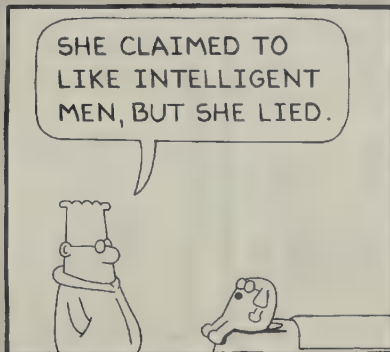
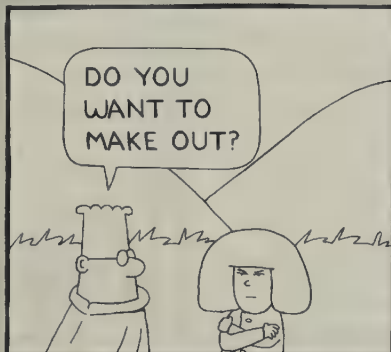
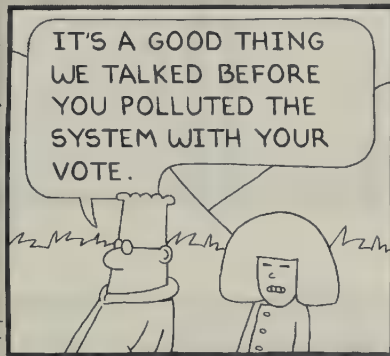
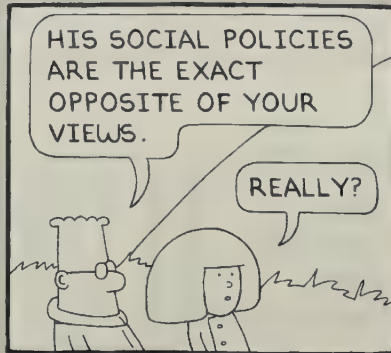
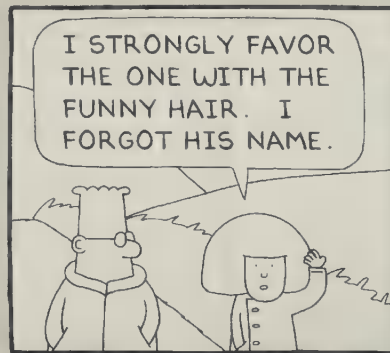




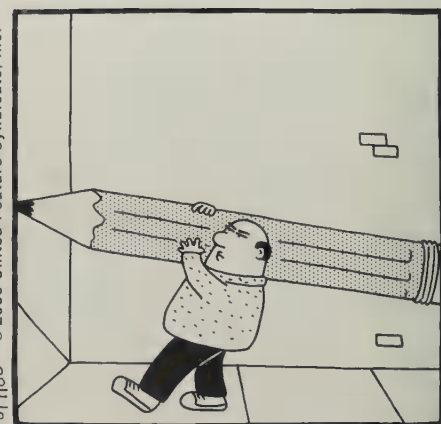
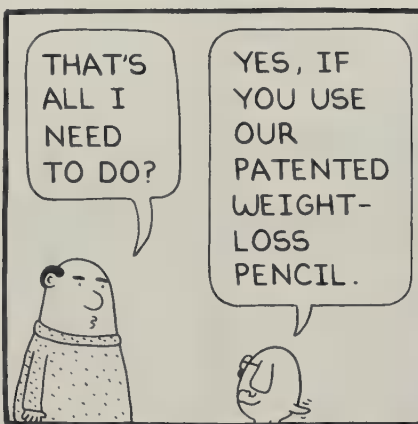
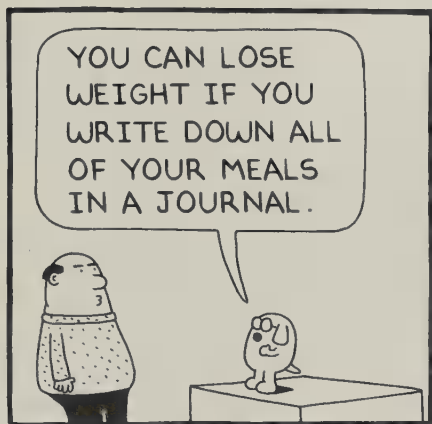
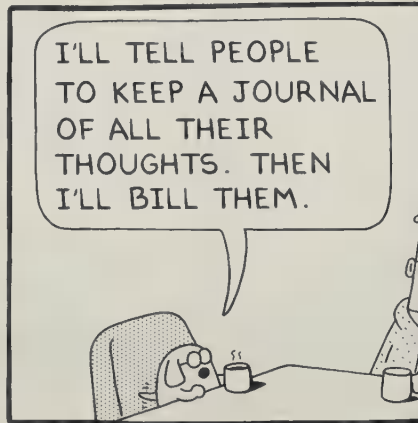
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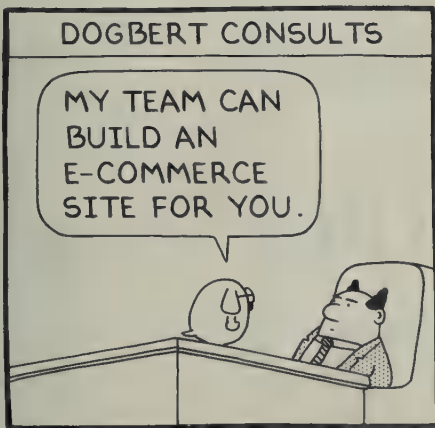
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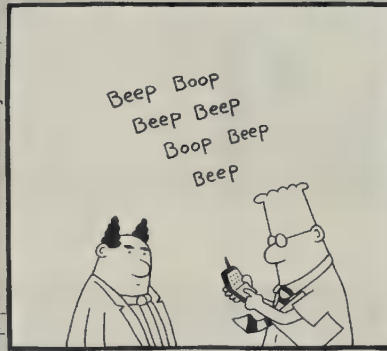
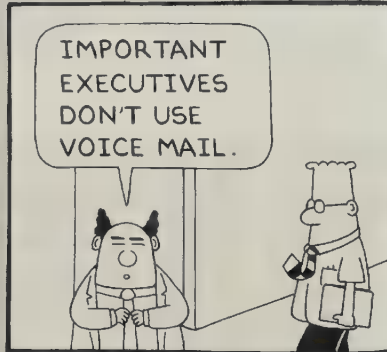
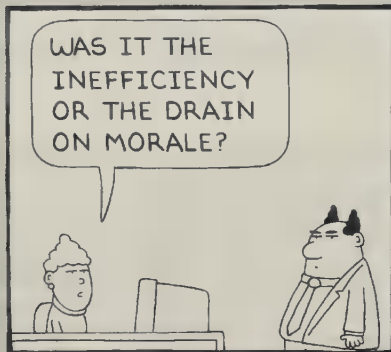




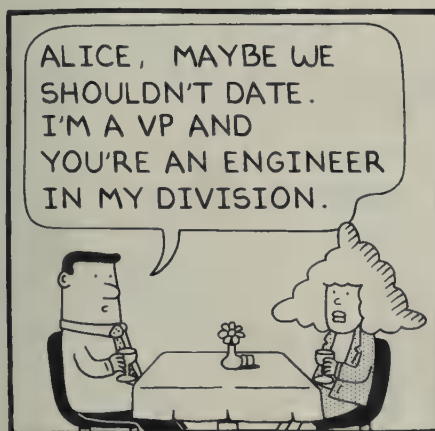
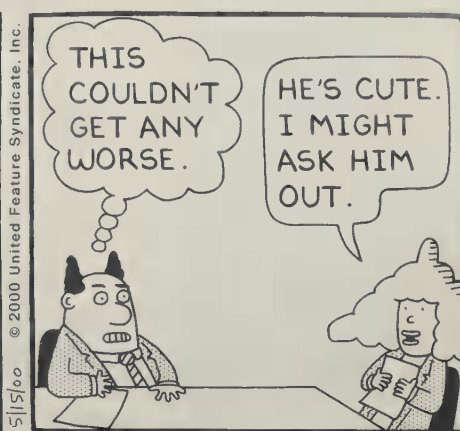
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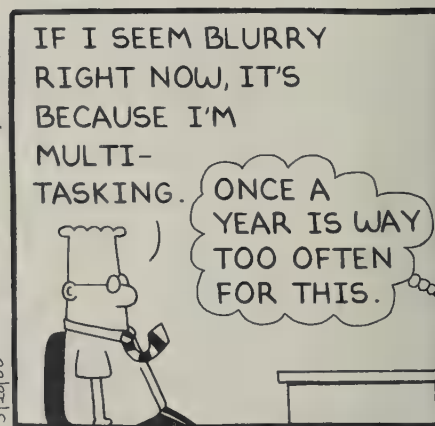
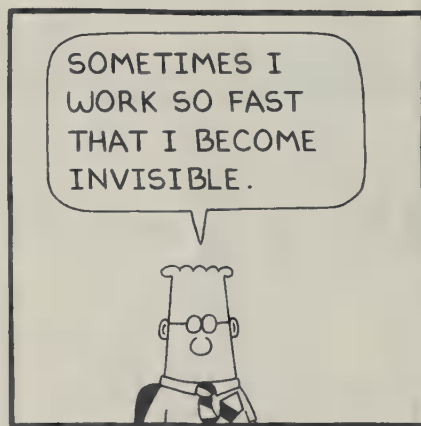
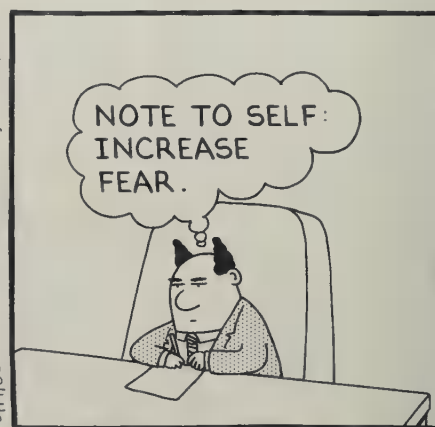
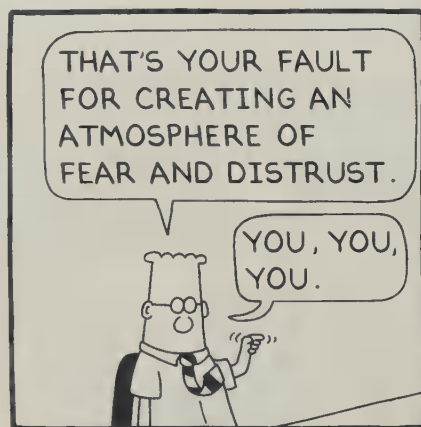
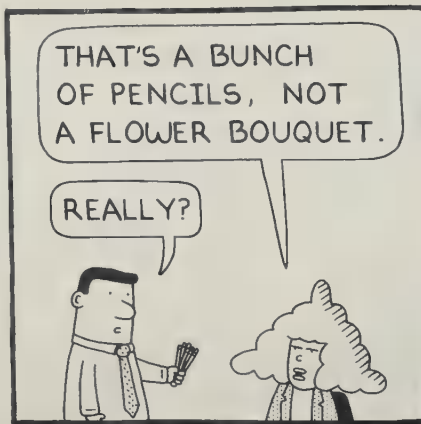
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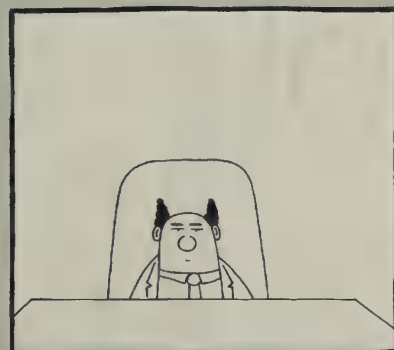
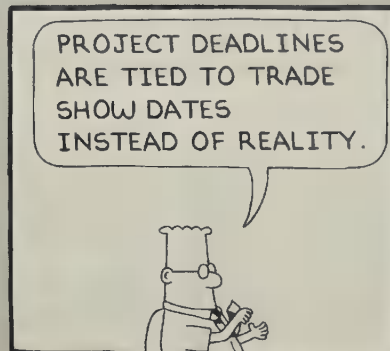
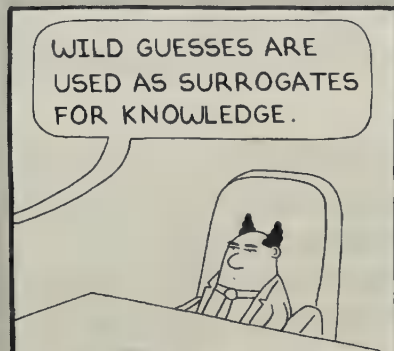
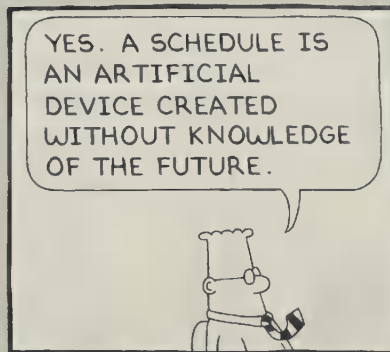
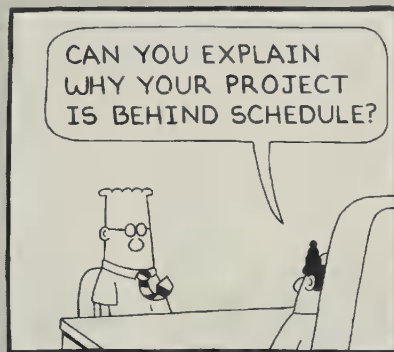


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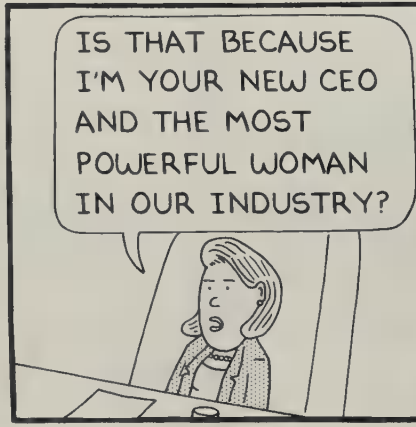
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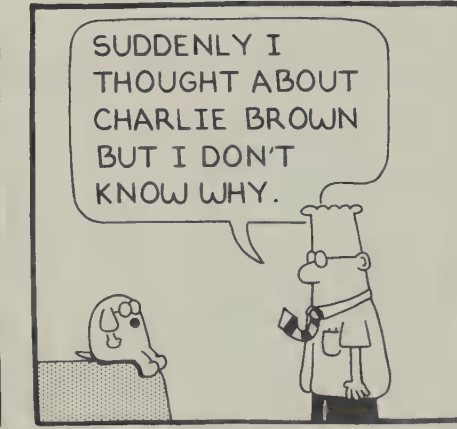
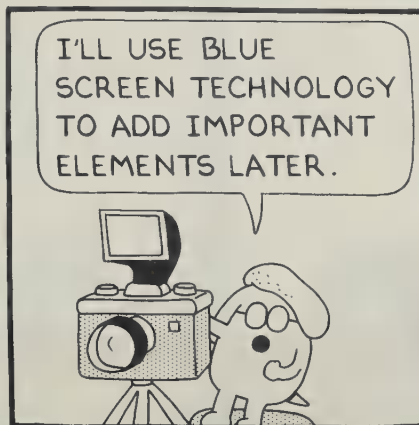
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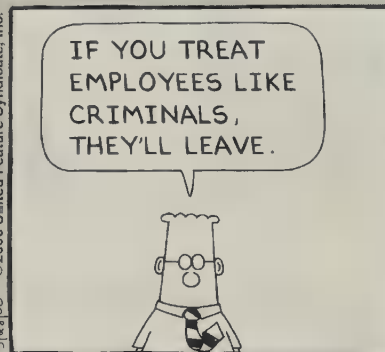
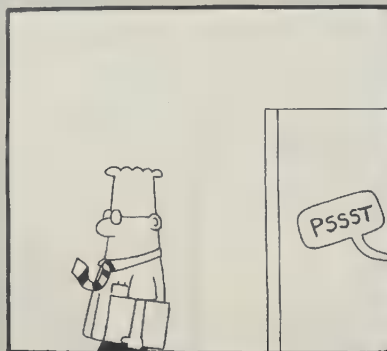


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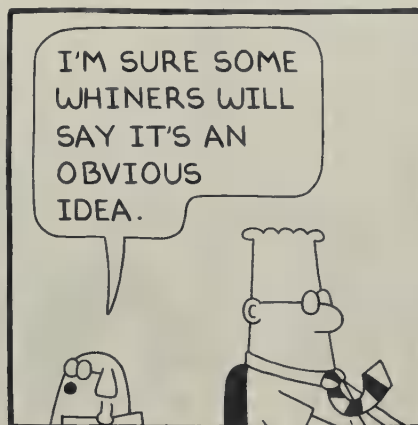
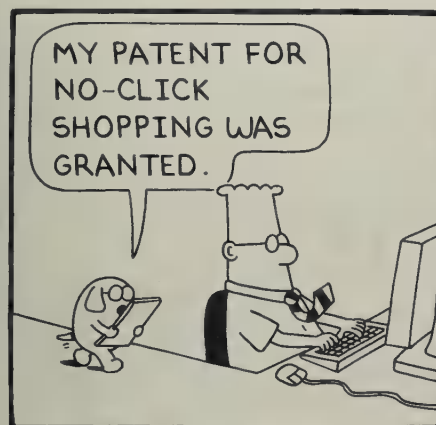
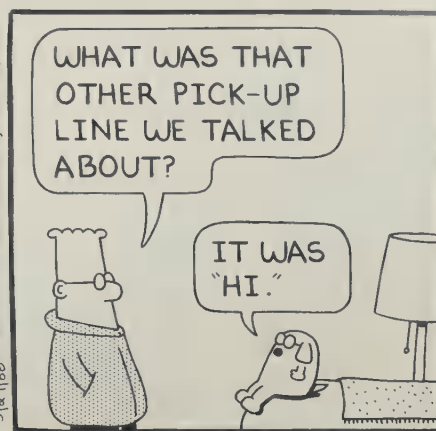
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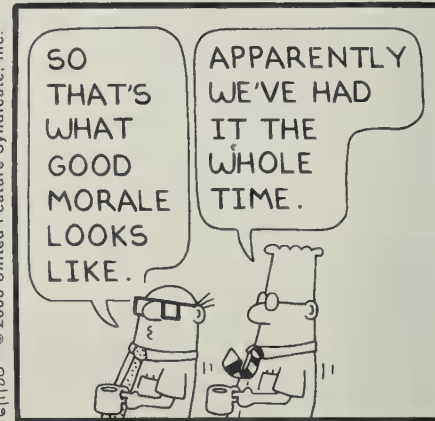


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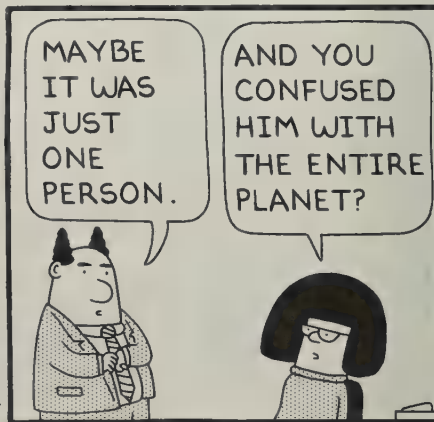
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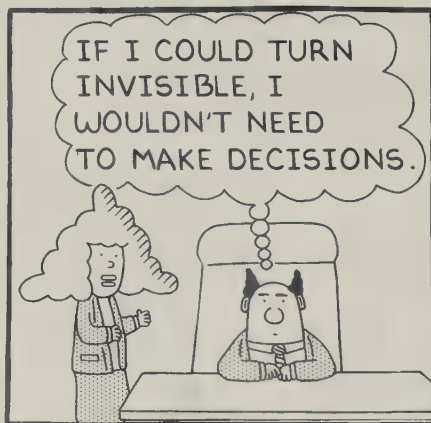




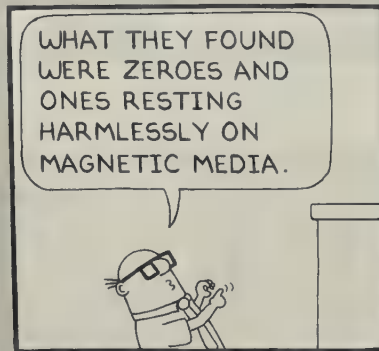
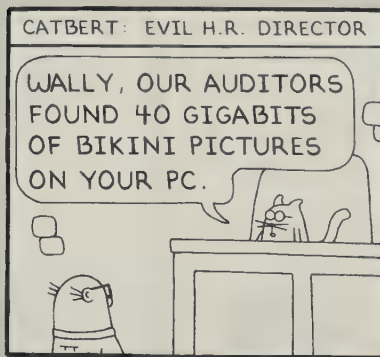
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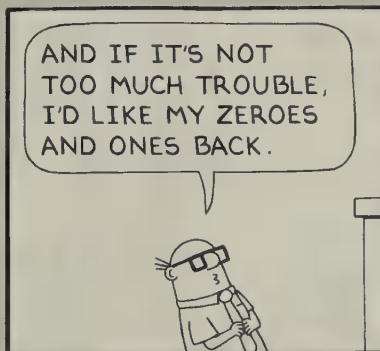
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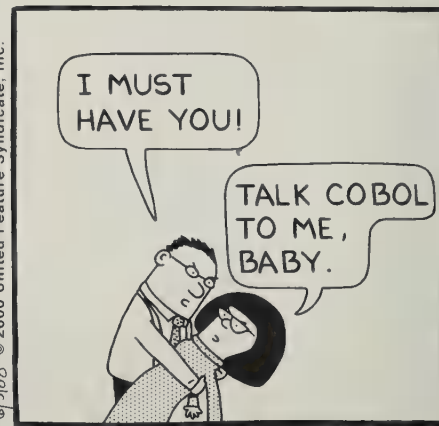


