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THIS IS THE PART WHERE YOU PRETEND TO ADD VALUE

A DILBERT™ BOOK

BY SCOTT ADAMS







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For Shelly

Introduction

If I had to describe my sixteen years of corporate work with one phrase, it would be “pretending to add value.” At the risk of bragging, I did it well. Given that you are reading a *Dilbert* book right now, you too are probably skilled at bluffing your way to a paycheck. I respect that.

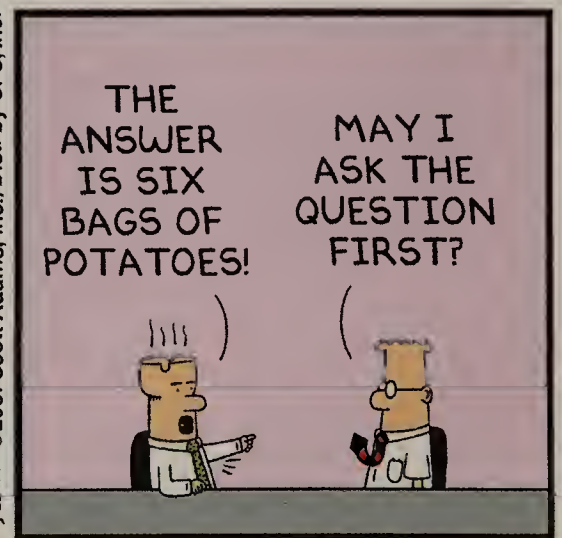
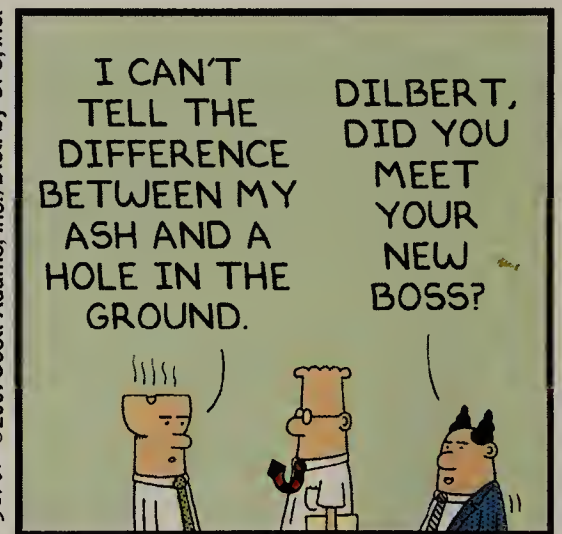
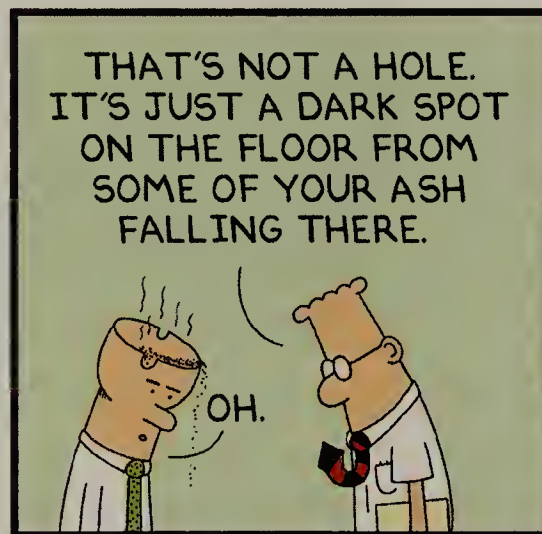
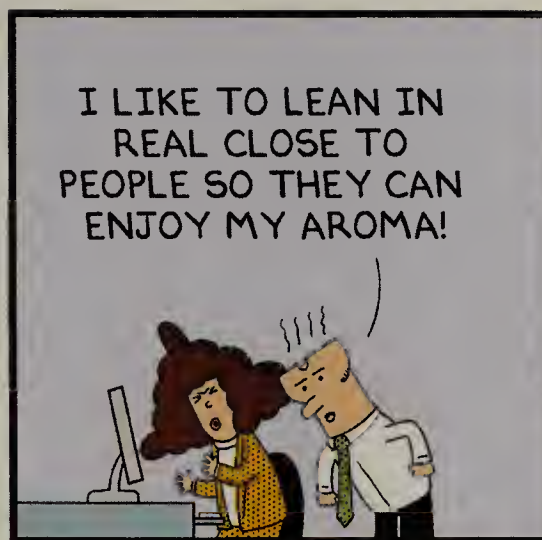
You might have noticed that corporations hum along no matter who is sick, vacationing, or recently dead. Any one person’s value on any particular day is vanishingly small. The key to career advancement is appearing valuable despite all hard evidence to the contrary. If you pretend well enough, you can become CEO. At that point, the gap between actual and perceived value is enormous. That causes a form of stress that can only be eased via a process involving unreasonably high compensation, boats, and trophy spouses.

If you add any *actual* value to your company today, your career is probably not moving in the right direction. Real work is for people at the bottom who plan to stay there. Luckily, you can get your illusion of value back on track by reading this book at work and claiming you are looking for “good ones” to put in your PowerPoint presentation. No one will ask if your presentation is necessary, or if you have a presentation to give. All that will matter is that you appear to be adding value. And if innocent people get hurt in the process, that’s called leadership.

Speaking of leadership, there is still time to join Dogbert’s New Ruling Class and rule by his side when he conquers the world. Just sign up for the free *Dilbert* newsletter that is published approximately whenever I feel like it. To sign up, go to www.dilbert.com and follow the subscription instructions. If that doesn’t work for some reason, send an e-mail to newsletter@unitedmedia.com.

A handwritten signature in black ink that reads "S. Adams". The signature is stylized, with the first name "S." and the last name "Adams" written in a cursive-like script.

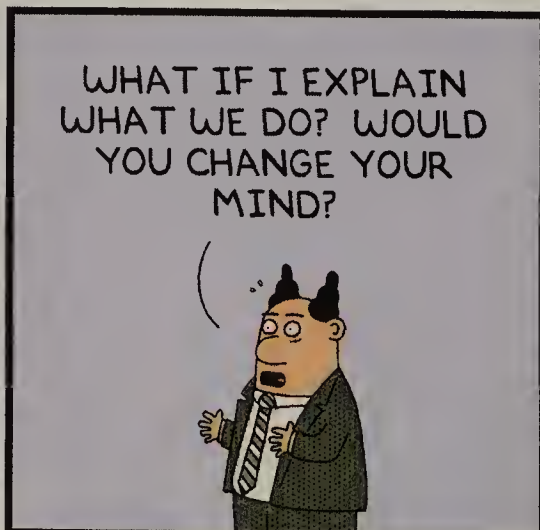
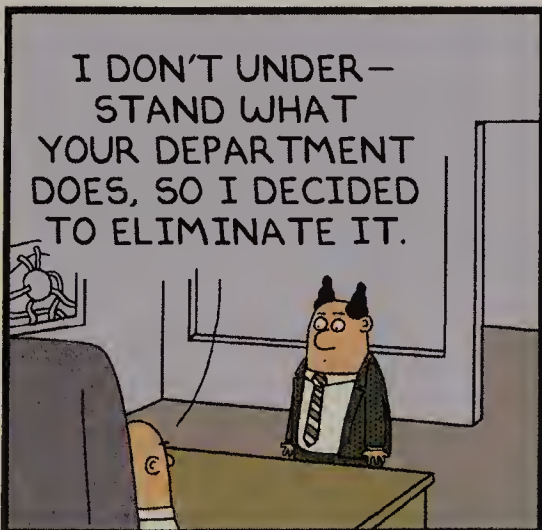
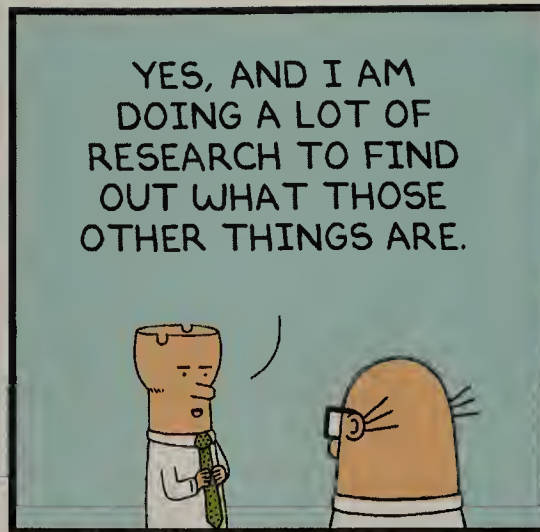
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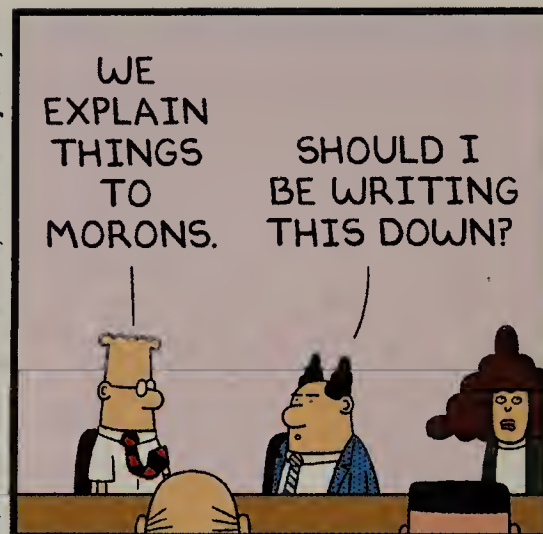
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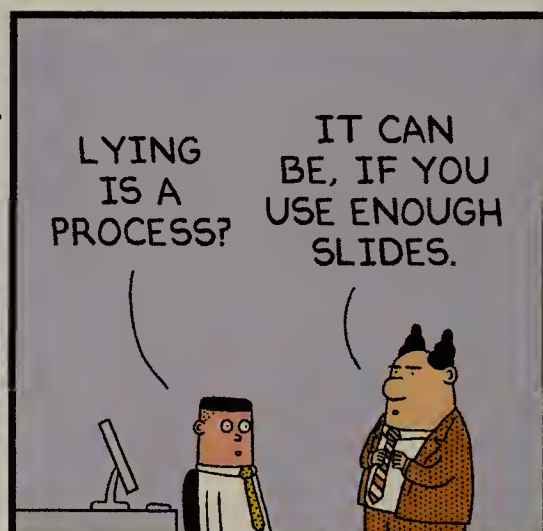
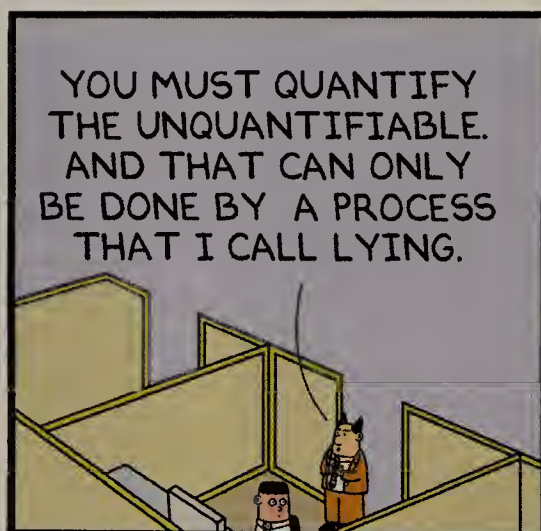


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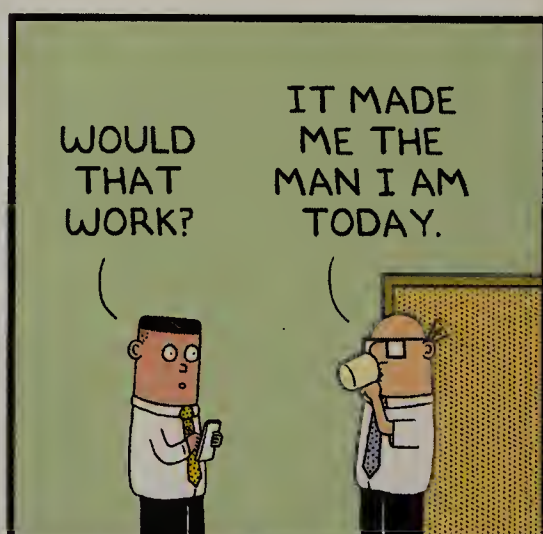
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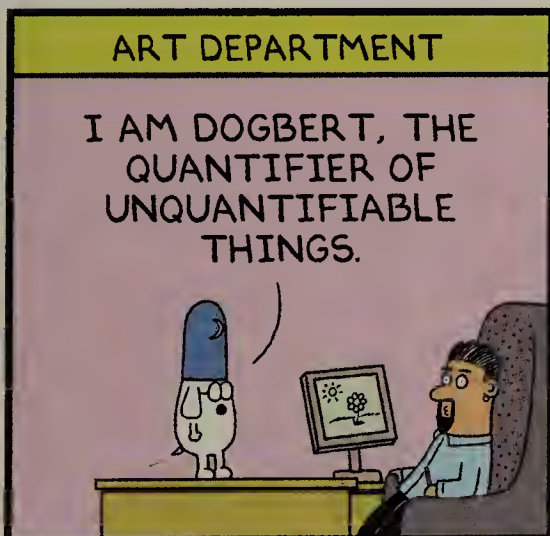
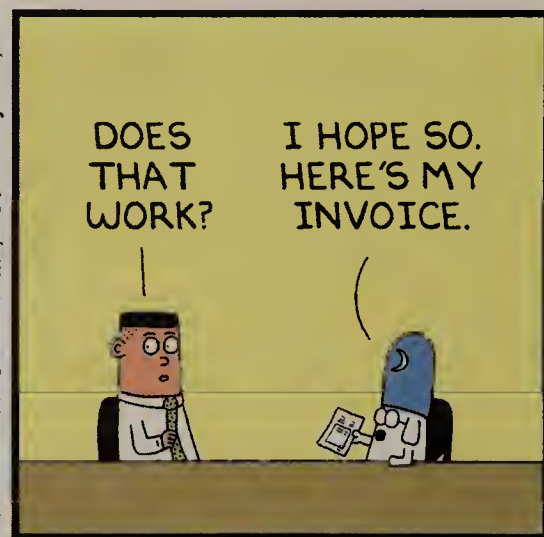
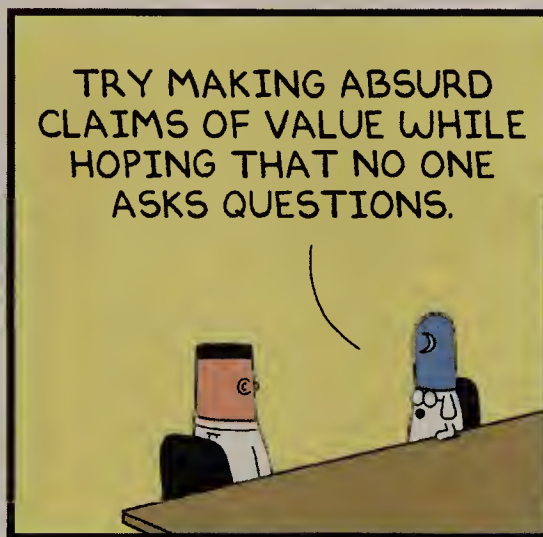
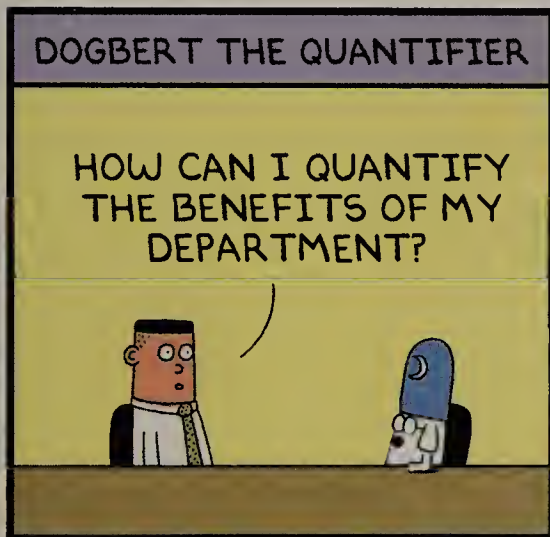
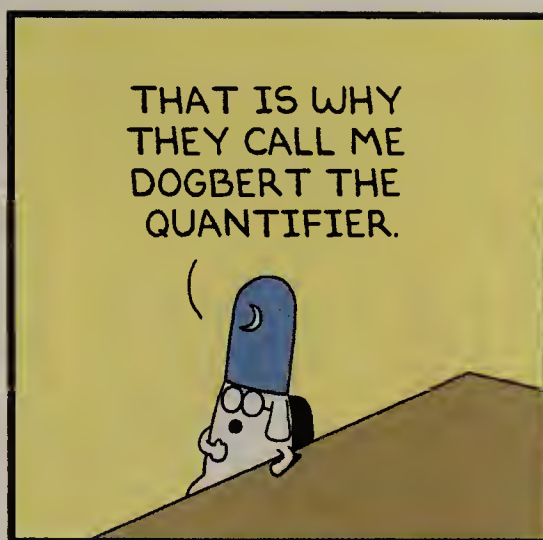
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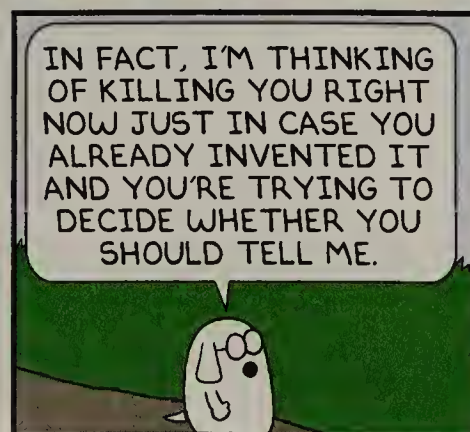
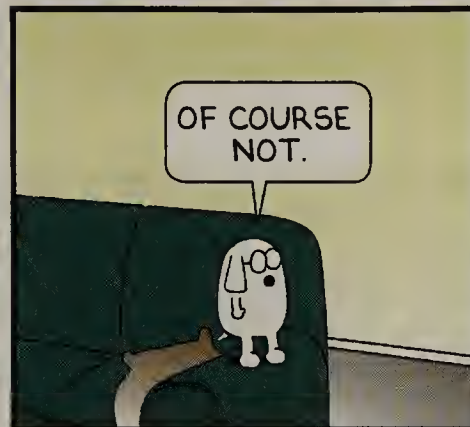
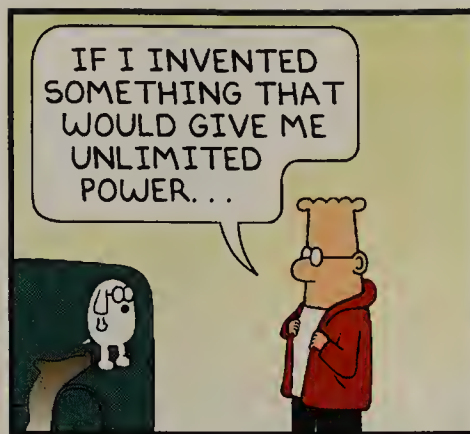
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CATBERT: EVIL DIRECTOR
OF HUMAN RESOURCES

I HIRED
TWO PEOPLE
TO WORK
ON YOUR
PROJECT.



ONE IS A MUMBLER
AND THE OTHER ONE
IS HARD OF HEARING
BUT DOESN'T KNOW IT.



MMMM,
AFTERGLOW.



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YOUR SUCCESS
DIMINISHES ME.



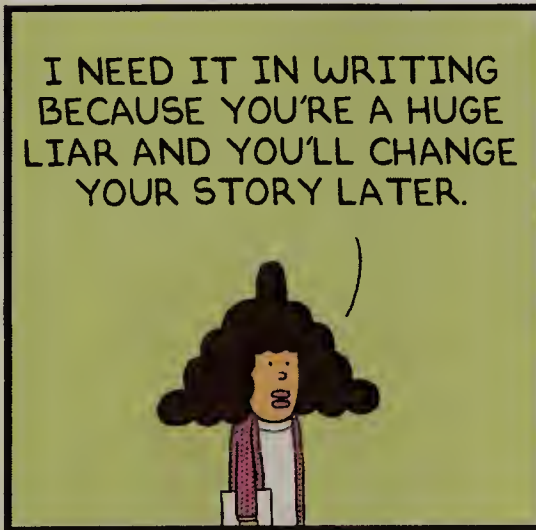
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E-MAIL ME
WITH YOUR
COMMENTS
ON THE
DESIGN.

CAN'T I
JUST TELL
YOU MY
COMMENTS
NOW?



I NEED IT IN WRITING
BECAUSE YOU'RE A HUGE
LIAR AND YOU'LL CHANGE
YOUR STORY LATER.

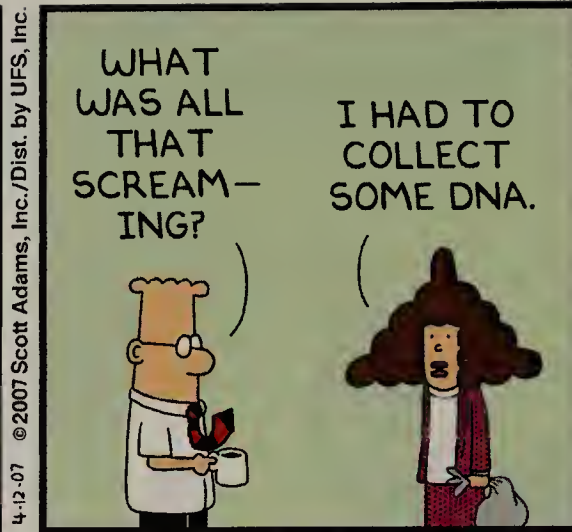
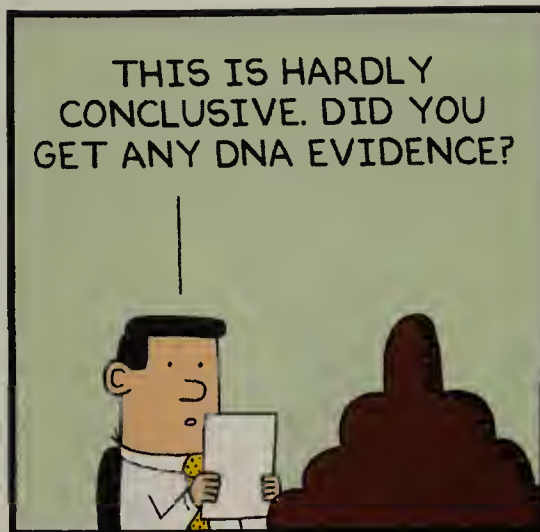


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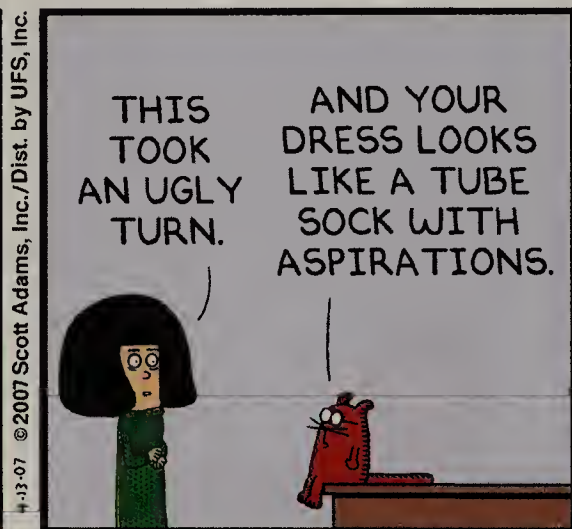
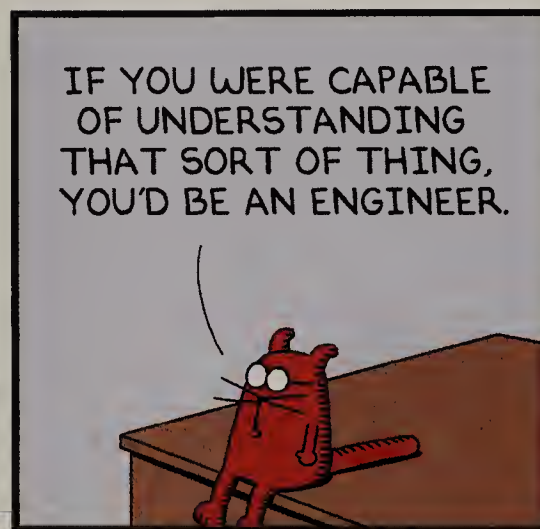
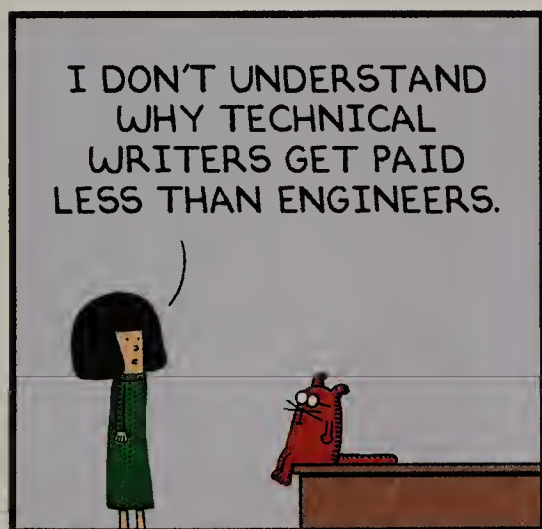
AND I MIGHT PUNCH
YOU FOR NOT SHAVING
THE BACK OF YOUR NECK.

WELL THEN,
E-MAIL
IT IS.





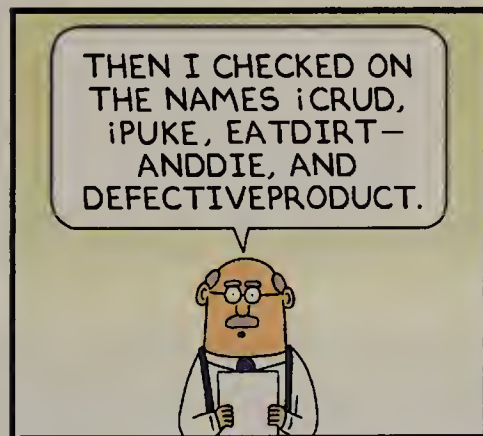
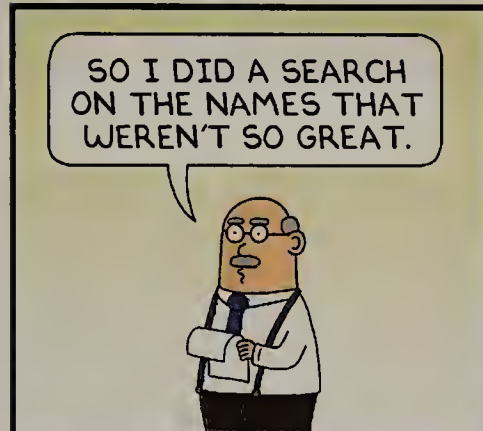
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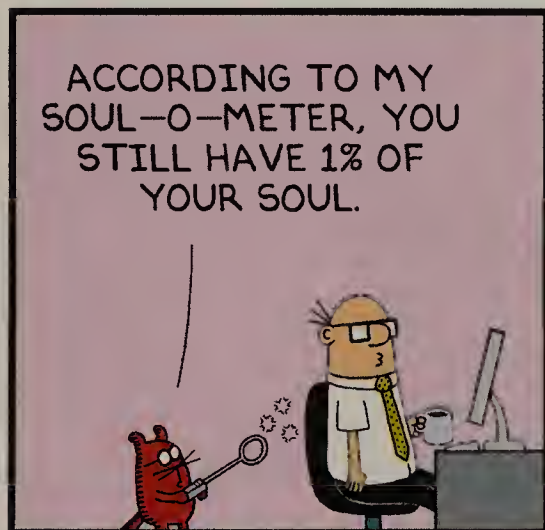


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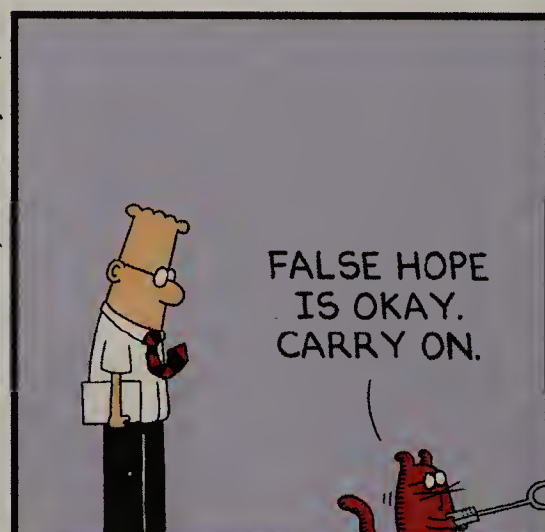
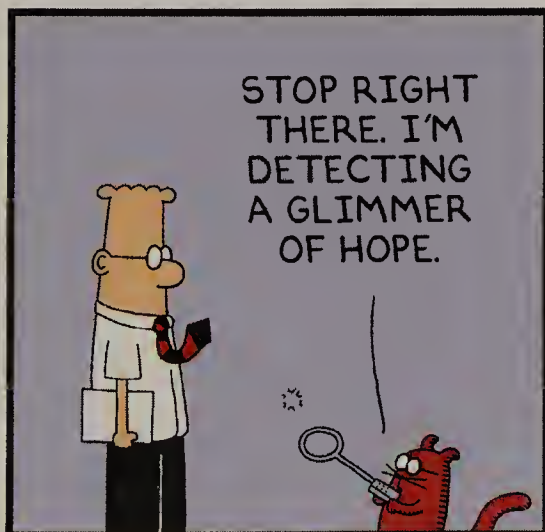
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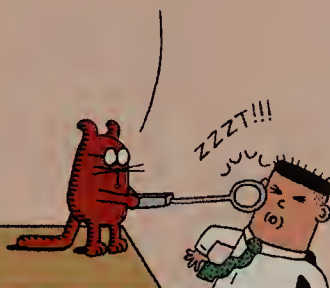


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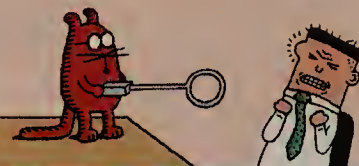
MY SOUL-O-METER
IS PICKING UP A
REINCARNATED SOUL.
IT LOOKS LIKE YOU
HAVE HAD SEVERAL
PREVIOUS LIVES.



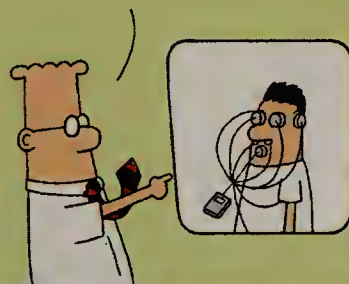
I'LL CAUTERIZE YOUR
HEAD SO YOUR SOUL
STAYS IN YOUR DEAD
BODY NEXT TIME.



BECAUSE
I CAN.



THIS PRODUCT WILL
LEAPFROG THE IPOD
AND PROVIDE PLEASURE
TO ALL FIVE OF YOUR
SENSES.



THE USER CAN DOWN-
LOAD PICTURES, SMELLS,
TASTES, AND CELEBRITY
TICKLING PATTERNS.



THE TEST GROUP
PREFERRED IT OVER
EATING. THEY'RE
ALL DEAD.

IT HAS THE
COOLNESS
FACTOR.



DON'T FEEL BAD IF
YOU ONLY GOT A 3%
RAISE; I ONLY GOT
2% MYSELF.



CAN WE FEEL BAD
THAT 2% OF YOUR
PAY IS BIGGER THAN
3% OF OUR PAY?



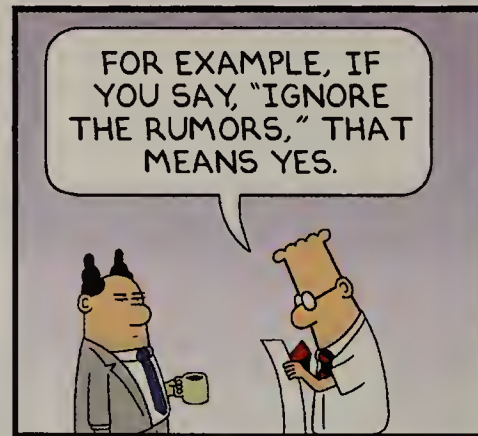
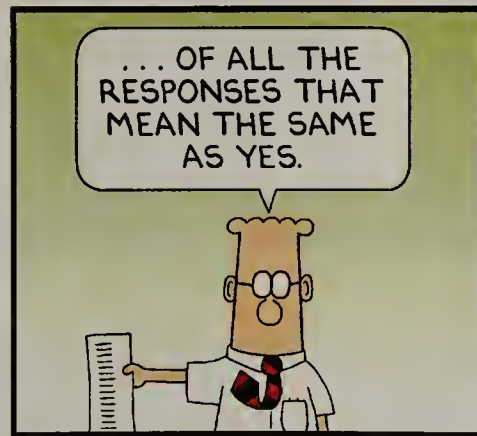
DON'T GET ALL
MATHY ON ME.



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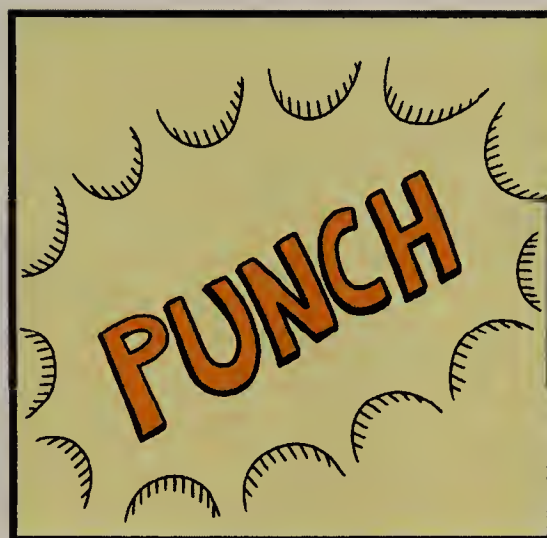
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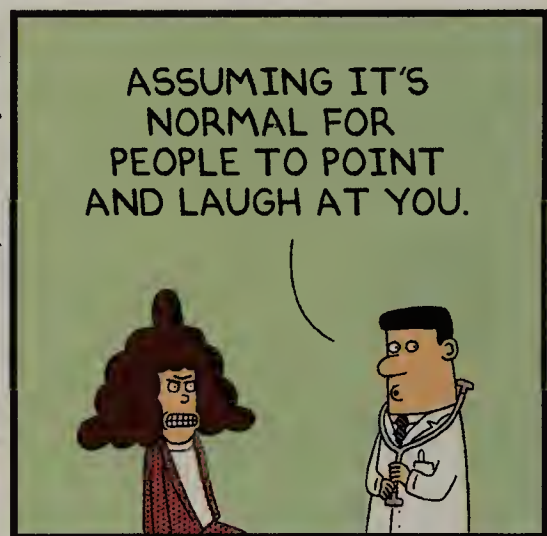


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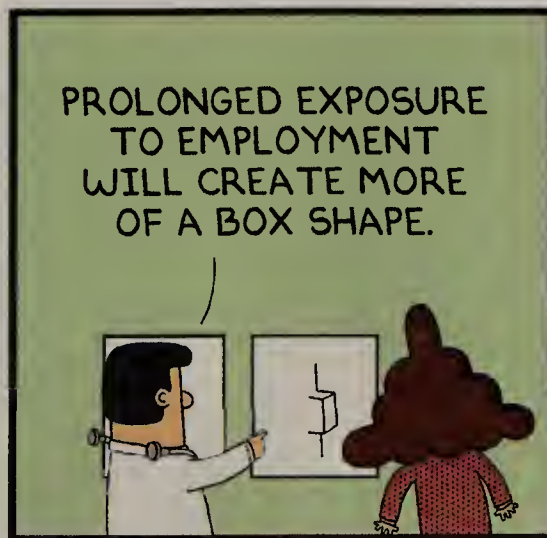
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TINA THE TECH WRITER

I'M
STARTING
MY OWN
BLOG!

DEAR
GOD,
NO!

EVERY DAY I WILL
RECORD MY PERSONAL
THOUGHTS ABOUT
OUR BUSINESS.

I NEED YOU TO WRITE
THE FIRST ONE BY
NOON. I CAN'T WAIT
TO SEE WHAT I'M
THINKING.

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THIS BLOG POST YOU
WROTE FOR ME ISN'T
WITTY ENOUGH.

TRY IT AGAIN, BUT
MAKE ME SOUND LIKE
MARK TWAIN.

"I RECKON YOU'D BE
HANKERIN' FOR SOME
QUALITY. 'TAINT
HAPPENIN' BUT IT
ORTER."

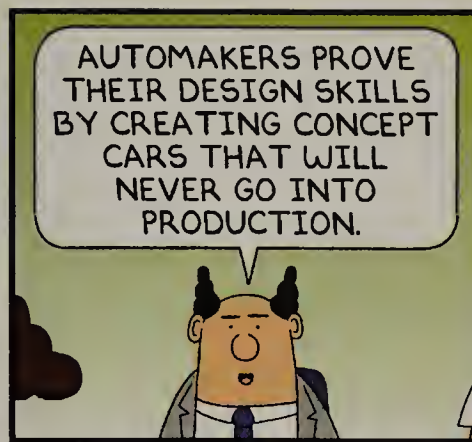
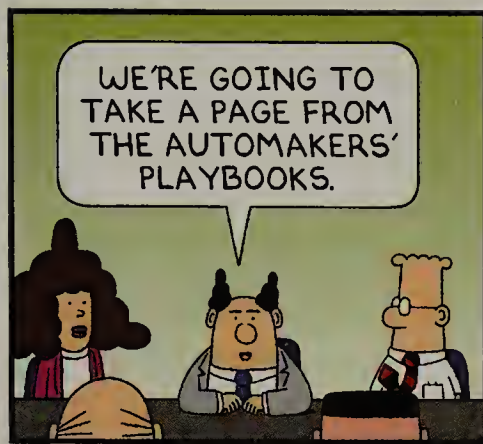
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YOUR BLOG HAS
BECOME AN
EMBARRASSMENT
TO THE COMPANY.

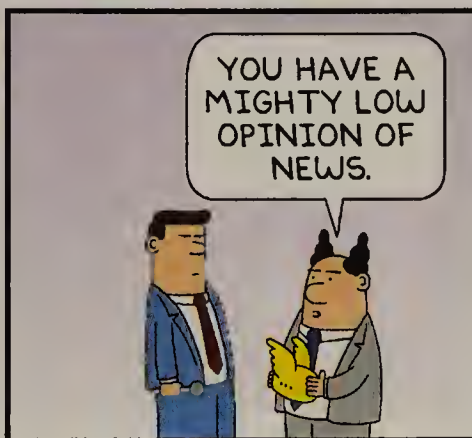
YOU HAVE FAILED ME.
NOW YOU MUST PAY
THE PRICE.

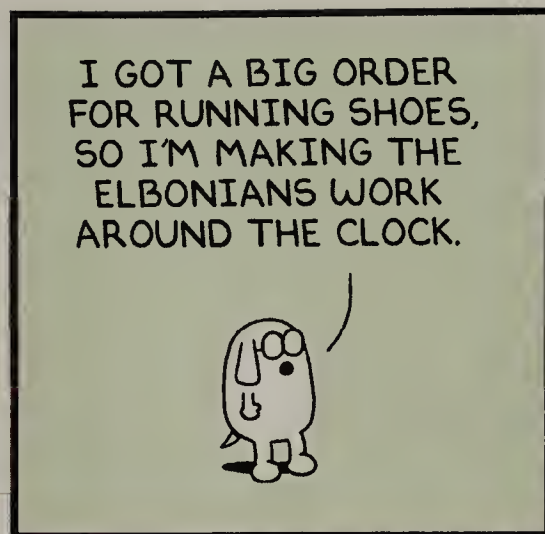
OH, CRUD. I NEED YOU
TO CALL THE FACILITIES
DEPARTMENT FOR ME...
AND COME BACK
TOMORROW.

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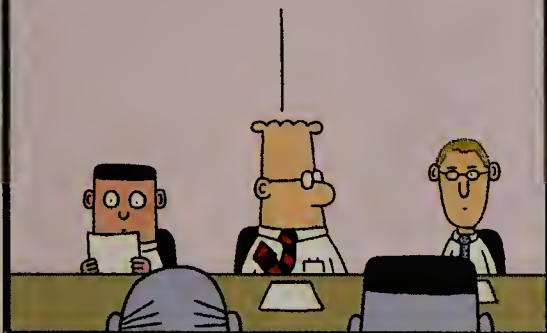


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I HEARD THAT YOU
STARTED A COMIC
STRIP ON THE SIDE.



YOU'RE IN MY SEAT,
FLY BAIT. MOVE OR I'LL
POUND YOUR HEAD SO
HARD YOU'LL HAVE TO
REMOVE YOUR PANTS
TO READ.



DID I
MISS
ANYTHING
ABOUT
TEAMWORK?

WHERE
DO YOU
GET YOUR
IDEAS?



YOU CAN'T HAVE A
SIDE JOB OF DRAWING
A COMIC STRIP
ABOUT THE WORKPLACE.



I SHOULD FIRE YOU
FOR MOCKING THE
MANAGEMENT OF THIS
COMPANY IN NEWS-
PAPERS.



BECAUSE THEN
I'D MOCK YOU
LESS?



MY SIDE JOB AS A
CARTOONIST IS DOING
WELL, SO THIS IS MY
RESIGNATION.



MY NEW CAREER
INVOLVES SITTING
AROUND IN MY PAJAMAS
AND THINKING OF WAYS
TO RIDICULE YOU.



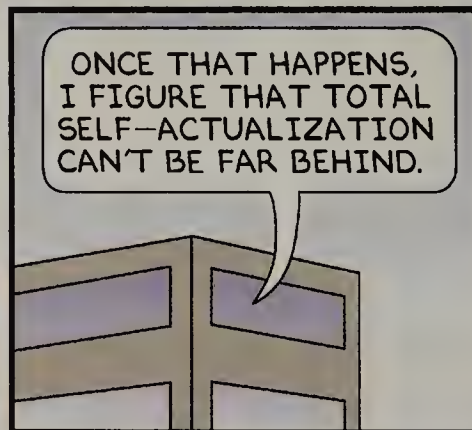
ACTUALLY, IT'S NOT
SO MUCH A LETTER OF
RESIGNATION AS IT
IS A DRAWING OF YOUR
BODY WITH A MANURE
HEAD.



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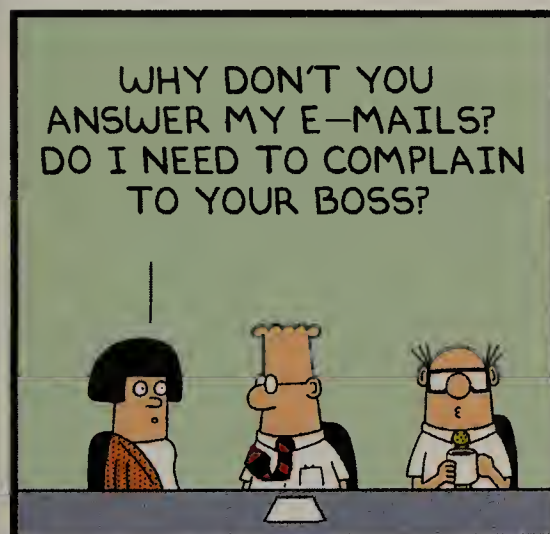
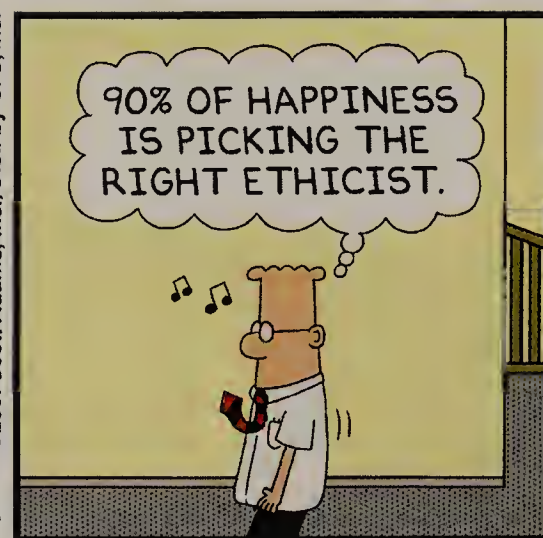
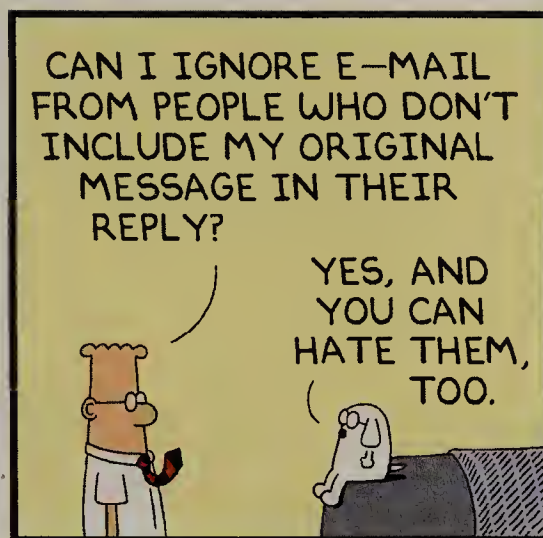
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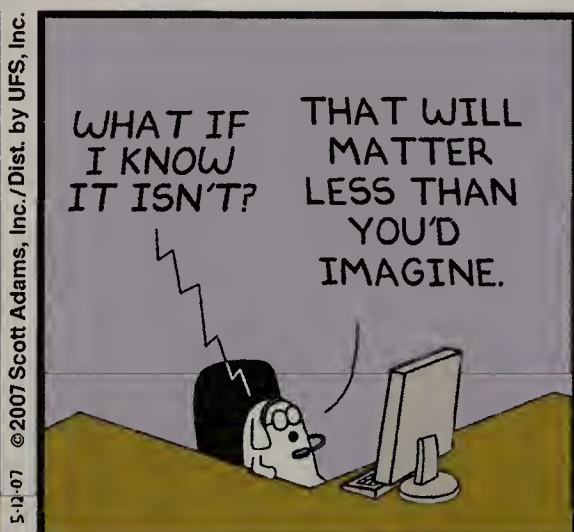
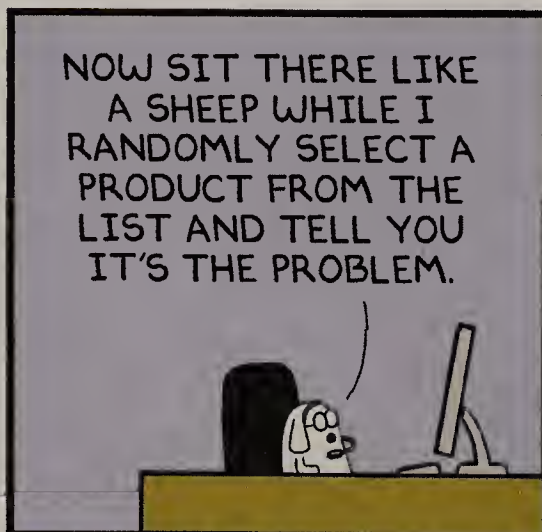
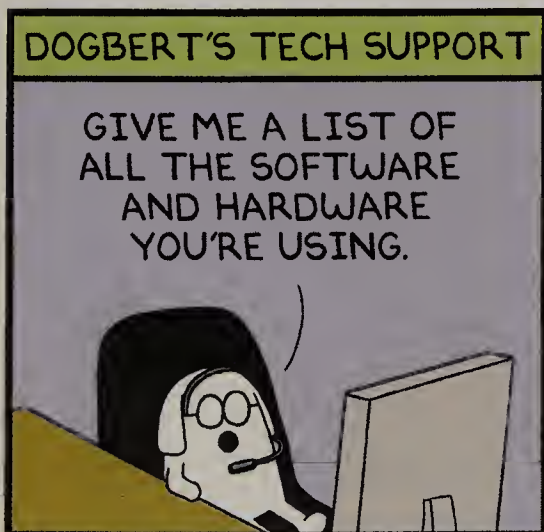
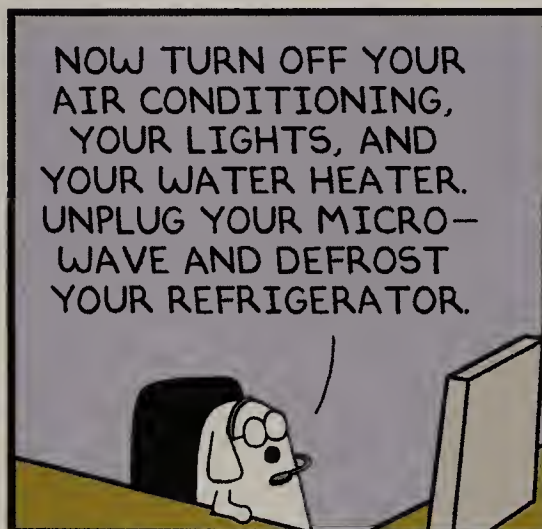
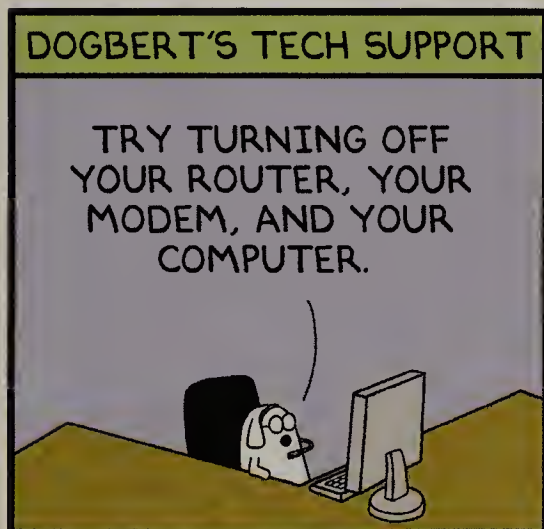
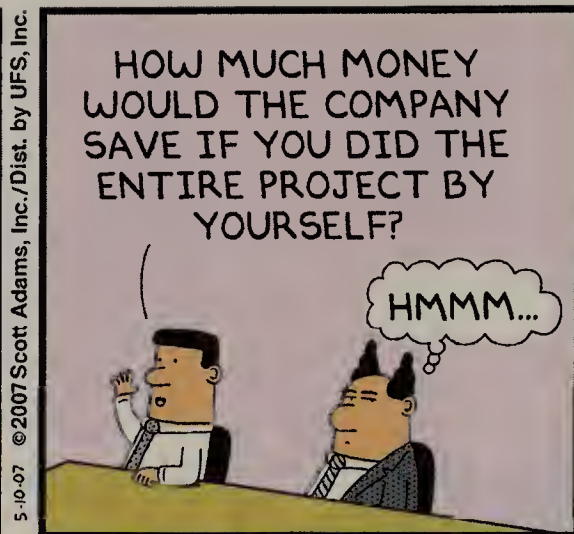
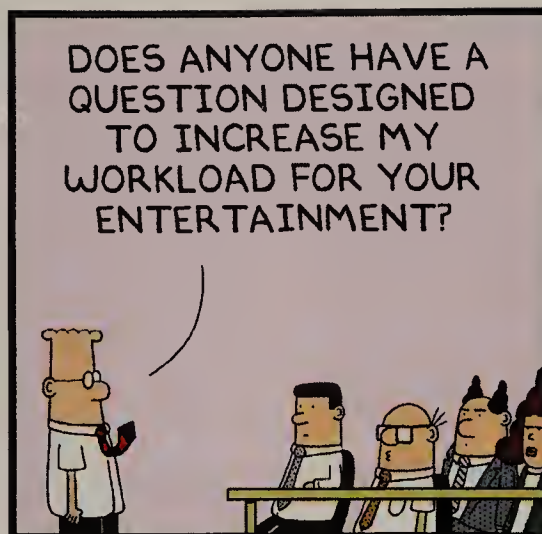
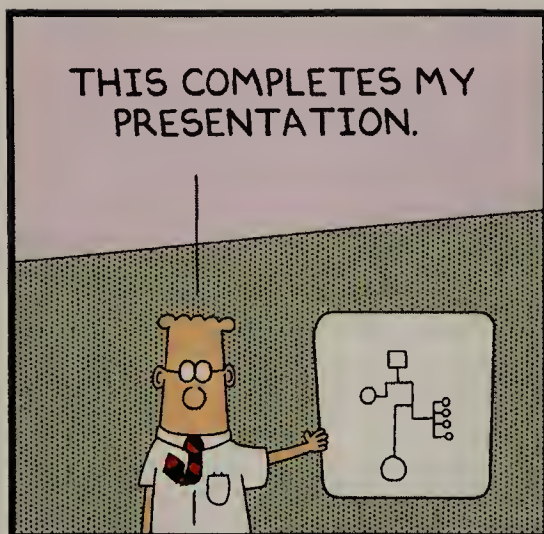
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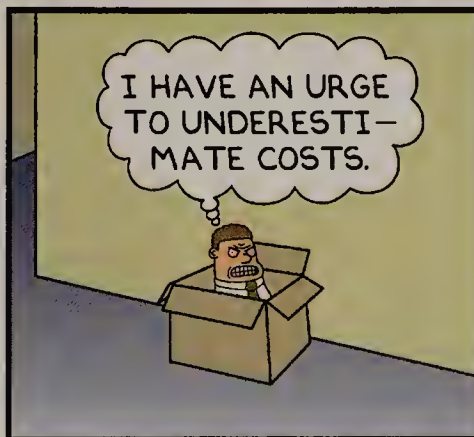
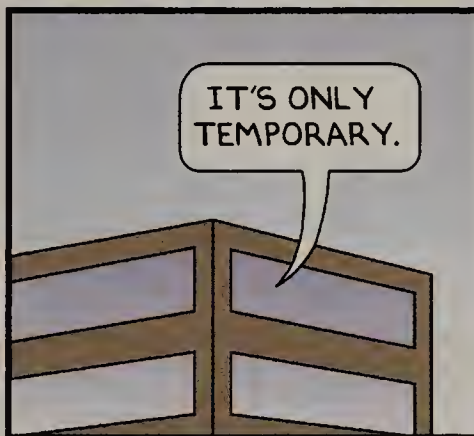
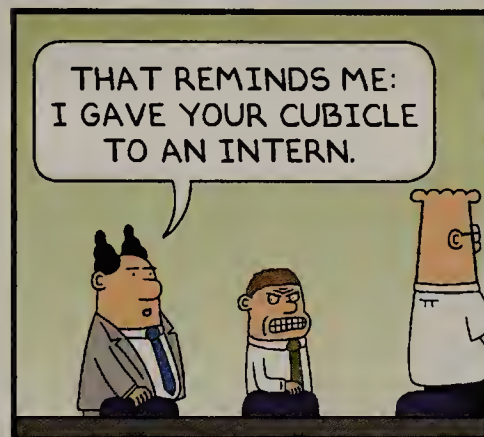
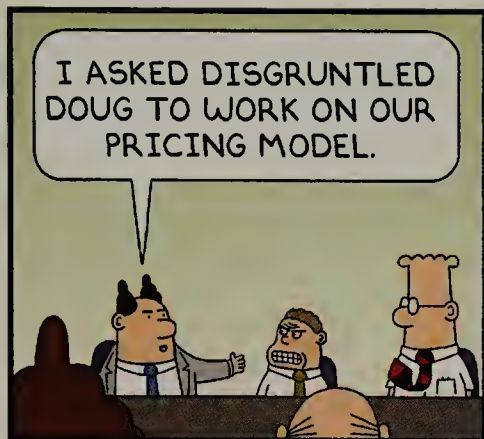
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5-13-07

CATBERT: EVIL DIRECTOR OF HUMAN RESOURCES

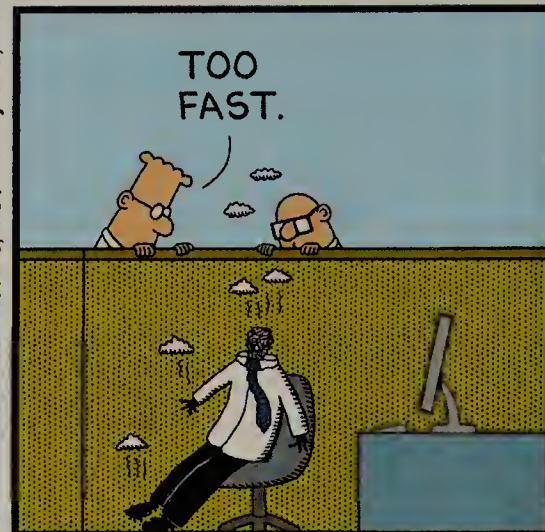
I'VE WORKED IN A WINDOWLESS CUBE FOR 25 YEARS. CAN I MOVE TO THE VACANT CUBE BY THE WINDOW?



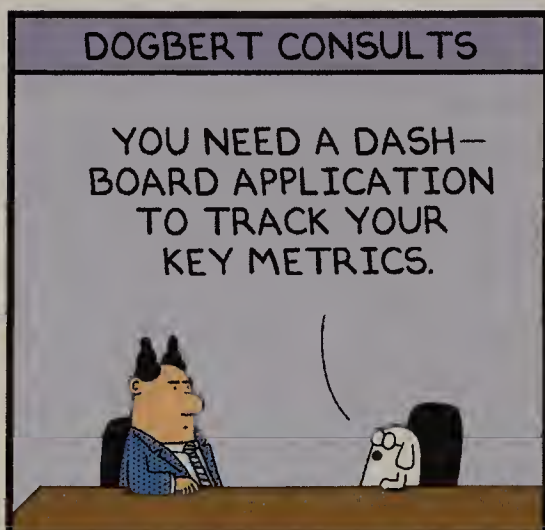
SURE.