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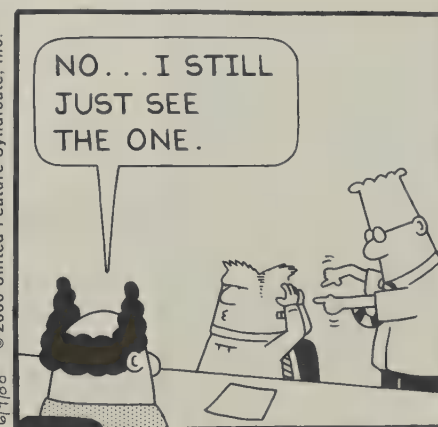
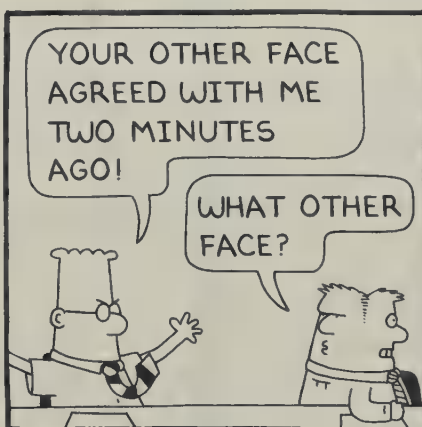
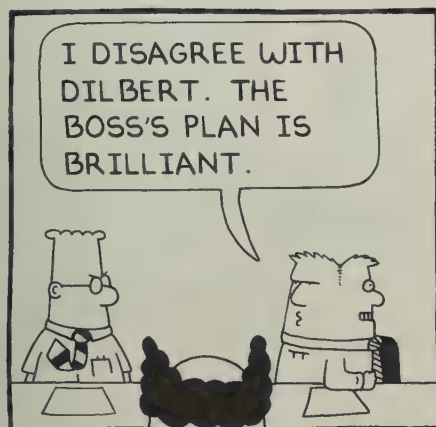
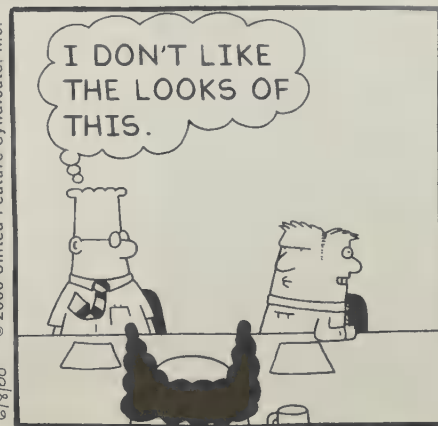
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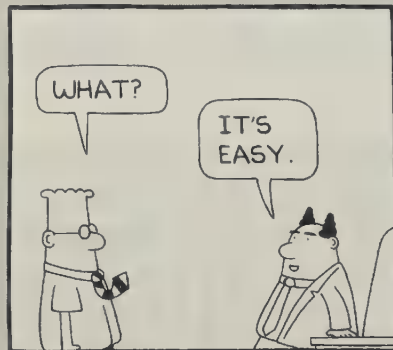
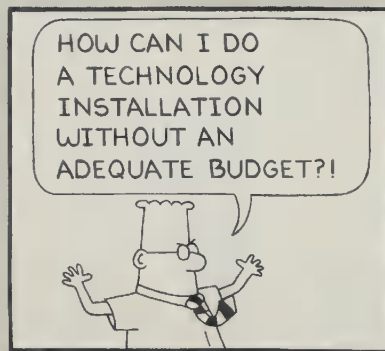
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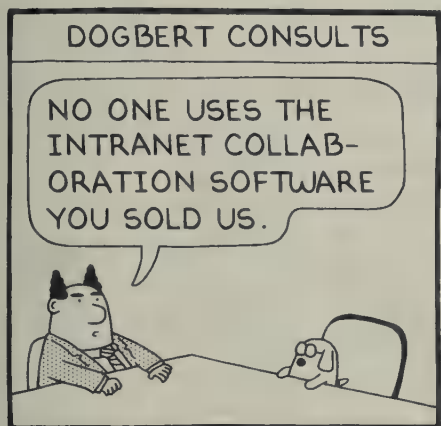
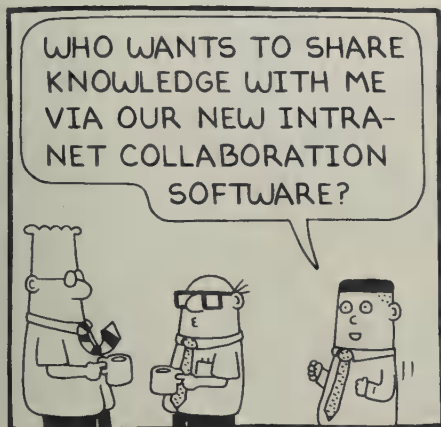
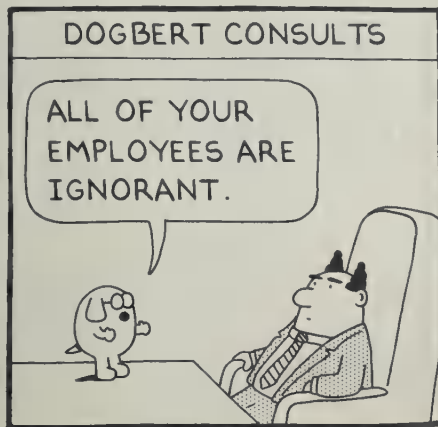
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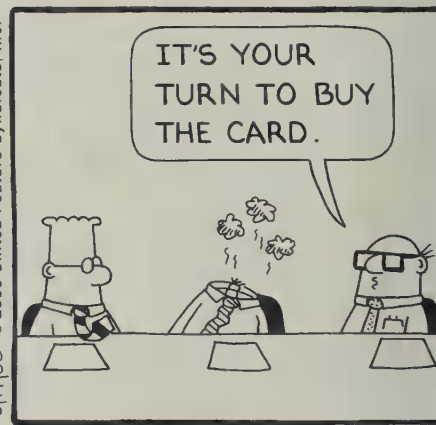
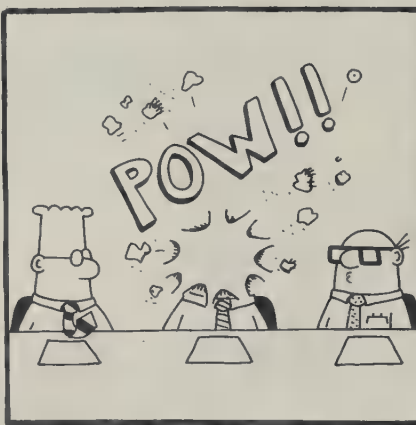
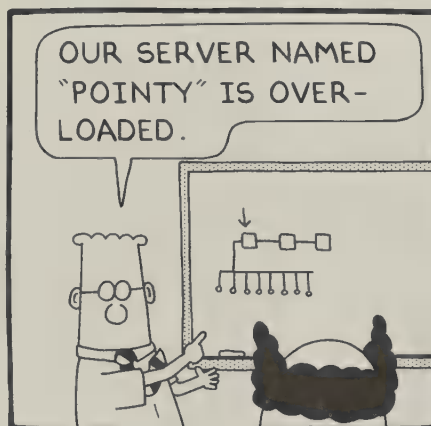




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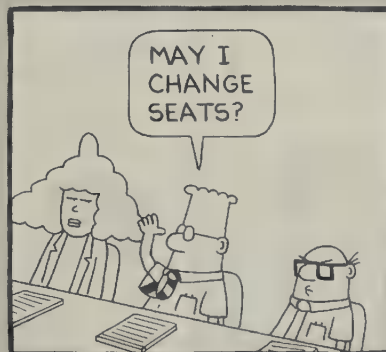
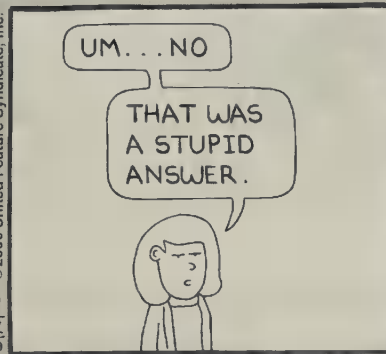
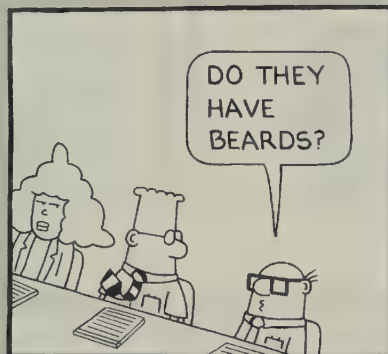
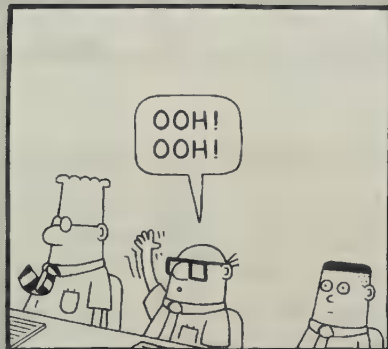
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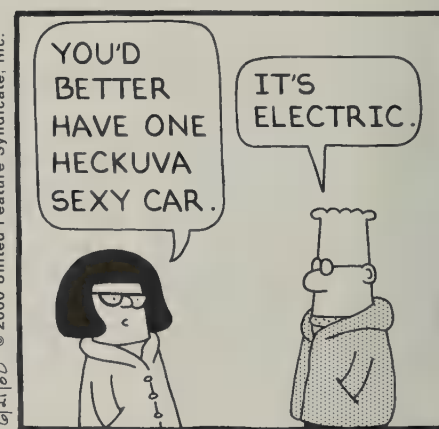
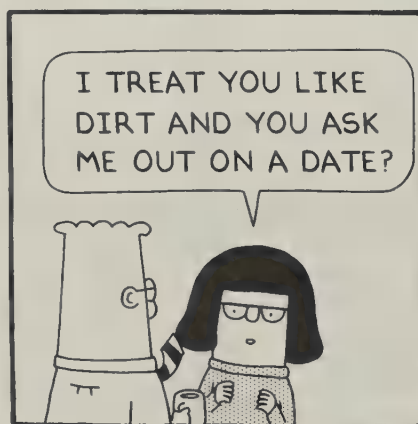
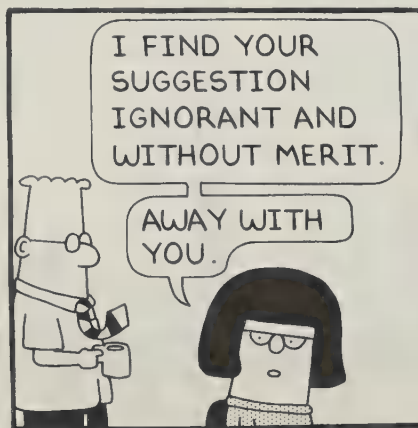
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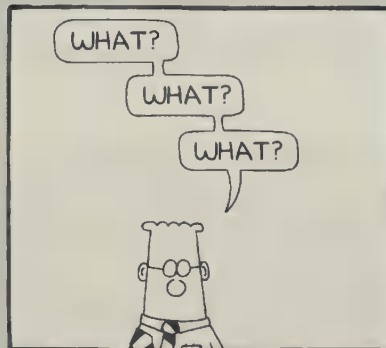


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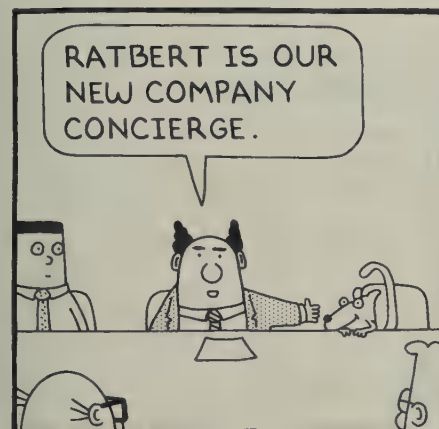
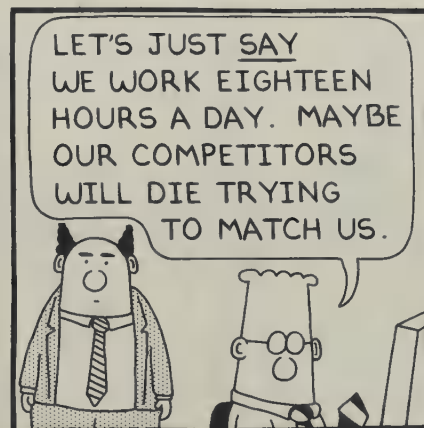
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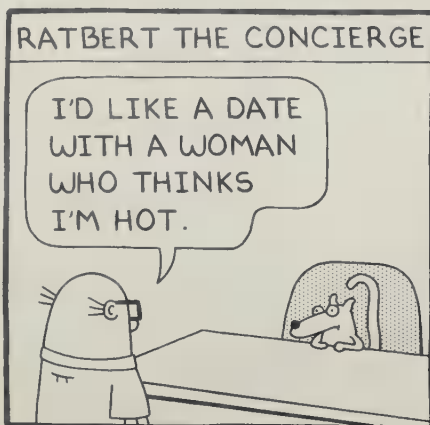
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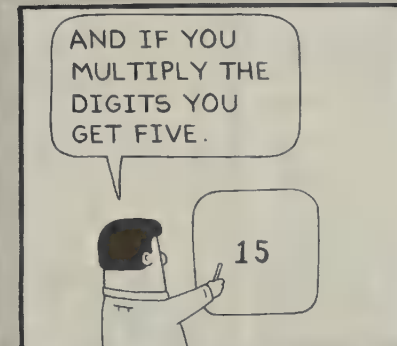
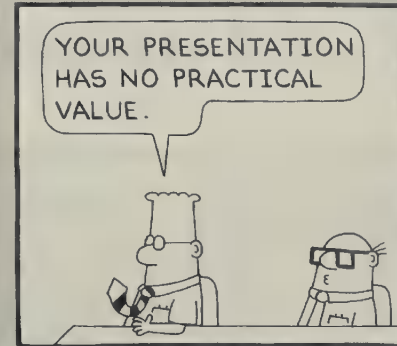
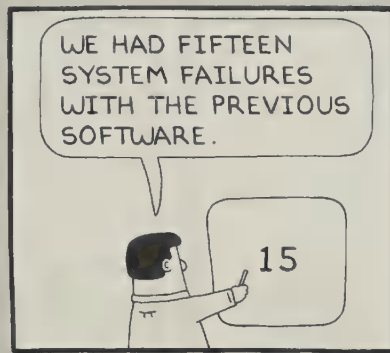
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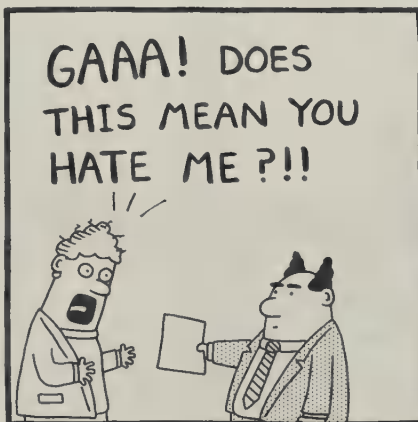
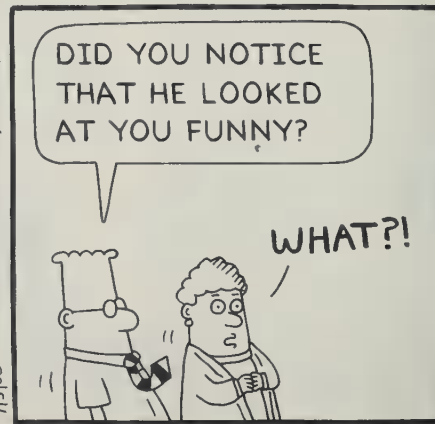
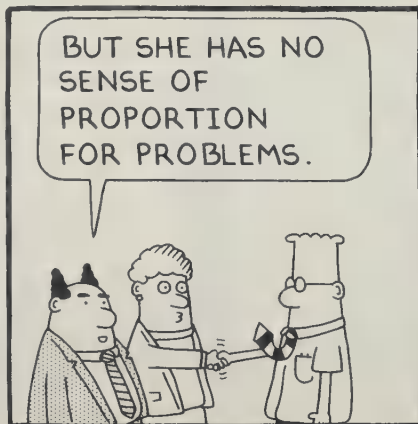
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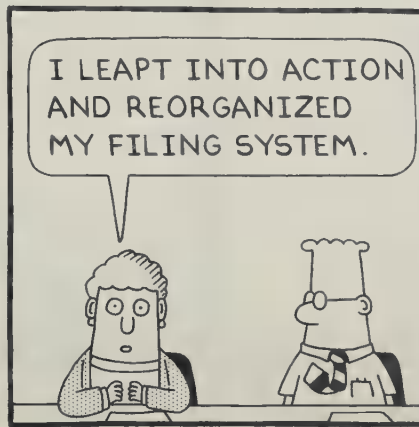


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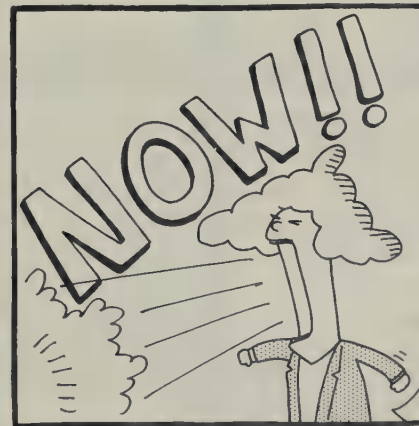




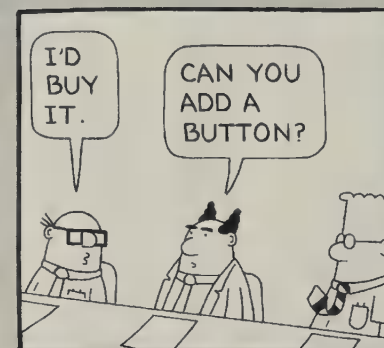
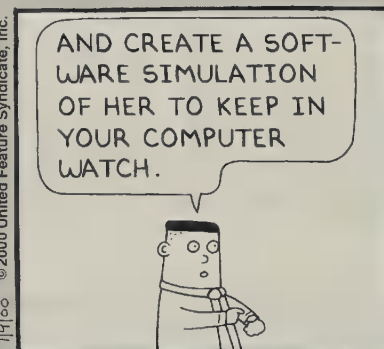
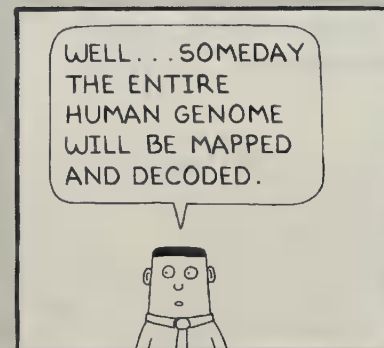
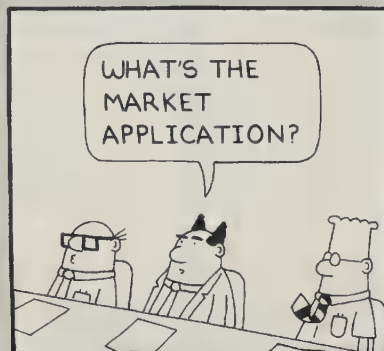
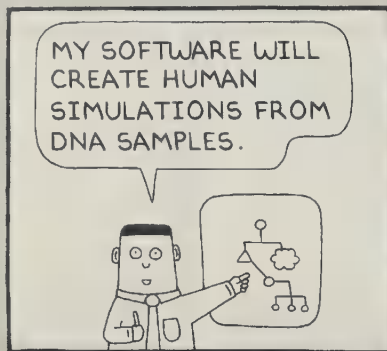
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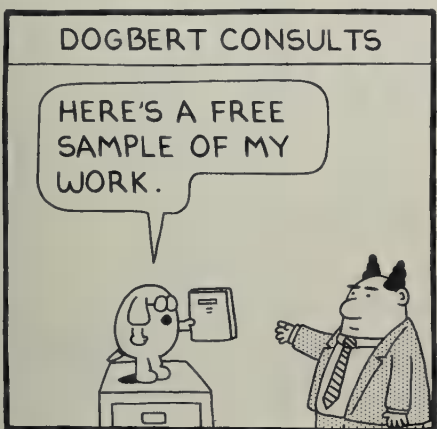
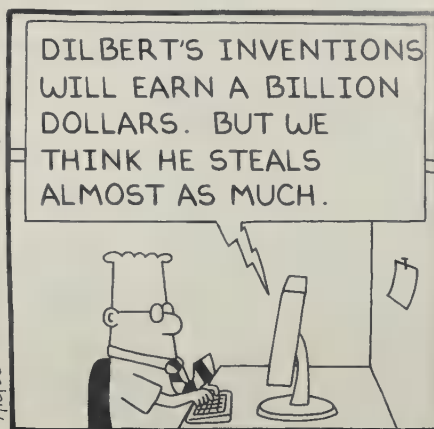
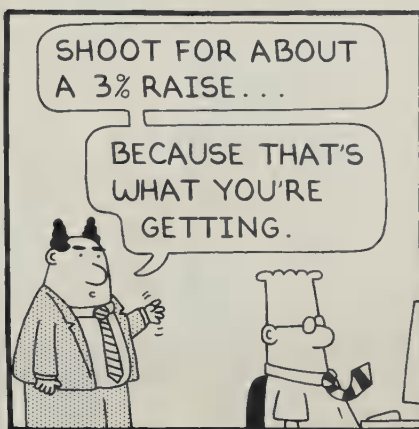


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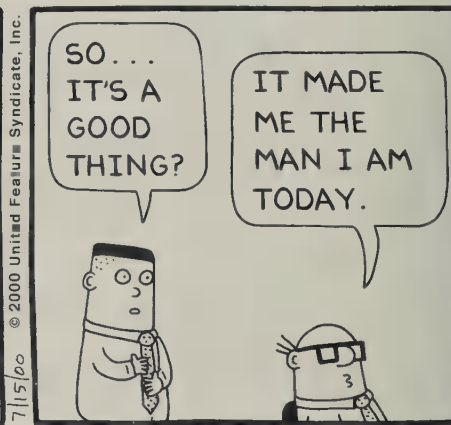
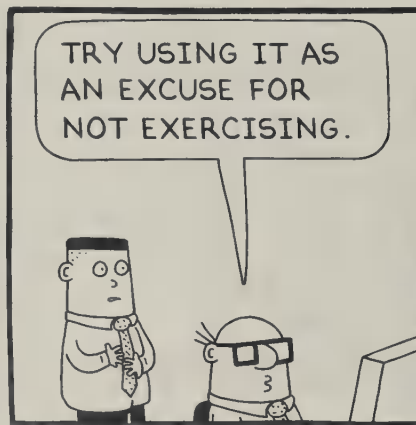
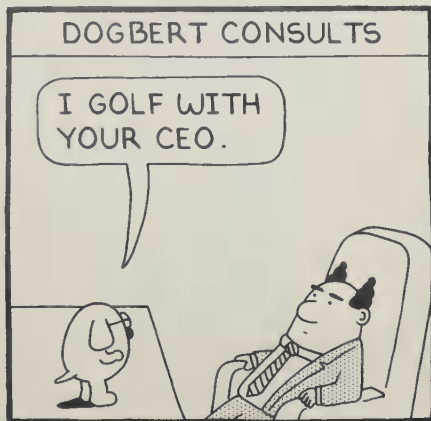




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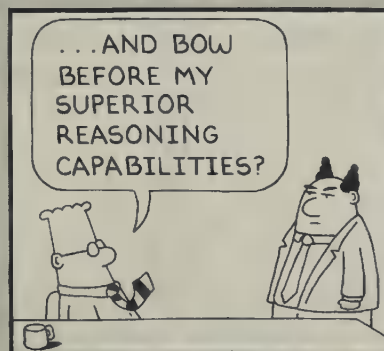
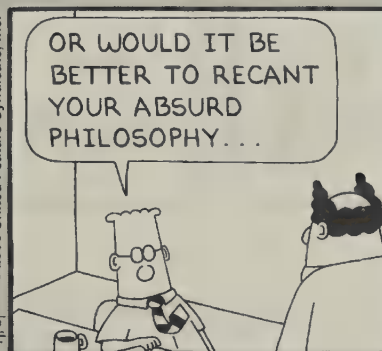
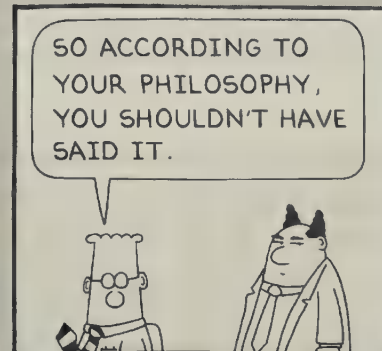
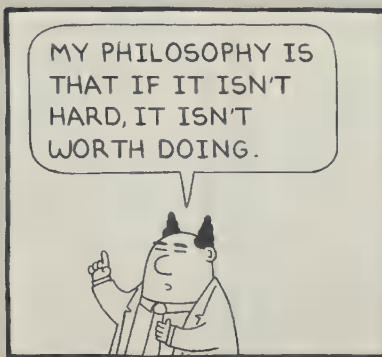
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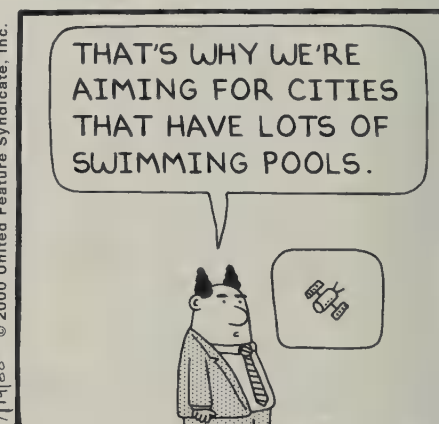
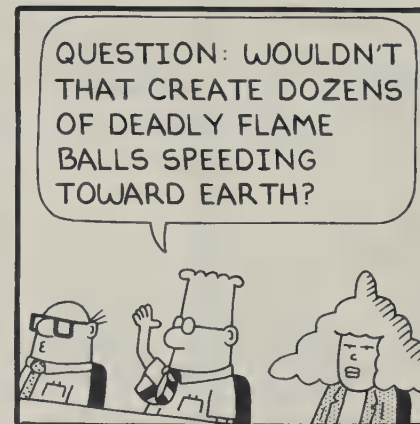
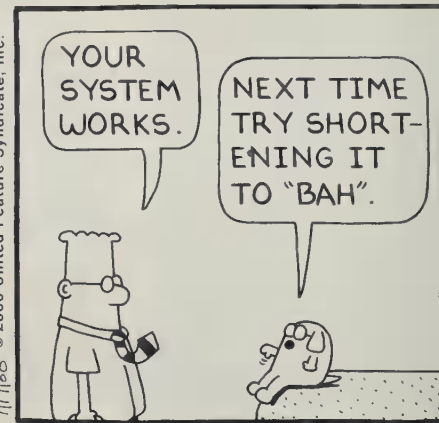
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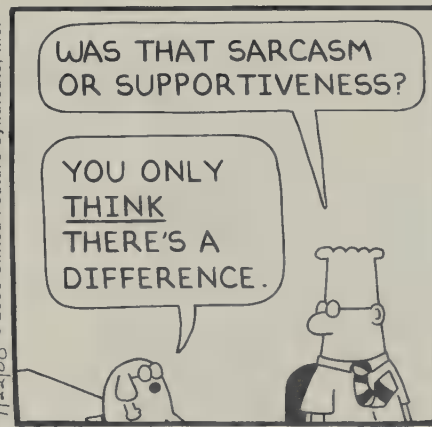
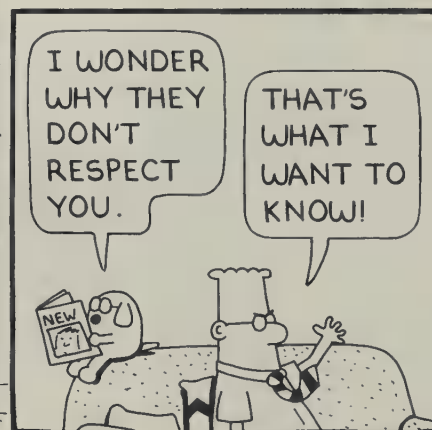
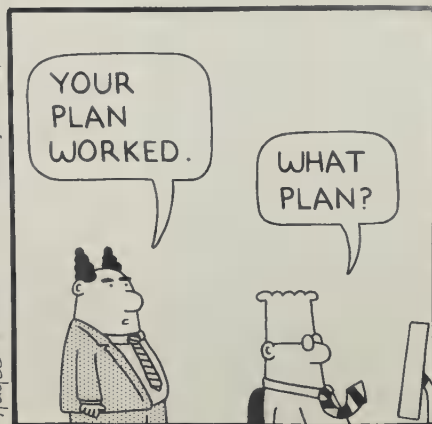