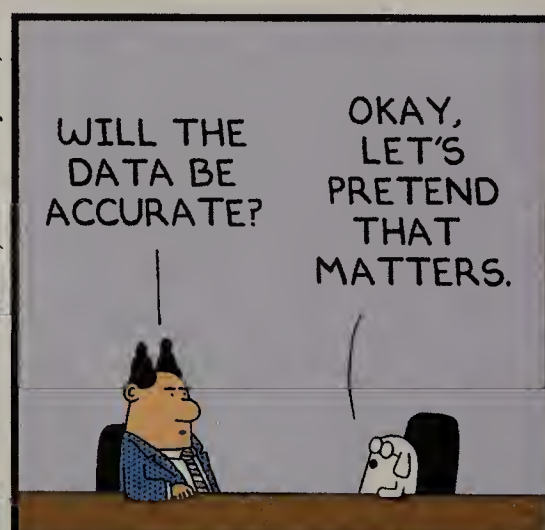
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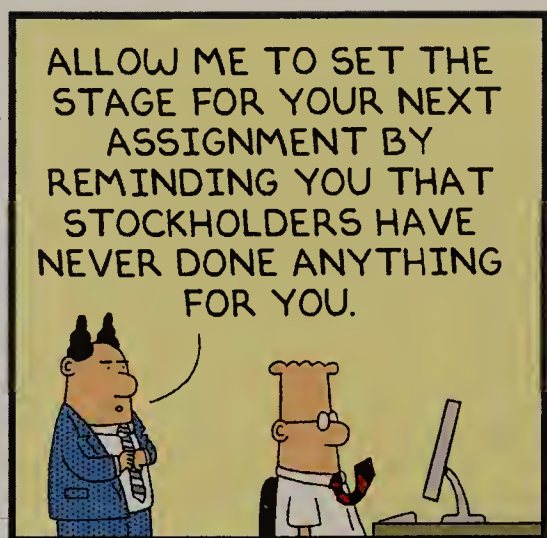


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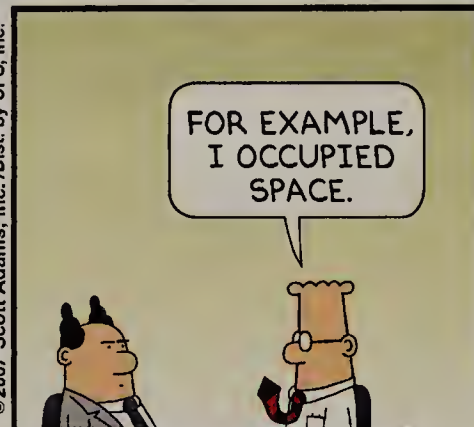
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5-20-07

YOU HAVE A PATTERN
OF RAISING NO
OBJECTIONS TO PLANS
AND LATER ACTING AS
IF YOU OPPOSED THEM
FROM THE START.



I HOPE TO THWART
YOU BY ASKING YOU
TO SIGN OFF ON THIS
PLAN IN WRITING.



OOH, IF ONLY YOU
HAD ASKED ME
BEFORE MY HANDS
GOT STUCK IN THESE
COFFEE MUGS.



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DID YOU GET ALL OF
THE DEPARTMENT HEADS
TO SIGN OFF ON OUR
BUSINESS PLAN?



NO, THEY PREFER TO
SEE US FAIL SO THEY
LOOK GOOD IN COM-
PARISON AND THERE'S
MORE MONEY IN THE
BUDGET FOR THEM.



HOW CAN
WE SPEED
UP THIS
PROCESS?

I'M
FAILING
AS FAST
AS I CAN.



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I HAD A
PRODUCTIVE
TIME AT THE
MANAGEMENT
RETREAT.



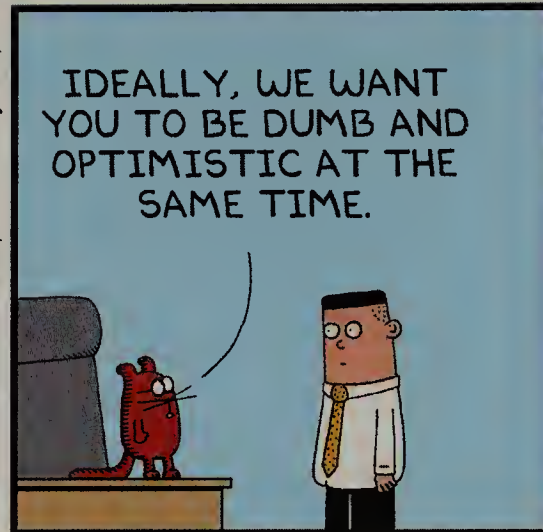
WE GOLFED AS HARD
AS WE COULD UNTIL
WE CAME UP WITH A
NEW VISION FOR THE
COMPANY!!!



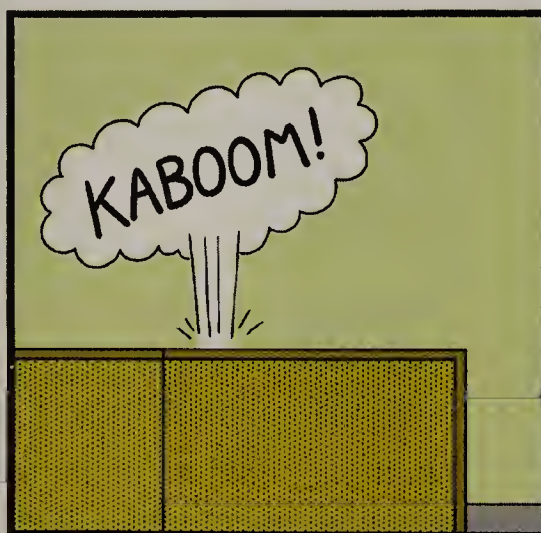
BUT NO ONE
WROTE IT DOWN,
SO WE'RE GOING
TO TRY AGAIN
NEXT MONTH.



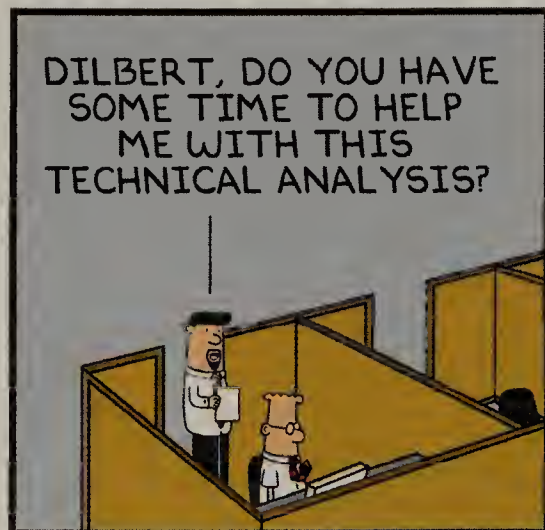
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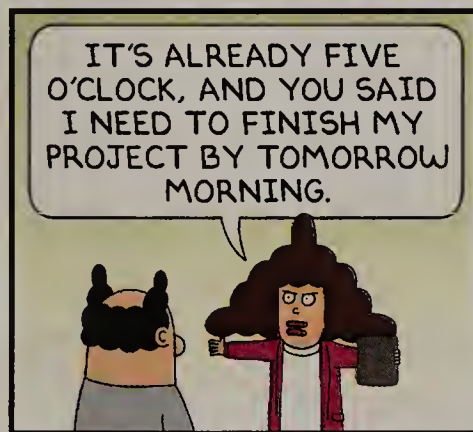
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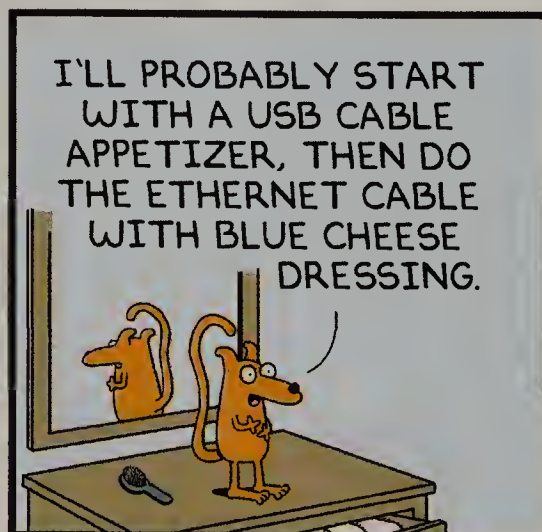
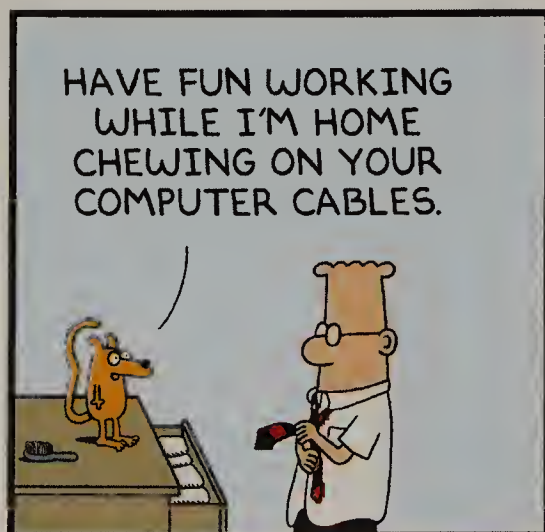




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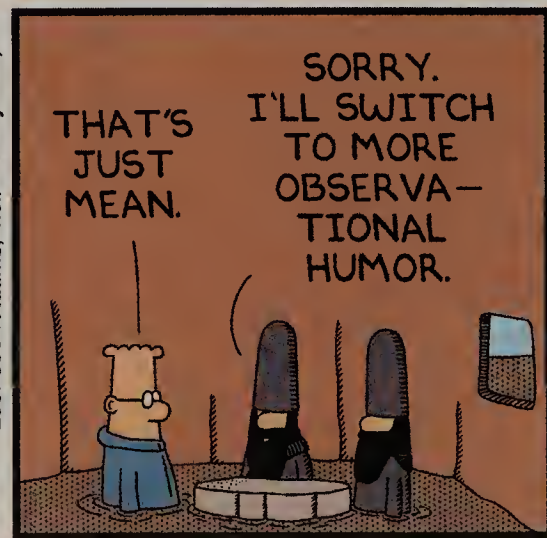




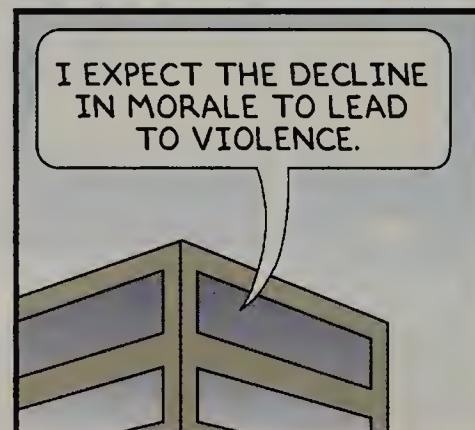
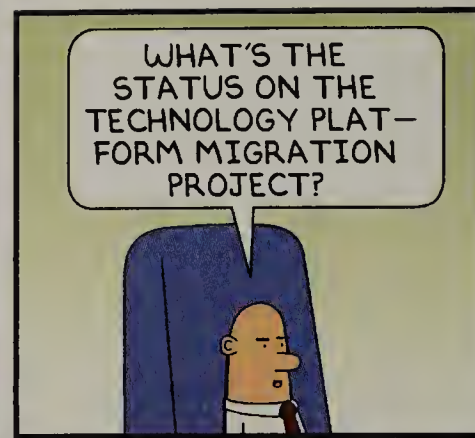
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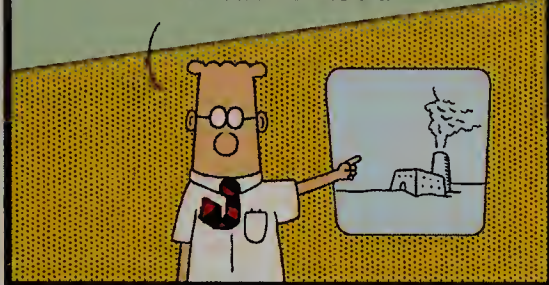
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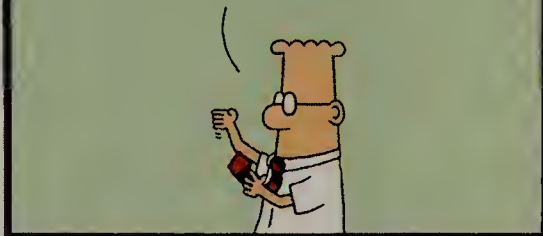
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6-3-07

I REACHED AN AGREEMENT WITH THE REBELS SO THEY WON'T ATTACK OUR FACTORY IN ELBONIA.



IT'S A STOCK SWAP. EVERY TIME THEY COLLECT A RANSOM, THE VALUE OF OUR COMPANY WILL INCREASE.



DOESN'T THAT MAKE US TERRORISTS?

VERY INDIRECTLY.



I HEARD YOUR COMPANY IS FUNDING TERRORISTS.

VERY INDIRECTLY.



AND THEY AREN'T THE BAD KIND OF TERRORISTS. THEY'RE MORE LIKE REBELS WHO SOMETIMES DO TERRORIST THINGS.



HOW DID THEY BRAINWASH YOU SO FAST?

IRAN SUPPLIED THEM WITH POWER-POINT.



THE NEW DRESS CODE IS A THIN FILM OF OIL.



WE'RE CONSOLIDATING OFFICES AND WE NEED TO FIT TWENTY PEOPLE IN EACH CUBICLE.



THEY'VE PRETTY MUCH GIVEN UP ON WINNING ONE OF THOSE AWARDS FOR BEST PLACES TO WORK.



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MANAGING IS A LOT EASIER NOW THAT WE'VE GIVEN UP ON WINNING ONE OF THOSE "BEST PLACES TO WORK" AWARDS.



DO YOU HAVE A MINUTE?

NOT FOR LOSERS.



THERE WAS A TIME WHEN I WOULDN'T HAVE KNOWN HOW TO HANDLE THAT SITUATION.



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HAPPY BIRTHDAY. WHAT'S IT FEEL LIKE TO BE 50?



IT'S GREAT! I'VE NEVER FELT BETTER IN MY ENTIRE LIFE!



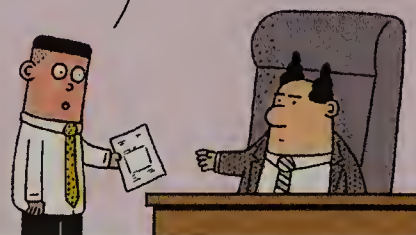
SO IT'S SORT OF A DELUSIONAL THING?

YES, LUCKILY.



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I NEED THIS SOFTWARE TO DO MY JOB.



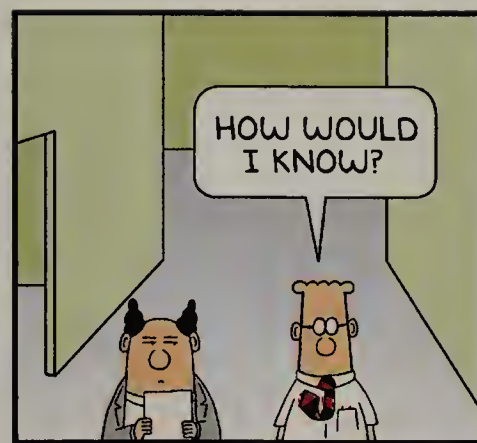
THE SOFTWARE BUDGET IS SPENT. JUST SHARE A COMPUTER WITH SOMEONE WHO HAS THIS SOFTWARE.



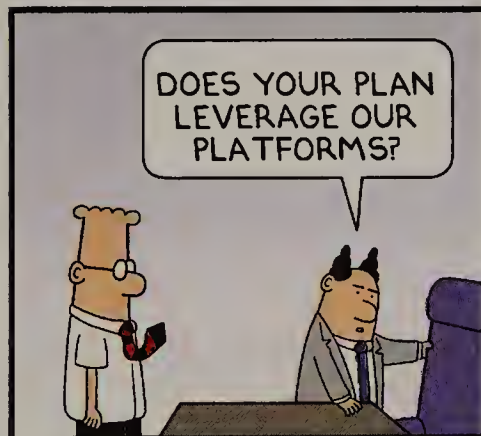
WHY DON'T YOU TAKE YOUR TINY MITTENS AND A THERMOMETER TO HELL AND WAIT FOR A SIGN THAT IT'S YOUR TURN.



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© 10-07

THIS WEEK I MAPPED
AND GAPPED THE
REQUIREMENTS TO
CONSOLIDATE EVERY-
THING INTO A
PROGRAM OF WORK...



... TO MAXIMIZE
SYNERGY CAPTURE
AND OPTIMIZE
OUR RESOURCE
UTILIZATION.



IF ANY OF THAT
SOUNDED LIKE
WORK, I'LL DO
SOME MORE OF
IT NEXT WEEK.



CEO VISIT

MY MEETINGS
GO FASTER WHEN
I SET THE TONE.



OPINIONS ARE
TREASON.

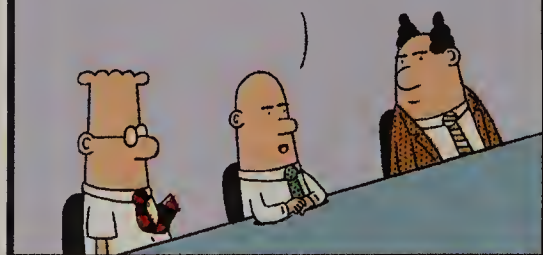


DO YOU HAVE
ANY OPINIONS,
DOOFY?



CEO VISIT

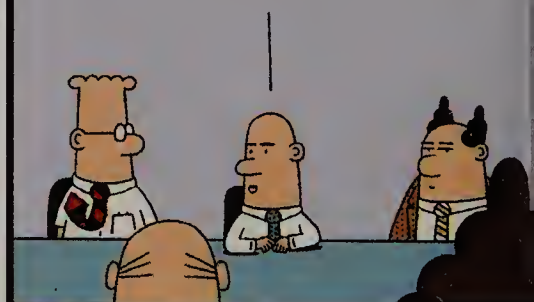
IT'S IMPORTANT
THAT YOU HAVE A
PASSION FOR YOUR
JOB.



FOR EXAMPLE, MY
PASSION INVOLVES
WORKING YOU LIKE
RENTED MULES SO I
CAN AFFORD TO
PURCHASE LUXURY
ITEMS.



I BOUGHT A PING-
PONG TABLE WITH
THE RAISE YOU
DIDN'T GET.



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WHAT DOES MY
FOREHEAD SAY?

I KEEP FORGETTING
MY PASSWORD, SO
I WROTE IT ON MY
HEAD.

IS
YOUR
PASS-
WORD
123?

I JUST
SAID I
DON'T
KNOW.

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RUN A SIMULATION
OF OUR PRODUCTIVITY
IF WE LOST HALF
OUR WORKFORCE TO A
PANDEMIC.

SHOULD I ASSUME WE
LOSE THE PRODUCTIVE
PEOPLE OR THE PEOPLE
WHO ASK OTHER PEOPLE
TO RUN PANDEMIC
SIMULATIONS?

TRY
BOTH
WAYS.

OKAY.
I'M
DONE.

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REMEMBER TO
CHARGE YOUR TIME
TO THE APPROPRIATE
PROJECT CODE.

UNLESS YOUR PROJECT
IS UNFUNDED, IN
WHICH CASE THE TIME
CODES WON'T WORK
AND YOU'LL NEED TO
FALSIFY YOUR TIME
REPORT.

ARE
ANY OF
OUR
PROJECTS
FUNDED?

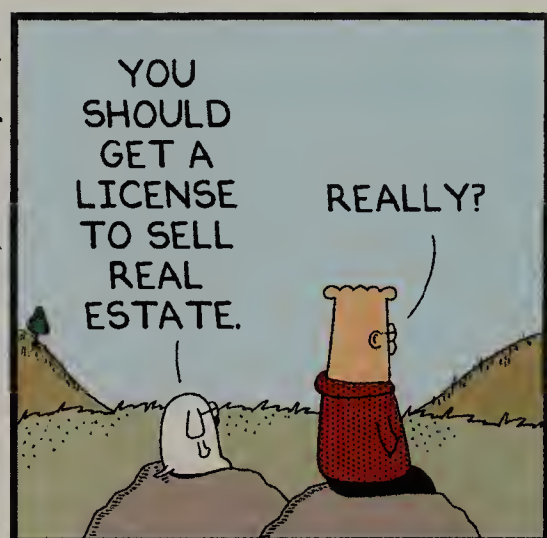
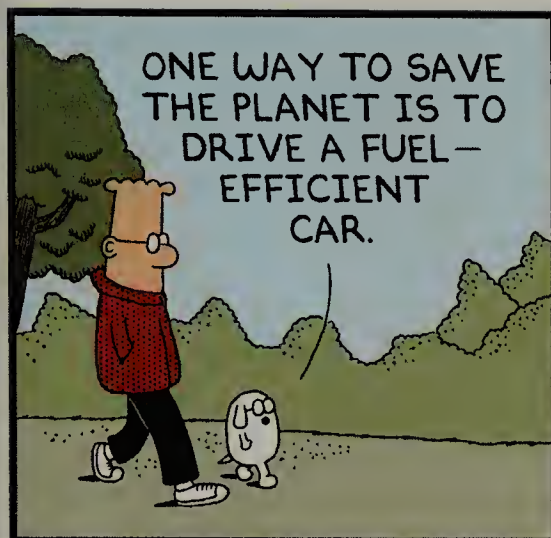
THIS IS
THE
EMBAR-
RASSING
PART.

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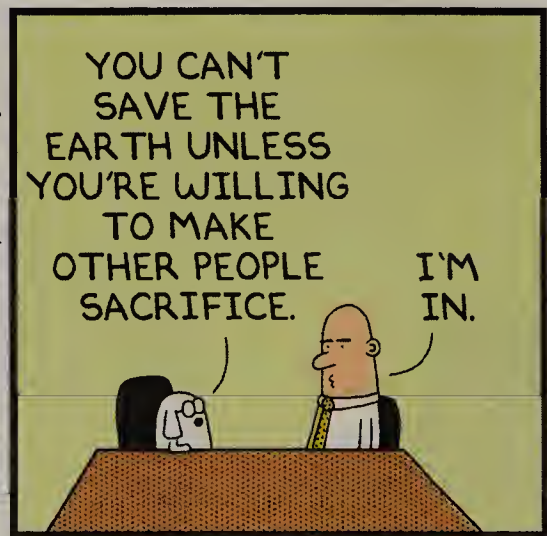
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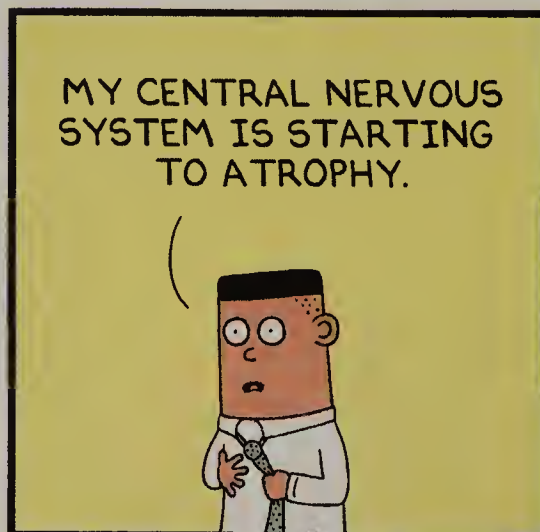
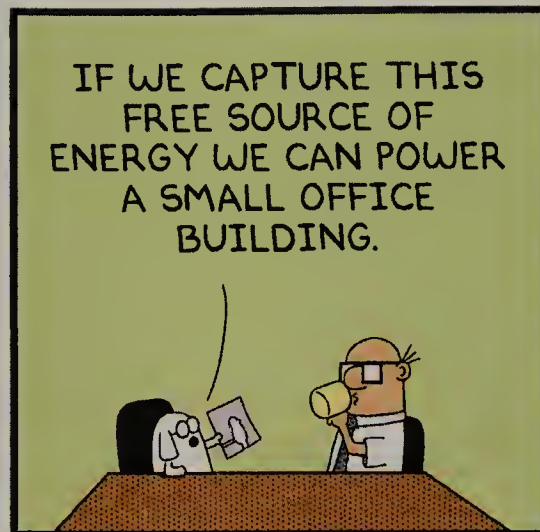
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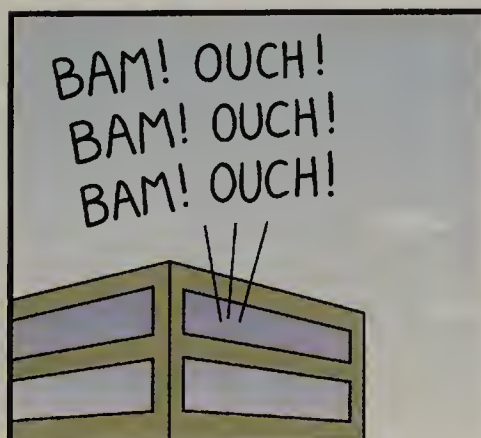
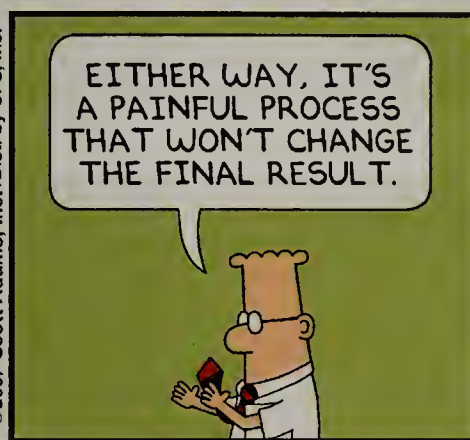
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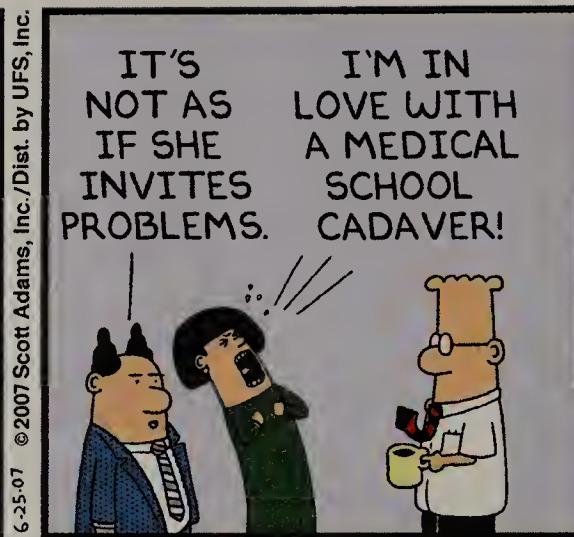
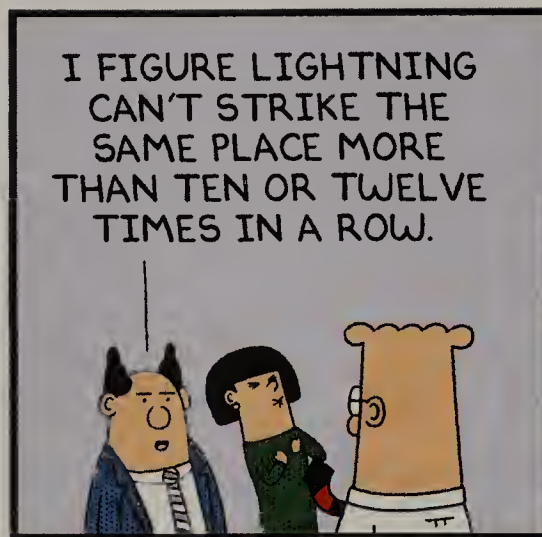


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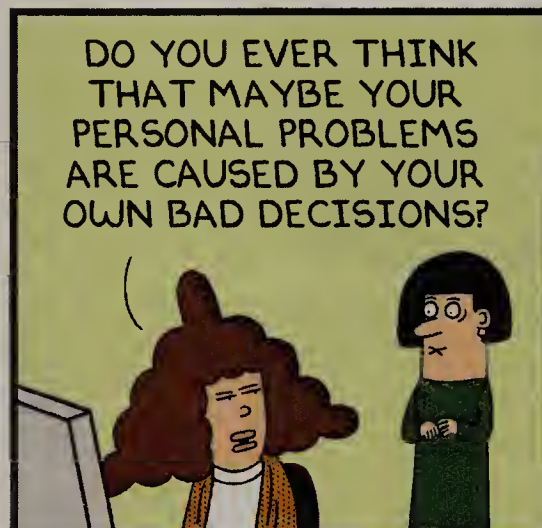
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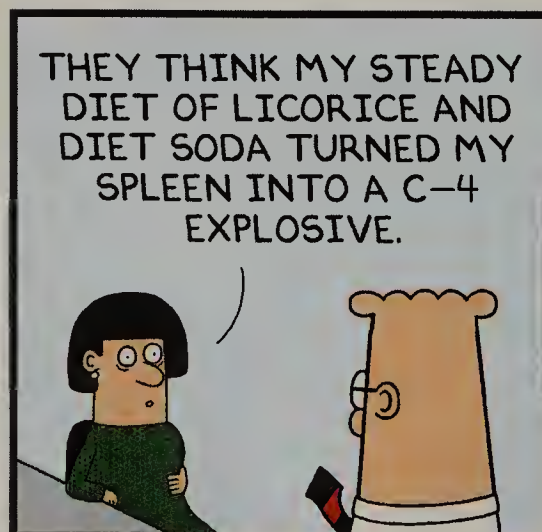




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DOGBERT, CAREER
COUNSELOR

DO SOMETHING
YOU LOVE.



I LOVE NOT
WORKING.



DO YOU
HAVE ANY
LOVES
THAT
ARE LESS
LOSERISH?



I LOVE
TO WATCH
BOWLING!



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DOGBERT, CAREER
COUNSELOR

YOU HAVE NO
MARKETABLE
TALENT.



YOU'RE TOTALLY
UNEMPLOYABLE
AND THAT'S NOT
GOING TO CHANGE.



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THE IMPORTANT
THING IS TO
KEEP A POSITIVE
ATTITUDE.



DOGBERT, CAREER
COUNSELOR

WHAT WOULD YOU
LIKE TO DO WITH
YOUR DEGREE IN ...
FLOWER ARRANGING?



I'D LIKE TO BE
A BILLIONAIRE.



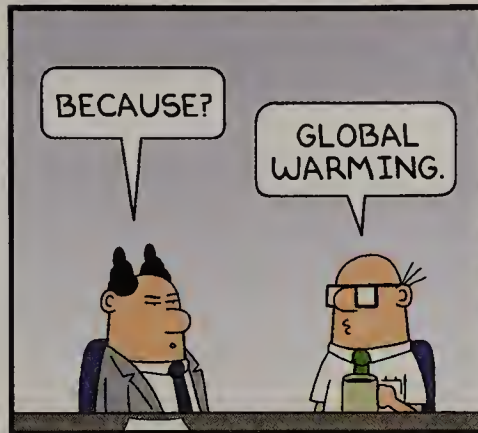
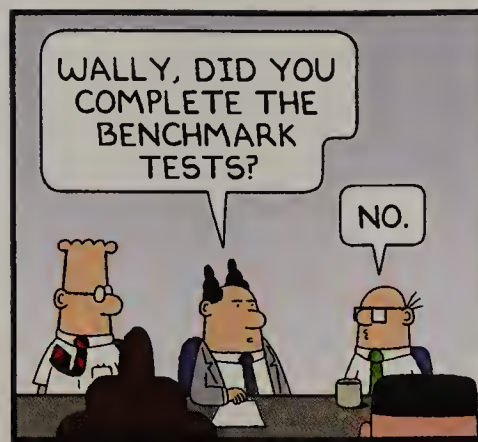
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ARE YOU
WILLING
TO WORK
HARD?

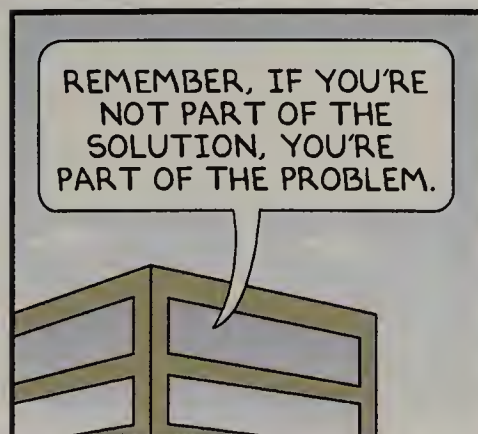


THAT
WOULD
SORT OF
DEFEAT
THE
PURPOSE.





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7-1-07

HUMAN RESOURCES
IS A COMPANY'S MOST
IMPORTANT STRATEGIC
ASSET.



THAT MEANS IT'S
YOUR FAULT WE'RE
LOSING MARKET SHARE.
MAYBE YOU SHOULD
FIRE YOURSELF.



STRATEGIC ASSETS
DON'T LIKE
ACCOUNTABILITY.



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I DECIDED TO SEGMENT
THE COMPENSATION OF
DIFFERENT CLASSES OF
EMPLOYEES.



YOU'LL BE IN THE
SEGMENT THAT GETS
PAID THE SAME NO
MATTER WHAT YOU DO.



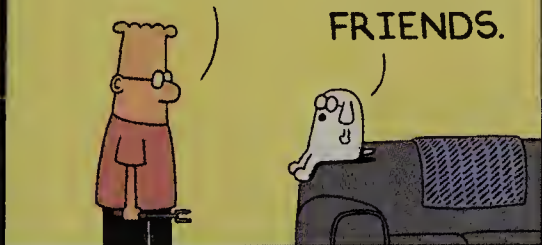
I CALL YOUR
SEGMENT THE
"RELATIVELY
UNIMPORTANT"
SEGMENT. CATCHY.



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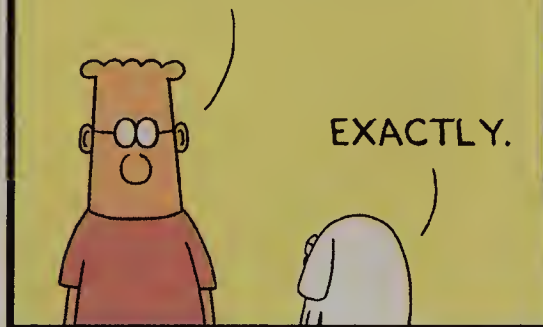
MAYBE I
SHOULD
INVITE
SOME FRIENDS
OVER FOR A
BARBECUE.

YOU
DON'T
HAVE ANY
FRIENDS.



GOOD POINT. MAYBE
I SHOULD MAKE SOME
FRIENDS FIRST.

EXACTLY.



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DO YOU
LIKE
MEAT?

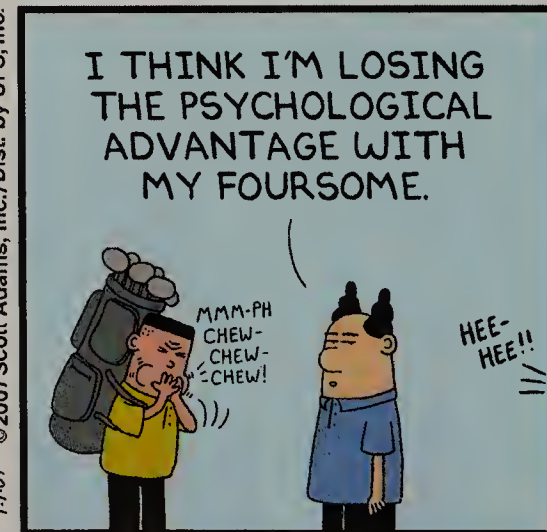
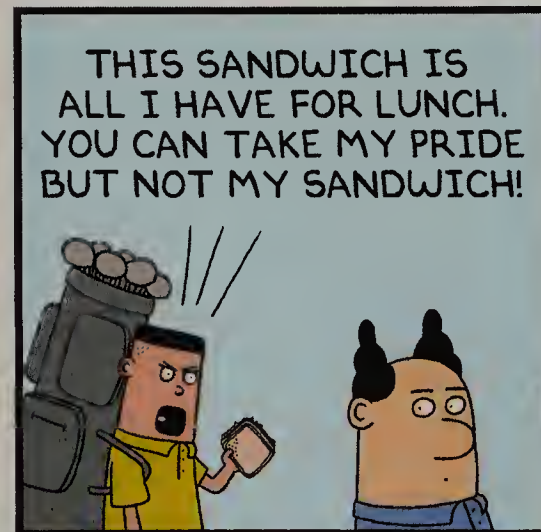




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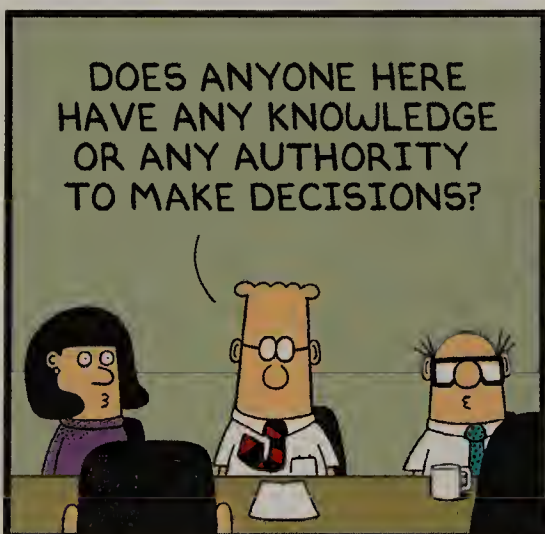
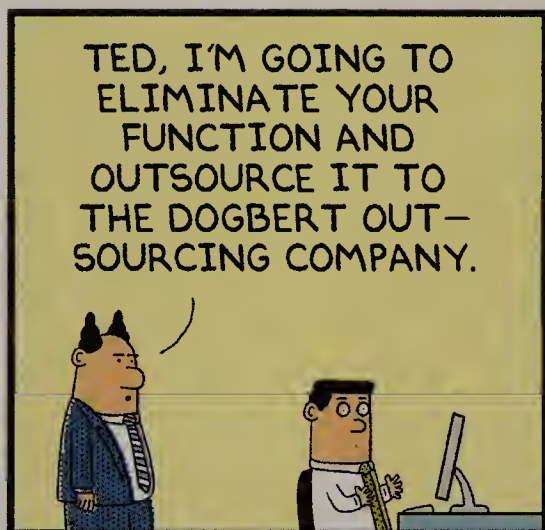
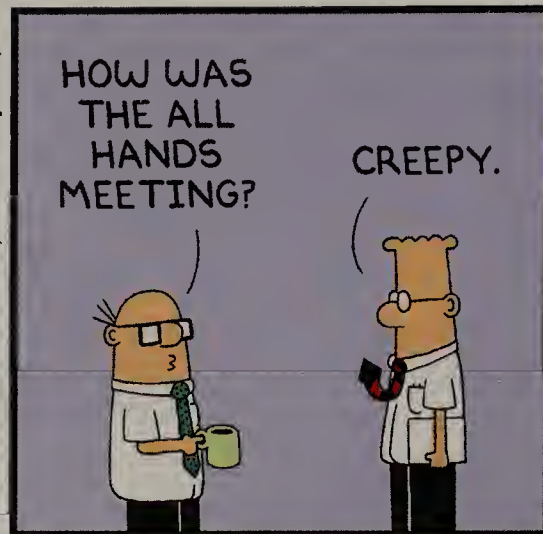
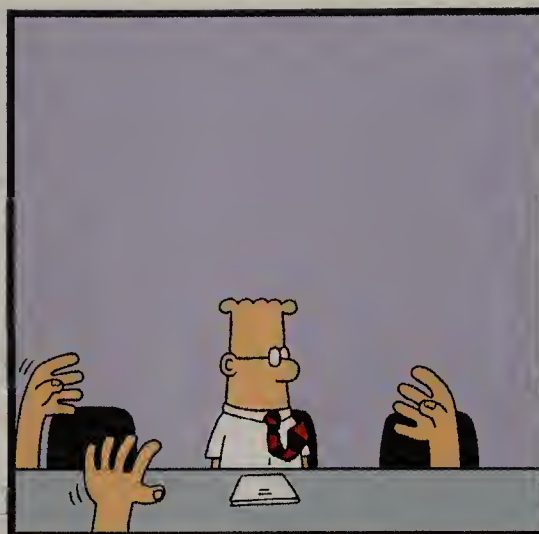


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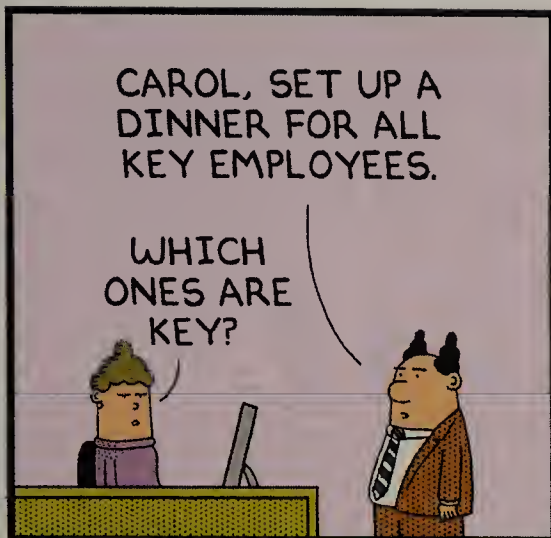
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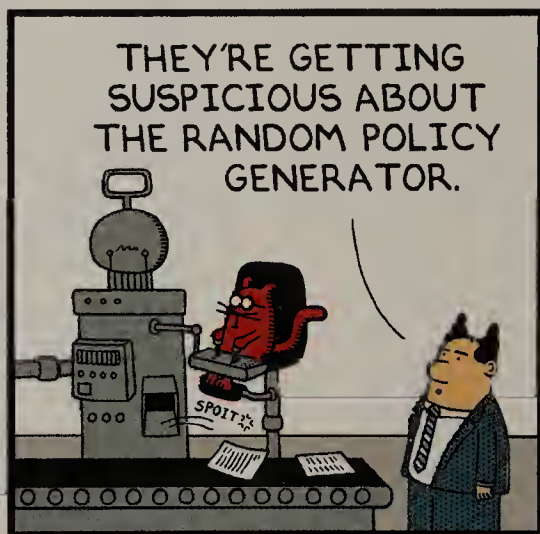
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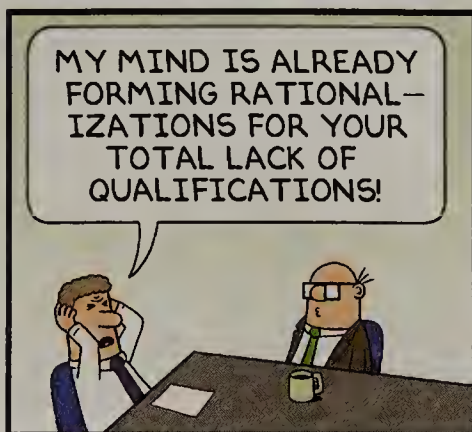
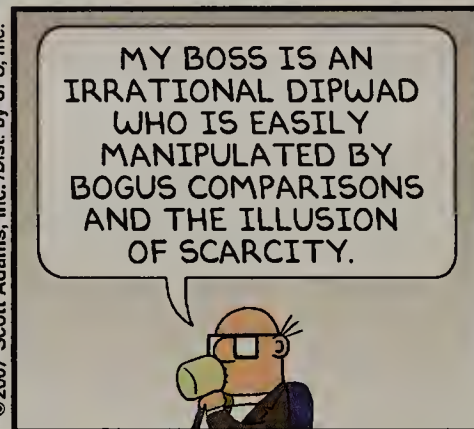


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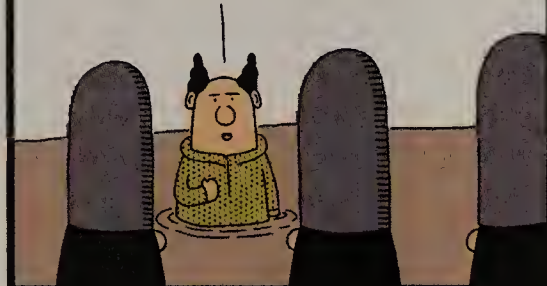
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7-15-07

I'LL BE MANAGING THE
ELBONIAN BRANCH
OFFICE BUT I'LL BE
BASED IN MY OWN
COUNTRY.



I'LL NEVER SEE YOU
IN PERSON BUT I
WANT YOU ALL TO
WORK LONG HOURS
AND WEAR DOCKERS.



WHAT
IS HE
DOING?

SOMETIMES
WE USE MUD
TO MUFFLE
LAUGHTER.



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MY ELBONIAN
DIVISION WON'T
DO ANY WORK UNLESS
SOMEONE IS WATCHING
THEM EVERY MINUTE.

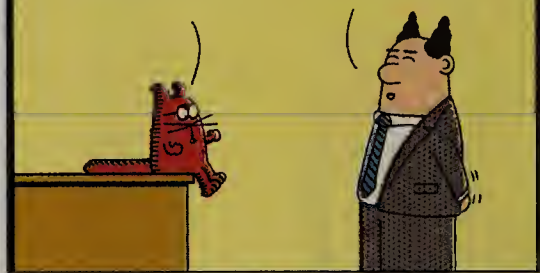


TELL THEM YOU
HAVE HIDDEN
CAMERAS.



THEN
RANDOMLY
FIRE ONE
ELBONIAN
PER WEEK.

HEE-HEE!
EVIL
MAKES MY
BUTTOCKS
TINGLE.



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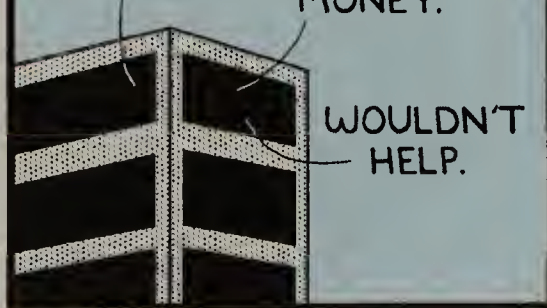
I'D LIKE YOUR INPUT
ON THE IDEA OF HIRING
A COORDINATOR FOR
OUR PROJECTS.



TERRIBLE
IDEA.

WASTE
OF
MONEY.

WOULDN'T
HELP.



HE STARTS
MONDAY.



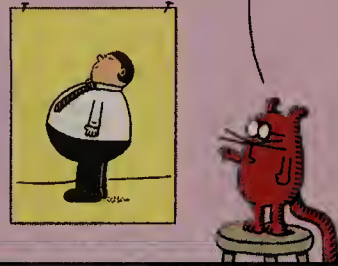
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EMPLOYEE ORIENTATION

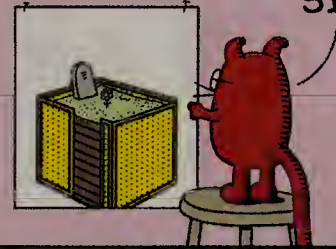
THIS JOB WILL LEAVE
YOU WITH NO TIME
FOR EXERCISE.



YOU WILL WORK LONG
HOURS AND CONSUME
TRANS FATS UNTIL
YOU ARE SHAPED
LIKE THIS.



ON A POSITIVE NOTE,
OUR PAYROLL DEDUC-
TION SERVICE ALLOWS
YOU TO SAVE MONEY FOR
DIRT TO TURN YOUR
CUBICLE INTO A BURIAL
SITE.



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I'M PROMOTING
YOU FROM SENIOR
ENGINEER TO LEAD
ENGINEER.



THE PAY IS THE SAME
BUT PEOPLE WILL
DISRESPECT YOU
LESS.



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INCLUDING
YOU?

IT'S
NOT
MAGIC.



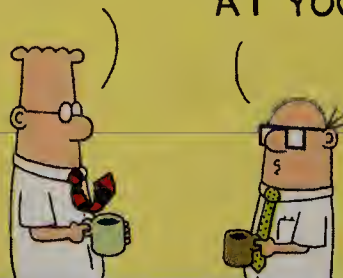
I GOT
PROMOTED
TO LEAD
ENGINEER.

ME
TOO.



WOW.
BUZZ
KILL.

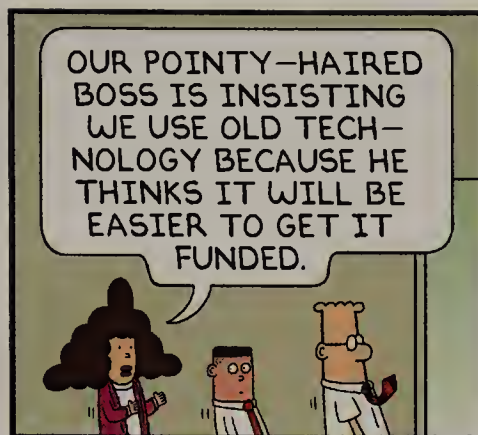
RIGHT
BACK
AT YOU.



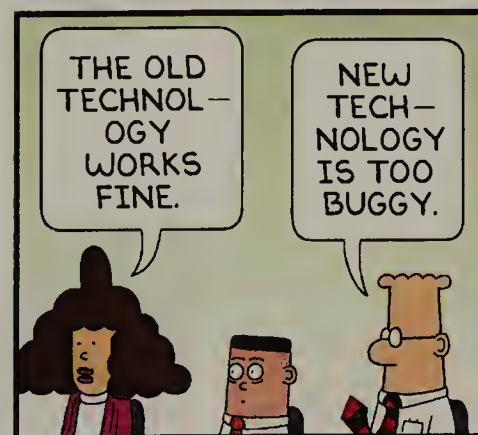
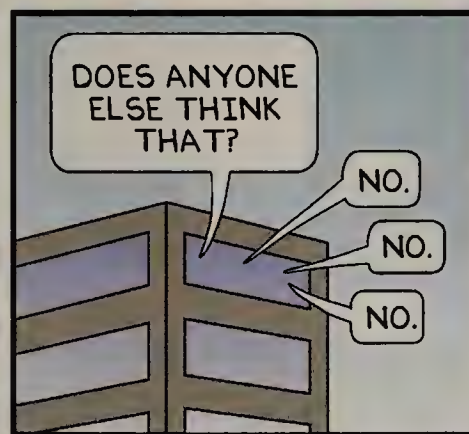
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IF YOU THINK
ABOUT IT, ALL
MOTIVATION
IS TEMPORARY.

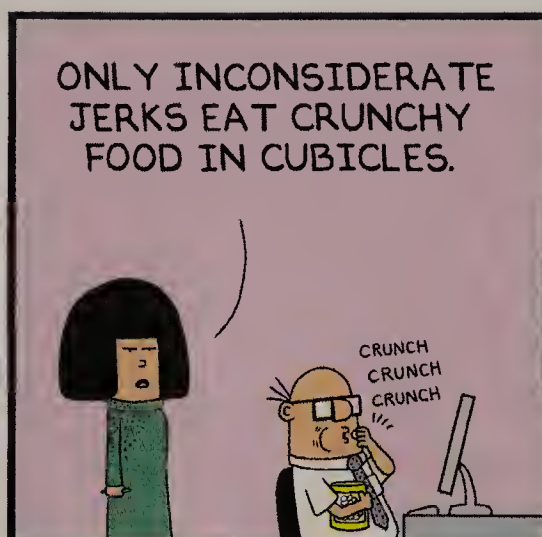




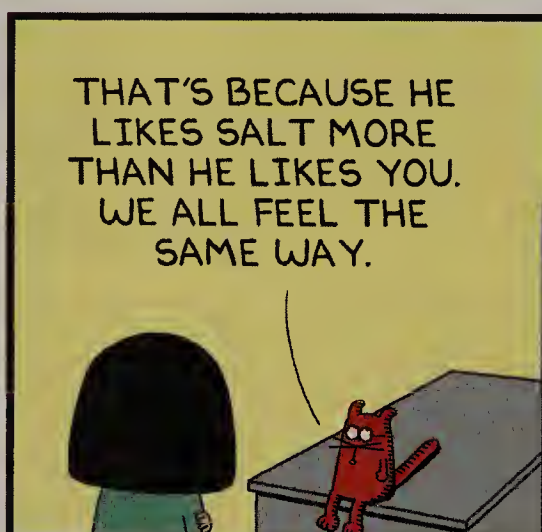
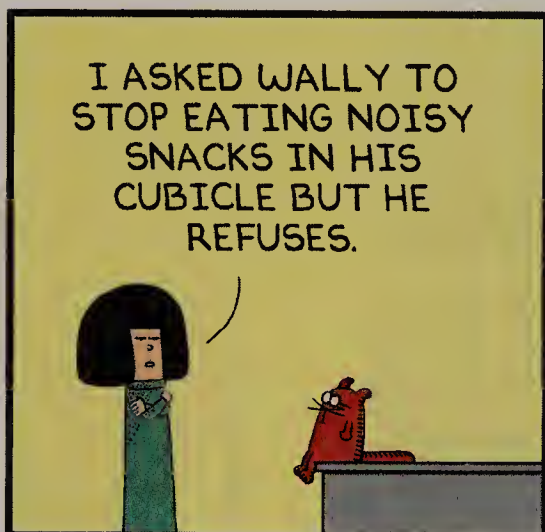
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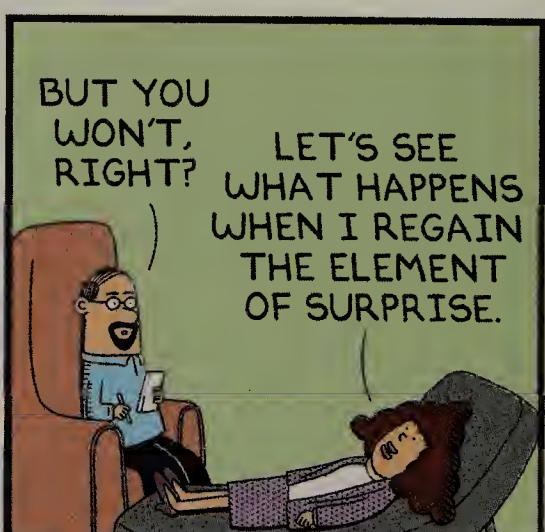
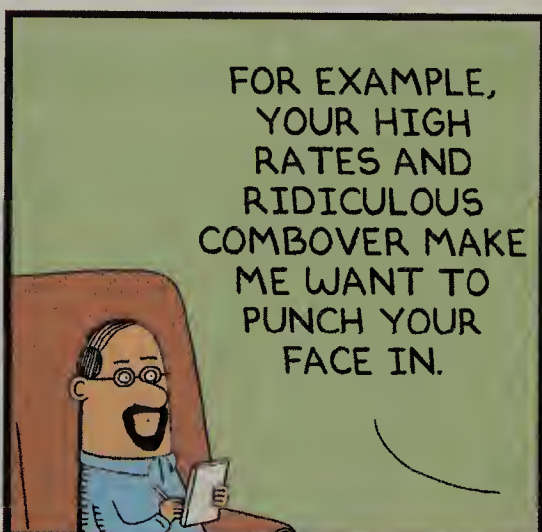
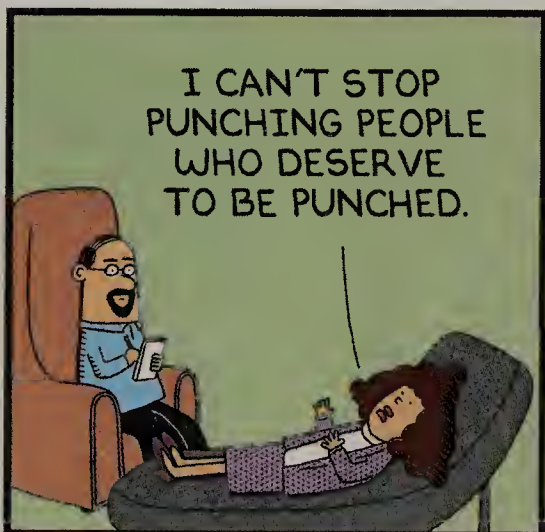
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ALL OF YOUR E-MAILS
THIS WEEK WERE
MARKED AS HIGHEST
PRIORITY.



SO I SPENT THE
ENTIRE WEEK
WORKING ON THE
FIRST ONE.



NEXT WEEK I PLAN
TO CONTINUE NOT
FEEDING THE
SQUIRRELS BY THE
EAST ENTRANCE.



I HIRED THE DOGBERT
MOVING COMPANY
TO HANDLE YOUR
RELOCATION



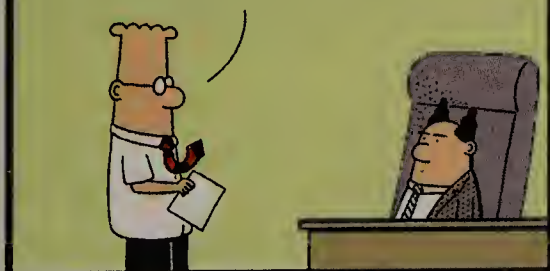
IT SAVES US
MONEY BECAUSE
THEY ONLY SEND
ONE HUGE GUY.



AFTER YOU LOAD YOUR
COUCH ON THE TRUCK,
MAKE ME ANOTHER
SANDWICH OR, AGAIN,
I'LL KILL YOU.



YOU ELIMINATED THE
BUDGET FOR AUTOMATED
TEST SOFTWARE. HOW
ARE WE GOING TO
TEST OUR NEW CODE?



GO WRITE SOME
AUTOMATED TEST
SOFTWARE, YOU BIG
BABY. I ALREADY PAY
YOU, SO IT'S FREE.



TODAY I LEARNED YOU
CAN END ANY CONVER-
SATION BY CALLING
THE OTHER PERSON A
BIG BABY.



WAA-WAA!
DO YOU WANT
YOUR BOTTLE?

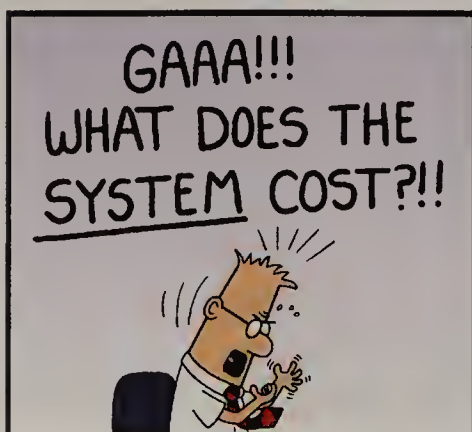
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7-23-07

I CAN'T DEVELOP AN
AUTOMATED TESTING
SYSTEM BY THE
ARBITRARY DEADLINE
YOU SET.



TRY WORKING SMARTER,
NOT HARDER, WITH A
SENSE OF URGENCY, AND
A BIAS FOR ACTION.



OR MAYBE
YOU COULD
DO SOME—
THING
DIFFER—
ENTLY.

I'M NOT
THE ONE
WHO CAN'T
GET HIS
WORK DONE.



THERE ARE TWO
KINDS OF
MANAGEMENT
PROBLEMS.



THERE'S THE KIND
YOU CAN SOLVE BY
YELLING AND THE
KIND YOU CAN SOLVE
BY BUYING SOME
SORT OF SOFTWARE.



THAT'S WHY I
CREATED "SOME
SORT OF SOFTWARE
THAT YELLS."



WALLY, I BOUGHT
DOGBERT'S MANAGE-
MENT SOFTWARE TO
YELL AT YOU SO I
DON'T HAVE TO.



I RECOMMEND
TRACK 3, TITLED
"YOU'RE MY LEAST
VALUABLE ASSET."



WHO WANTS TO BUY
DOGBERT'S NOISE
CANCELLATION HEAD-
PHONES FOR BAD
EMPLOYEES?