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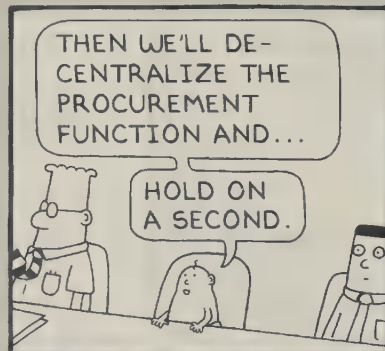
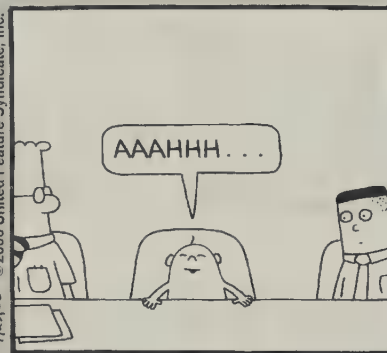
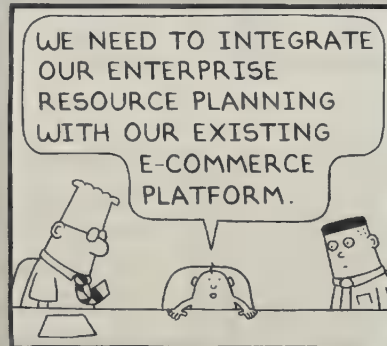
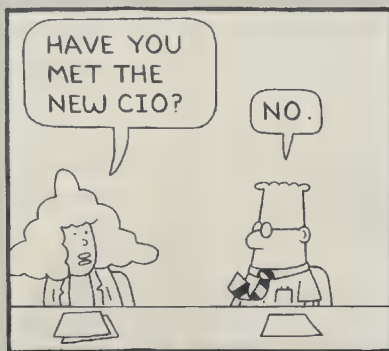
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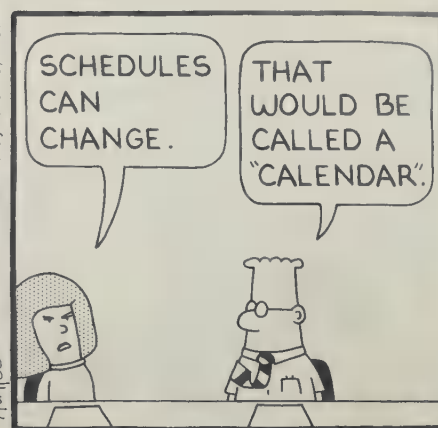
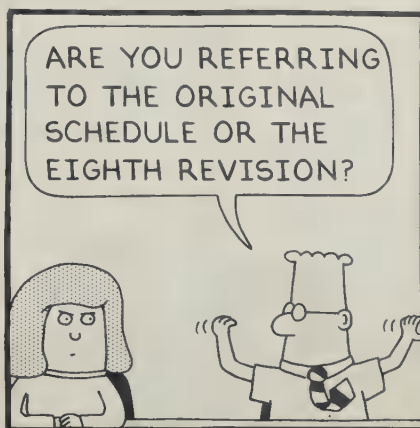
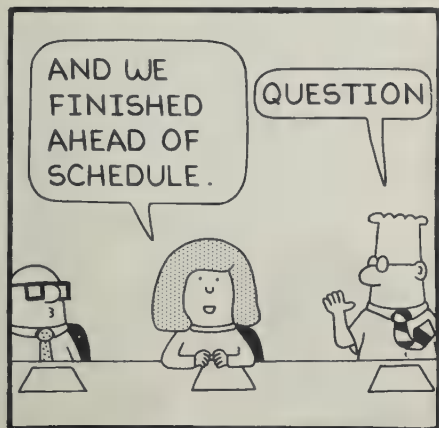
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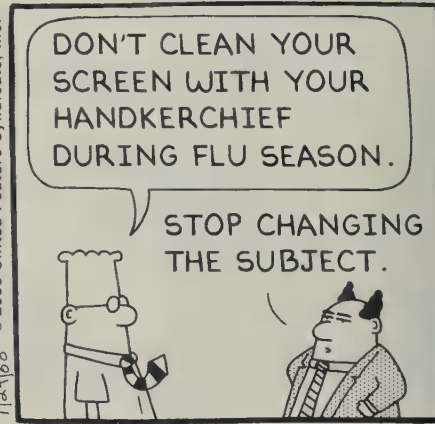
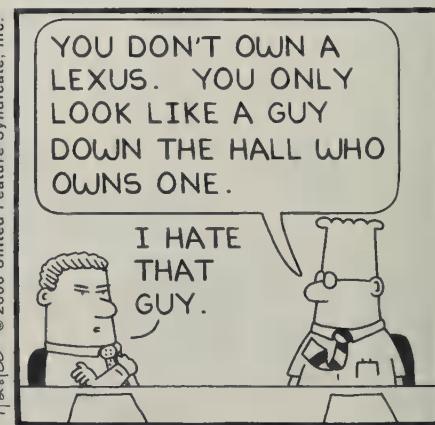
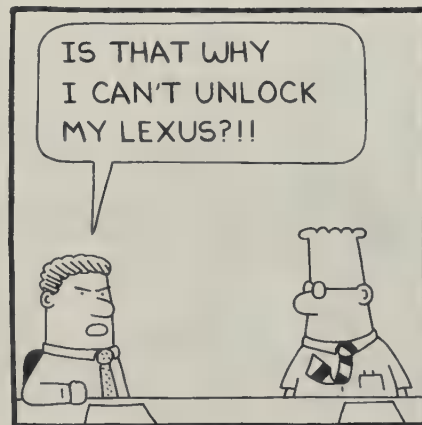
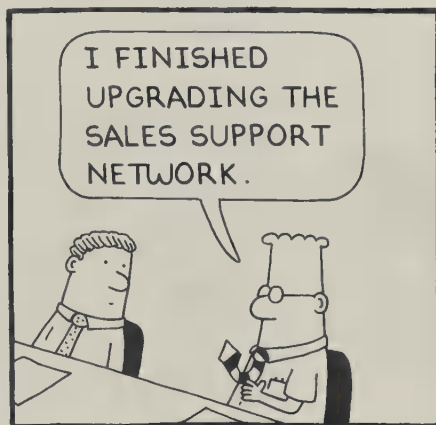
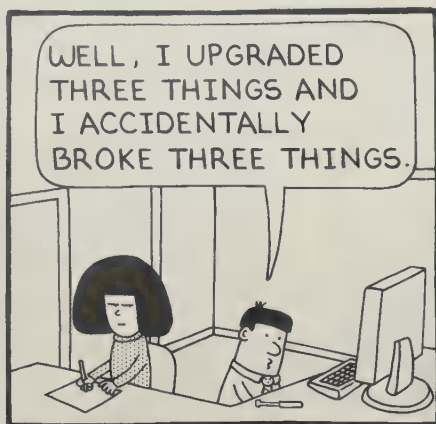
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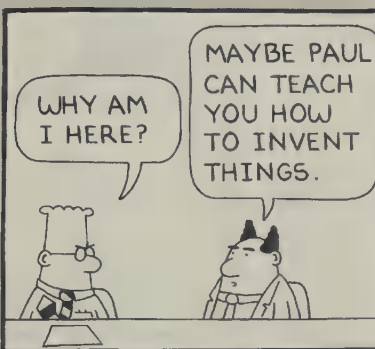
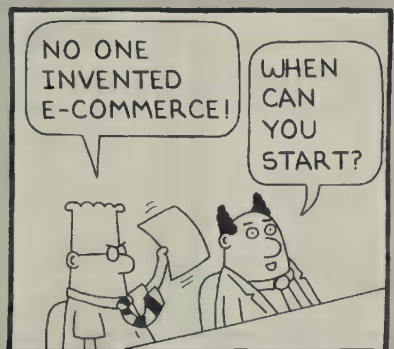
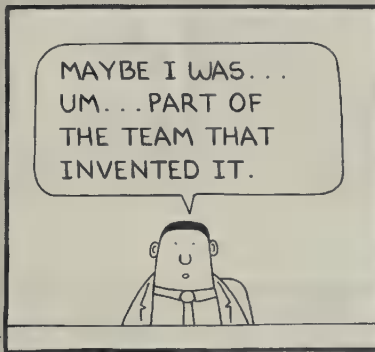
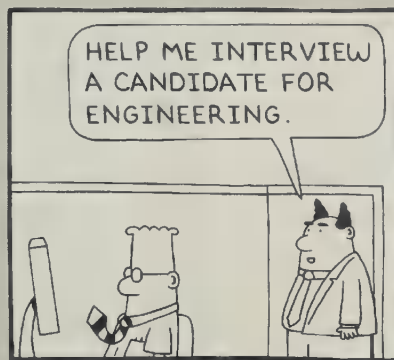


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CATBERT: EVIL H.R. DIRECTOR

YOU NEED MY  
APPROVAL FOR  
ANY OUTSIDE  
JOBS.

OH, MY... I HAVE  
THE SUDDEN  
REALIZATION  
THAT YOU CONTROL  
MY ENTIRE LIFE.

BUT YOU CAN'T  
CONTROL WHAT  
I THINK!

Employee  
will say,  
"You can't  
control what  
I think!"

I PLAN TO SPEND  
THE NEXT YEAR  
ADDING AUTOMATIC  
REGISTRATION  
TO OUR PRODUCT.

IT ALREADY  
HAS THAT  
FEATURE.

OH.

TED, I'M GIVING  
YOU A PROMOTION  
IN TITLE.

WOW!

NOW YOU'RE THE  
SENIOR VICE DUKE  
AND IMPERIAL  
MAJESTY OF ALL  
ENGINEERING.

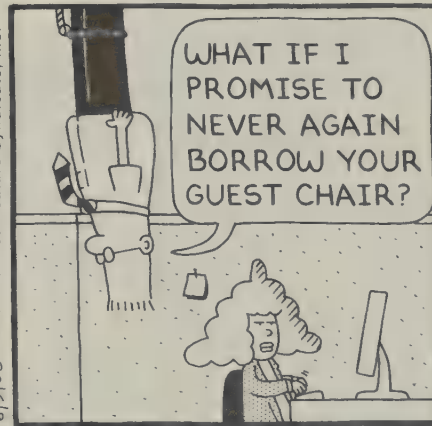
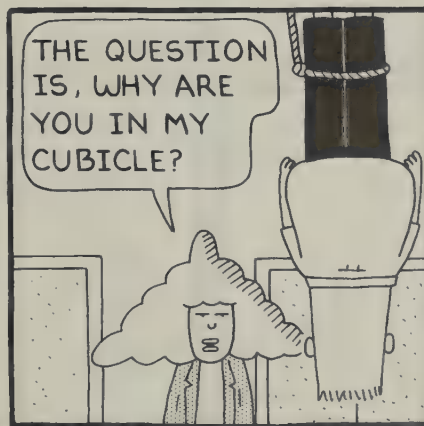
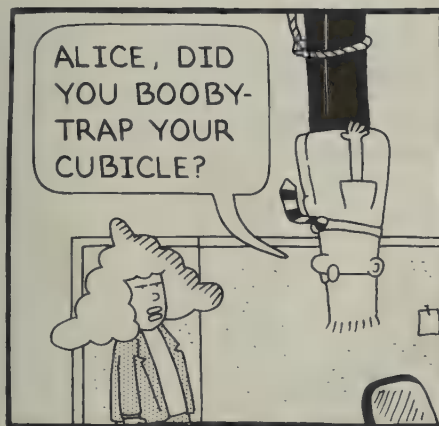
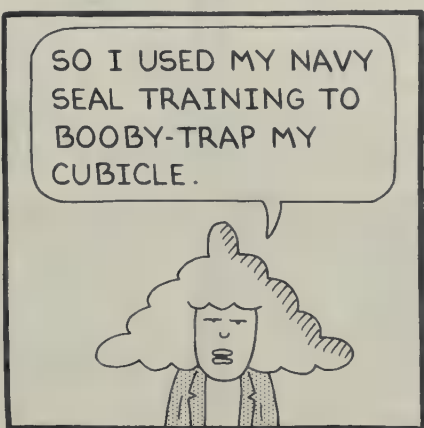
CAN I  
HAVE  
BUSINESS  
CARDS  
NOW?

NO, YOU'RE  
ONLY A  
VICE DUKE.

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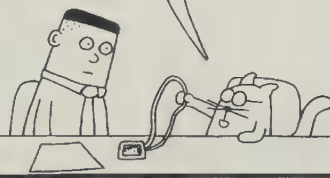
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CATBERT: EVIL H.R. DIRECTOR

VIDEO CAMERAS  
HAVE BEEN INSTALLED  
IN ALL WORK  
AREAS.



EMPLOYEES MUST  
WEAR I.D. BADGES  
AROUND THEIR  
NECKS.



YOUR INTERNET AND  
TELEPHONE USAGE  
WILL BE MONITORED.

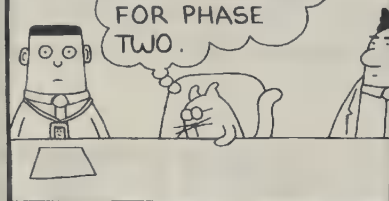


EVERYONE WILL  
UNDERGO MAN-  
DATORY DRUG  
TESTING.



THEY'RE NOT  
RESISTING.

THEY'RE READY  
FOR PHASE  
TWO.



PREPARE TO BE  
PERMANENTLY  
MARKED BY HOT  
IRONS.



WILL THAT HURT?

I'LL BE FINE.  
THANKS FOR  
ASKING.



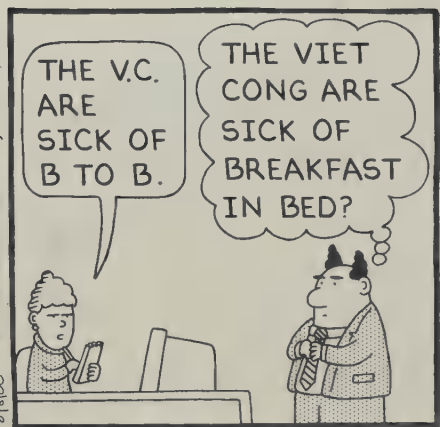
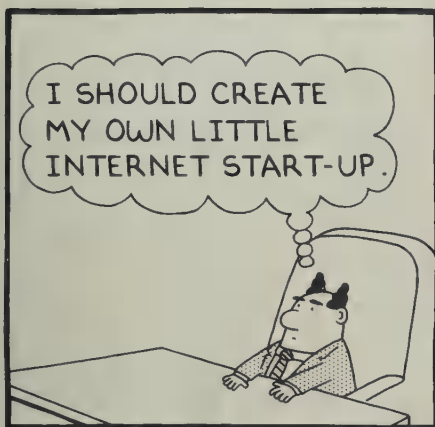
WALLY IS ABOUT TO  
EXPERIENCE BRAND  
AWARENESS.



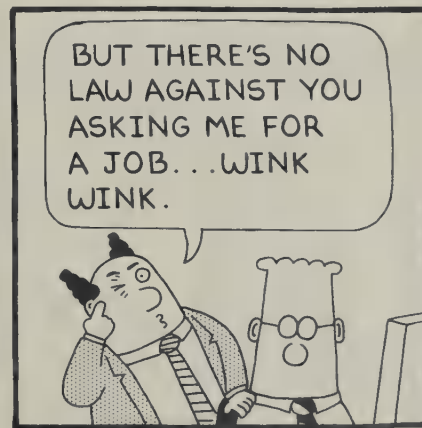
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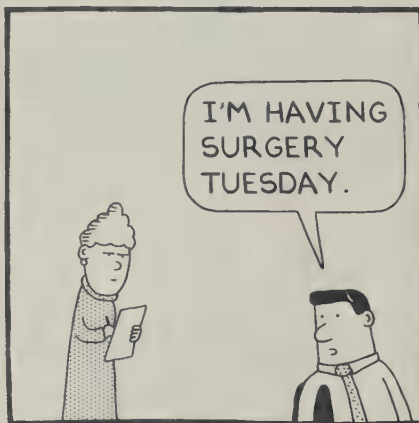
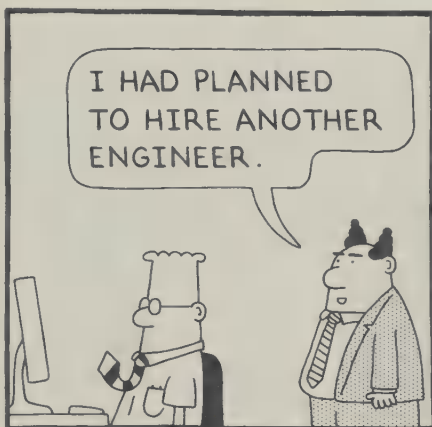


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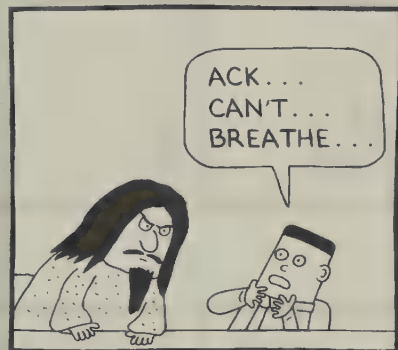
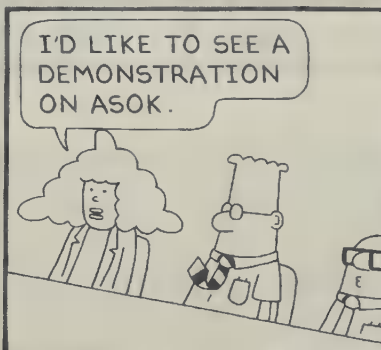
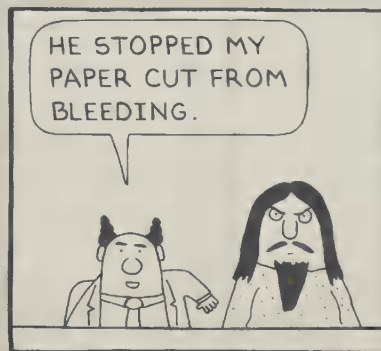




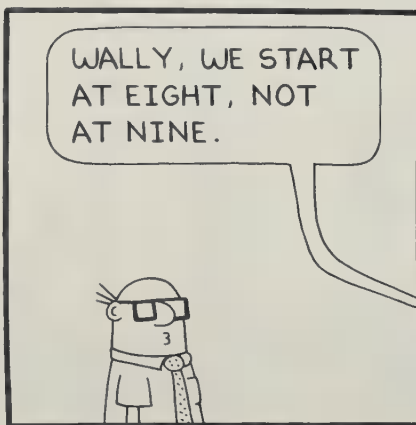
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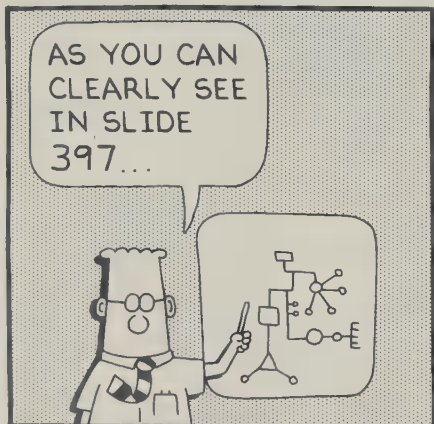
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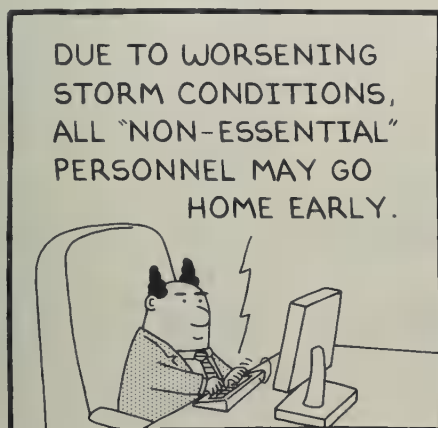
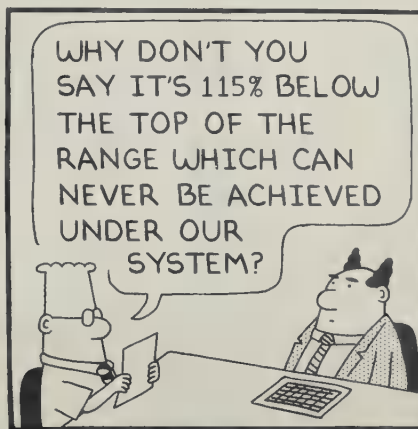
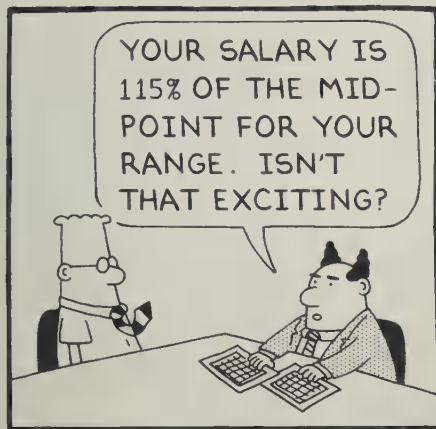
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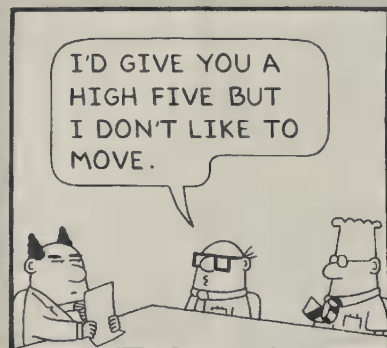
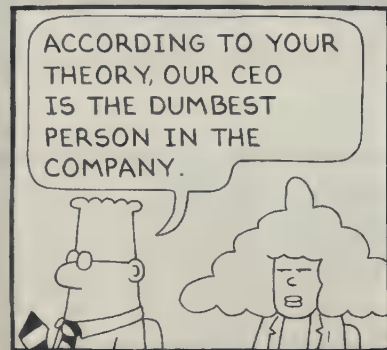
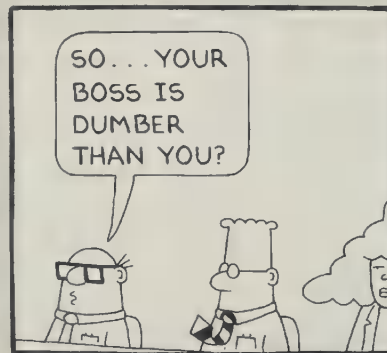
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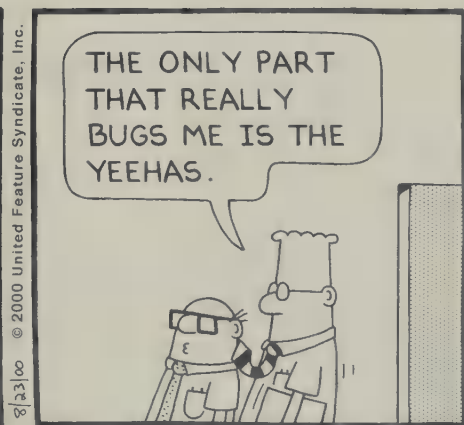