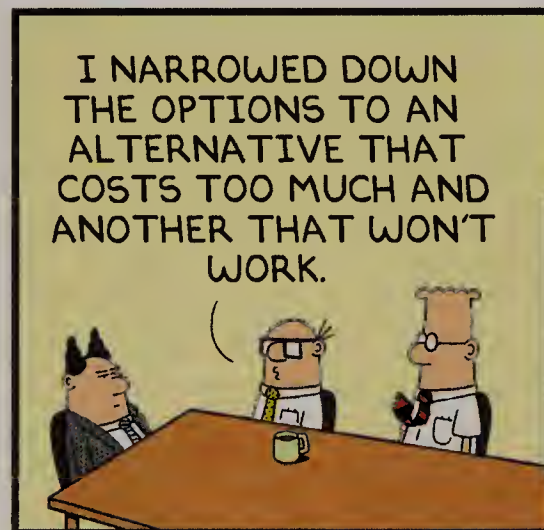
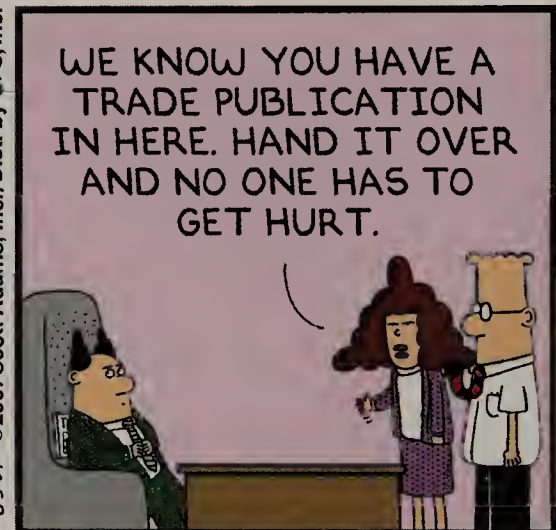
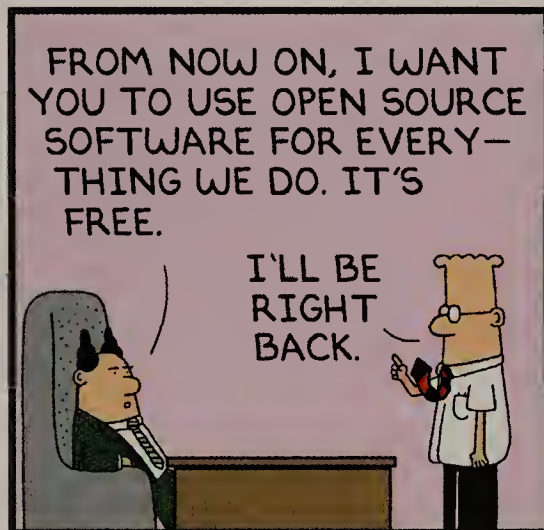
I NEED
YOU LESS
THAN MY
MOUSEPAD.



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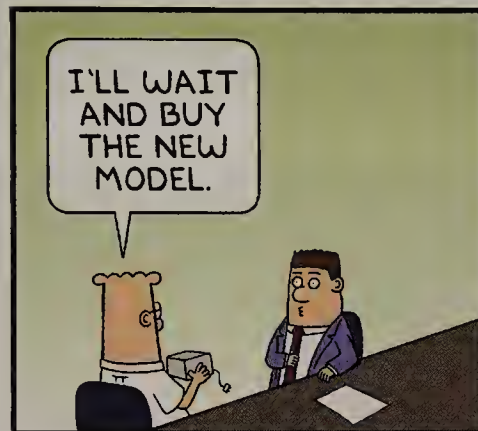
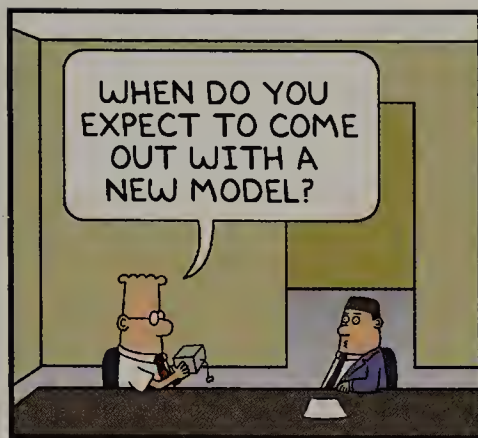
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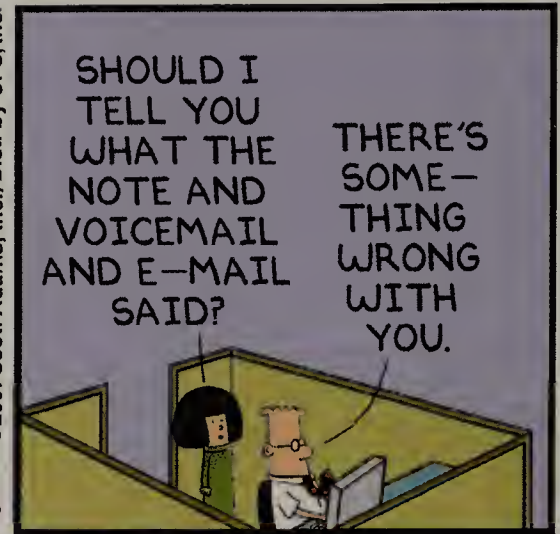
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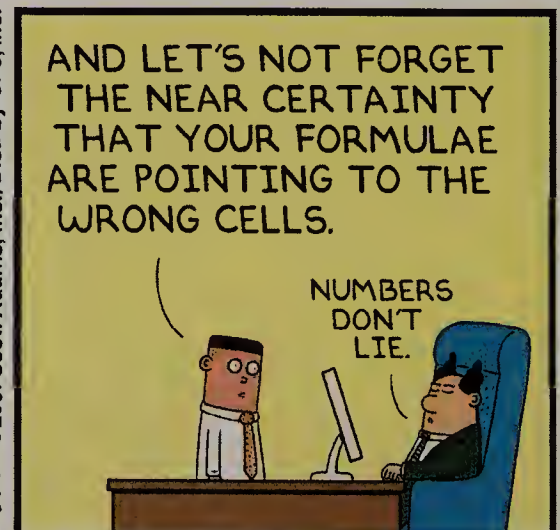
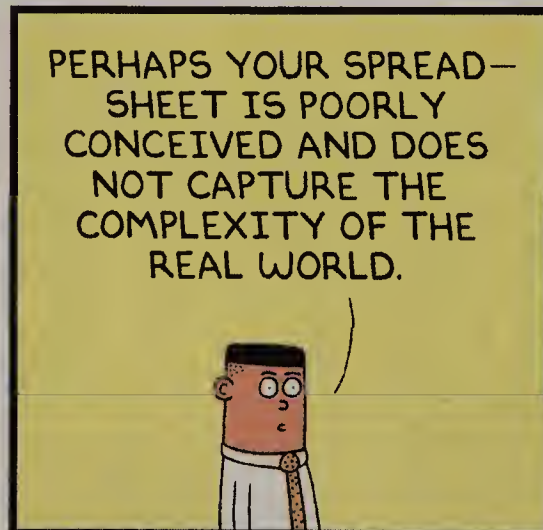
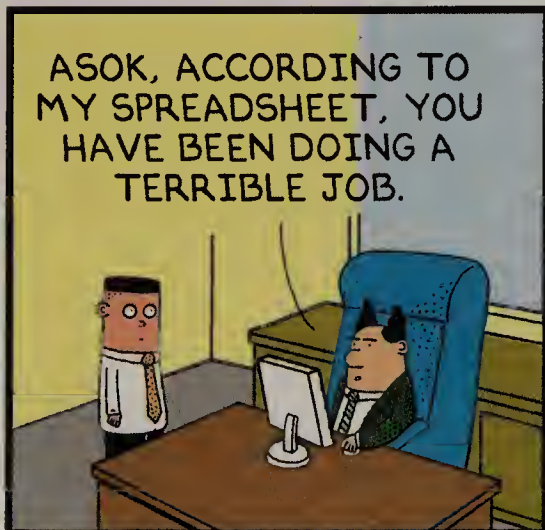
8-5-07



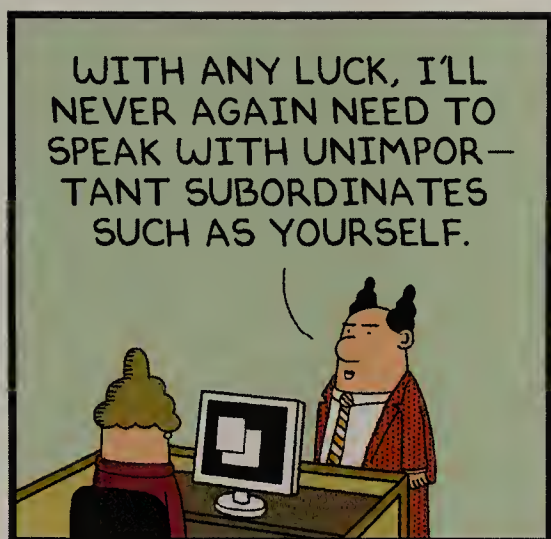
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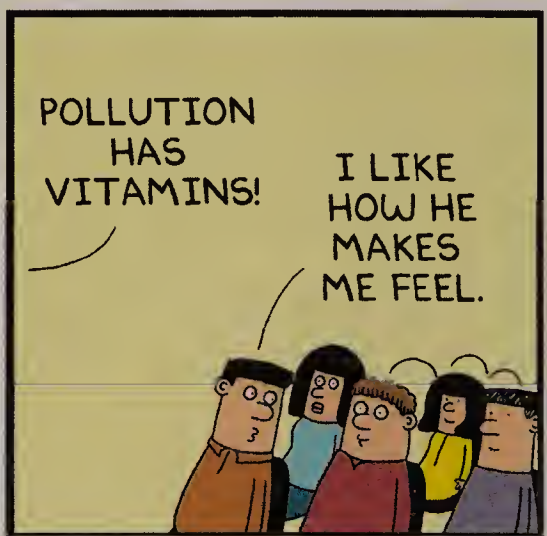
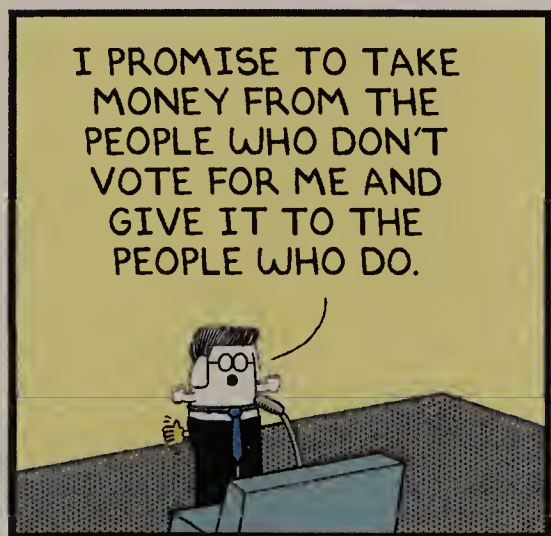
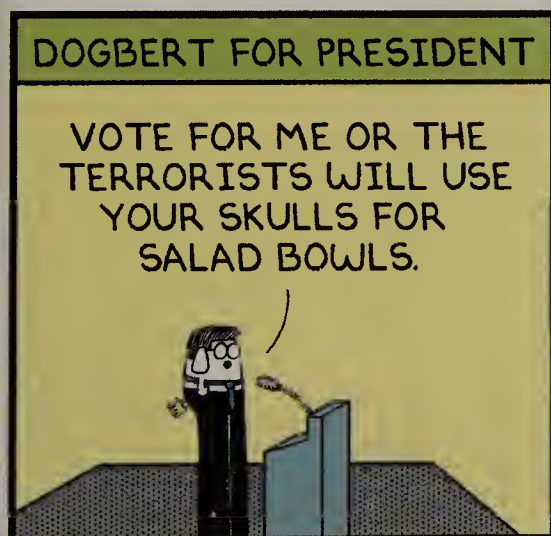
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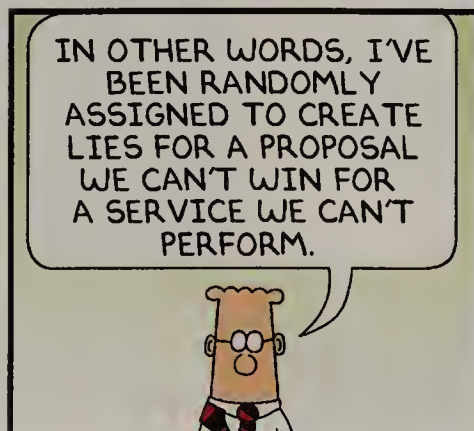
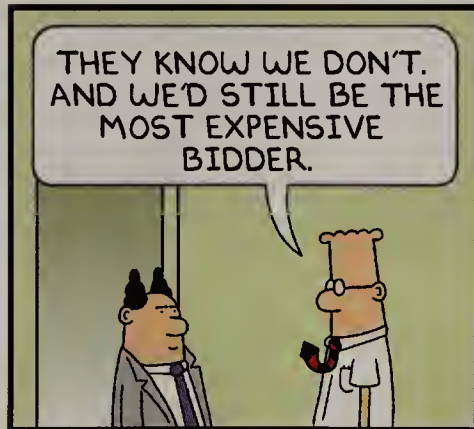
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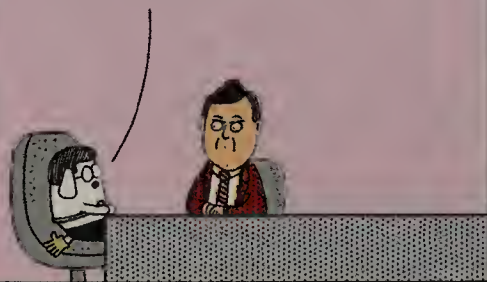
IF YOU ARE ELECTED
PRESIDENT, WHAT
WILL YOU DO IN THE
FIRST HUNDRED DAYS?



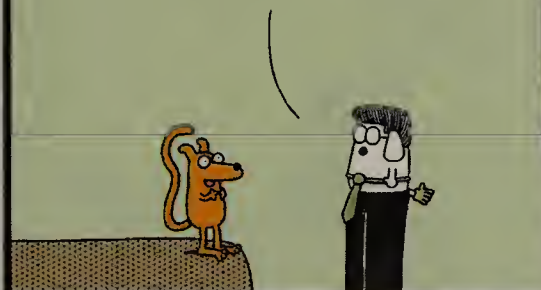
I FIGURE IT WILL
TAKE ME AT LEAST
THAT LONG TO CARVE
MY NAME IN ALL THE
FURNITURE.



THEN IT WOULD BE
TIME TO WIPE THAT
SMUG SMILE OFF OF
SWITZERLAND'S FACE.



RATBERT, I WANT
YOU TO BE MY VICE
PRESIDENTIAL
RUNNING MATE.



YOUR JOB IS TO BE
SO UNPOPULAR THAT
NO ONE WILL WANT
TO ASSASSINATE ME.

I CAN
DO THAT!



SERIOUSLY.
STOP CAMPAIGNING
ON MY SHOE.



CAROL, SET UP A
MEETING WITH THE
TECHNOLOGY REVIEW
BOARD TO DECIDE HOW
WE'LL DECIDE ON NEW
TECHNOLOGIES.



DO YOU ALSO NEED A
MEETING TO DECIDE
HOW YOU WILL PUT
TOGETHER A MEETING
TO DECIDE HOW TO
DECIDE THINGS?



MAYBE I SHOULD
GET SOME PEOPLE
TOGETHER TO HELP
YOU ANSWER THAT
QUESTION.

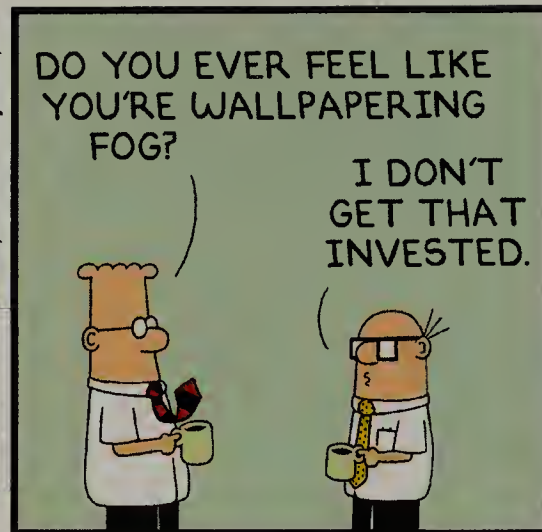
MAYBE.



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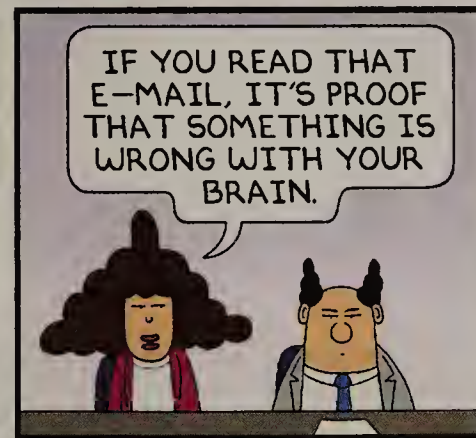
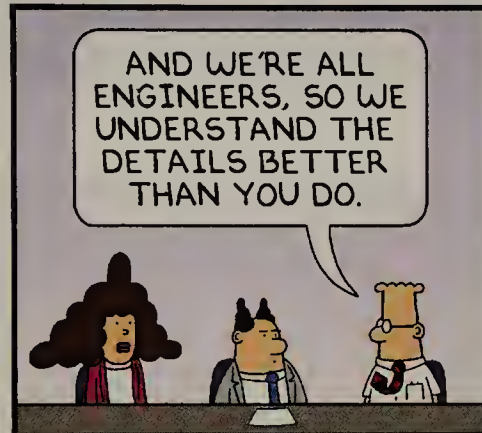
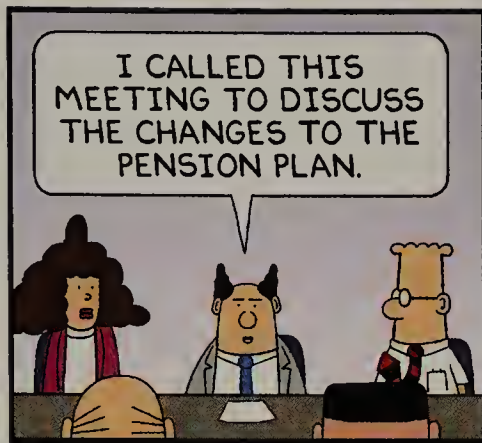
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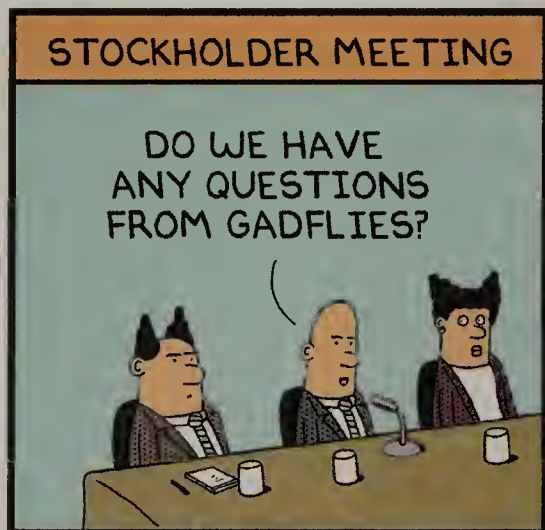
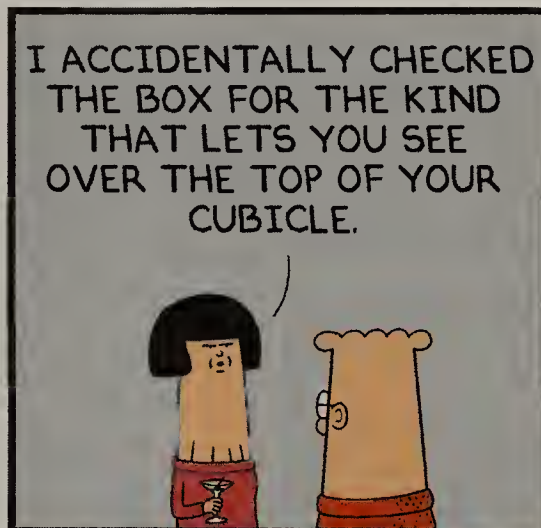
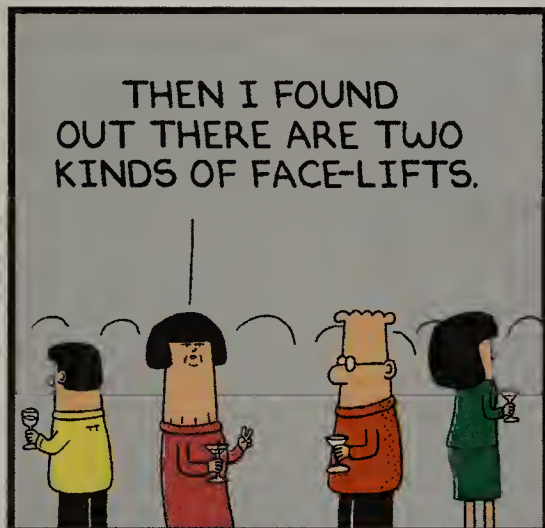
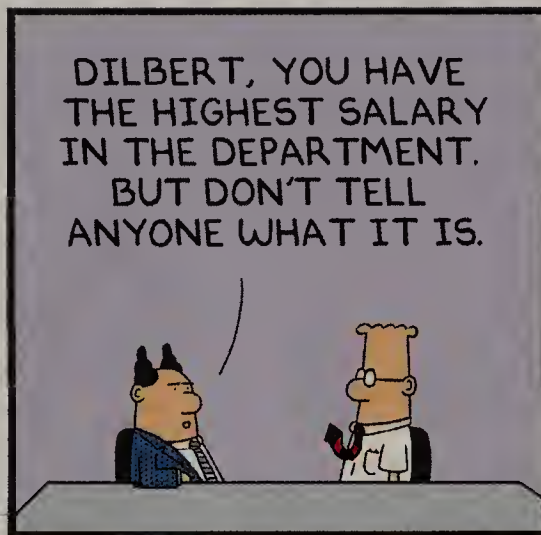
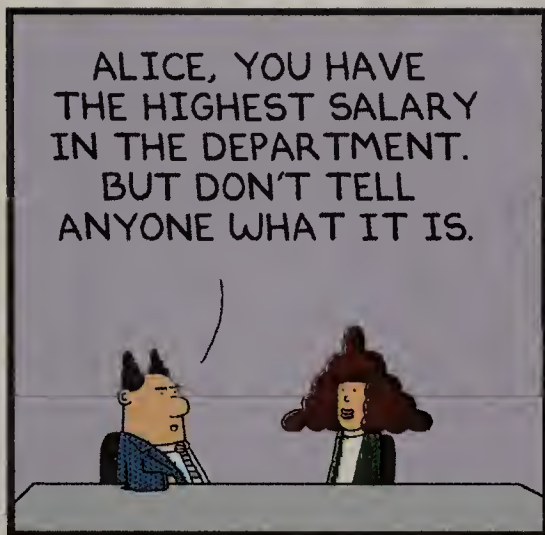


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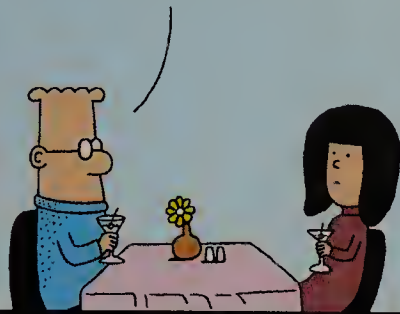


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WHEN I WAS A BOY,
I DREAMED OF ONE
DAY WORKING IN A
FABRIC-COVERED BOX.



I'M LIVING PROOF
THAT DREAMS CAN
COME TRUE.



WOMEN DON'T
LIKE WINNERS
EITHER.

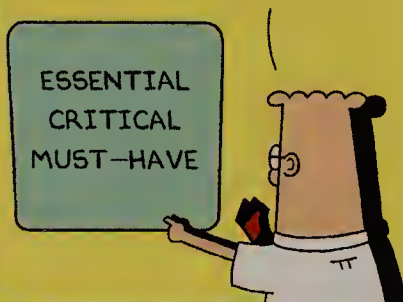


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AS YOU REQUESTED, I
SORTED THE FUTURE
PRODUCT FEATURES INTO
THREE PRIORITIES.



LET ME KNOW WHICH
GROUP I SHOULD STOP
WORKING ON.



THIS IS THE PART
WHERE YOU PRETEND
TO ADD VALUE.



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WE HAVE TOO MUCH
GOODWILL ON THE
BALANCE SHEET. I
DECIDED TO SELL
SOME OF IT.

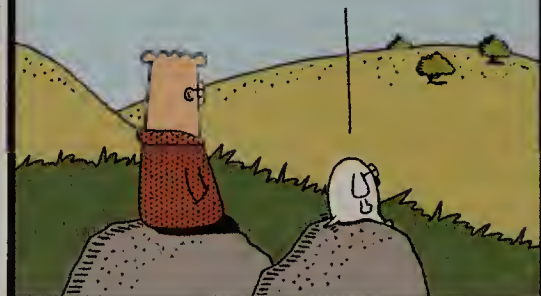


A MYSTERIOUS BUYER
OFFERED A MILLION
DOLLARS FOR THE RIGHT
TO DECREASE OUR
GOODWILL.



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YOU MIGHT HAVE
A BIT LESS JOB
SATISFACTION
NEXT WEEK.

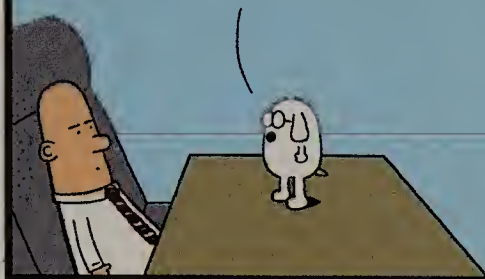




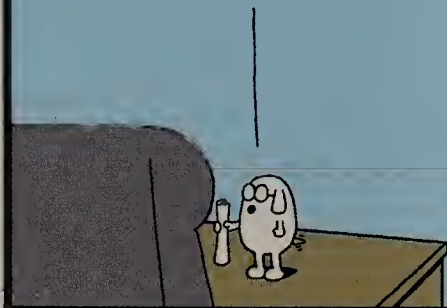
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8/26/07

NOW THAT I HAVE
PURCHASED YOUR
COMPANY'S GOOD-
WILL, I PLAN TO
MAKE SOME CHANGES.



I REDESIGNED
YOUR HEADQUARTERS
BUILDING.



WHAT'S THIS PART
THAT LOOKS LIKE
A HORSE'S RUMP?

THAT'S THE
ENTRANCE
TO THE
EXECUTIVE
SUITE.



WE FINANCED OUR
EXPANSION BY
SELLING THE GOOD-
WILL ON OUR BALANCE
SHEET TO A WEALTHY
INVESTOR.



I MADE A LIST OF
THE CUSTOMERS
THAT I WANT YOUR
PRODUCTS TO INJURE.



YOUR
LAWYER
DID A
BAD JOB
ON THE
CONTRACT.

HIS NAME
IS ON
YOUR LIST.



CATBERT: EVIL DIRECTOR
OF HUMAN RESOURCES

SOME OF YOU HAVE
BEEN THINKING
ABOUT HAPPY THINGS
WHEN YOU SHOULD
BE WORKING.



THESE SENSORS WILL
ALERT MANAGEMENT
ANY TIME THE PLEASURE
AREAS OF YOUR BRAIN
HAVE MORE BLOOD FLOW.



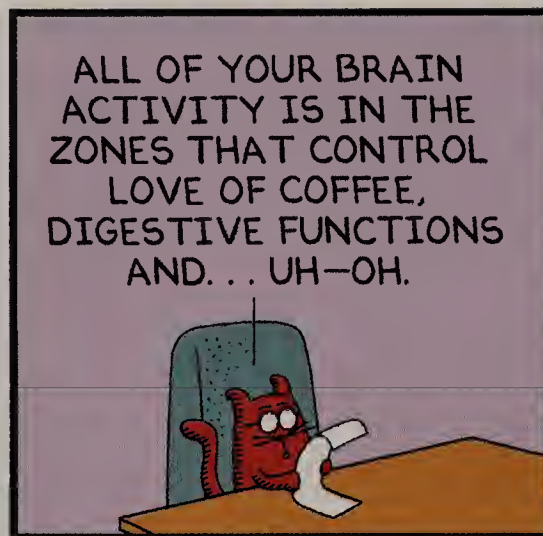
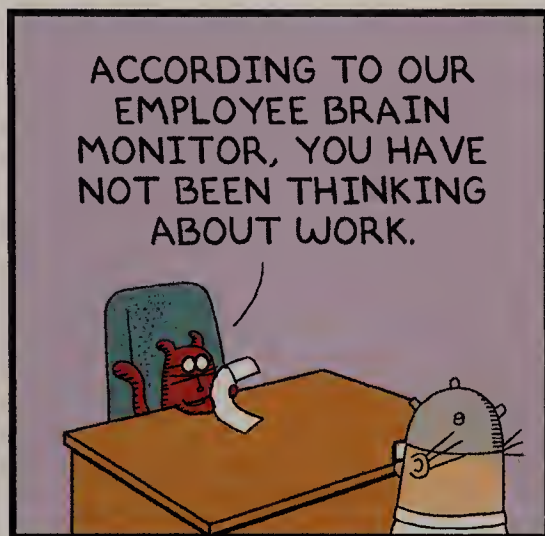
I WAS
HAPPIER
NOT
KNOWING.



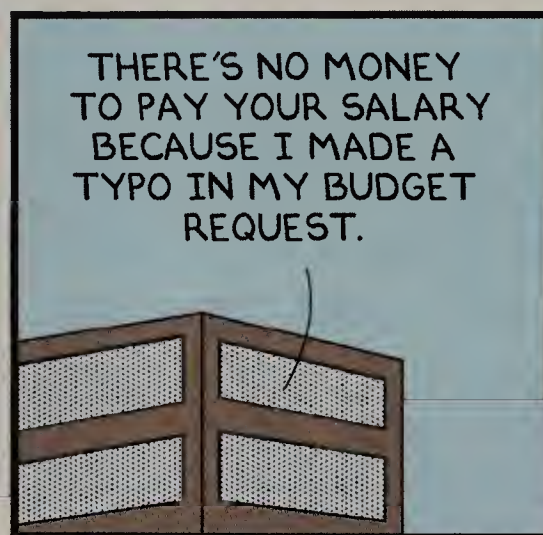
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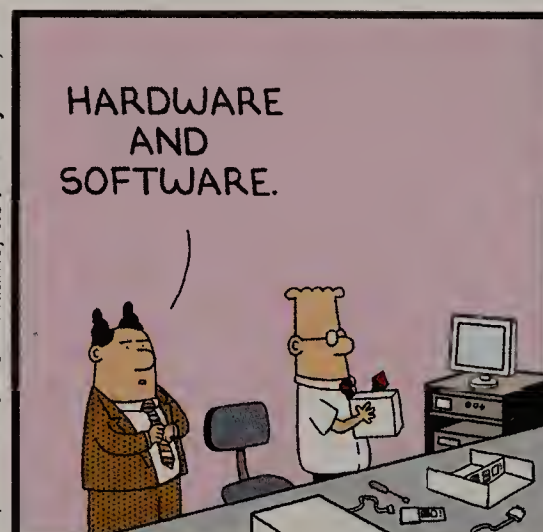
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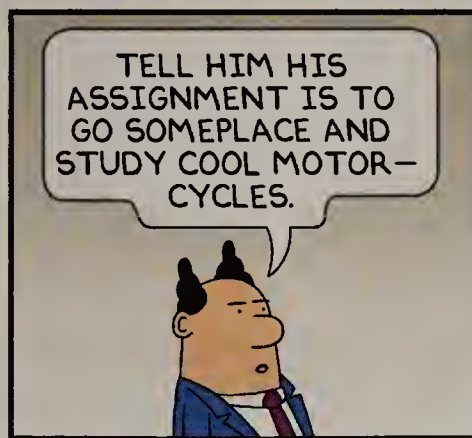
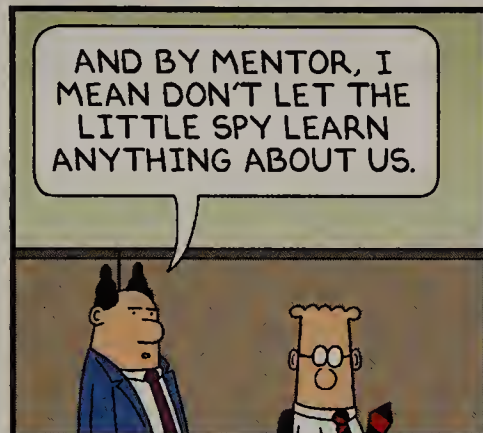
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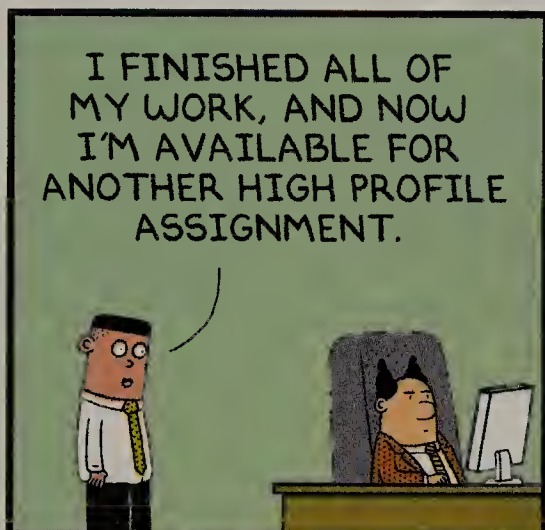


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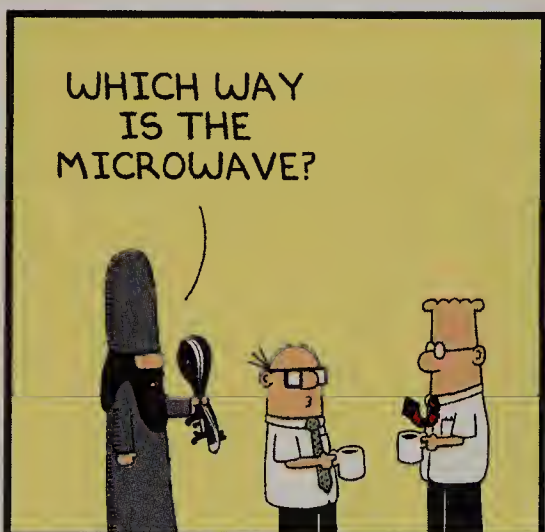
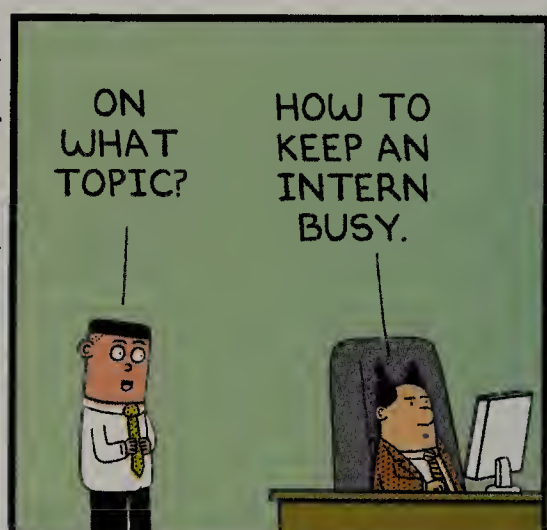
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CARL, I HAVE
TO FIRE YOU.

YOU'RE TOTALLY
INCOMPETENT AT
EVERYTHING YOU DO.

BEFORE YOU GO, I'D
LIKE YOU TO TEACH
DILBERT HOW TO DO
YOUR JOB.

ALTHOUGH I'VE BEEN
FIRED FOR GROSS
INCOMPETENCE, I'M
PROFESSIONAL ENOUGH
TO TRAIN YOU BEFORE
I LEAVE.

DON'T BOTHER. I
ALREADY CODED A
JAVA APP TO DO
EVERYTHING YOU
DO.

EVERY-
THING?

EXCEPT
FOR THE INCOM-
PETENT
PARTS.

EVERYONE SAYS YOUR
NEW CIRCUIT DESIGN IS
WORSE THAN THE OLD
ONE.

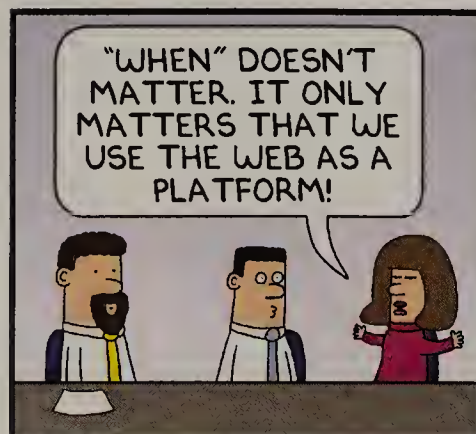
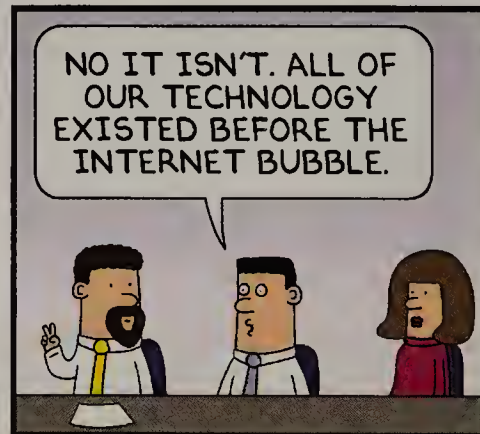
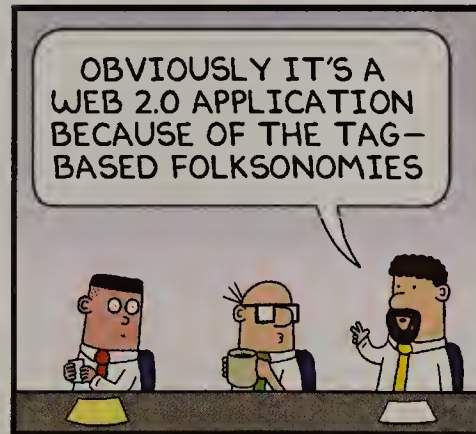
BY "EVERYONE," DO
YOU MEAN YOU HEARD
IT FROM ONE PERSON
WHO DOESN'T LIKE ME,
AND ISN'T FAMILIAR
WITH EITHER DESIGN?

I ALSO SPOKE TO THE
PEOPLE WHO HEARD IT
FROM THAT ONE
PERSON.

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9.9.07

I'LL NEED MORE THAN
TALL PANTS AND
TRADITIONAL LOOKING
HAIR TO GET ELECTED
PRESIDENT.



I'M HOPING TO FORM
AN UNHOLY ALLIANCE
WITH THE MILITARY
INDUSTRIAL COMPLEX.



YOU'RE
WILLING
TO
ATTACK
ALLIES?

IT'S THE
HIGHEST
R.O.I.



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ALICE, SEE ME AT
THE END OF BUSINESS
TODAY.



OHMYGOD, OHMYGOD,
WHAT CORPSE FLOATED
UP FROM THE OCEAN
FLOOR? I CAN'T WAIT
SEVEN HOURS. GAH!



SEVEN HOURS LATER

WHAT?!
WHAT?!
WHAT?!

CAN YOU
COME BACK
TOMORROW?

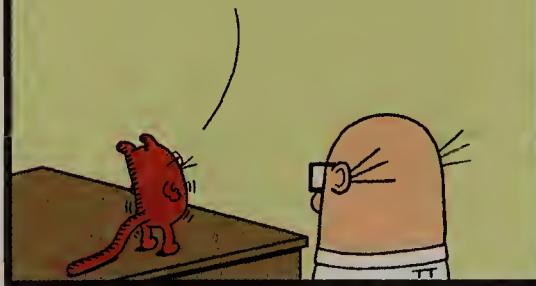


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PEOPLE ARE COMPLAIN-
ING ABOUT HOW YOU
USE YOUR SECURITY
CARD.



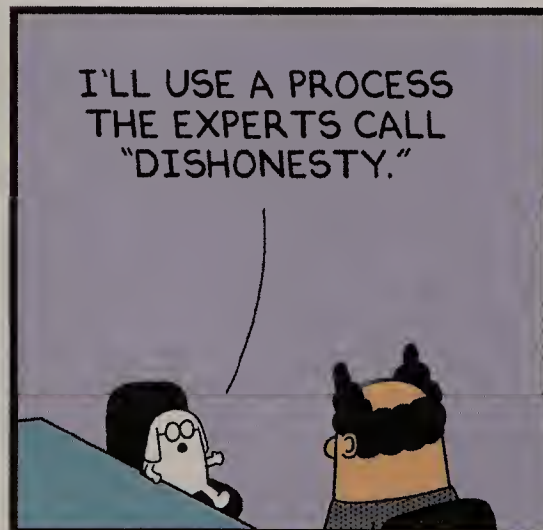
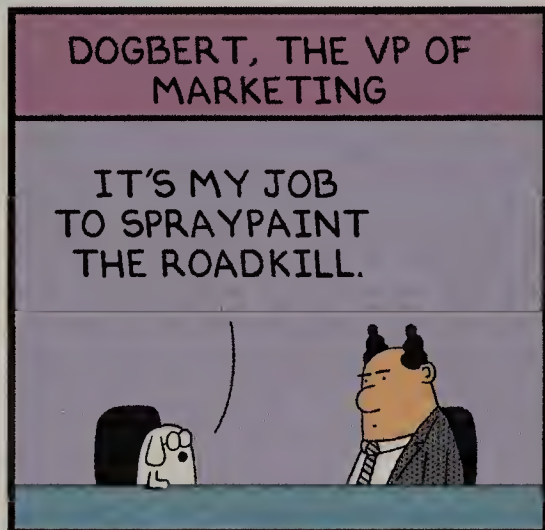
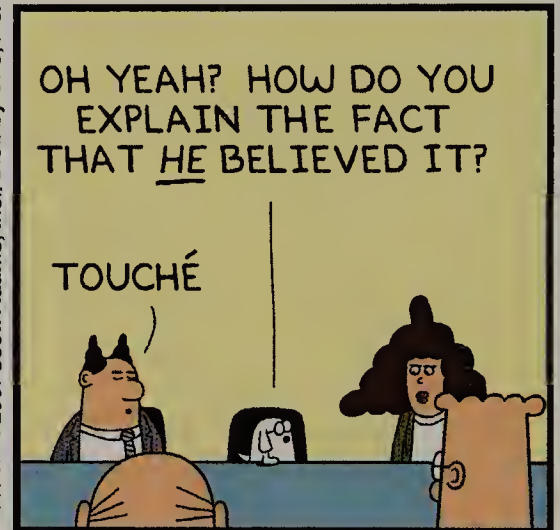
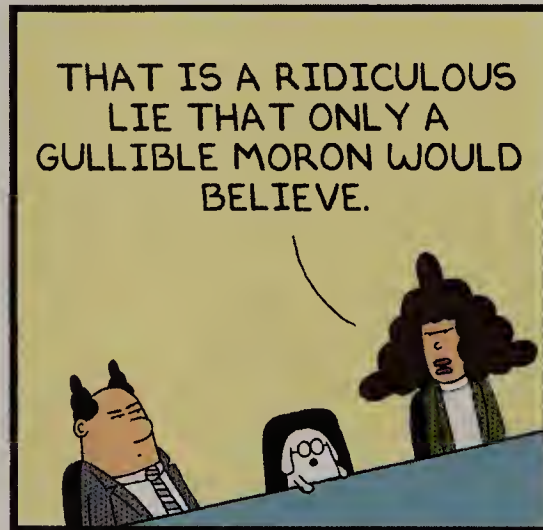
WE'D APPRECIATE IT
IF YOU DIDN'T KEEP IT
IN YOUR FRONT POCKET
AND THRUST IT AT
THE DOOR SENSOR.



I DIDN'T KNOW
THE SECURITY CARD
WAS WHY THE DOOR
OPENED.



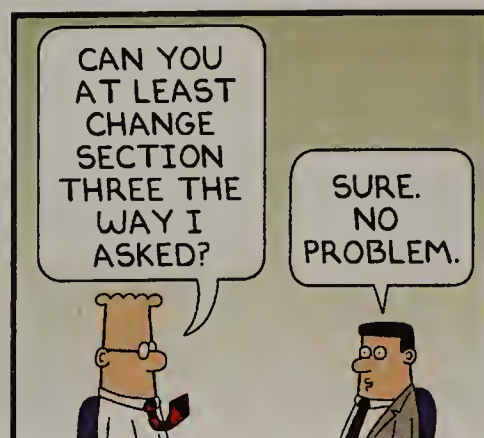
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9-16-07

DOGBERT, THE VP OF
MARKETING

DESCRIBE YOUR
PRODUCT IN TECHNICAL
TERMS AND I'LL TURN IT
INTO MARKETING
LANGUAGE.



WELL, IT
TENDS TO
OVER-
HEAT.



"HOTTEST
PRODUCT
ON THE
MARKET!"



ALL THE
PARTS ARE
KNOWN
CARCINOGENS.



"MAKES YOU
APPRECIATE
LIFE!"



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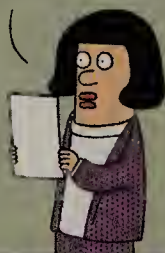
DOGBERT, VP OF
MARKETING

AS HEAD OF PUBLIC
RELATIONS, IT WILL
BE MY JOB TO EXPLAIN
YOUR MARKETING
CLAIMS.

SO?



YOU CLAIM OUR
PRODUCT CAN TURN
TAP WATER INTO
UNLEADED GASOLINE
AND REANIMATE
THE DEAD.



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ARE YOU ASKING ME
TO DO A LOUSY JOB
OF MARKETING JUST
SO YOUR JOB IS
EASIER?

UM...



ALICE, DID YOU HEAR
I'M GETTING A CUBICLE
BY THE WINDOW?



ALTHOUGH I WOULDN'T
WANT THAT CUBICLE
BECAUSE OF THE GLARE,
THE FACT THAT YOU
WANT IT MAKES ME
HATE YOU FOR GETTING
IT.



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WE'RE
LIKE A
FAMILY
HERE.



I HOPE IT
COLLAPSES
ON YOUR
HEAD!



I SAW A FASCINATING
DOCUMENTARY ABOUT
BUGS.

IN OTHER WORDS,
YOU LIKE BUGS MORE
THAN YOU LIKE ME.

YES, BUT I DIDN'T
REALIZE IT UNTIL
JUST NOW.

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WALLY, DID YOU
GET THOSE COST
ESTIMATES I ASKED
FOR LAST WEEK?

NO, I NEED
CONSTANT
SUPERVISION.

CAN
YOU
DO IT
NOW?

DO YOU
HAVE TIME
TO WATCH?

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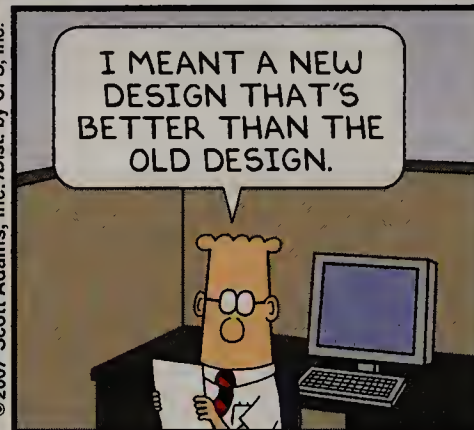
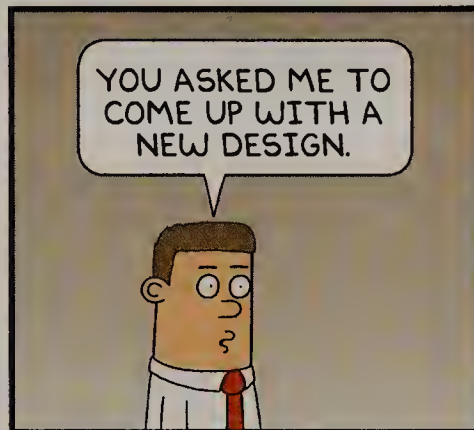
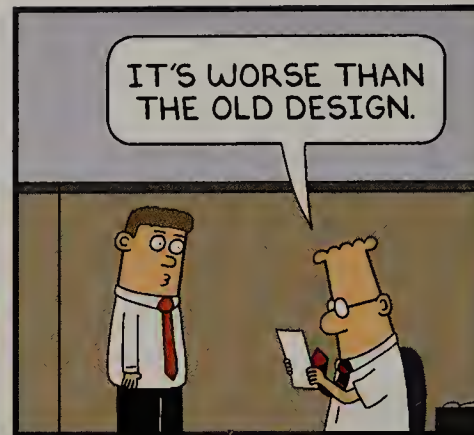
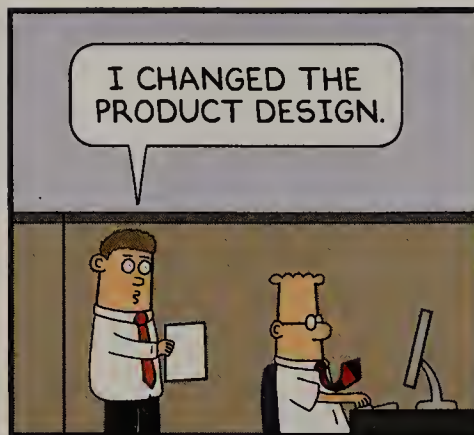
CAROL, DID YOU
UPDATE THE ORG
CHART YET?

NO. I KEPT WAITING
FOR IT TO BECOME MORE
IMPORTANT THAN MY
PERSONAL PROBLEMS,
BUT IT JUST NEVER
HAPPENED.

HOW
ABOUT
RIGHT
NOW?

OUCH! I
THINK
THAT'S MY
APPENDIX!

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9-23-07

DOGBERT FOR PRESIDENT

AS PRESIDENT, I
WILL NOT MAKE
DECISIONS BASED
ON POLLS.



IN FACT, I WON'T
GIVE YOU A SINGLE
THING THAT YOU
WANT. THAT'S CALLED
LEADERSHIP.

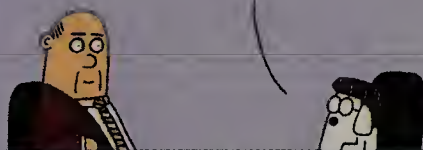


I'LL NEVER
UNDERSTAND
WHY THAT
WORKS.



YAY!
CLAP!
CLAP!
CLAP!
CLAP!

DONATE TO MY
CAMPAIGN, AND
I'LL LET YOU DRILL
FOR OIL IN MY
OPPONENT'S LAWN.



AND I'LL APPOINT YOU
TO RUN THE BUREAU OF
ALCOHOL, TOBACCO AND
FIREARMS.



IS THAT
AS FUN
AS IT
SOUNDS?

NOT
FOR YOUR
NEIGHBORS.



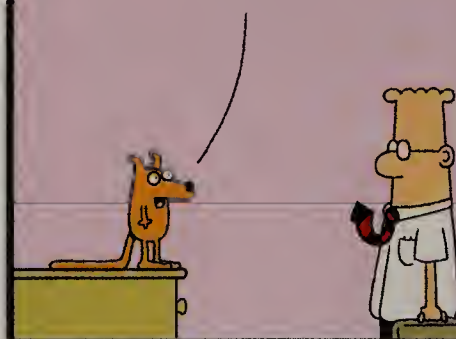
TODAY I COMPLETED MY
HIGH PRIORITY TASKS
AND LAUNCHED THEM
INTO THE MIASMA.



THERE THEY WILL
ROT FROM NEGLECT
WHILE I DRAW CLOSER
TO THE ABYSS OF
ETERNAL NOTHINGNESS.



I HAVE AN IDEA: LET'S
NEVER TALK ABOUT
YOU.



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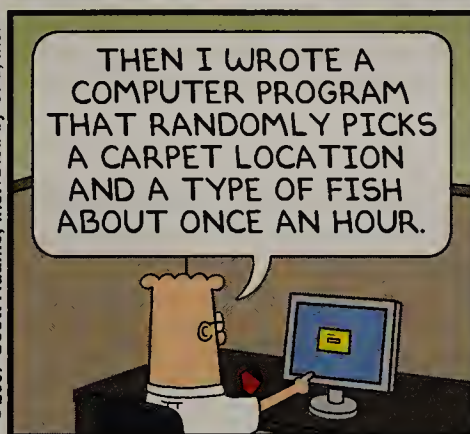
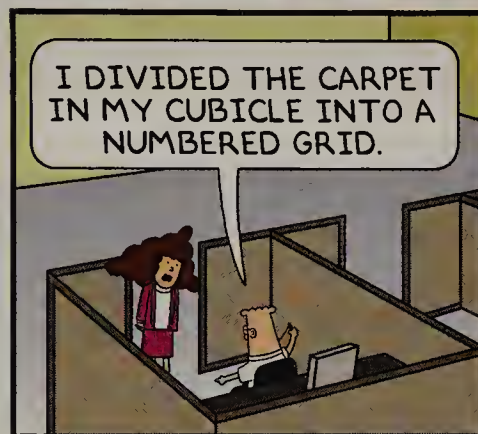
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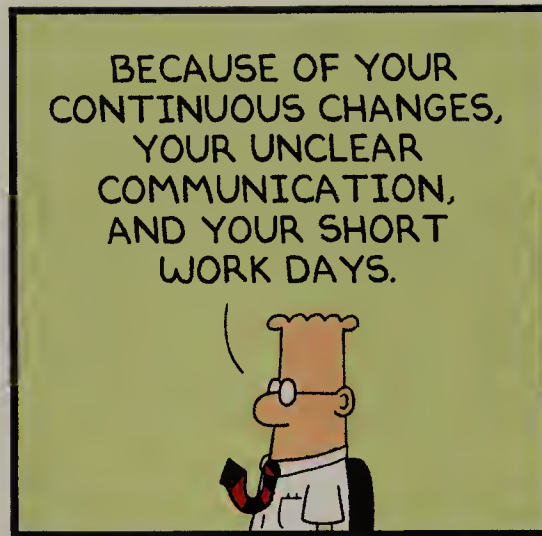


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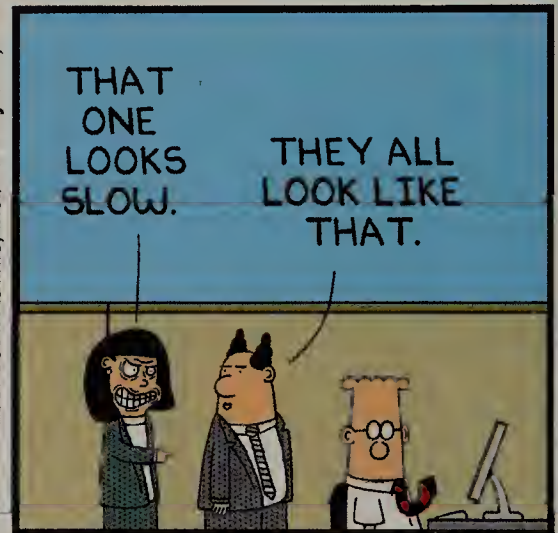


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9/30/07



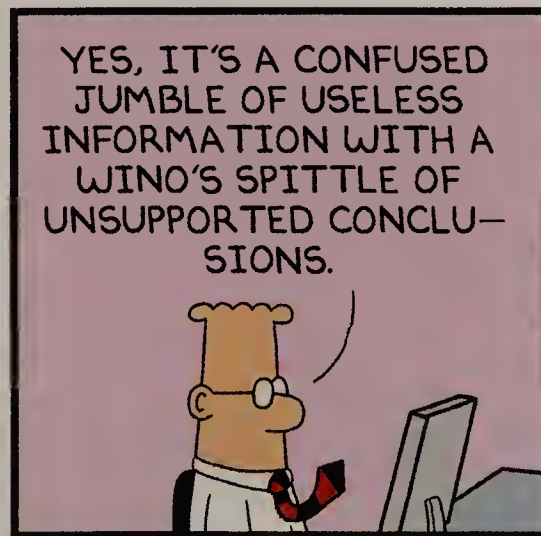
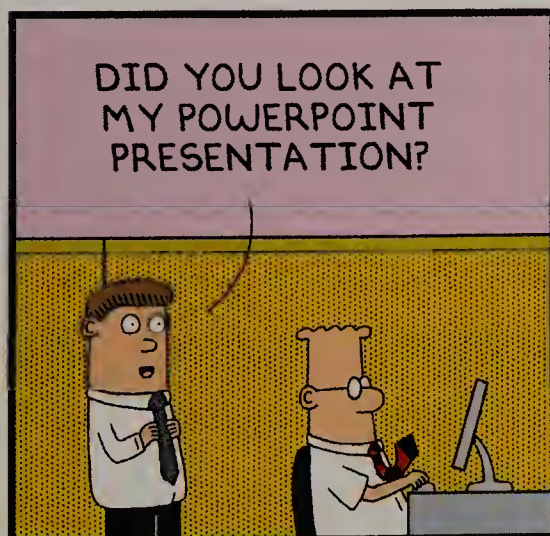
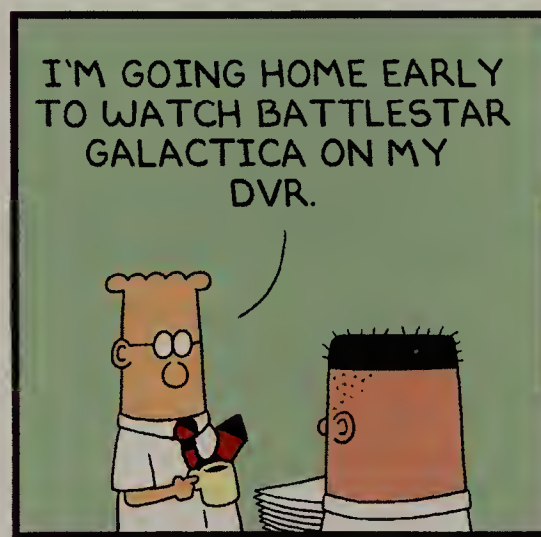
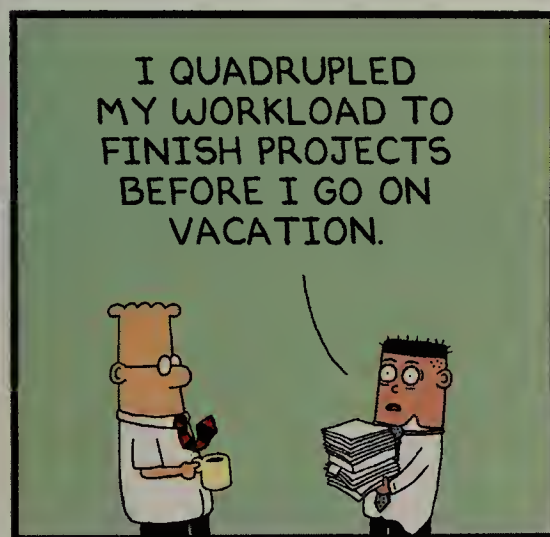
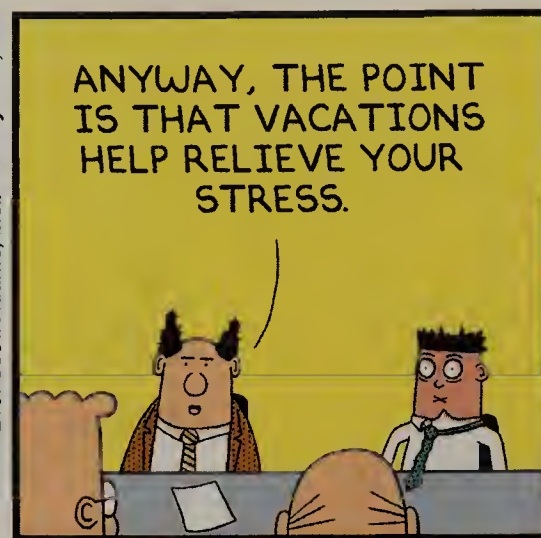
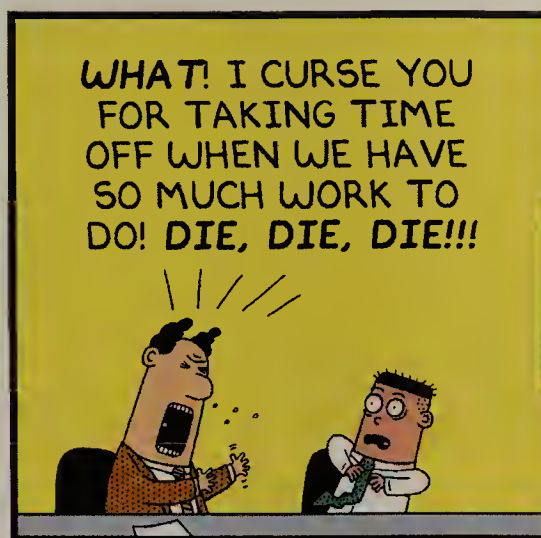
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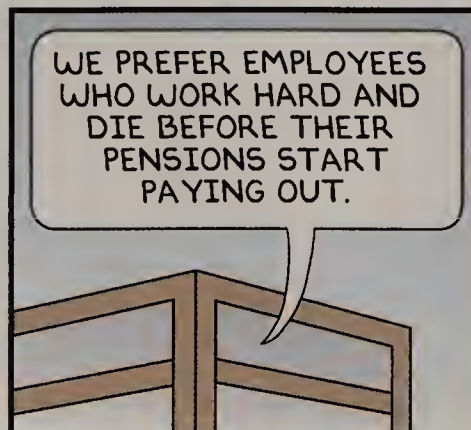
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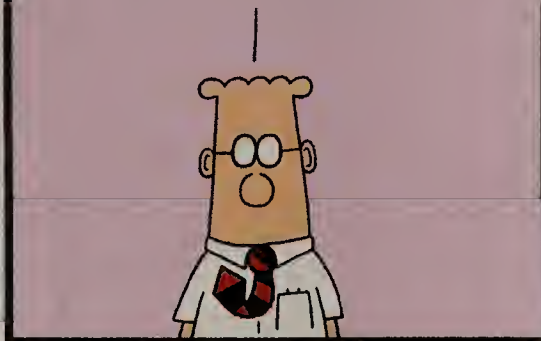
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10-7-07

EXPLAIN WHY YOU
CHARGE LESS OF YOUR
TIME TO PROJECTS
THAN ALL THE OTHER
ENGINEERS.