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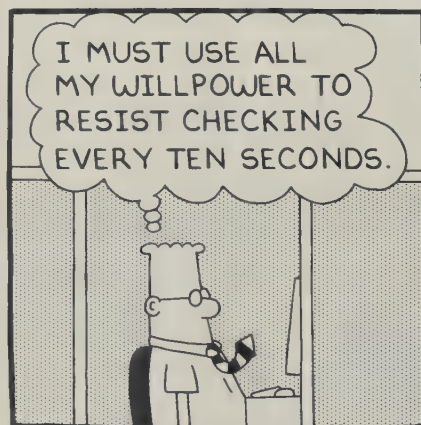
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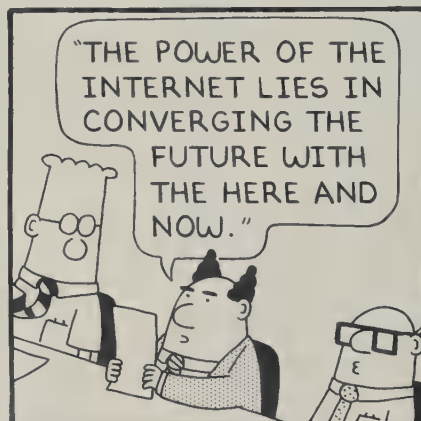
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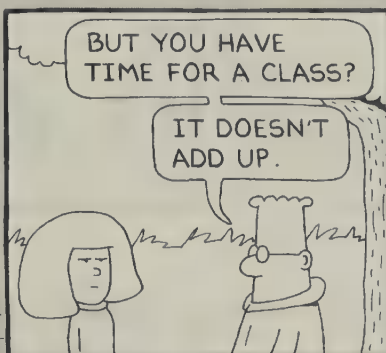
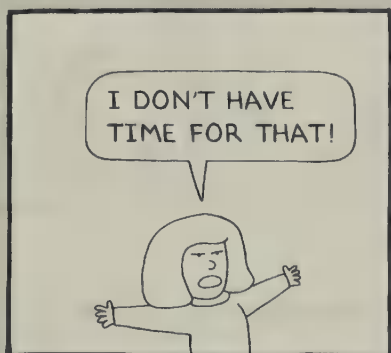
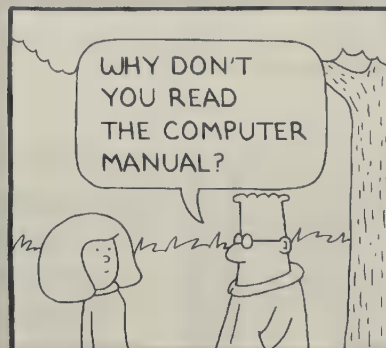
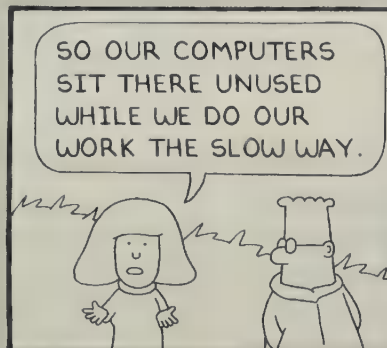
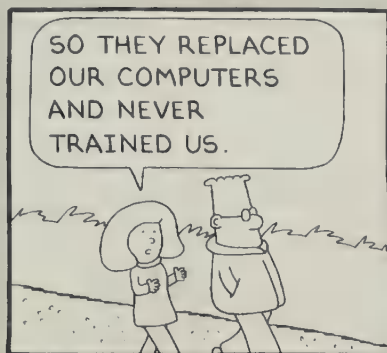
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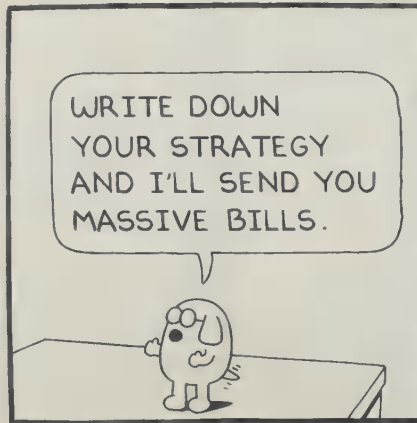


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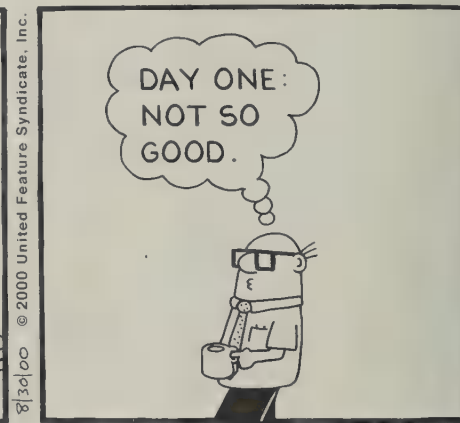




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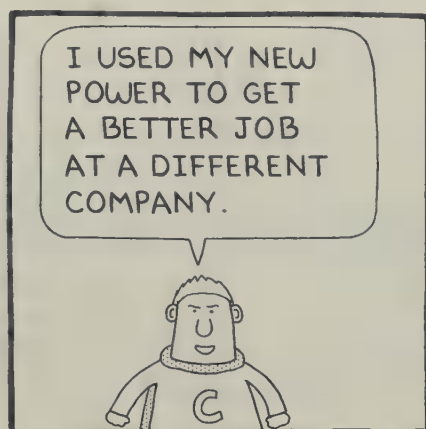
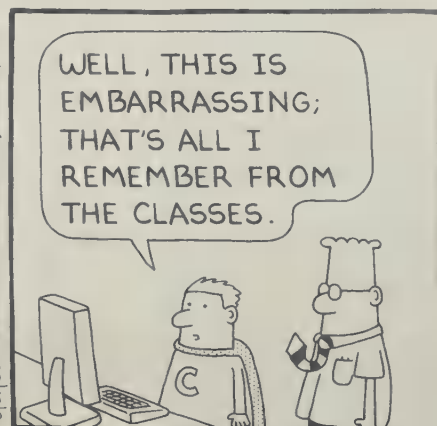
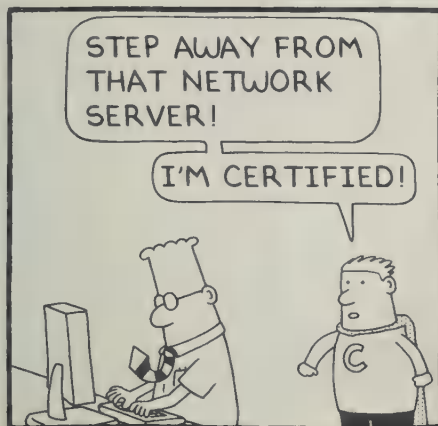


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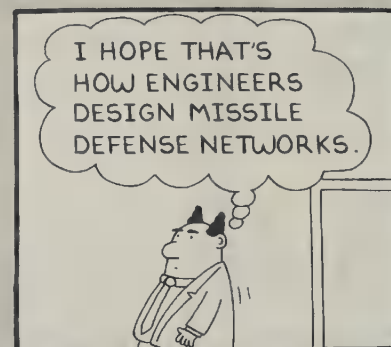
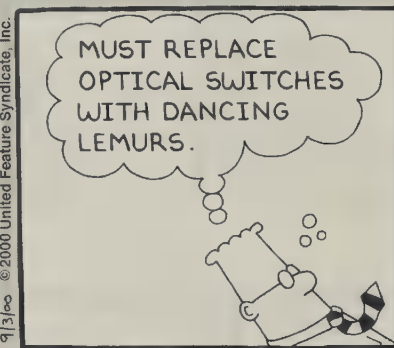
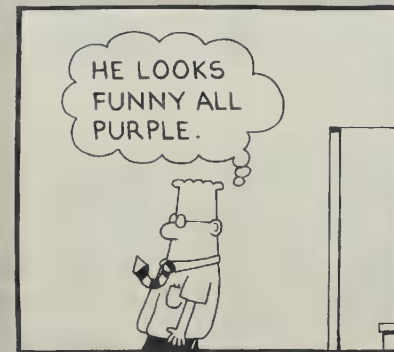
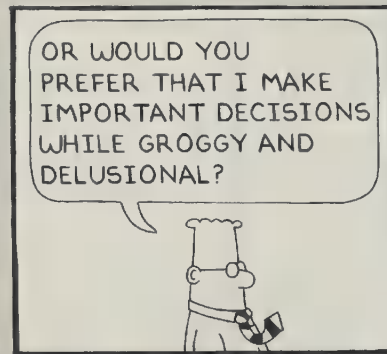


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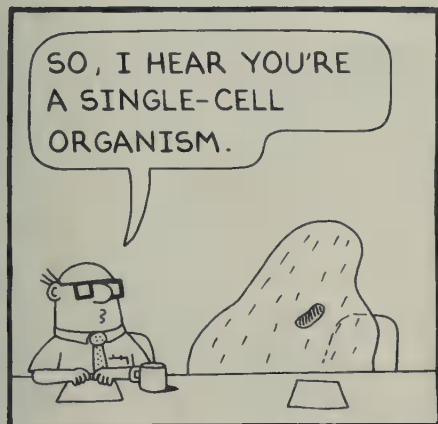
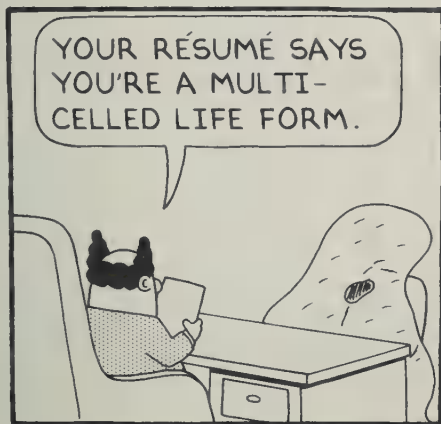
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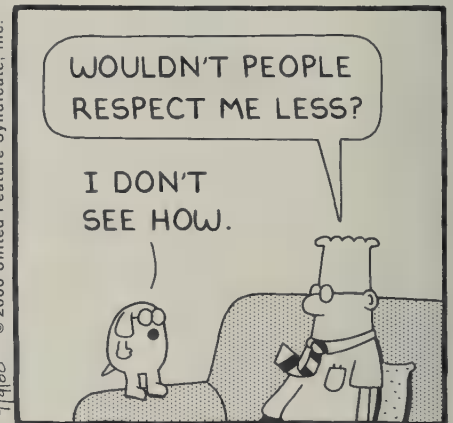
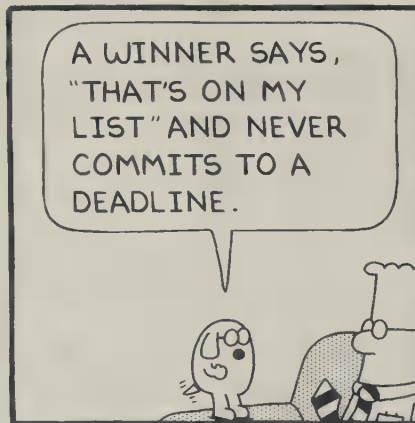
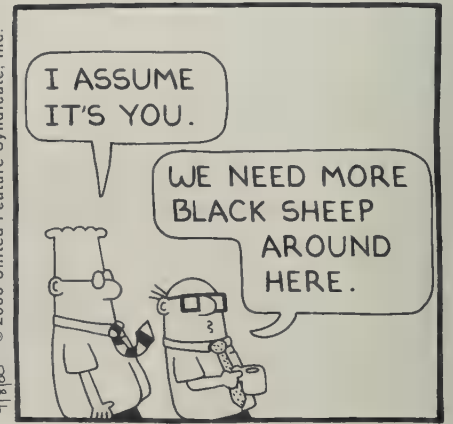
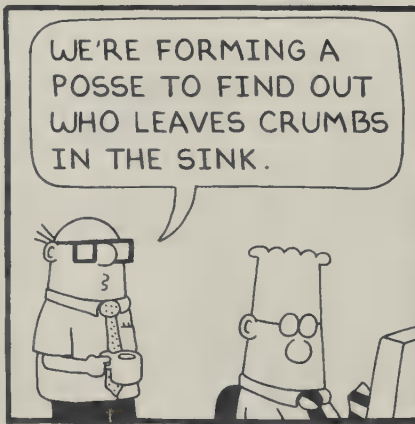
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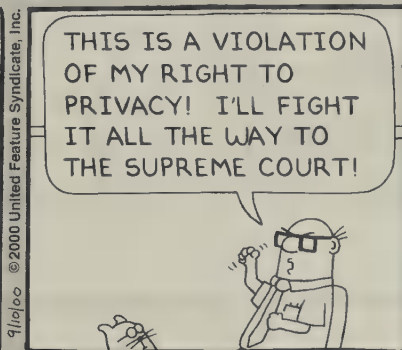
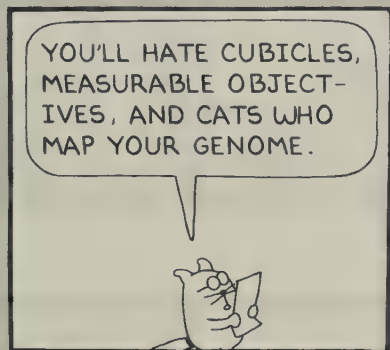
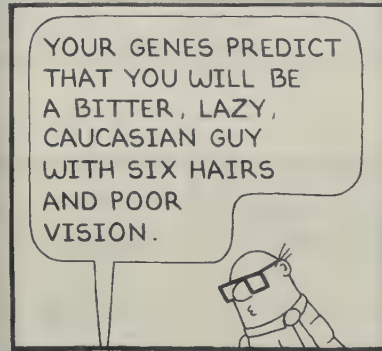
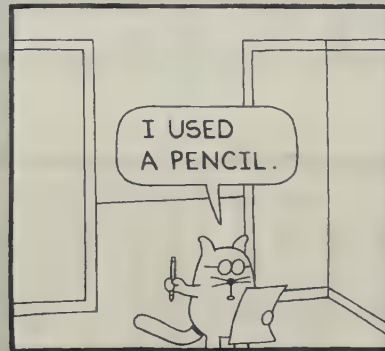
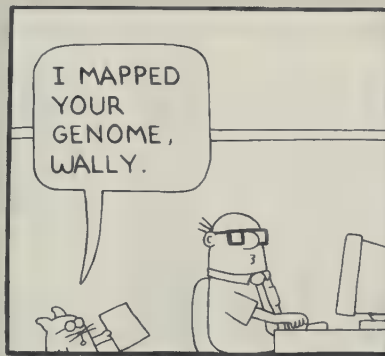
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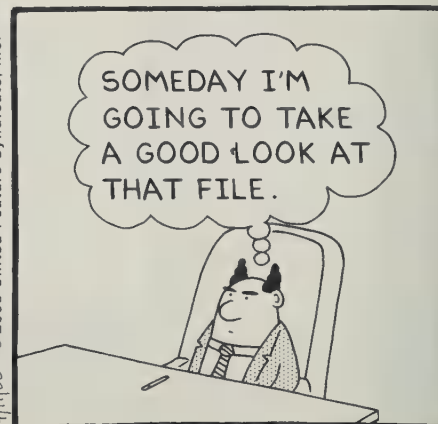
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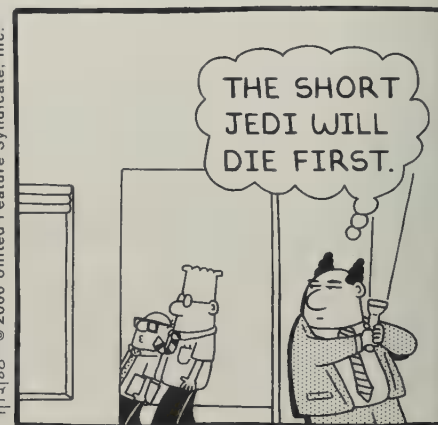
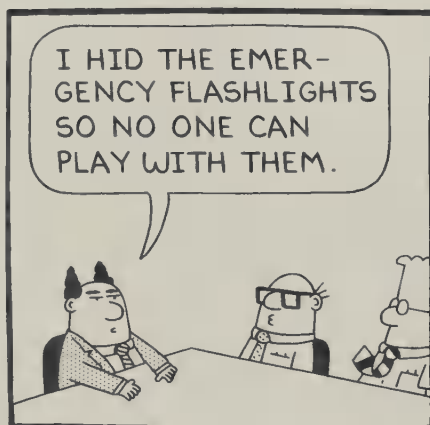
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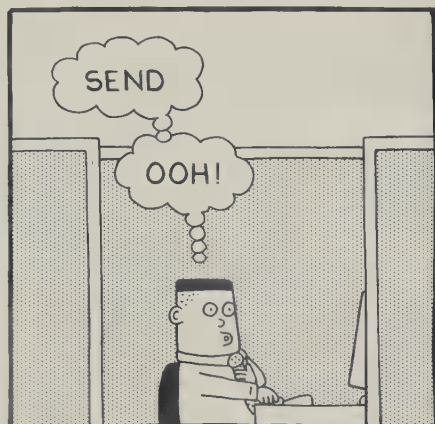
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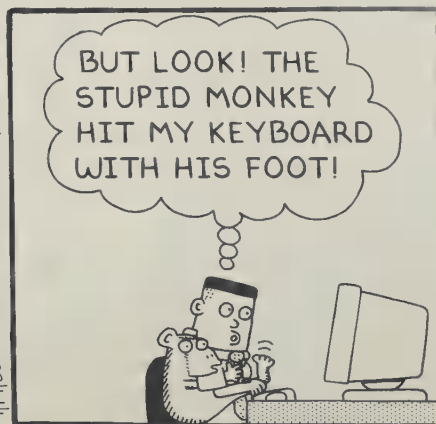


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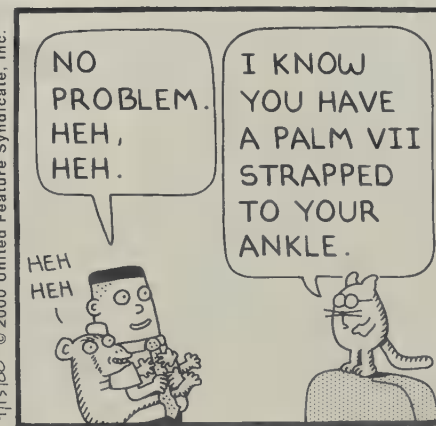
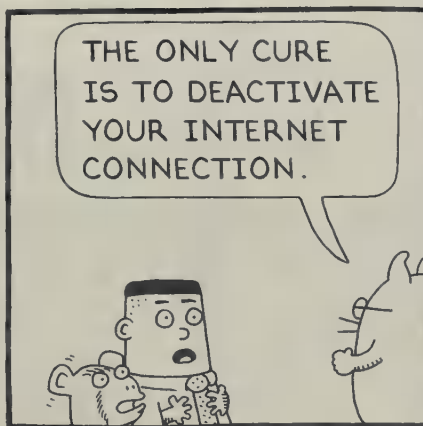


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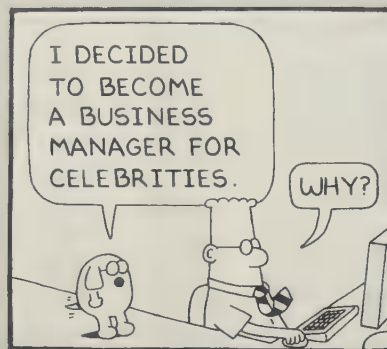
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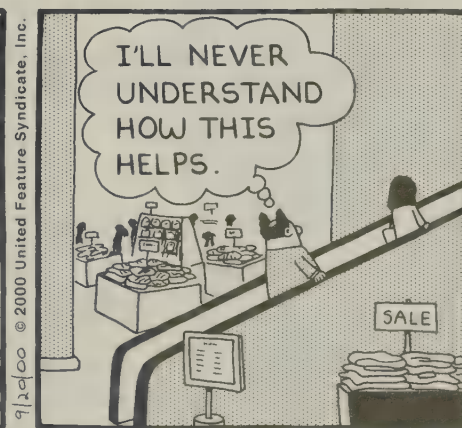
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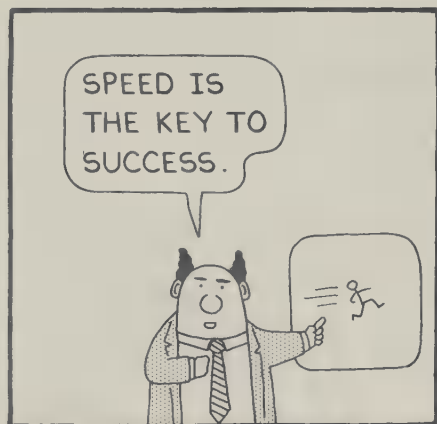
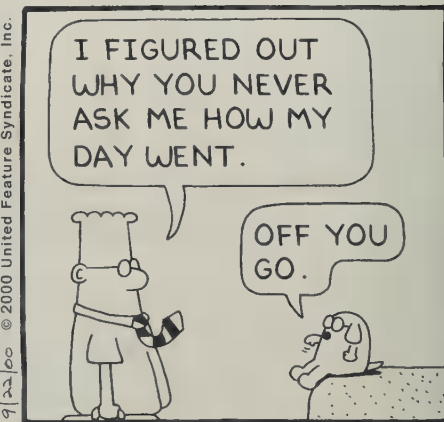
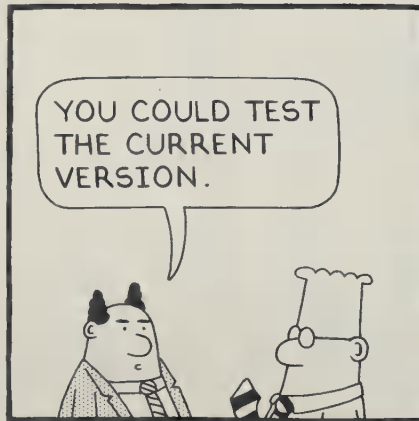
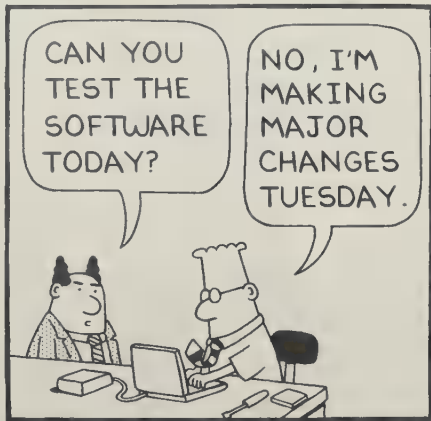
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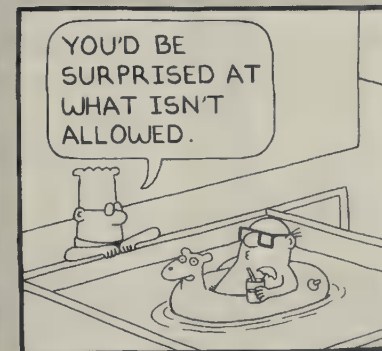
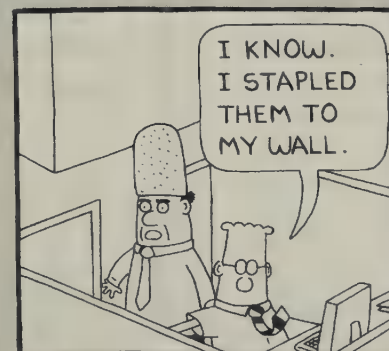
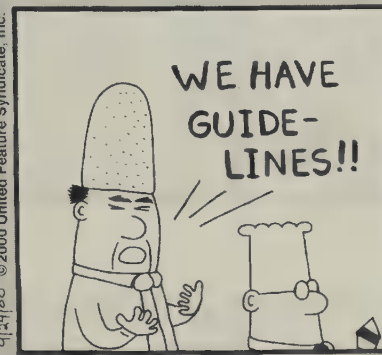
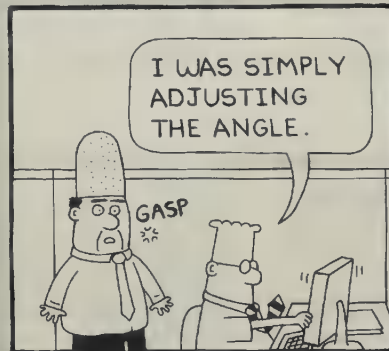
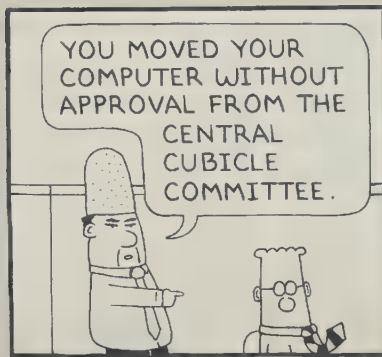
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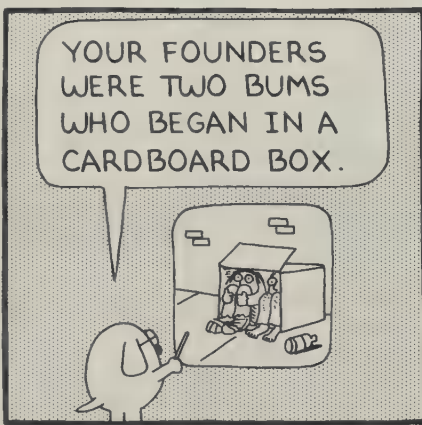
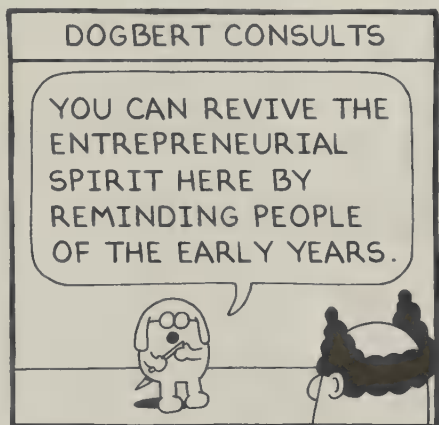
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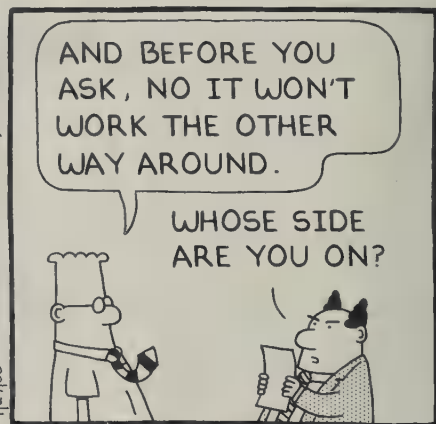
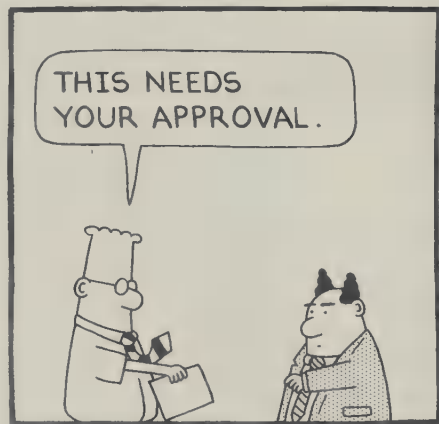