I'M TRYING SOME-
THING NEW. IT'S
CALLED HONESTY.



STOP
DOING
THAT.

OKAY.
BRILLIANT
SUGGESTION.



YOU TREAT EVERY
CONVERSATION LIKE
IT'S A CONTEST WHERE
YOU HAVE TO BE THE
ONE WHO IS RIGHT!



IT ONLY SEEMS THAT
WAY BECAUSE EVERY-
THING YOU SAY IS
WRONG.



SEE?
THERE
IT IS!

I'M PRETTY
SURE THAT
WAS YOU
AGAIN.



THE NEW GUY IS
A HUGE WEASEL.
DON'T BELIEVE
ANYTHING HE SAYS.



YOU SAY THAT ABOUT
ALL THE NEW HIRES SO
THEY WON'T SEEM
CREDIBLE WHEN THEY
COMPLAIN ABOUT YOU.



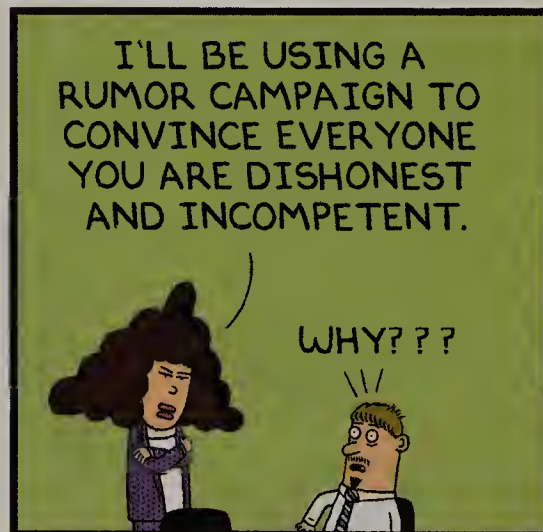
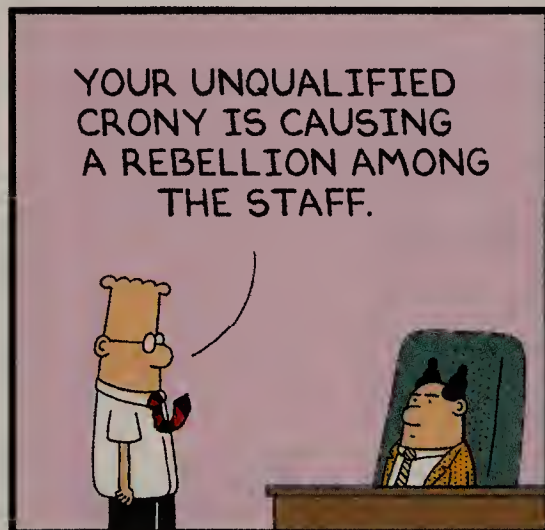
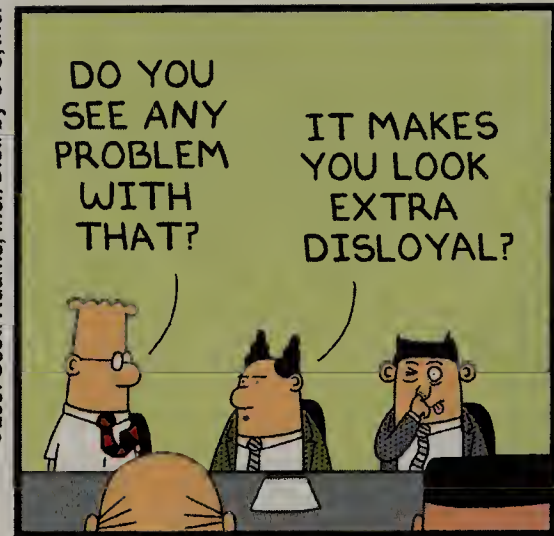
I'LL STOP DOING
IT WHEN IT
STOPS WORKING.



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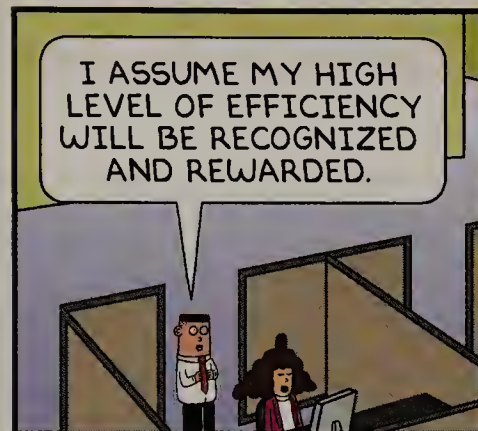
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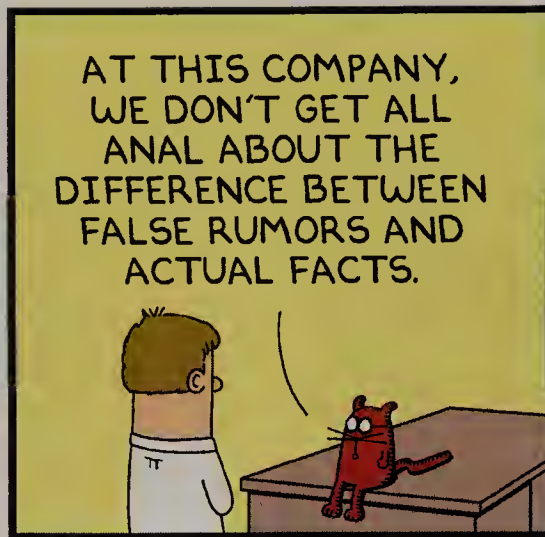
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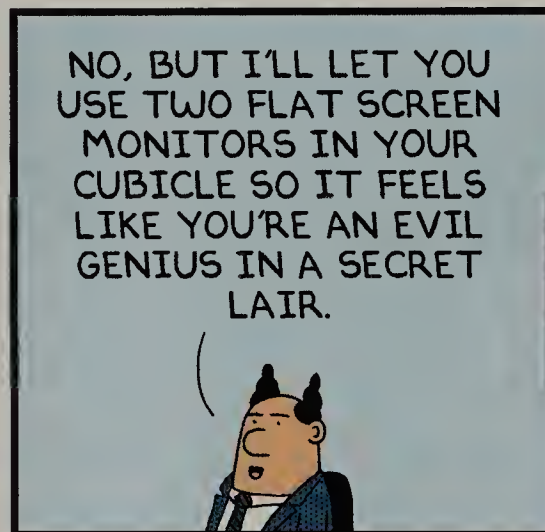


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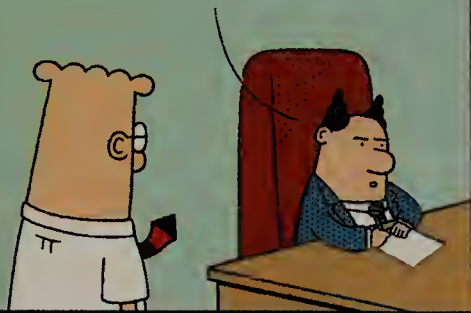
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MAKE THESE CHANGES
AND RUN IT BY ME
AGAIN.



HISTORY SUGGESTS
I HAVE ENTERED AN
INFINITE LOOP OF
MAKING CHANGES
WITH NO HOPE OF
FINISHING.



MY LIFE
IS A
FURIOUS
BALL OF
NOTHING.

AND I'M
NOT WILD
ABOUT THE
FONT.



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THIS WEEK I
INCREASED MY
PRODUCTIVITY BY
IMPROVING MY
MORALE.



I WATCHED FUNNY
YOUTUBE VIDEOS
FROM MORNING
UNTIL DUSK.



THAT'S
ALL YOU
DID?

DON'T
WORRY.
I'M ALMOST
HALFWAY
DONE.



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DOGBERT THE
SECURITY CONSULTANT

BE ON THE LOOKOUT
FOR ANY SUSPICIOUS
BEHAVIOR.



IF YOU SEE A GUY
DO SOMETHING THAT
YOU WOULDN'T DO,
BEAT HIM TO DEATH
WITH A TRASH CAN.

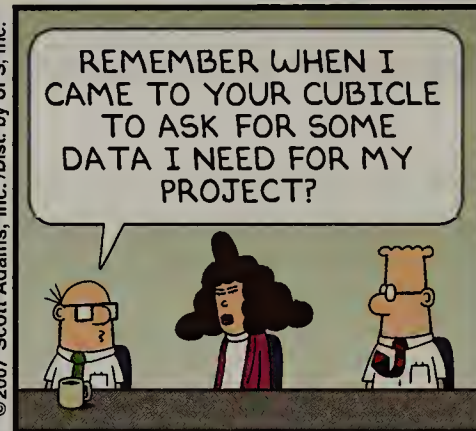


CAN WE
USE
RECYCLE
BINS?

I
WOULDN'T
HAVE ASKED
THAT
QUESTION.



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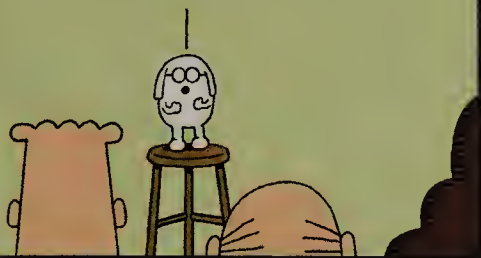


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10-21-07

DOGBERT THE
SECURITY CONSULTANT

IF YOU SEE SOMEONE
WITHOUT AN ID
BADGE...



... STRIP SEARCH
HIM, CONFISCATE
HIS WALLET, AND
LOCK HIM IN THE
JANITOR'S CLOSET
UNTIL HE STARVES!



THAT
SEEMS
A BIT
EXTREME.

YOU'RE
ABOUT ONE
MINUTE
AWAY FROM
LIVING ON
MOP WATER.



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I CAN'T DO MY WORK
BECAUSE THE INTERNET
IS TOO FASCINATING.



THE PHYSICAL WORLD
NO LONGER HOLDS MY
INTEREST. I FIND JOY
ONLY ON THE INTERNET.



CAN I TAKE A HIT
ON YOUR IPHONE
BEFORE I GO BACK
TO MY CUBICLE?



NO.



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I'M ADDICTED
TO THE
INTERNET.



I NO LONGER CARE FOR
DIRECT HUMAN
INTERACTION. IT'S
TOO SHALLOW AND
PREDICTABLE.



MAYBE YOU SHOULD
TRY SOME OUTDOOR
ACTIVITIES.

I SAW
THAT
COMING.



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CATBERT: EVIL DIRECTOR
OF HUMAN RESOURCES

FROM NOW ON, ALL
SICK DAYS MUST BE
SCHEDULED IN
ADVANCE.

THAT'S RIDICULOUS.
HOW ARE WE SUPPOSED
TO KNOW WHEN WE'RE
GOING TO BE SICK?

I HIRED A GUY
WHO NEVER
WASHES HIS
HANDS TO HELP
YOU WITH
SCHEDULING.

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WHY DOES IT SEEM
AS IF MOST OF THE
DECISIONS IN MY
WORKPLACE ARE MADE
BY DRUNKEN LEMURS?

DECISIONS ARE
MADE BY PEOPLE
WHO HAVE TIME,
NOT PEOPLE WHO
HAVE TALENT.

WHY ARE
TALENTED
PEOPLE
SO BUSY?

THEY'RE
FIXING THE
PROBLEMS
MADE BY
PEOPLE WHO
HAVE TIME.

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DO YOU MIND
IF I GIVE YOU
SOME ADVICE?

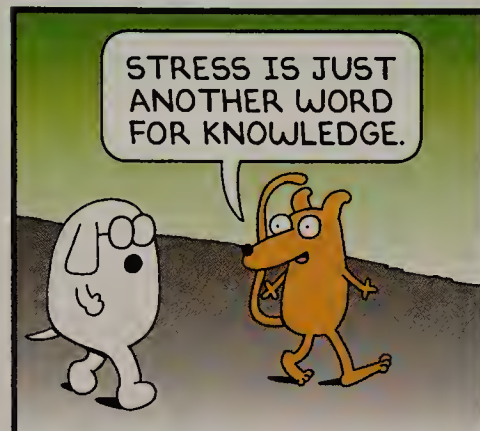
NOT AT
ALL.

DO YOU MIND IF I
ROLL MY EYES, SIGH
DEEPLY, AND DISMISS
YOUR ADVICE AS IF IT
CAME FROM THE
VILLAGE IDIOT?

I
MIGHT
MIND.

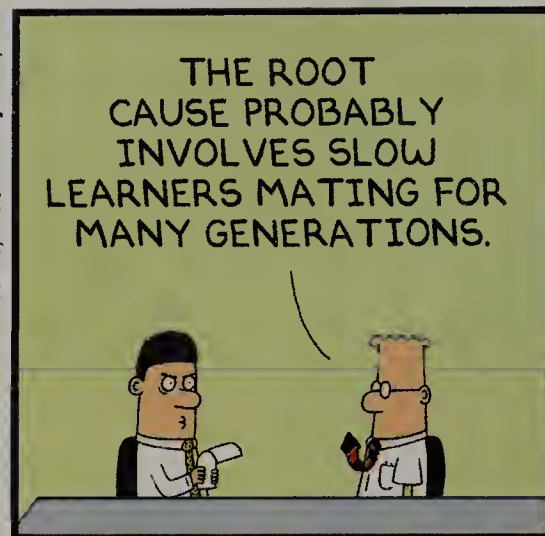
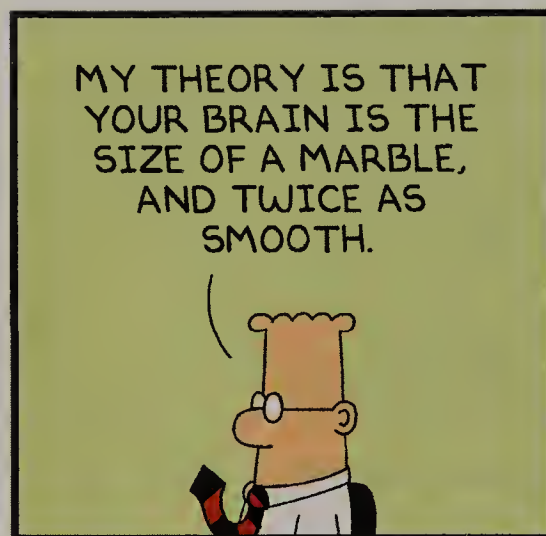
WELL THEN,
LET ME
GIVE YOU
SOME
ADVICE...

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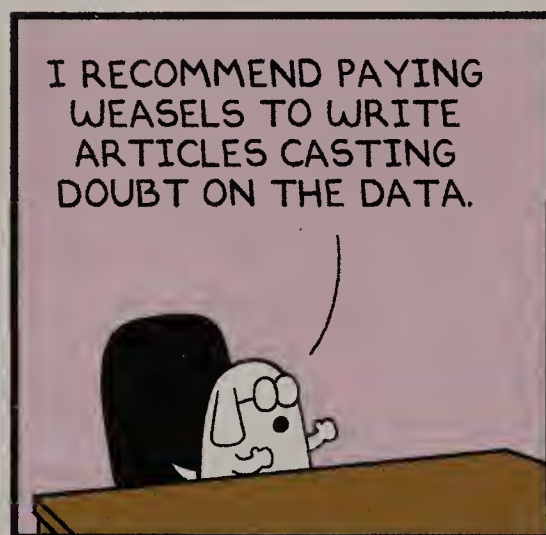
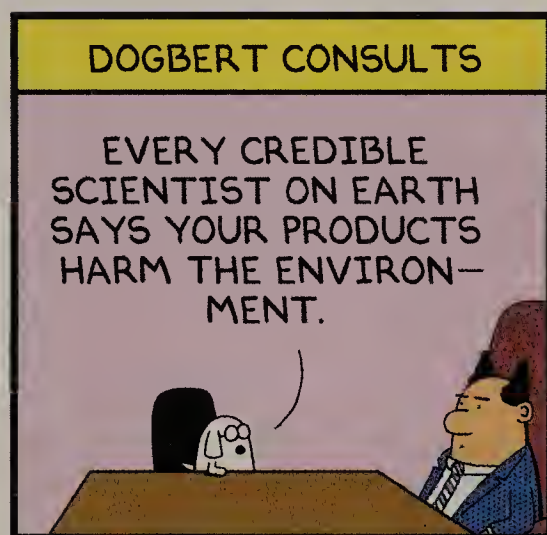


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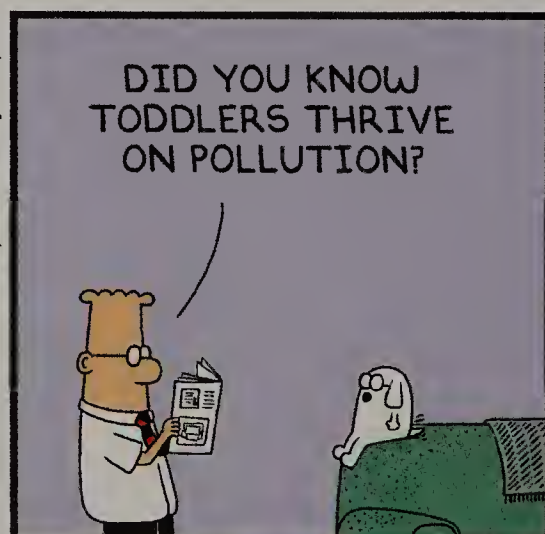
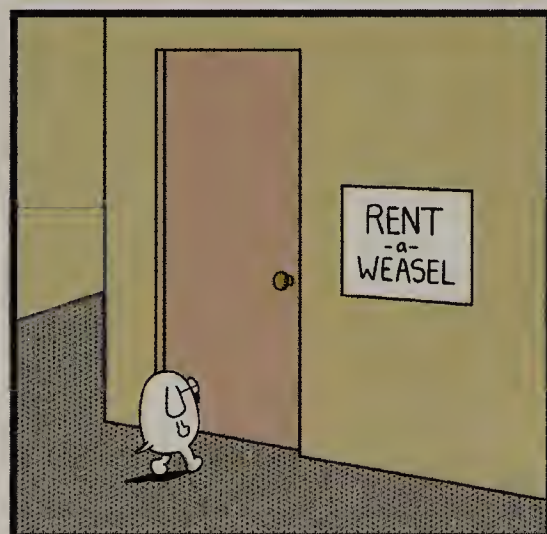
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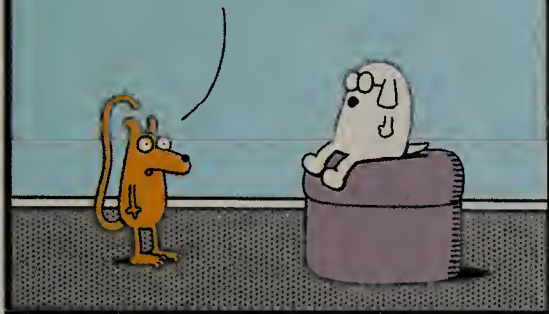


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I'M ALWAYS WRONG
ABOUT EVERYTHING.
WHAT CAN I DO TO
FIX THAT?



I RECOMMEND
SHOPPING. THE
CUSTOMER IS
ALWAYS RIGHT.



SHOPPING
MAKES ME
SMART? !!

YOU
AREN'T
SHOPPING
YET.



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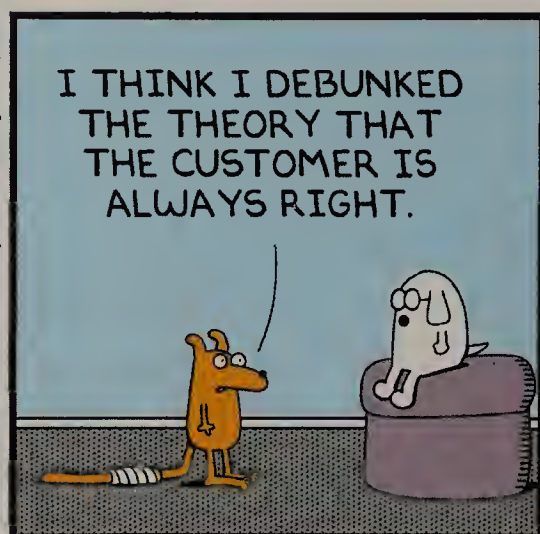
I'D LIKE TO
BUY SOME
SNOW TIRES
FOR A RE-
FRIGERATOR.



THIS IS A LINGERIE
STORE. GET LOST
BEFORE I STOMP ON
YOUR TAIL.



I THINK I DEBUNKED
THE THEORY THAT
THE CUSTOMER IS
ALWAYS RIGHT.

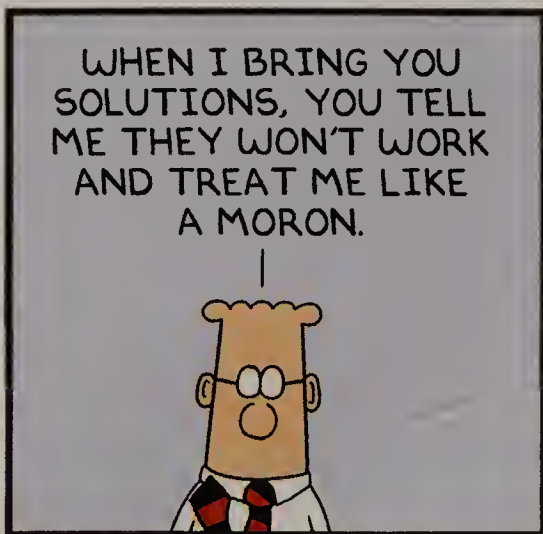


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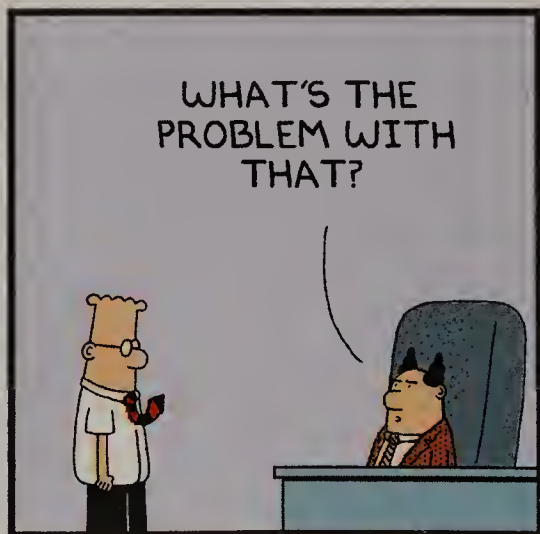
DON'T BRING ME
PROBLEMS, BRING
ME SOLUTIONS.



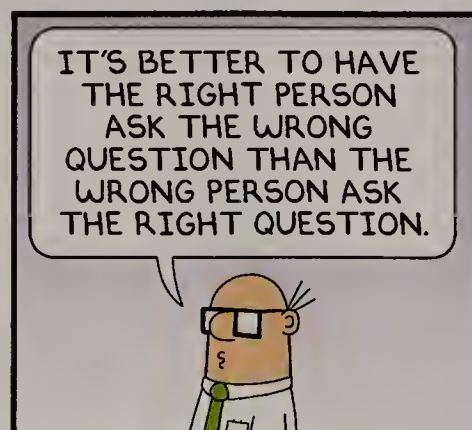
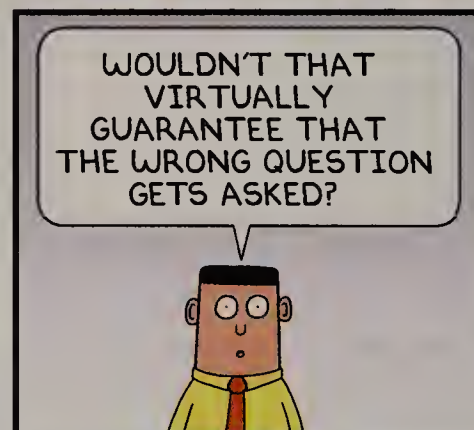
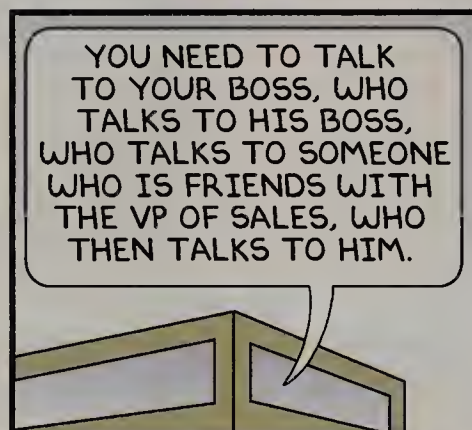
WHEN I BRING YOU
SOLUTIONS, YOU TELL
ME THEY WON'T WORK
AND TREAT ME LIKE
A MORON.



WHAT'S THE
PROBLEM WITH
THAT?



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11-4-07

THAT PRICE
QUOTE INCLUDES
EVERYTHING!



WHAT ABOUT TAXES,
SHIPPING, CABLES,
CARTS, SOFTWARE,
MEMORY UPGRADES,
MAINTENANCE AND
INSURANCE?



HAS ANYONE EVER
CALLED YOU NEEDY?



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YOU SHOULD CHECK
WITH TED TO SEE IF
HE KNOWS ABOUT
THIS SORT OF THING.



I'LL ADD THAT TO MY
LIST OF MARGINALLY
USEFUL THINGS THAT
OTHER PEOPLE HAVE
SUGGESTED I DO.



APPARENTLY, AGREEING
ISN'T ENOUGH. YOU
ALSO NEED TO SAY IT
A CERTAIN WAY.



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OUR NEW STRATEGY
HAS NEVER WORKED
FOR ANYONE BEFORE.



THAT WILL GIVE
US THE ELEMENT
OF SURPRISE.

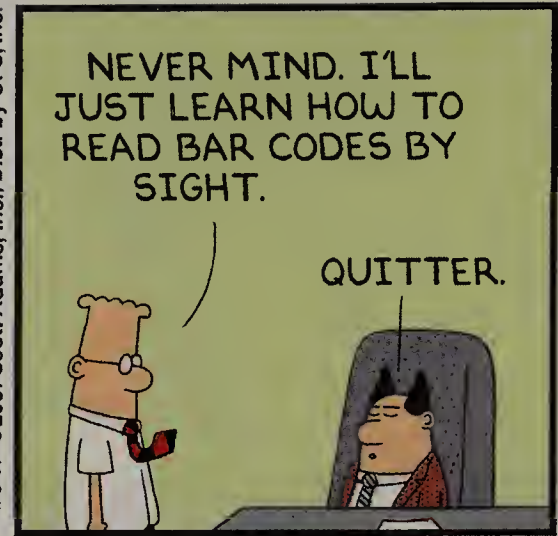
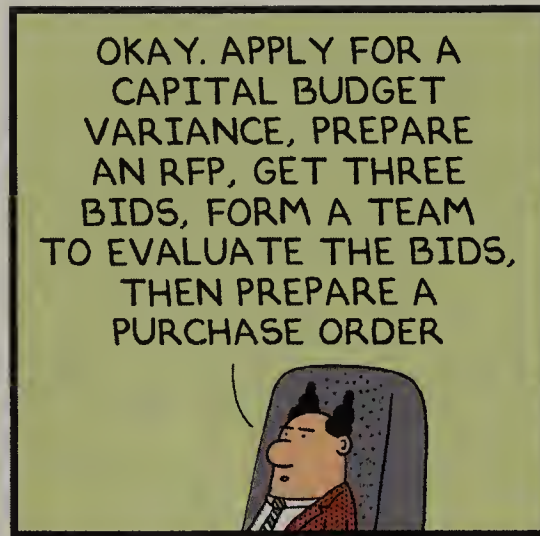


LET'S
GET
STARTED!