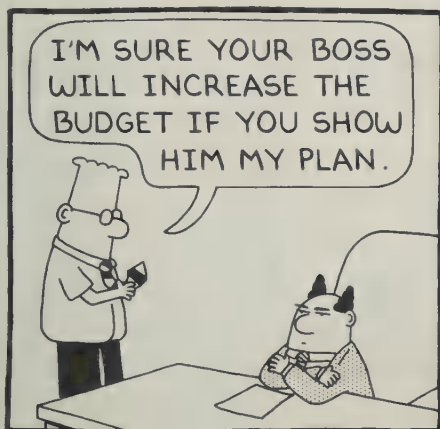
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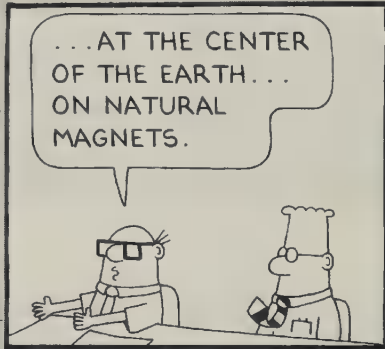
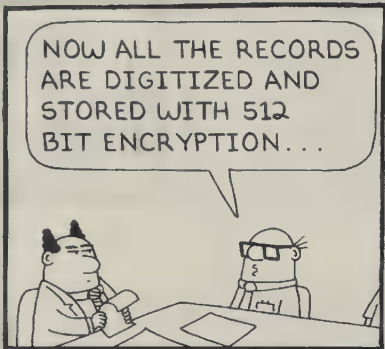
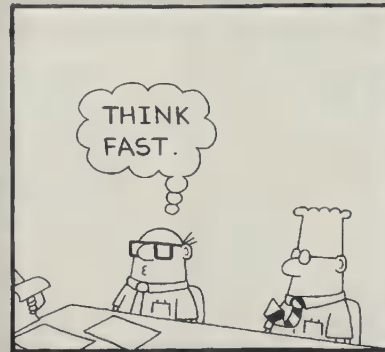
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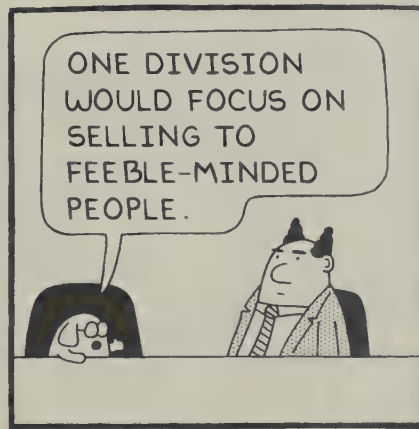
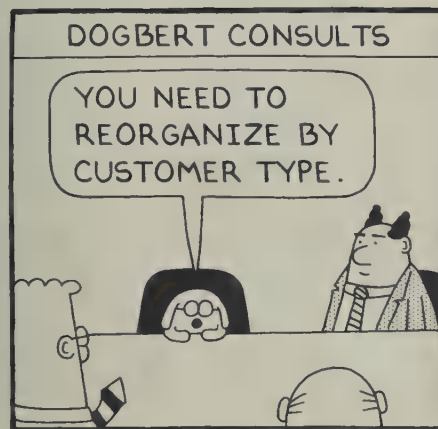
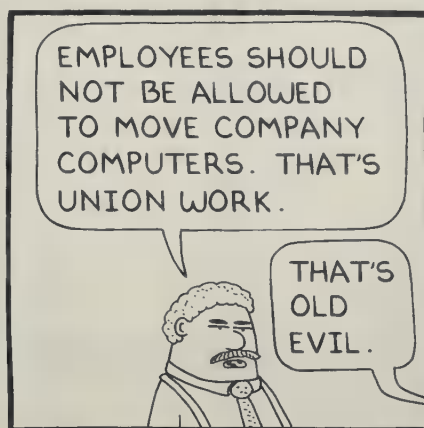
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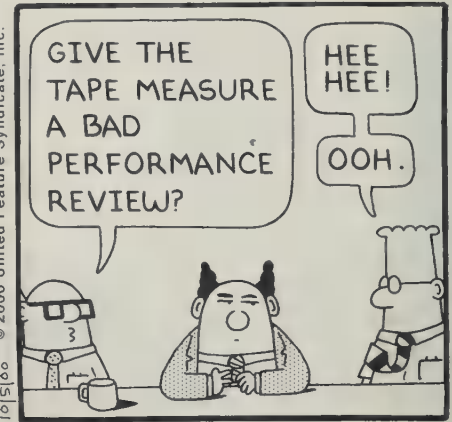
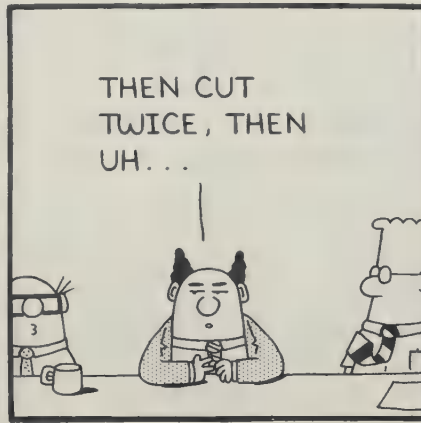
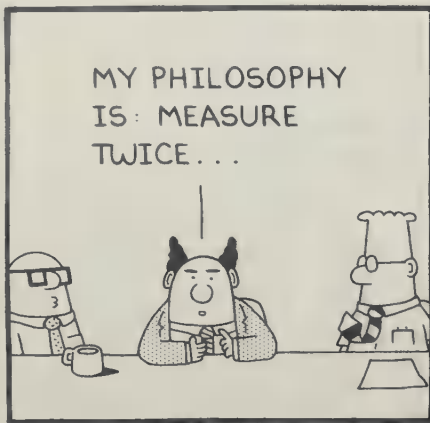


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THE INSPIRATIONAL CEO

OUR COMPANY  
IS TOO GOOD TO  
HAVE RESULTS  
THIS POOR.



QUESTION.



%\*!\*  
ENGINEERS.

WHAT?



ARE YOU SAYING  
THE LAWS OF  
CAUSE AND EFFECT  
DO NOT APPLY?



LOGICALLY, IF WE  
WERE GOOD, WE  
WOULD GENERATE  
GOOD RESULTS.



IS IT NOT MORE  
LIKELY THAT WE  
ARE PATHETIC  
LOSERS WHO GET  
EXACTLY WHAT WE  
DESERVE?



YES, INDIVIDUALLY  
YOU'RE ALL LOSERS.  
BUT TOGETHER  
WE'RE A GREAT  
COMPANY.

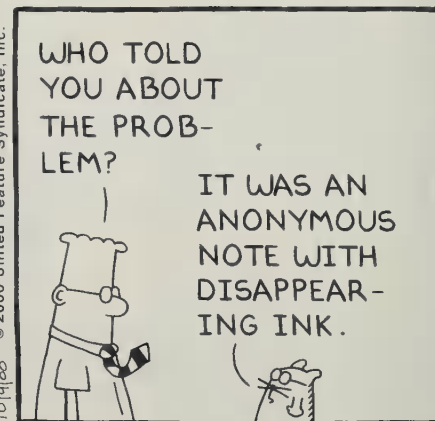
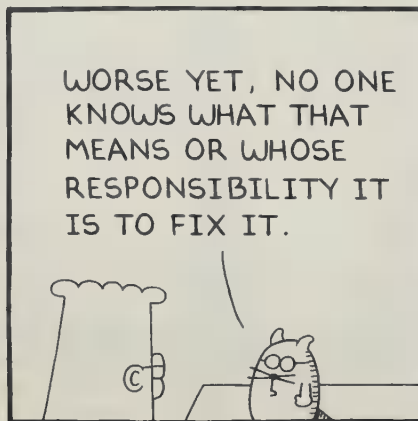
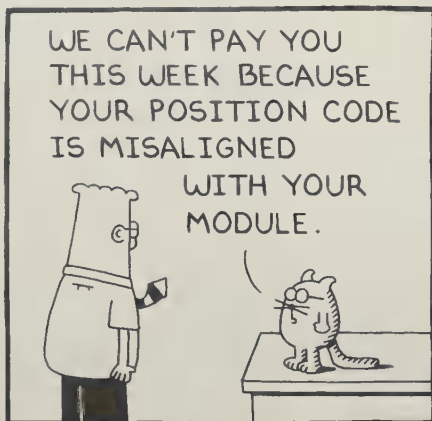
THANKS  
TO MY  
LEADER-  
SHIP.



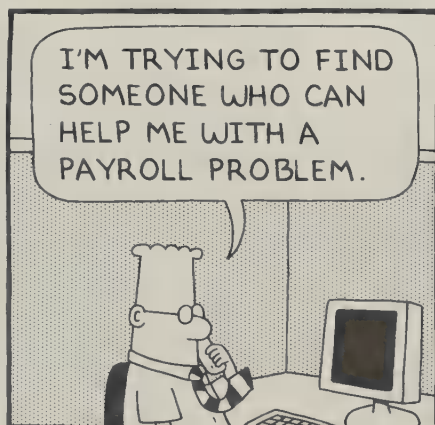
I FEEL LIKE  
SQUIRMING  
BUT I DON'T  
HAVE THE  
ENERGY.



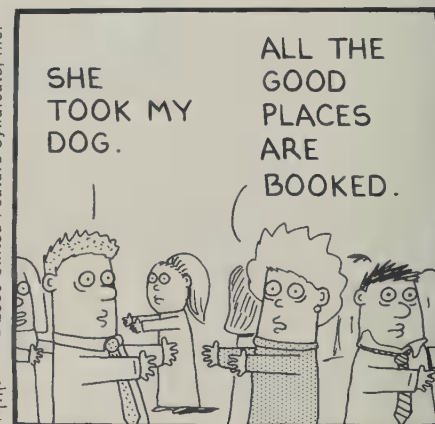
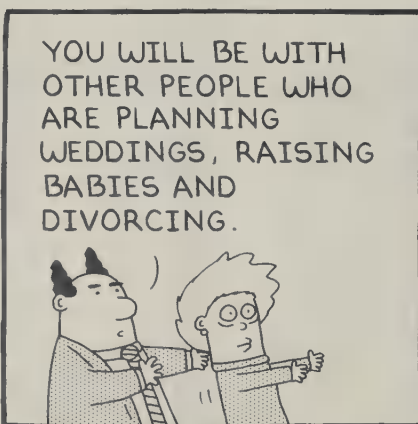
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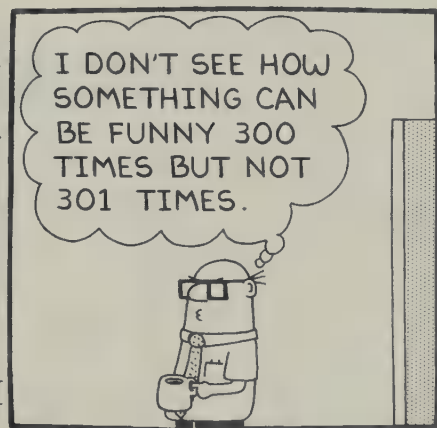
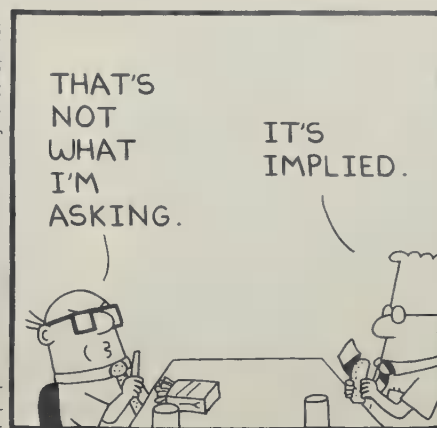
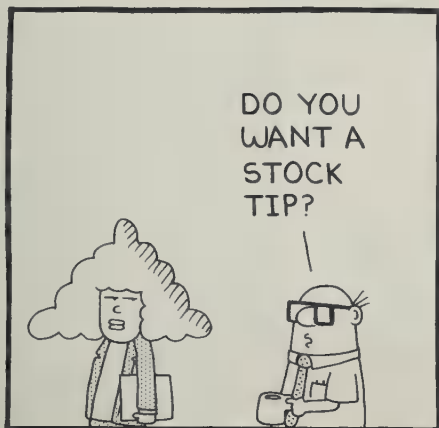
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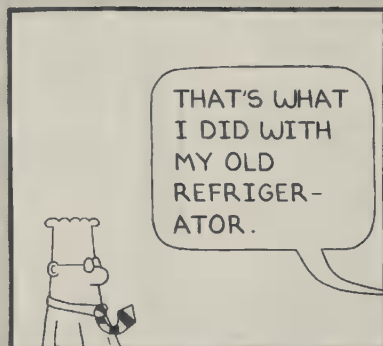
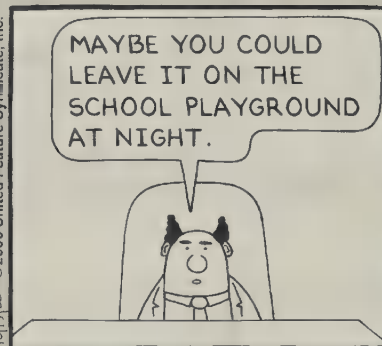
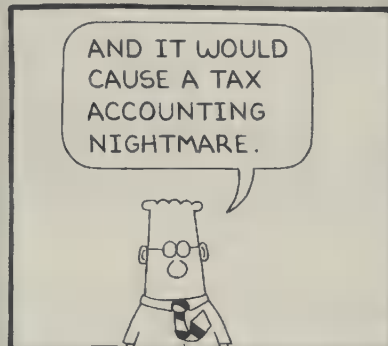
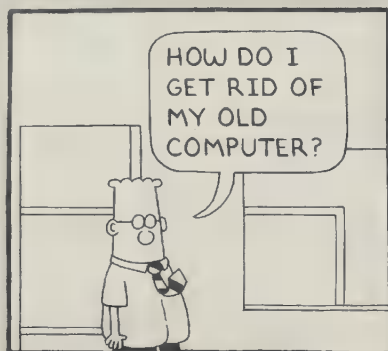
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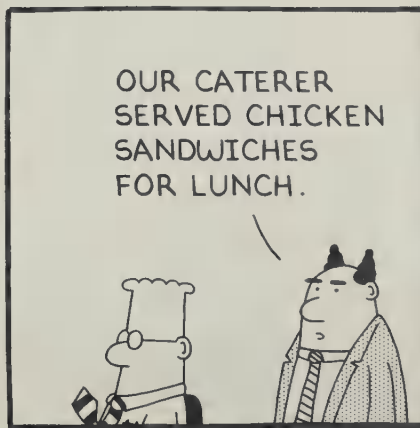
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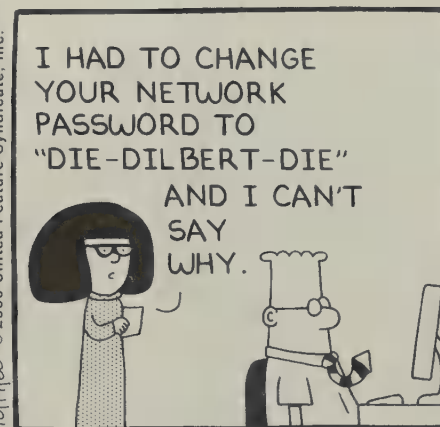
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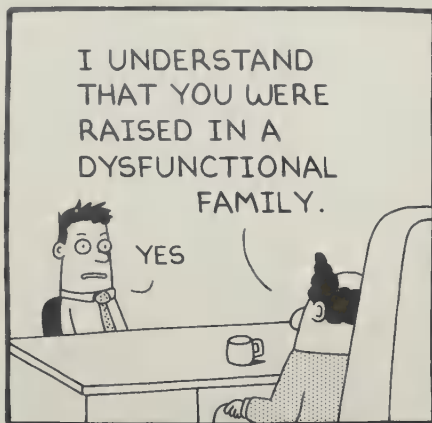


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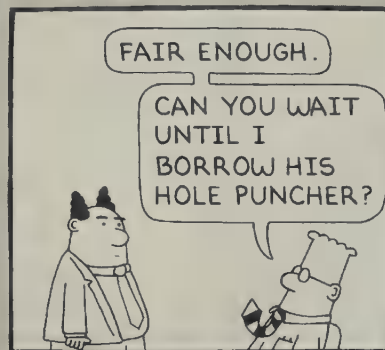
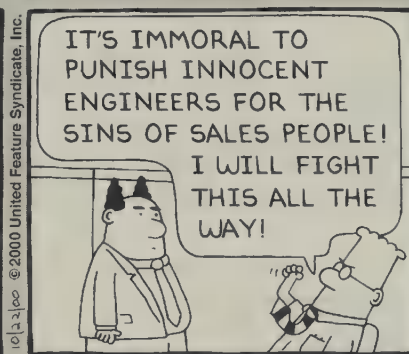
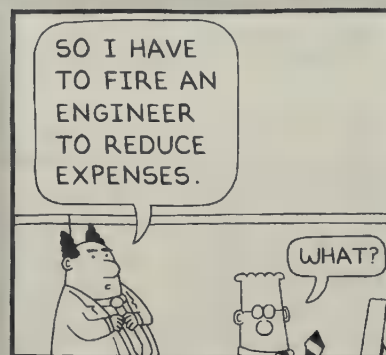
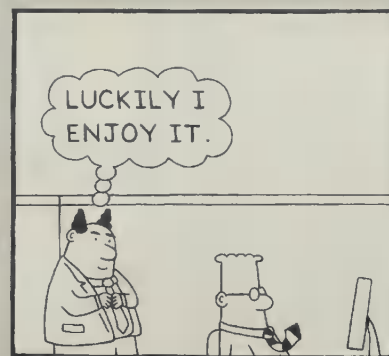




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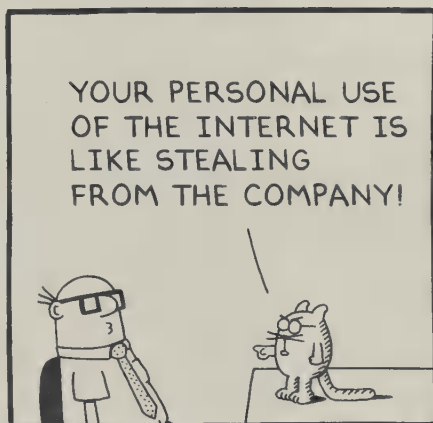
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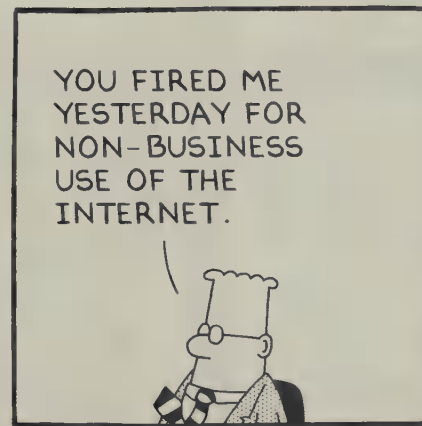
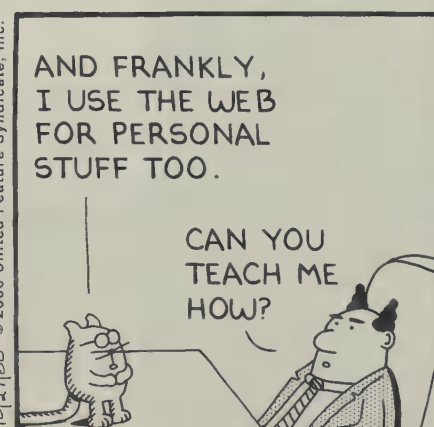
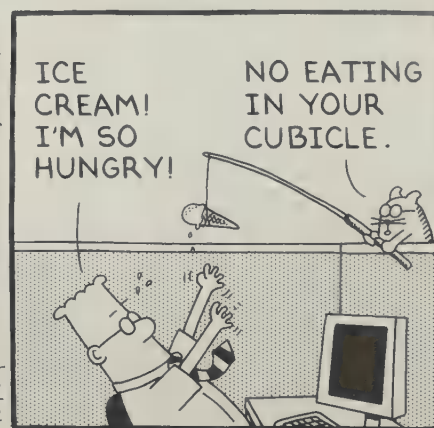
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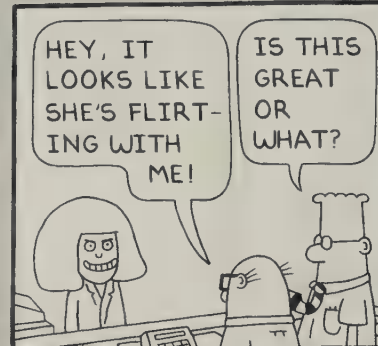
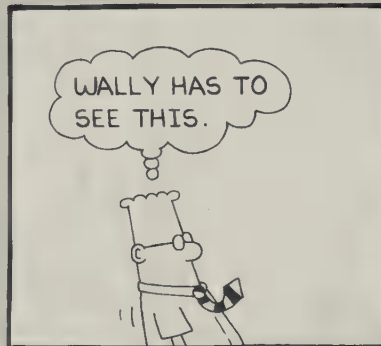
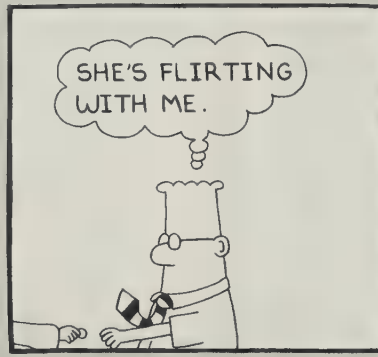
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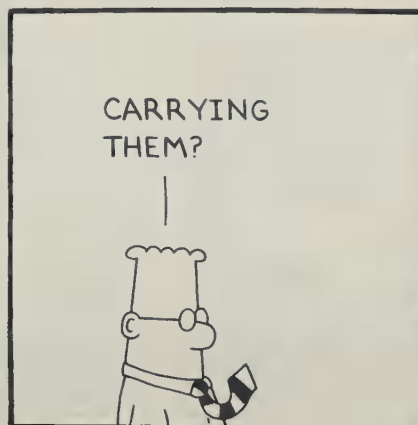
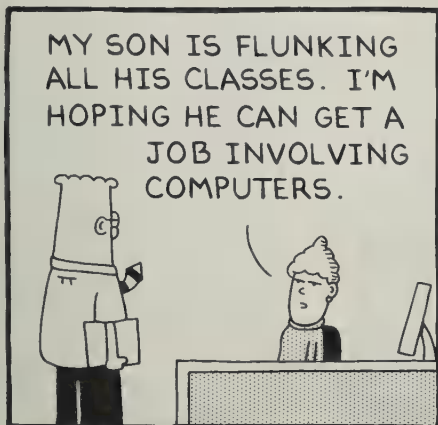
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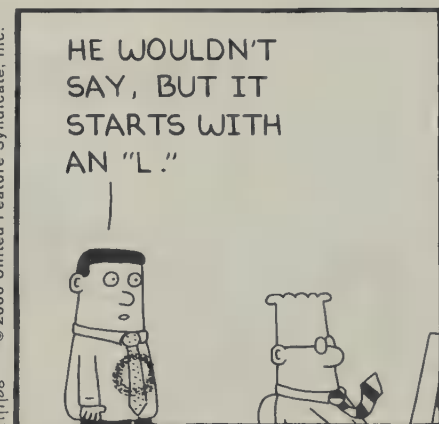
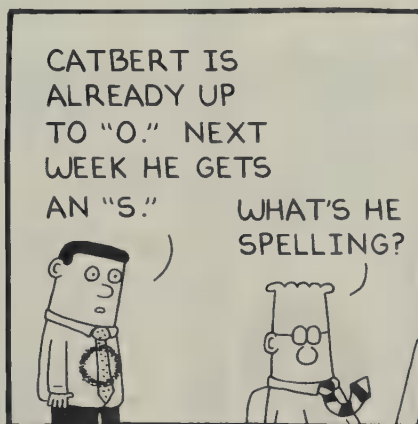




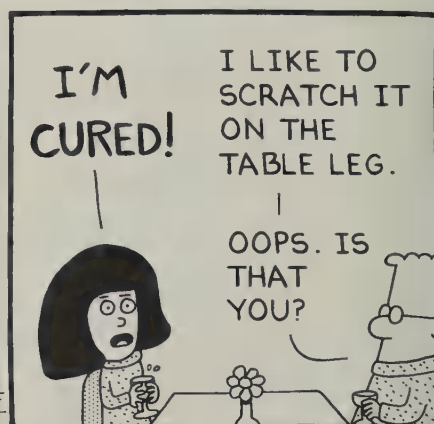
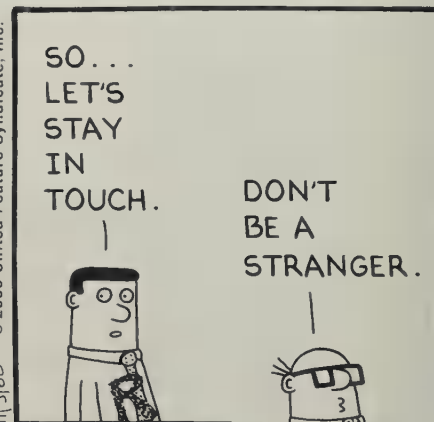
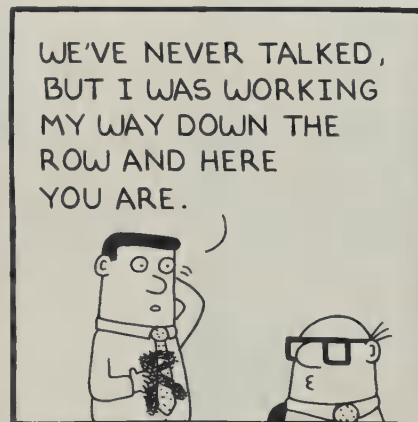
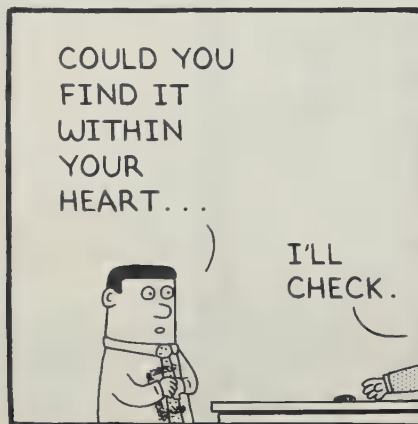
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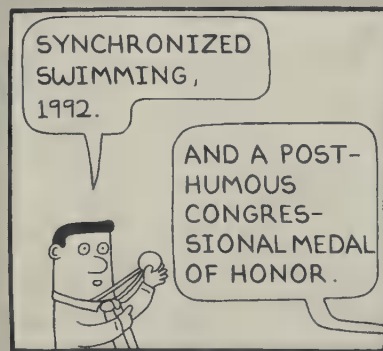
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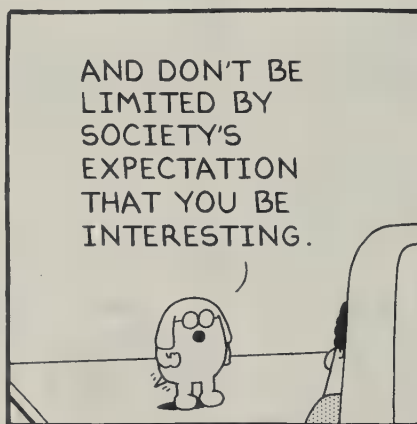
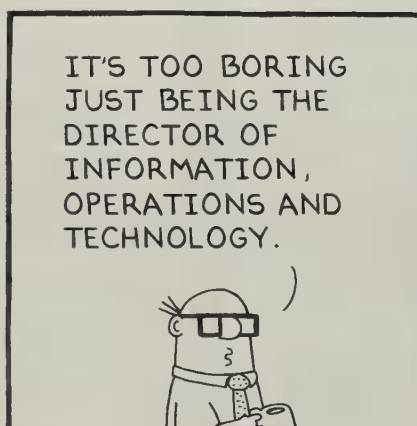
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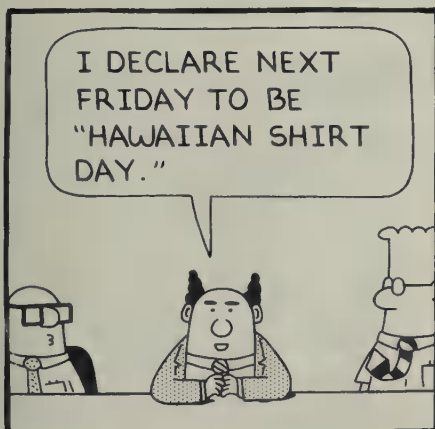
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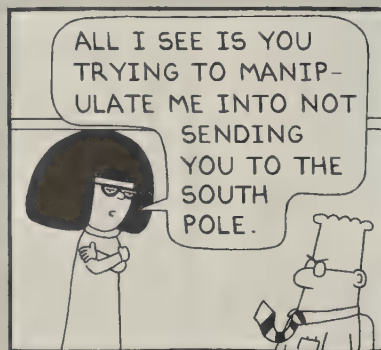
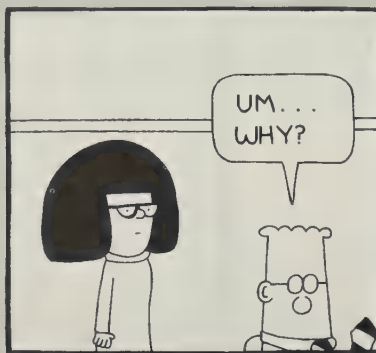
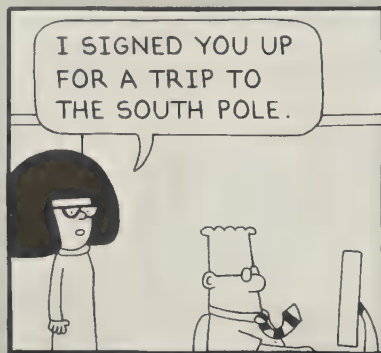


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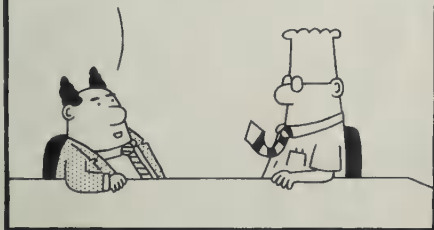
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WE HAVE A GIGANTIC  
DATABASE FULL OF  
CUSTOMER BEHAVIOR  
INFORMATION.



EXCELLENT. WE CAN  
USE NON-LINEAR  
MATH AND DATA  
MINING TECHNOLOGY  
TO OPTIMIZE OUR  
RETAIL CHANNELS!



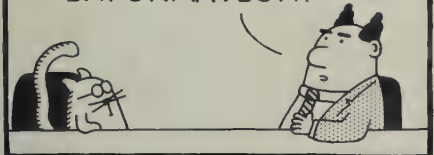
IF THAT'S THE  
SAME THING AS  
SPAM, WE'RE  
HAVING A GOOD  
MEETING HERE.



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11/13/00

CATBERT: EVIL H.R. DIRECTOR

WHAT'S THE MOST  
EVIL WAY TO  
USE OUR DATABASE  
OF CUSTOMER  
INFORMATION?



SHOULD WE SELL  
OUR MAILING  
LISTS, SPAM  
WITHOUT MERCY,  
OR JUST BLACK-  
MAIL CUSTOMERS?



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11/14/00

UM...  
DO YOU  
HAVE ME  
IN THAT  
DATA-  
BASE?

WE KNOW  
ALL ABOUT  
YOUR  
CLUMPING  
PROBLEMS.



THE DOGBERT TEMP  
AGENCY USES  
GENETIC ENGINEERING  
TO GROW OUR OWN  
WORKERS.



ISN'T THAT  
DANGEROUS?

I WEAR  
SAFETY  
GOOGLES.

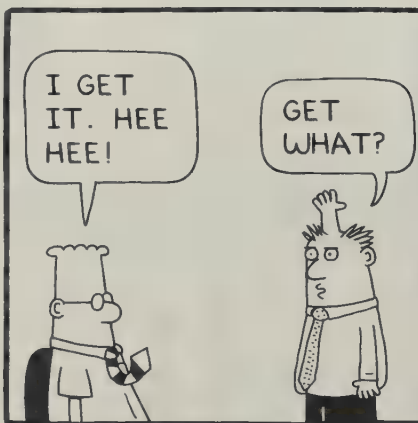
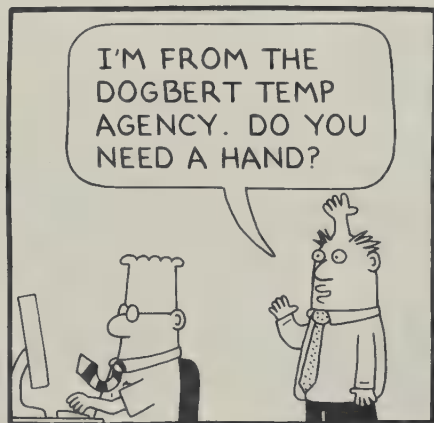


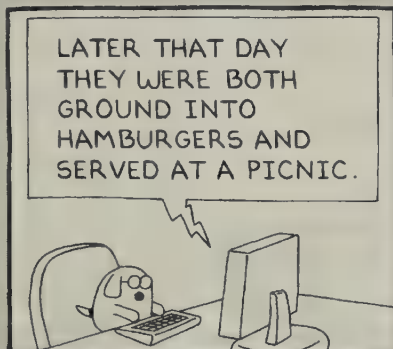
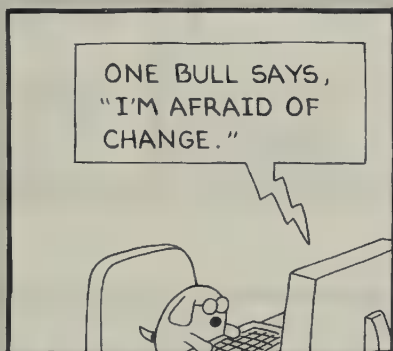
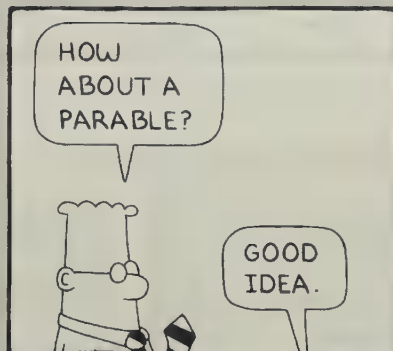
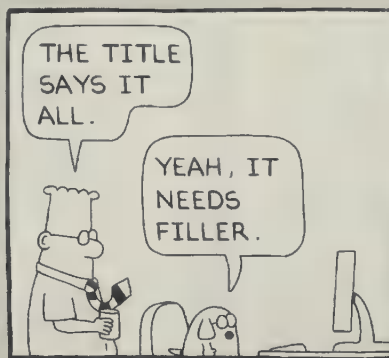
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I'M THE  
NEW  
TEMP.

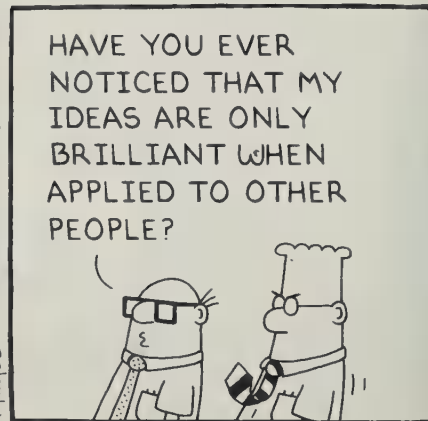
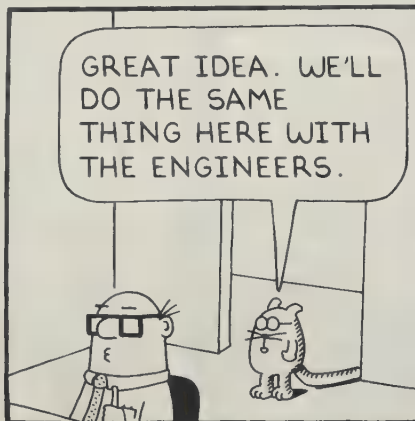
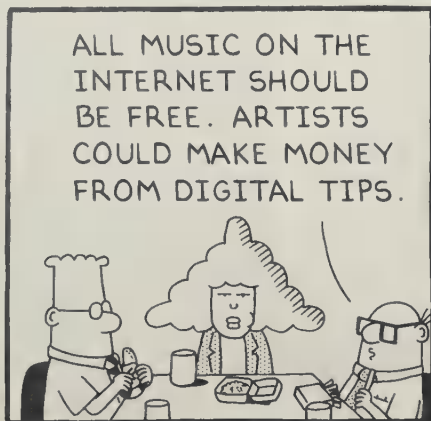
UM...  
I'M  
ALICE.



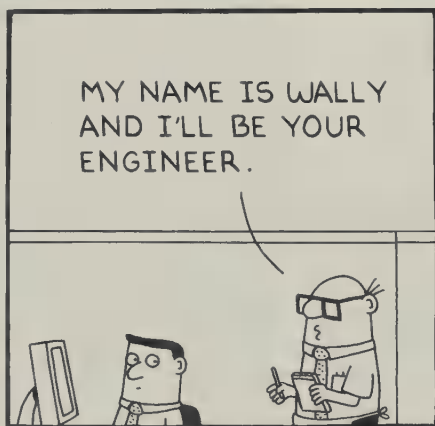




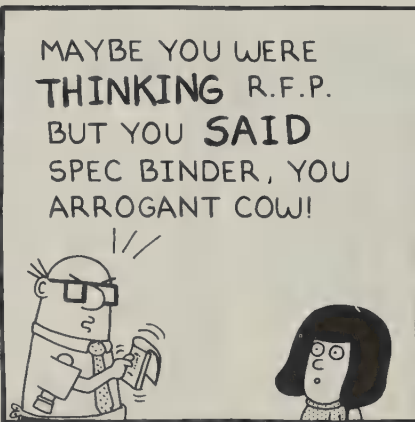
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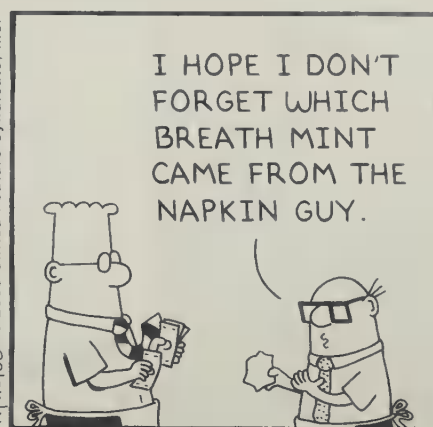
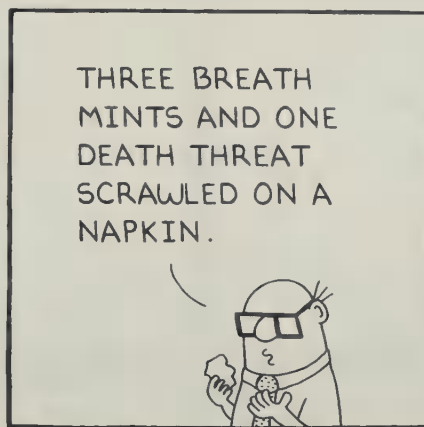
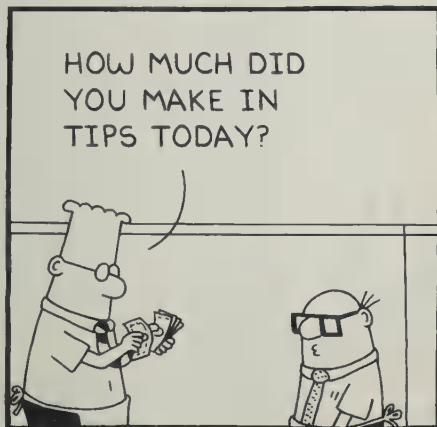


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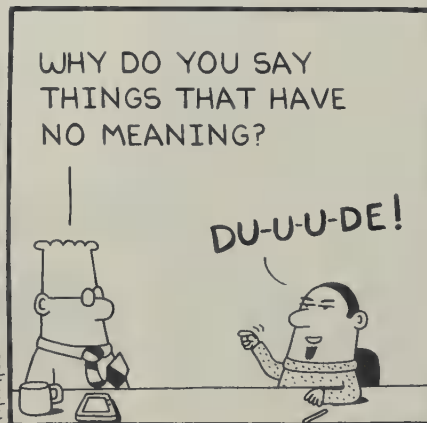
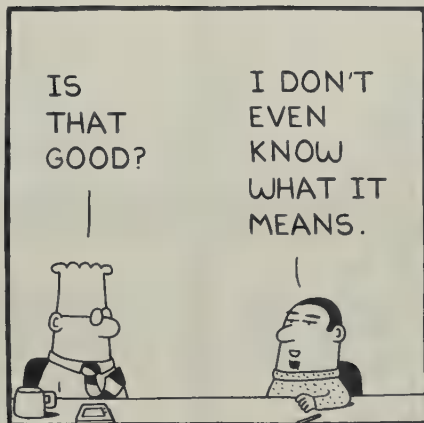
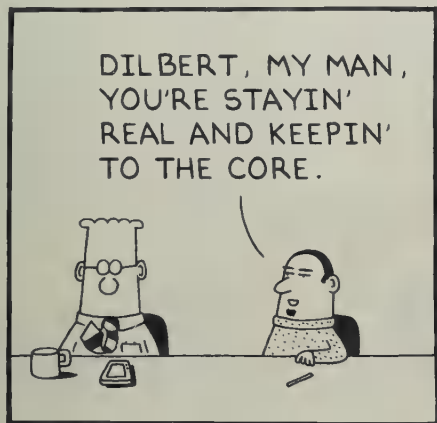


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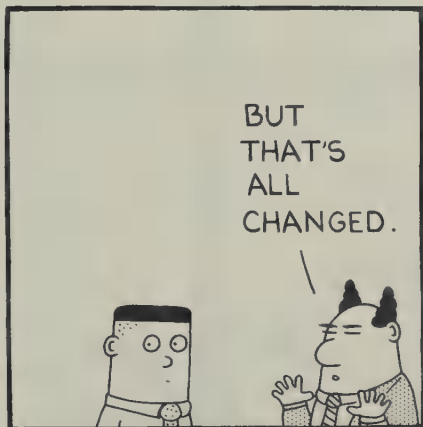




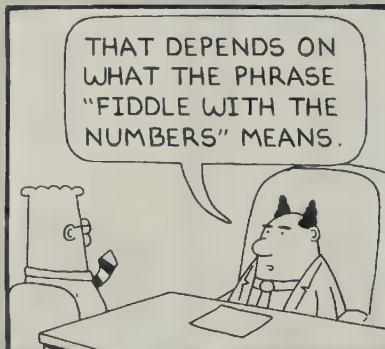
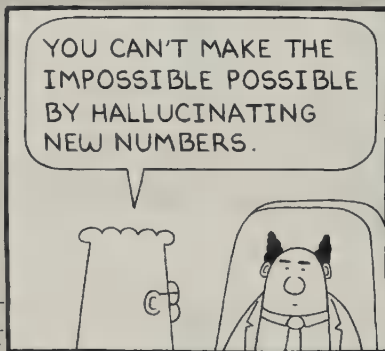
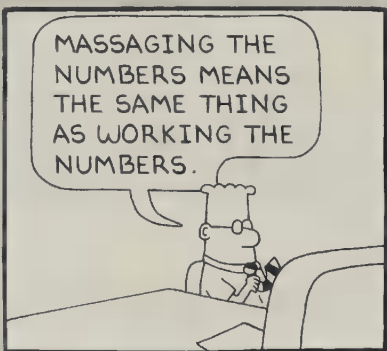
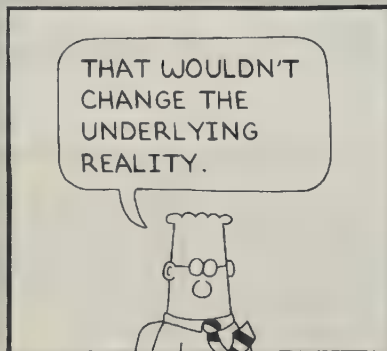
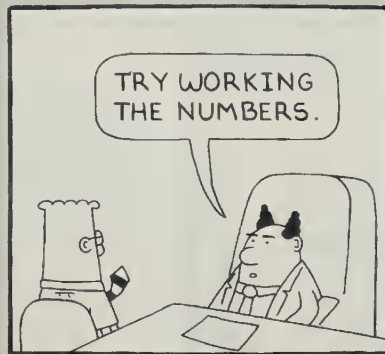
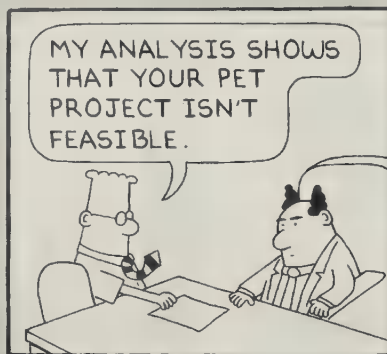
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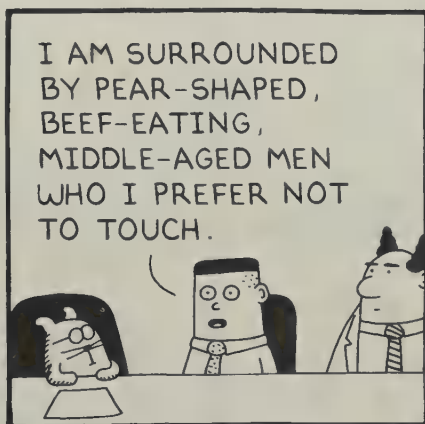
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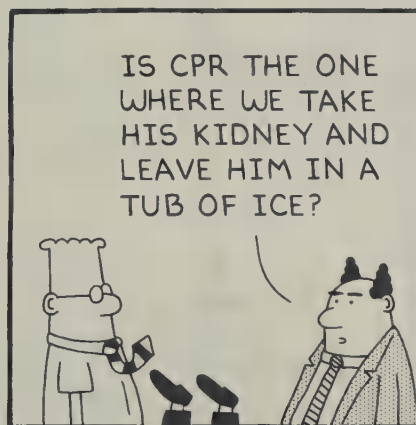
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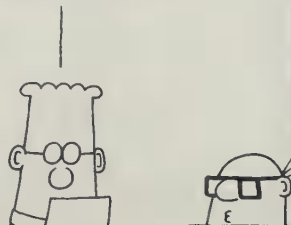


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OKAY, WE HAVE ONE  
VOTE FOR USING CPR,  
ONE VOTE FOR THE  
HEIMLICH MANEUVER...



AND TWO VOTES  
FOR SNEAKING UP  
BEHIND HIM AND  
YELLING "BOO."



I DON'T  
SEE HOW  
WE CAN  
GET BEHIND  
HIM.

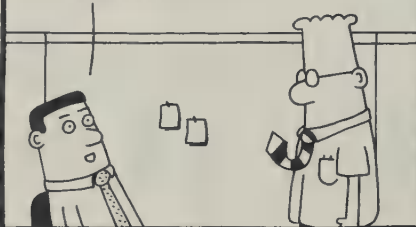
WHAT IF  
WE DRILL  
A HOLE  
FROM  
BELOW?



I'LL SEE IF THE GUYS  
IN MARKETING  
KNOW FIRST AID.



REALLY? I PICKED  
THAT INTERN IN  
OUR ENGINEERING  
DEAD POOL!



APPARENTLY OUR  
TEAM-BUILDING  
POTLUCK LUNCH  
DIDN'T TAKE.



I'M  
ALIVE!



WHICH ONE OF  
YOU ANGELS  
ADMINISTERED  
THE LIFE-SAVING  
CPR?



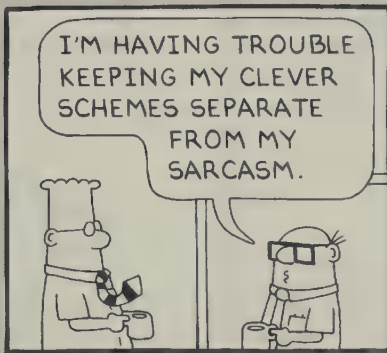
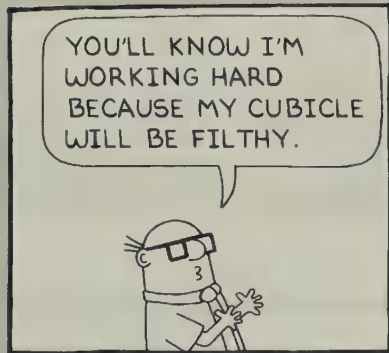
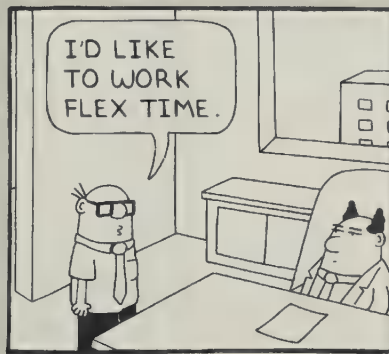
SPEAKING OF  
"LIFESAVERS,"  
I COULD SURE  
USE ONE  
RIGHT NOW.



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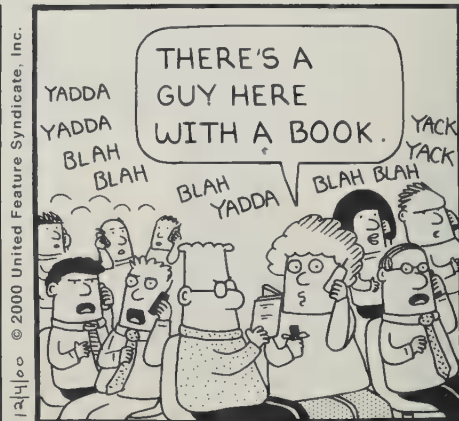
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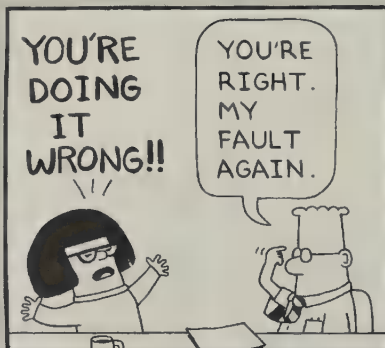
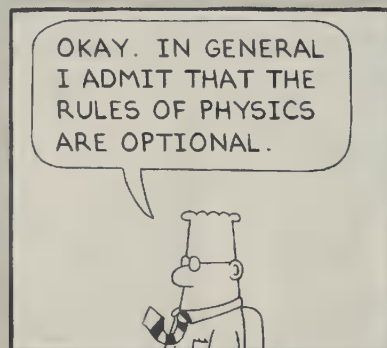
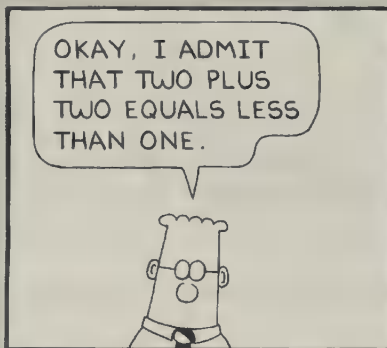
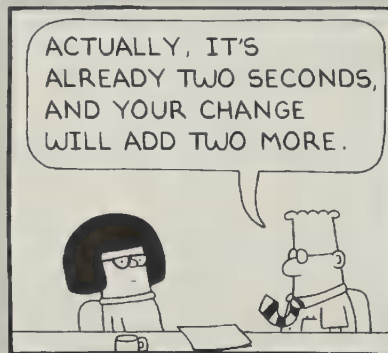
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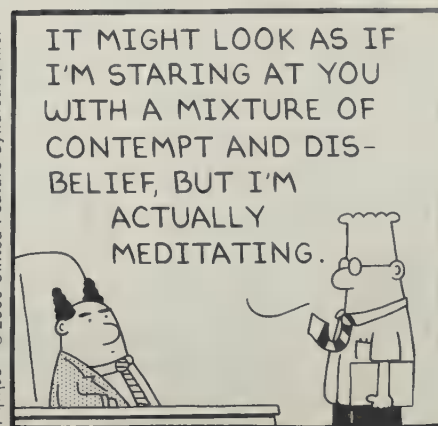
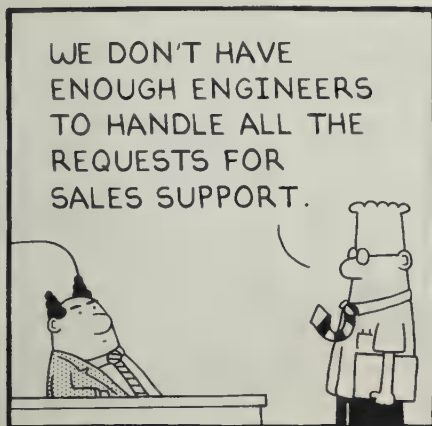
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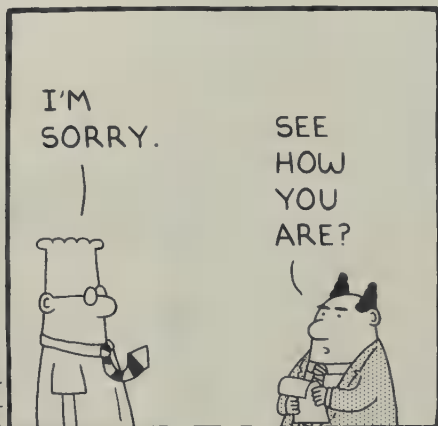
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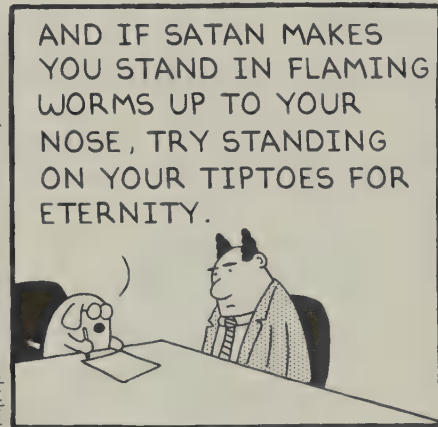
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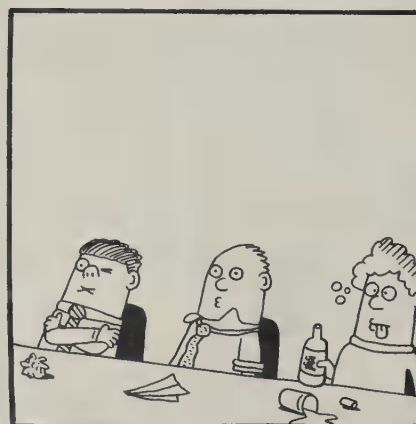
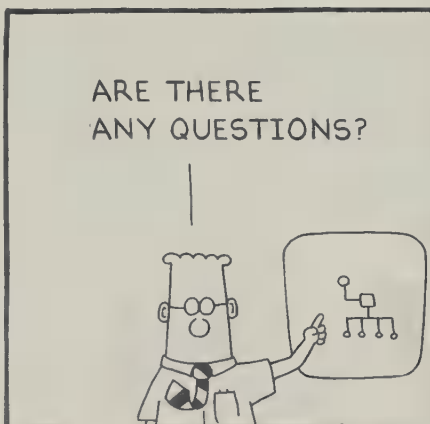
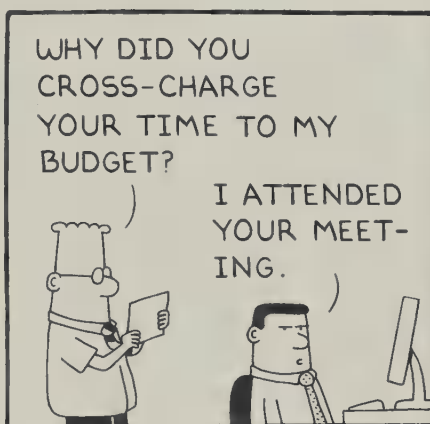
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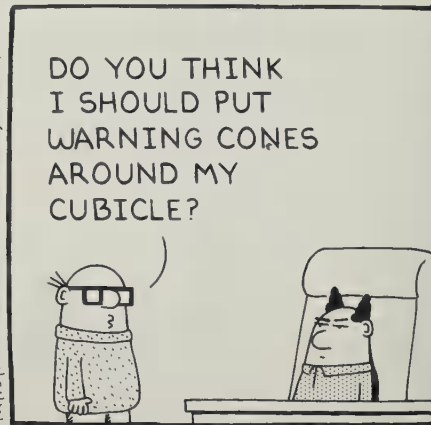
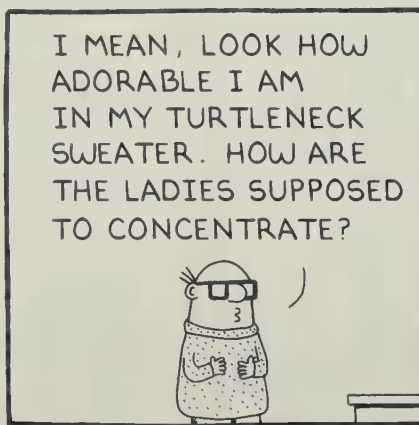
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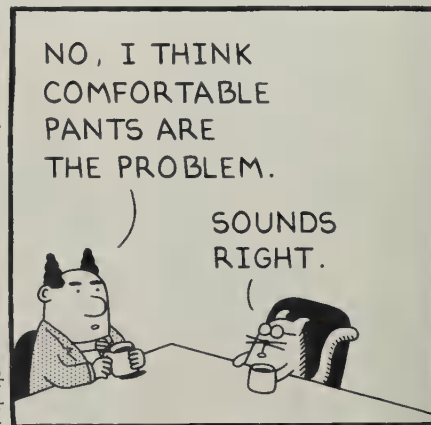




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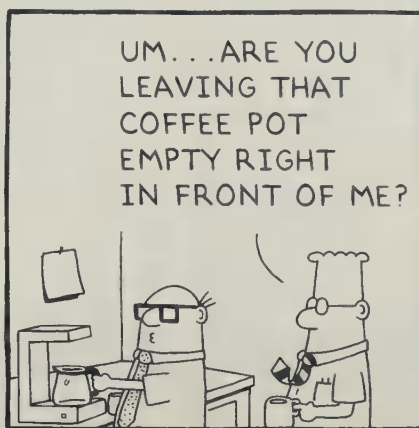
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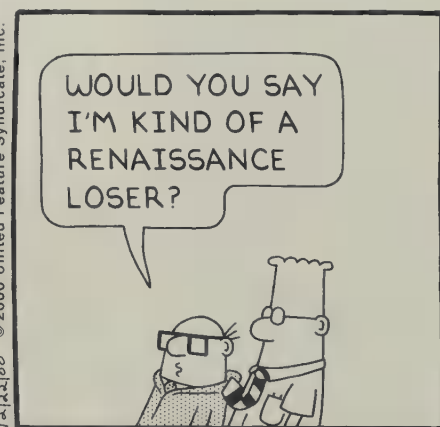
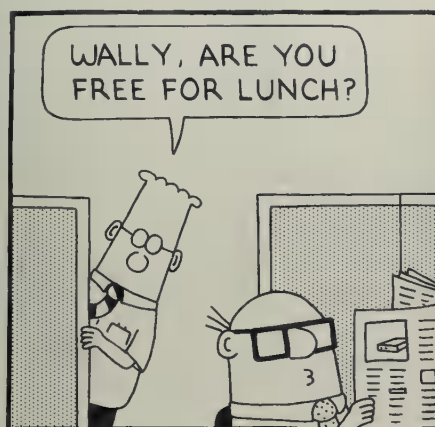
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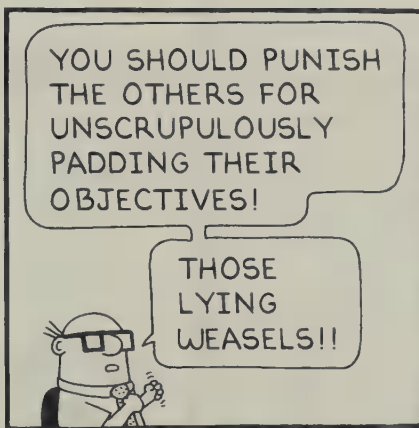
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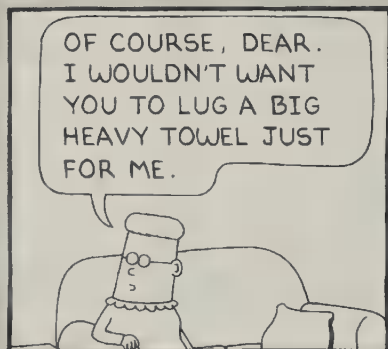
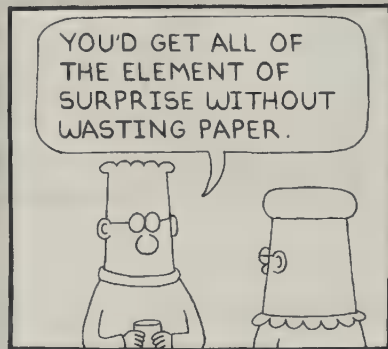
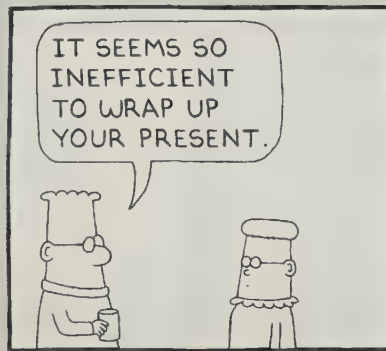
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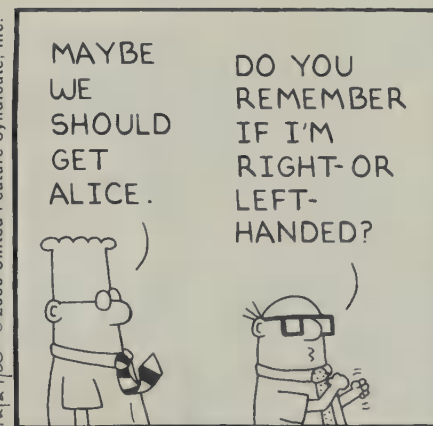
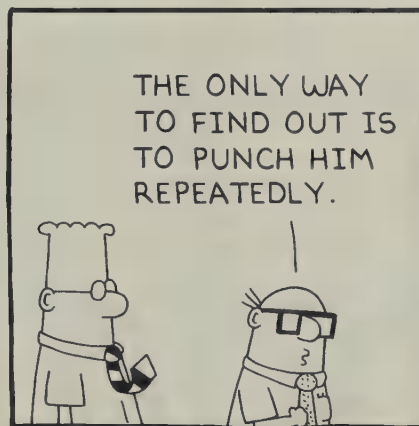
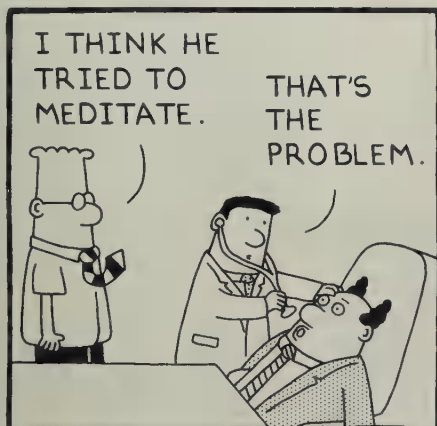
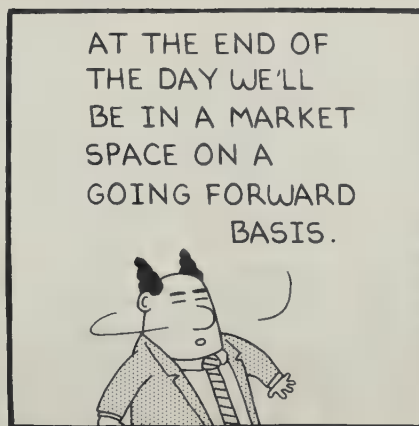
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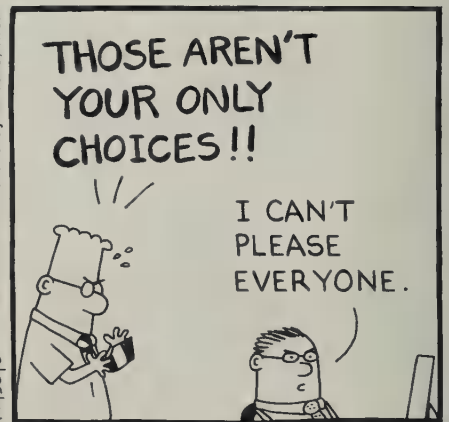
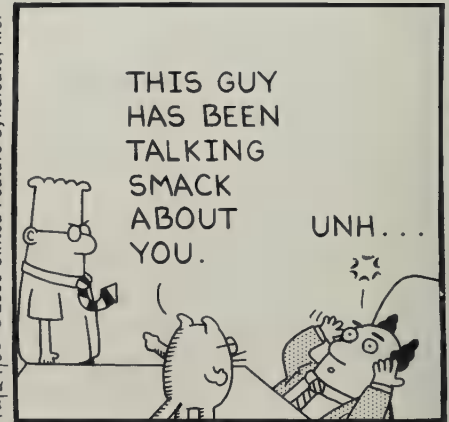
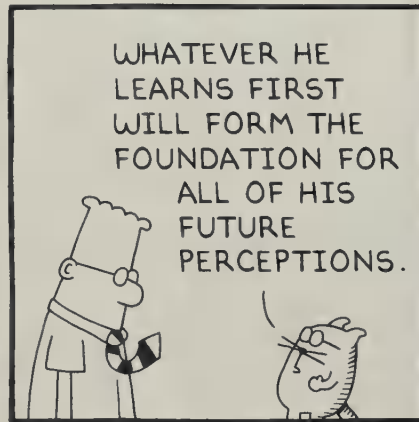
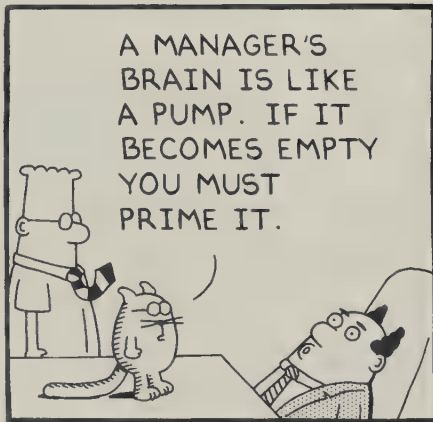
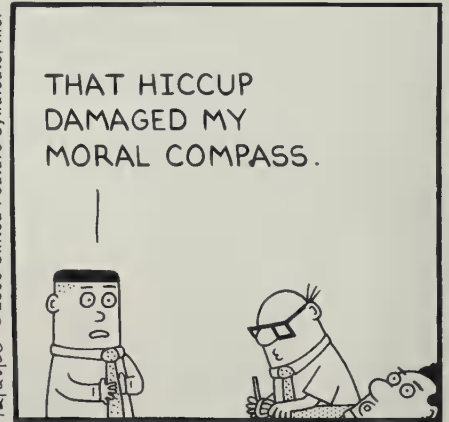
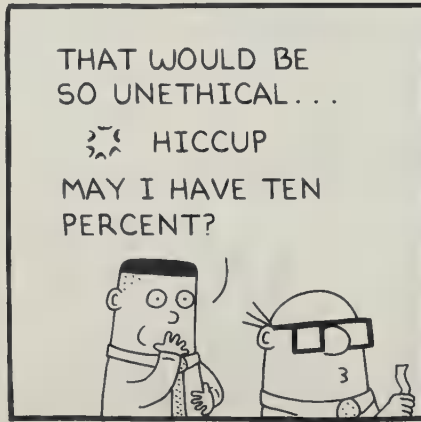
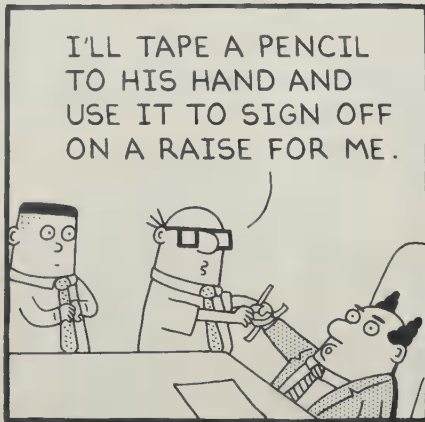
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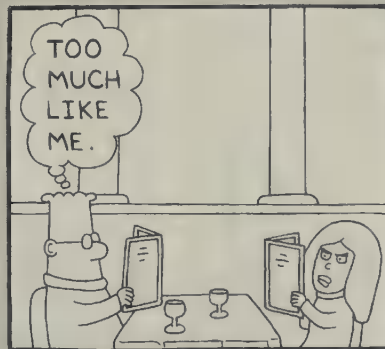
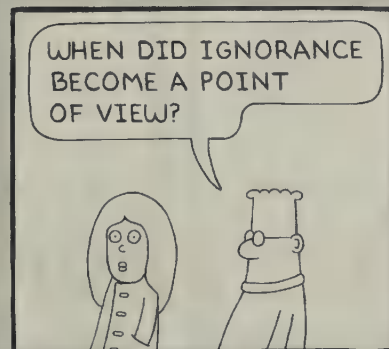
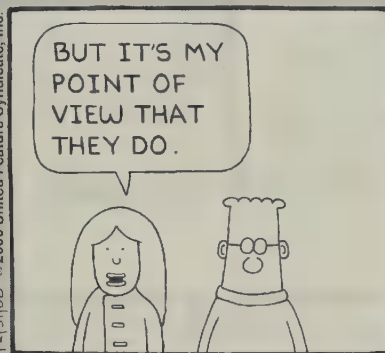
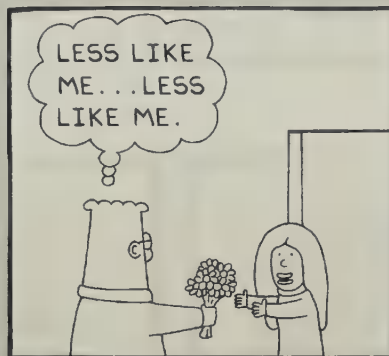
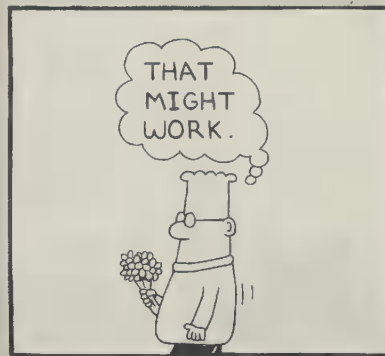




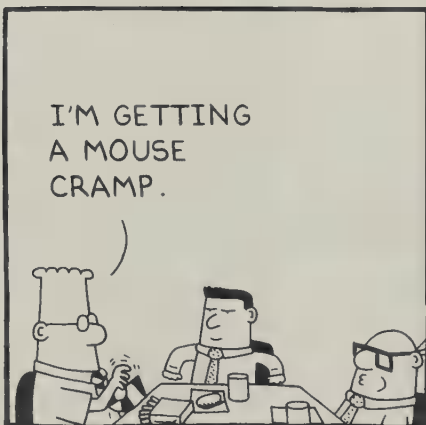
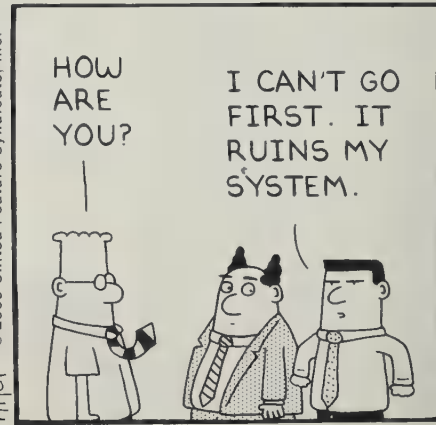
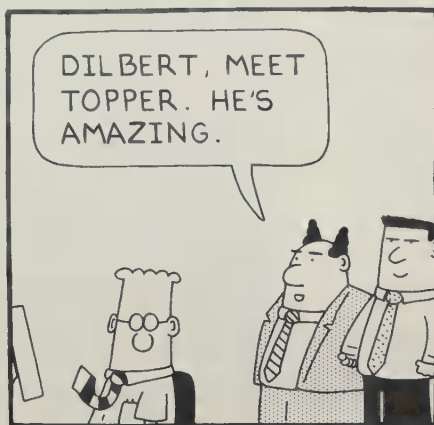
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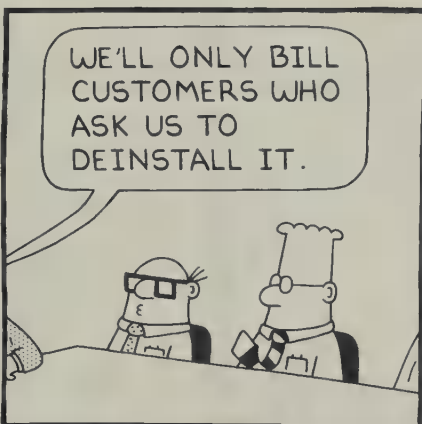
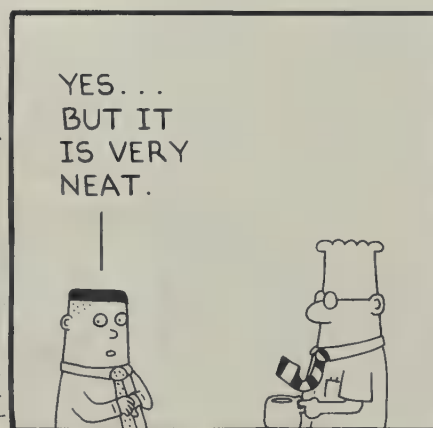
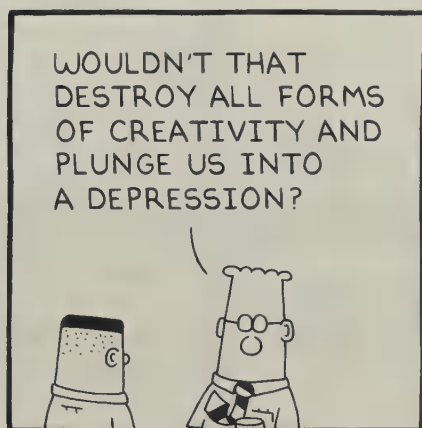
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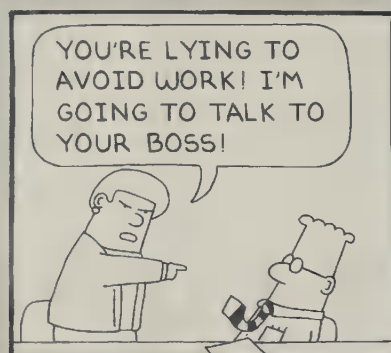
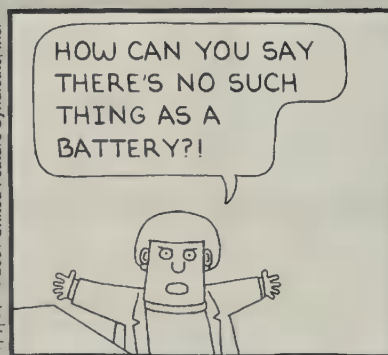
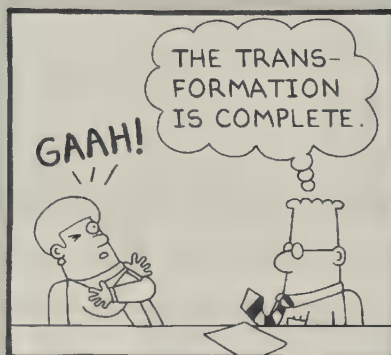
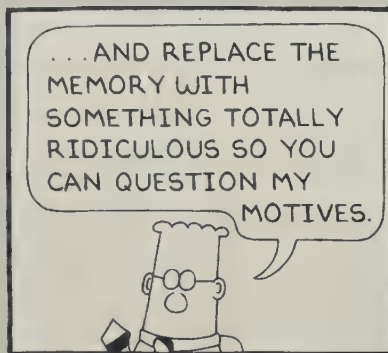
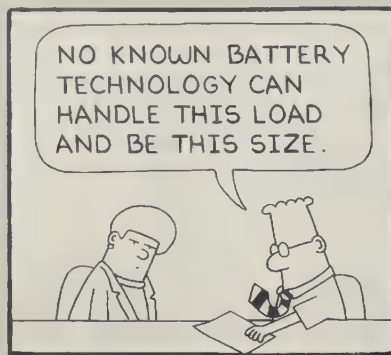
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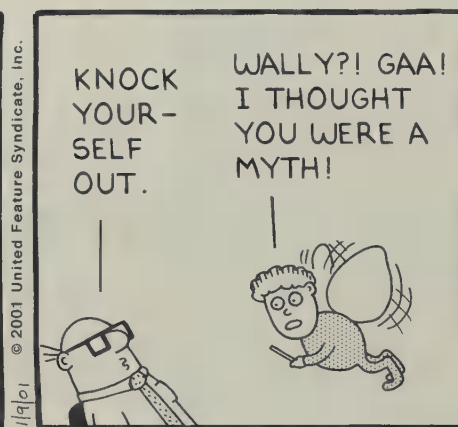
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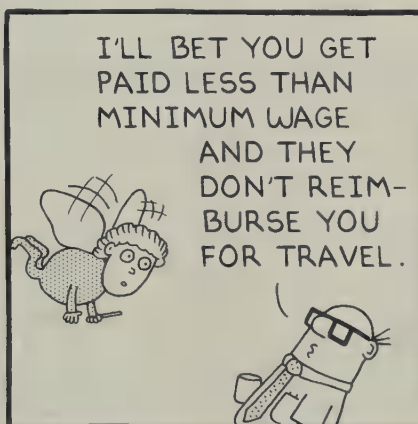




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# THE MOTIVATION FAIRY

IF YOU WORK HARD,  
YOU WILL GAIN THE  
RESPECT OF YOUR  
PEERS.

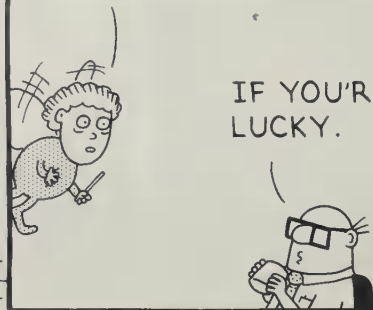


IF I AVOID  
THE STRESS OF  
HARD WORK,  
I WILL OUT-  
LIVE MY PEERS.



HARD WORK  
CAN KILL ME?

IF YOU'RE  
LUCKY.



# THE MOTIVATION FAIRY

IT SEEMS  
LIKE YOUR  
JOB ISN'T  
VERY RE-  
WARDING.

VISION  
GETTING  
BLURRY.



LONG  
HOURS.  
NO  
RAISES.  
NO  
CUBICLE.

HAIR  
COMING  
OUT IN  
CLUMPS.



HE'S GOOD.  
HE'S VERY  
GOOD.



IF YOU WORK  
HARD, YOU CAN  
ACHIEVE GREAT  
THINGS!



AND THEN  
YOU DIE.



IT NEVER PAYS  
TO MIX REALITY  
WITH INSPIR-  
ATIONAL  
SPEECHES.



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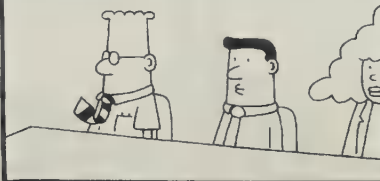
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I HAVE THE RESULTS  
OF THE EMPLOYEE  
PERSONALITY TYPE  
PREFERENCES.



REMIND ME AGAIN  
WHY WE'RE DOING  
THIS.



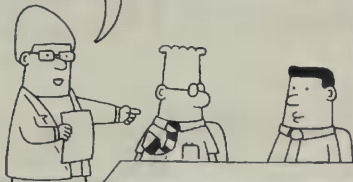
YOUR TEAMWORK WILL  
BE BETTER WHEN YOU  
UNDERSTAND THAT  
YOU HAVE DIFFERENT  
STYLES OF THINKING.



FOR EXAMPLE,  
DILBERT PREFERS TO  
USE LOGIC TO SOLVE  
PROBLEMS.



BUT RANDY RELIES  
MORE HEAVILY ON  
MORALS AND VALUES  
TO SOLVE PROBLEMS.



THAT SOUNDS LIKE  
A FANCY WAY OF  
SAYING RANDY  
IS AN IDIOT.



OH, YEAH? WELL, I  
MIGHT BE AN IDIOT  
BUT YOU'RE  
ILLOGICAL.



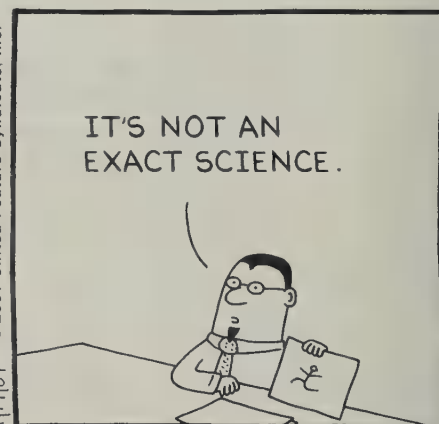
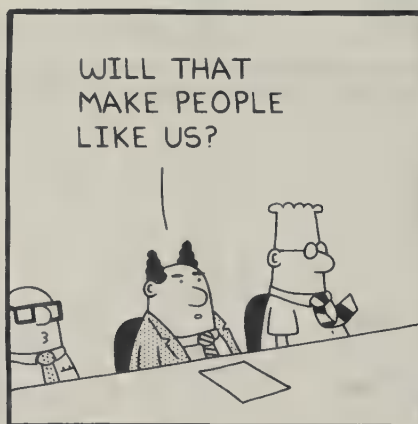
THAT DIDN'T SOUND  
AS MENACING AS I  
HAD HOPED.

IT'S  
OKAY.

WE UNDER-  
STAND.



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THE AD AGENCY

IS IT WISE TO INSULT  
ALL OF THESE  
MINORITY GROUPS  
IN OUR COMMERCIAL?



WHAT'S THE  
WORST THING  
THAT COULD  
HAPPEN?



DOES OUR  
COMPANY  
HAVE TO  
SPIT ON  
A FLAG?

THAT'S IT;  
YOU'RE  
ON MY  
"DIFFICULT  
CLIENT"  
LIST NOW.



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THE "EXACTLY" MAN

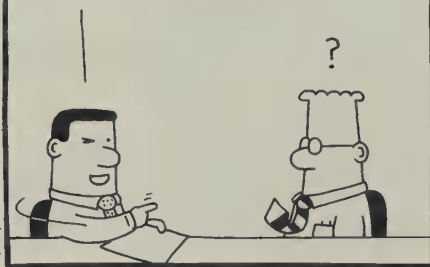
YOUR IDEA WON'T  
WORK. NO ONE  
WOULD BUY THIS  
KIND OF PRODUCT.



WE ALREADY  
SELL TEN MILLION  
OF THESE PER YEAR.  
MY IDEA JUST MAKES  
THEM BETTER.



EXACTLY!!



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THE "EXACTLY" MAN

EVERYTHING YOU SAID  
IN THE MEETING WAS  
WRONG. HERE'S  
THE PROOF.



EXACTLY!!

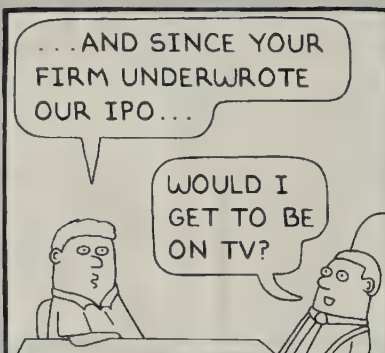
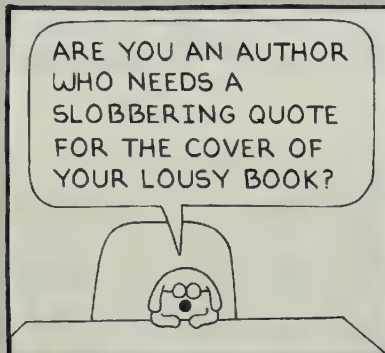
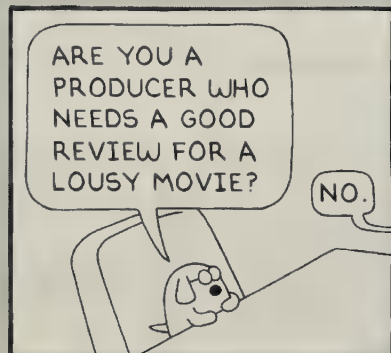


OKAY, I'M NOT  
EVEN SURE THAT  
WAS A HUMANOID  
RESPONSE.

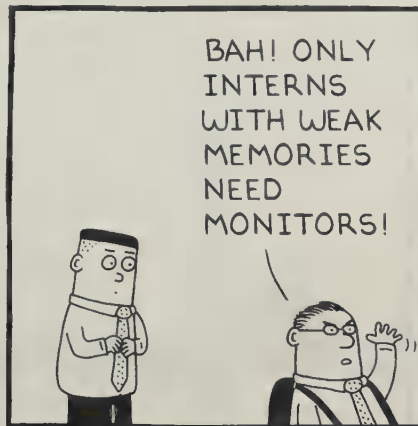
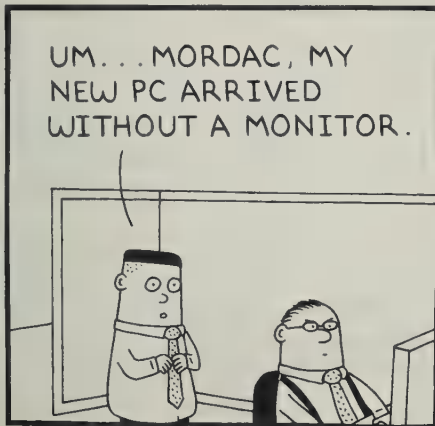


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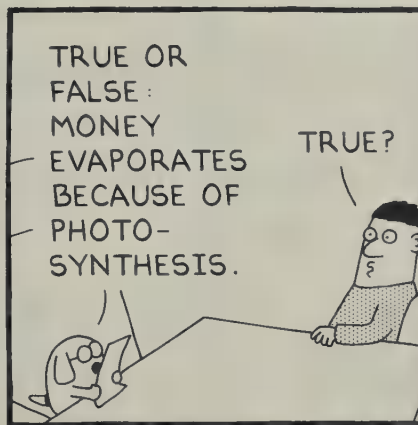
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DISCOUNT BROKERAGE

I NEED AN  
ESTATE PLAN  
FOR AFTER  
I PASS AWAY.



HERE'S A PLAN:  
STAY DEAD. NO  
ONE LIKES A  
ZOMBIE.



WHAT  
ABOUT  
GIFTS?  
ZOMBIES  
MAKE  
BAD GIFTS.



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DISCOUNT BROKERAGE

WHEN YOU OPEN AN  
ACCOUNT, YOU'LL GET  
A FREE DART BOARD  
AND A MONKEY.



IF YOUR BALANCE  
DROPS BELOW  
FIVE HUNDRED  
DOLLARS, WE'LL  
ORDER THE MONKEY  
TO KILL YOU.



WELL, THINK  
ABOUT IT AND  
GET BACK TO  
ME.



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DISCOUNT BROKERAGE

CAN YOU GIVE ME  
FREE INVESTMENT  
ADVICE?



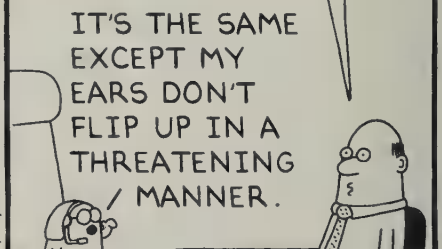
SURE

GIVE ME ALL  
OF YOUR  
MONEY NOW  
NOW  
NOW!!

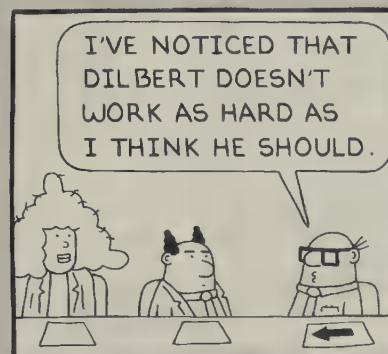
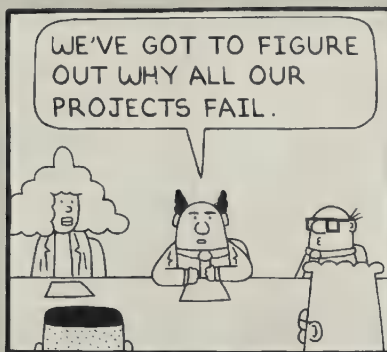


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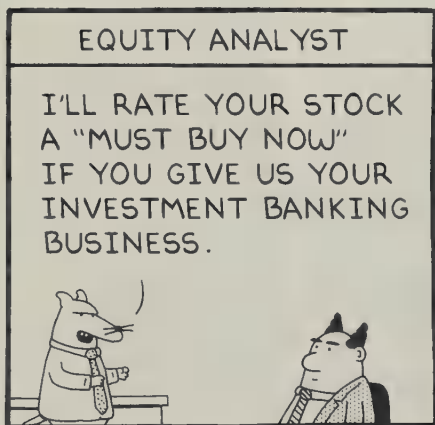
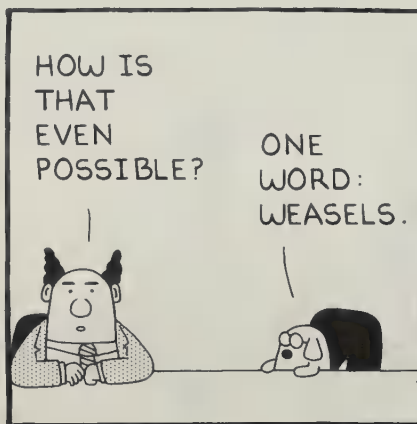
WHAT IF I PAID  
FOR SOME ADVICE?



IT'S THE SAME  
EXCEPT MY  
EARS DON'T  
FLIP UP IN A  
THREATENING  
MANNER.



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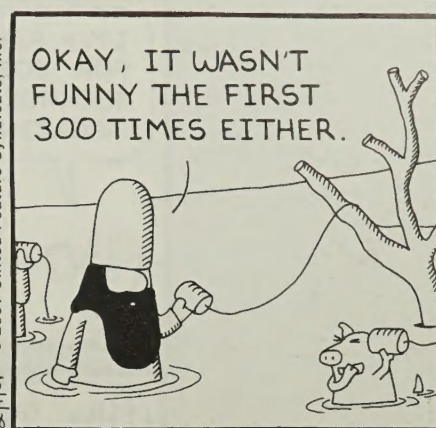
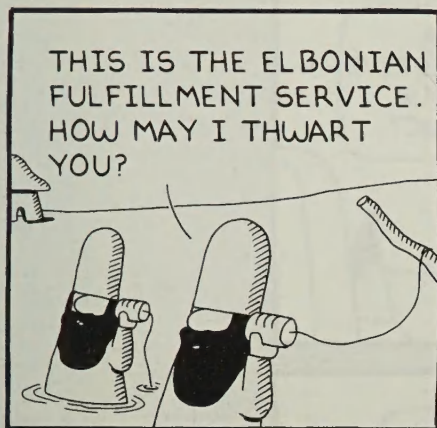


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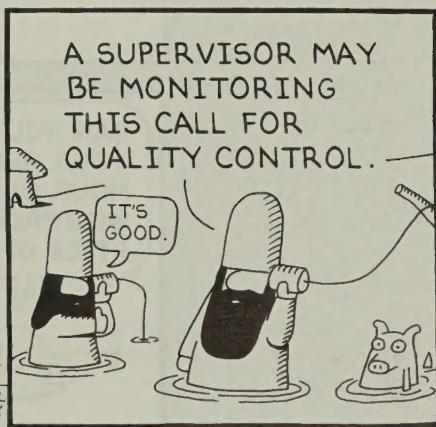
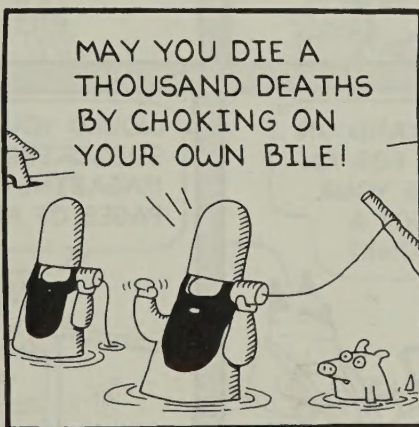




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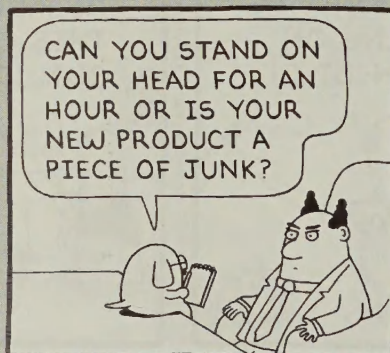
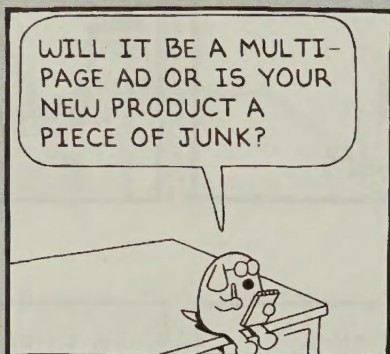


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is universally recognized as the definitive source of office humor. In his eighteenth collection, Scott Adams still has the corporate world guffawing about the adventures of Dilbert and his power-hungry companion, Dogbert, plus Catbert, Ratbert, and the pointy-haired boss, as they make their way through the travails of modern work life. Only a cartoonist with been-there-endured-that experience could make us laugh so hard. Over 150 million fans across sixty-five countries cannot get enough of Adams' glib office humor. *When Did Ignorance Become a Point of View?* captures it all, including those Sunday strips that make it into the office each Monday morning.

Scott Adams spent seventeen years in *Dilbert*-like cubicles, first as a banker in San Francisco and later in the cube farms at Pacific Bell. Since his escape, Adams has been living in California and working full-time on various *Dilbert* projects.

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