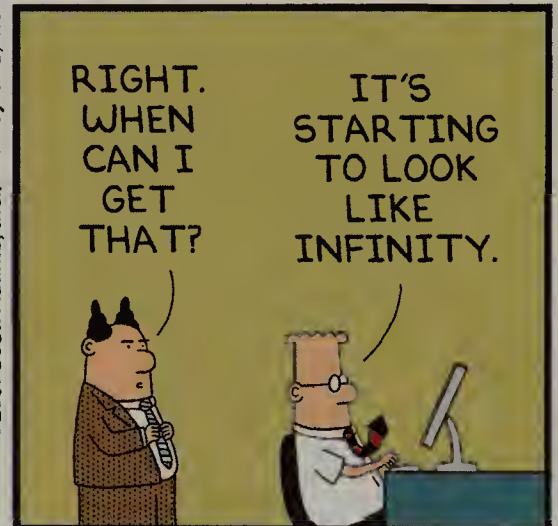
CAN I
REBALANCE
MY 401(K)
FIRST?



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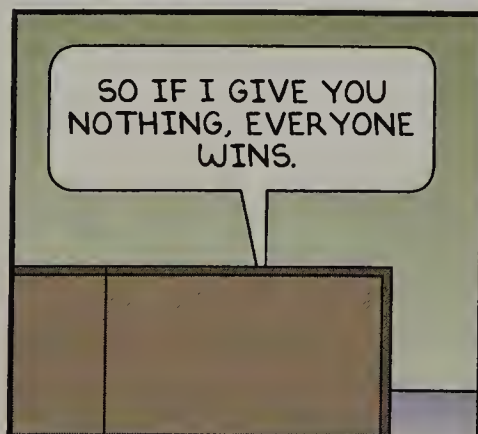
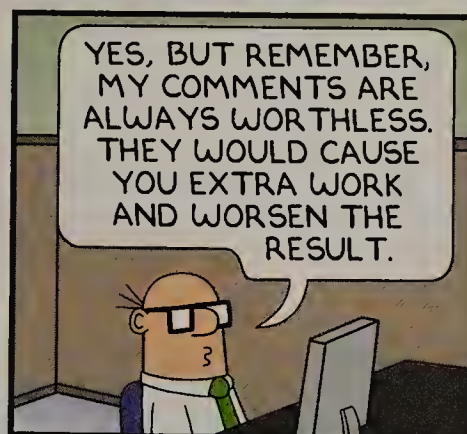
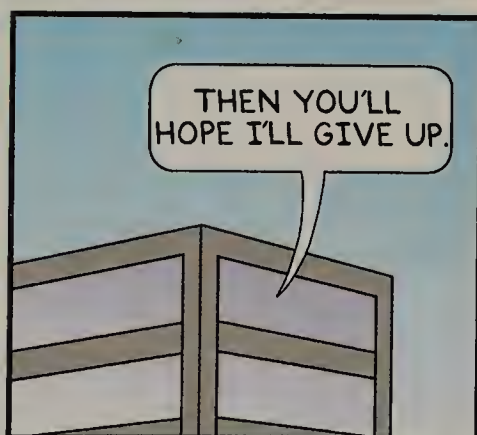
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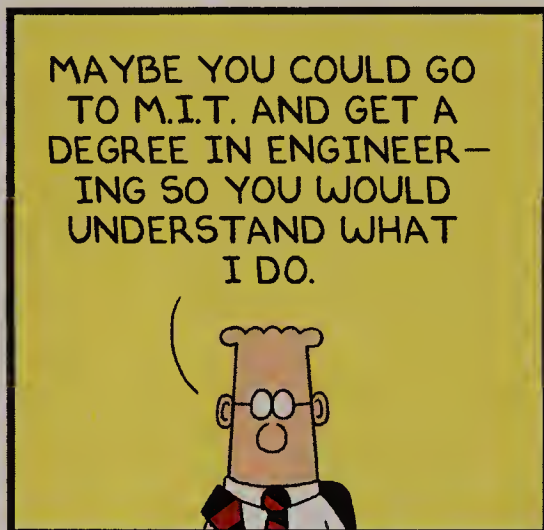
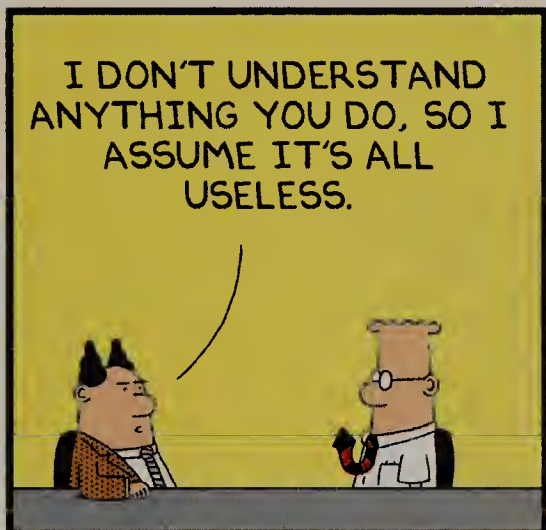
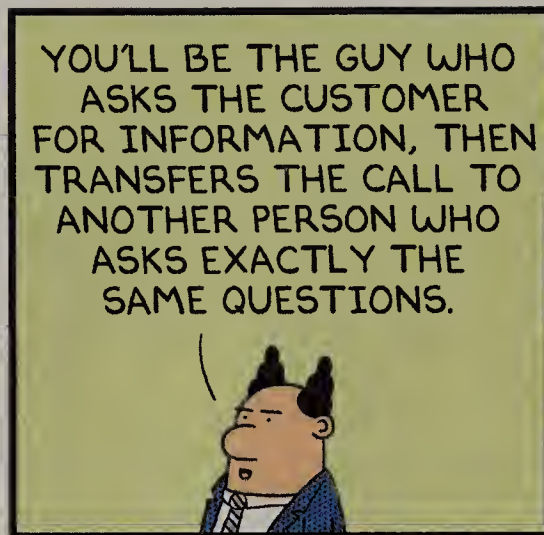
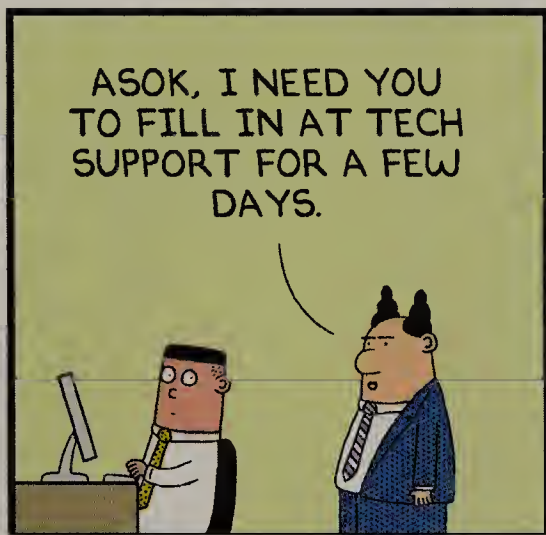


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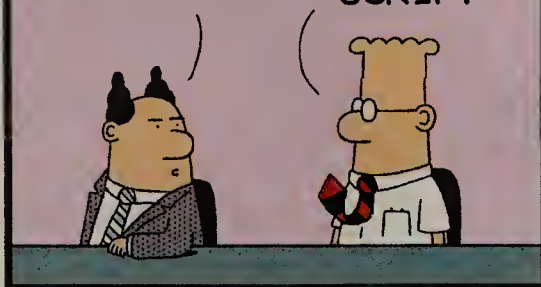
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THEN WE PROGRAM
THE WEB SITE USING A
FAST GUY IN TIGHTS
AND A MOVIE ABOUT
COFFEE.



CORRECT
ME IF I'M
WRONG.

WE USE
FLASH
AND
JAVA-
SCRIPT



I SAID,
"IF"!!!



MORDAC, THE PREVENTER
OF INFORMATION
SERVICES.

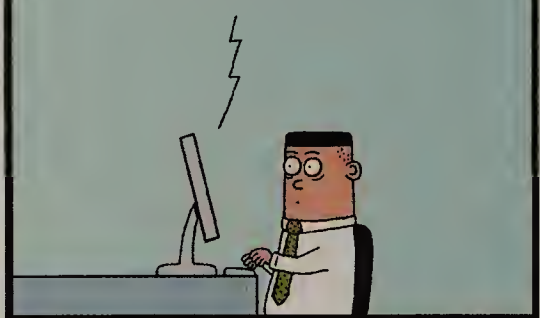
SECURITY IS MORE
IMPORTANT THAN
USABILITY.



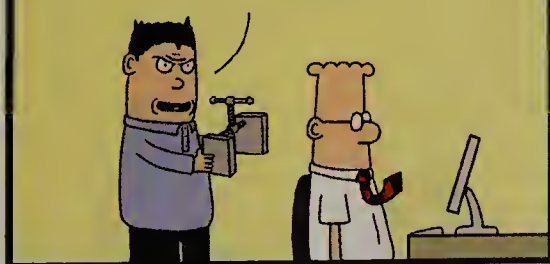
IN A PERFECT WORLD,
NO ONE WOULD BE
ABLE TO USE ANYTHING.



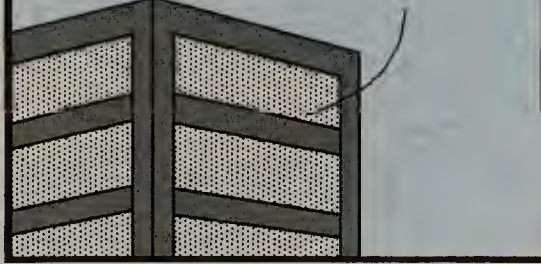
To complete the
log-in procedure,
stare directly
at the sun.



I AM MORDAC, THE
PREVENTER OF INFOR-
MATION SERVICES,
AND I BRING YOU MY
NEWEST BIOMETRIC
SCANNER.



INSTEAD OF A PASS-
WORD, I PUT THIS ON
YOUR HEAD AND SQUEEZE
UNTIL YOU SCREAM IN A
WAY THAT ONLY YOU
CAN SCREAM.



NO,
THAT'S
NOT
YOU.

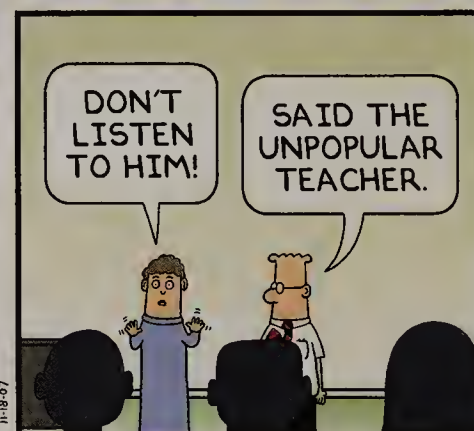
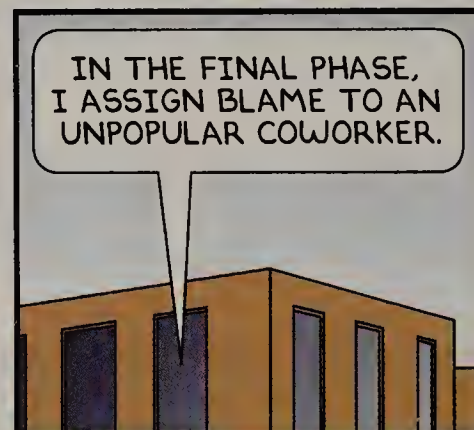
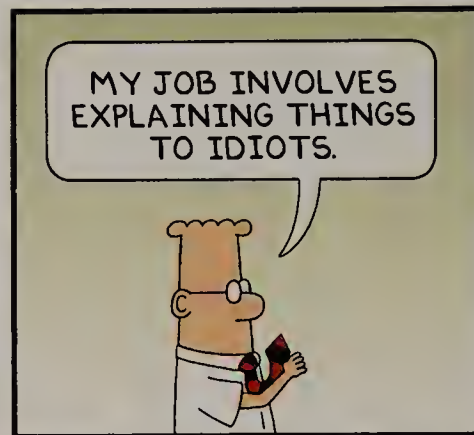
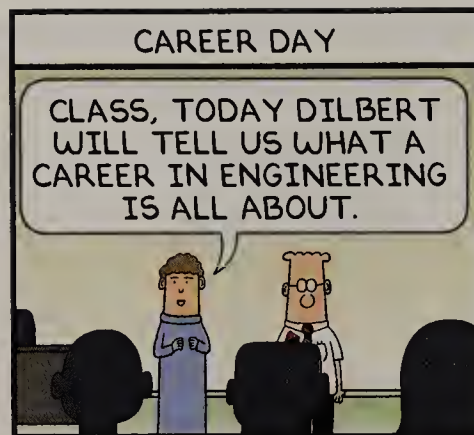
GAAA!
GAAA!
GAAA!



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DOGBERT CONSULTS

DO YOU WANT ME TO LIE TO YOU FOR \$400 PER HOUR OR GIVE YOU THE TRUTH FOR \$200?

I'LL TAKE TRUTH.

OKAY. THE PROBLEM IS THAT HAVING YOU TRY TO MANAGE ENGINEERS IS LIKE HAVING AN EARTHWORM TRY TO JUGGLE.

HOW'S MY PREMIUM PRICING OPTION SOUND TO YOU NOW?

CAN I ORDER SOME PENS?

NO. IT'S IMPOSSIBLE.

YOU NEED A PEN TO FILL OUT THE PEN REQUEST FORM. AND IF YOU HAVE A PEN, YOU'RE NOT ALLOWED TO ORDER ONE.

MAYBE I COULD BORROW YOUR PEN.

THAT SOUNDS LIKE SOME SORT OF PARASITIC ARRANGEMENT.

THIS DOCUMENT SAYS A BACKUP SERVER IS OVERKILL.

UM, NO, IT SAYS THE OPPOSITE OF THAT. I KNOW BECAUSE I WROTE IT THIS MORNING.

NO, I THINK YOU'RE MISINTERPRETING IT.

I WROTE IT!!!



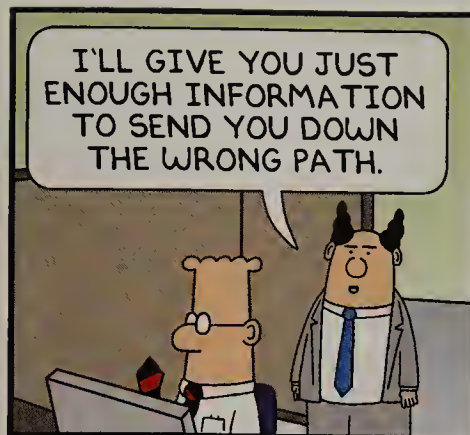
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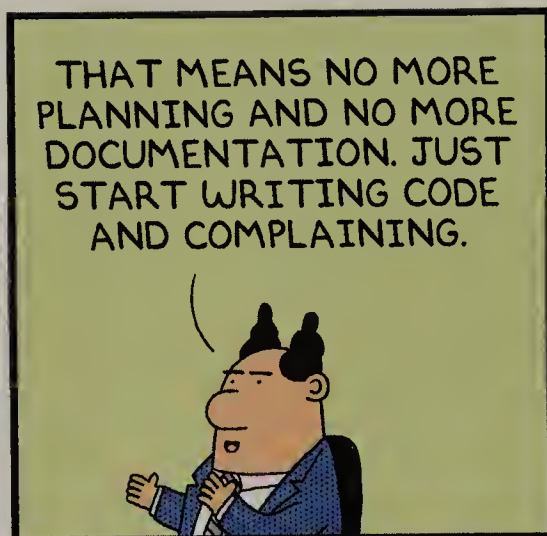


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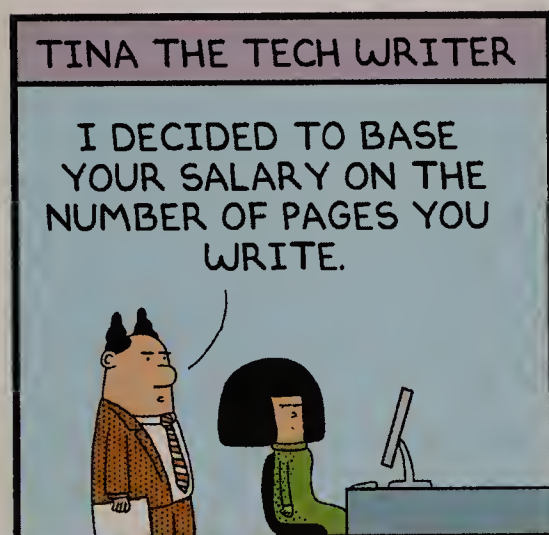


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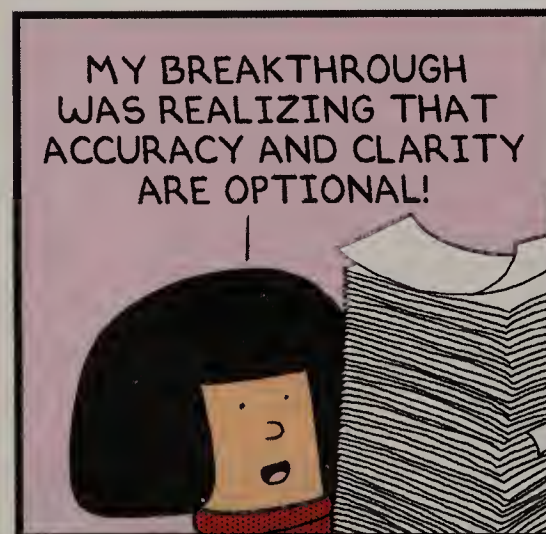
11-25-07



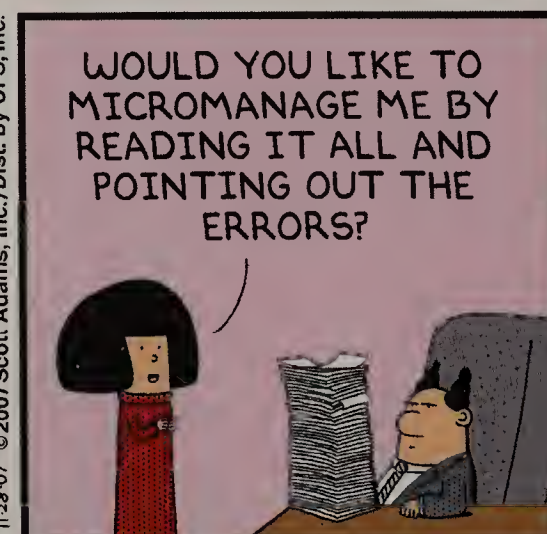
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WHAT'S
WRONG
WITH
YOUR
FACE?

IT'S A
GOATEE.



I HATE GOATEES,
SO I AM USING MY
POWERS OF EXTREME
UNCOOLNESS TO MAKE
THEM GO AWAY.



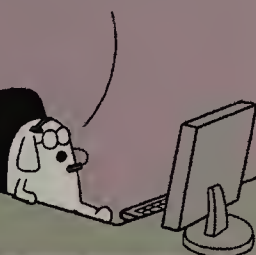
THAT
COULD
WORK.

GAAA!!!



DOGBERT'S TECH SUPPORT

NO ONE ELSE HAS
EVER REPORTED
THAT PROBLEM.



THAT MEANS YOU
ARE EITHER CRAZY
OR A LIAR.



IT'S A
LITTLE
OF BOTH,
BUT HOW
DID YOU
KNOW?

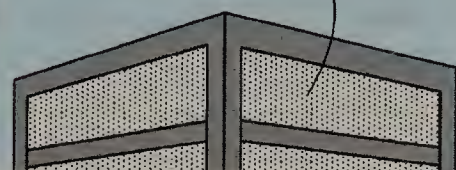
I CAN
SEE YOU
THROUGH
YOUR
COMPUTER.



NEVER TELL ANYONE
WE DON'T HAVE ENOUGH
RESOURCES TO DO A
PROJECT. IT MAKES US
LOOK LAME.



INSTEAD, SAY WE
HAVE A FIXED CAPACITY
THAT IS ALREADY
DEDICATED TO HIGHER
PRIORITIES. THAT
MAKES WHOEVER ASKED
US FOR HELP LOOK LAME.



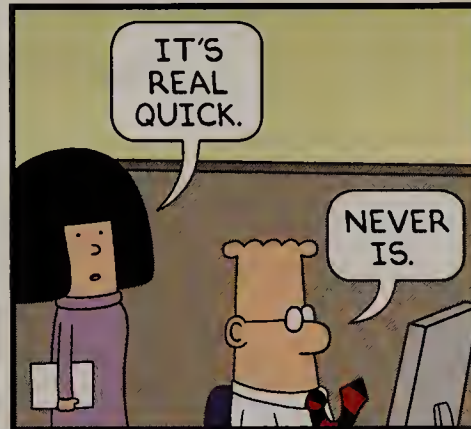
CAN I KEEP TELLING
PEOPLE I DONATED
ALL OF MY BLOOD TO
HURRICANE VICTIMS?



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12-2-07

OUR NEXT PROJECT IS
BUILDING A PRIVATE
SHUTTLE TO THE MOON.

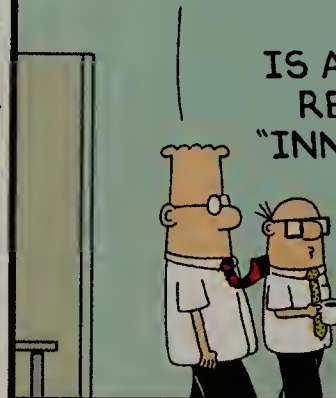


NOW IF YOU MAKE ANY
MISTAKES, INNOCENT
TOURISTS WILL PERISH
IN THE VACUUM OF
SPACE.



WE NEED TO WORK ON
OUR RATIONALIZATIONS.

IS ANYONE
REALLY
"INNOCENT"?



MY COMPANY WANTS
ME TO DESIGN A
PRIVATE MOON SHUTTLE
IN THREE MONTHS.
DOOM IS INEVITABLE.



WHAT YOU NEED IS A
SCAPEGOAT TO BLAME
FOR THE PROJECT
NEVER GETTING
FINISHED. I'LL SEND
ONE OVER.



I WAS ALMOST
DONE, AND THEN
THIS IDIOT
COMES ALONG.



ASOK, I NEED AN
INTERN TO TEST-
PILOT OUR NEW
MOON SHUTTLE
PROTOTYPE.



WOULDN'T IT BE
WISER TO SEND A
MONKEY ON THE
FIRST FLIGHT?



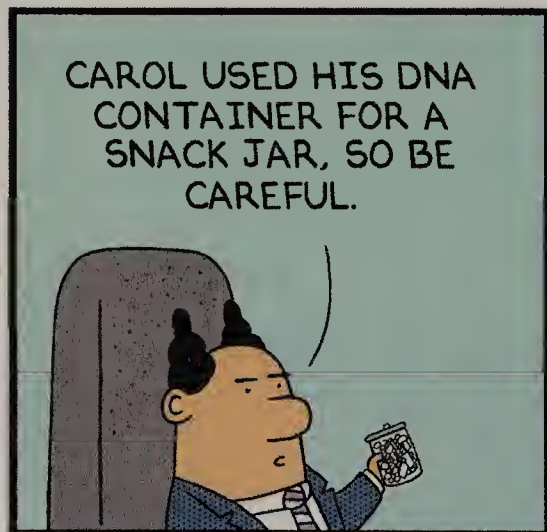
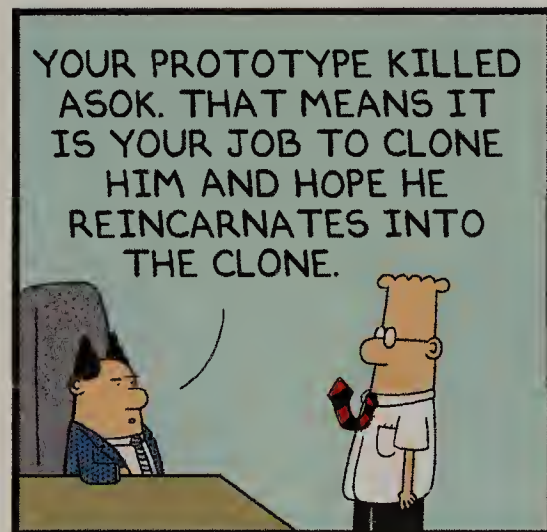
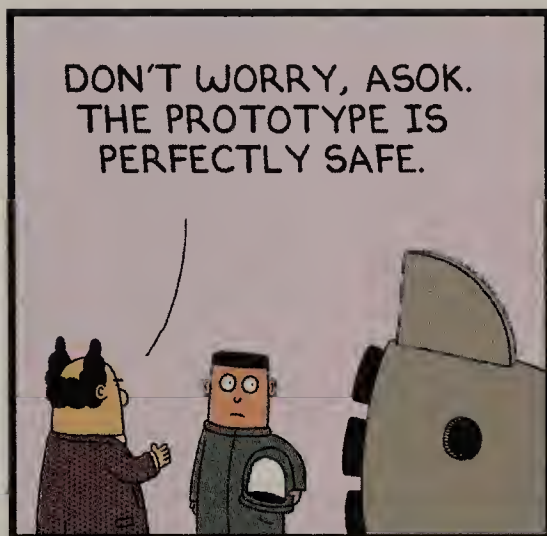
YOU'RE THINKING
OF THE SECOND
FLIGHT.



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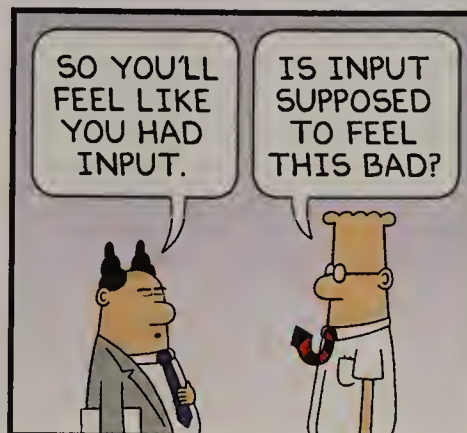
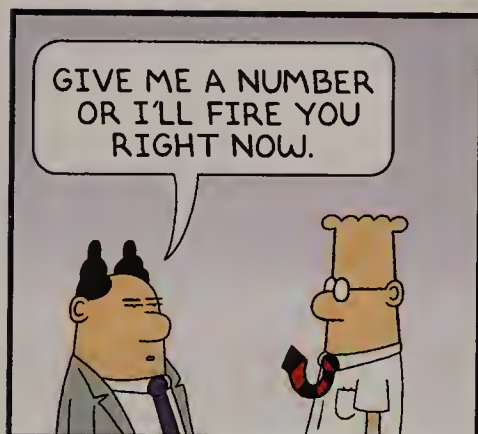
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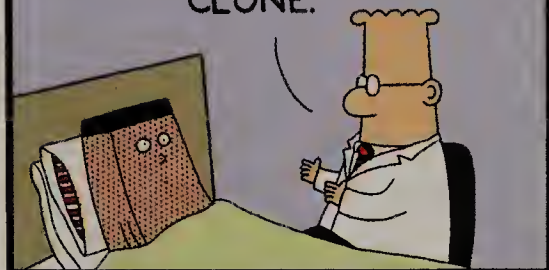


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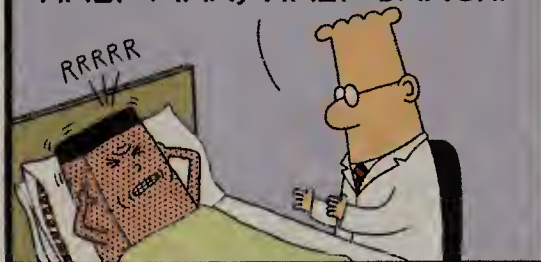


12/9

ASOK DIED IN A WORK-RELATED ACCIDENT. HIS DISASTER RECOVERY PLAN WAS TO REINCAR-NATE INTO HIS OWN CLONE.



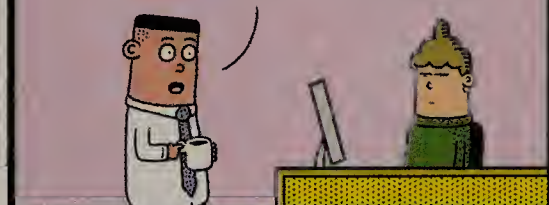
YOU ARE HIS CLONE, BUT YOUR DNA GOT MIXED UP WITH A SNICKERS BAR. YOU ARE DOOMED TO WALK THE EARTH AS HALF MAN, HALF SNACK.



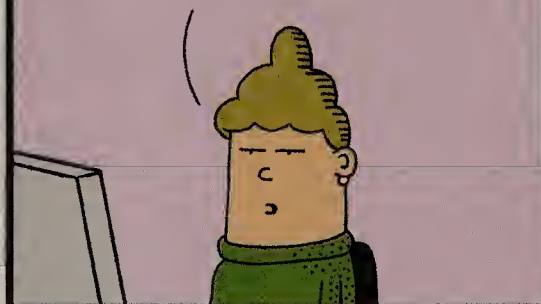
PHEW! IT IS LUCKY I STUDIED GUIDED REINCARNATION AND ADVANCED SHAPE-SHIFTING AT THE INDIAN INSTITUTE OF TECHNOLOGY.



I WAS DEAD FOR A WEEK, BUT I MANAGED TO REINCARNATE INTO MY OWN CLONE AND USE MY SHAPESHIFTING SKILLS TO LOOK LESS LIKE A SNICKERS BAR.

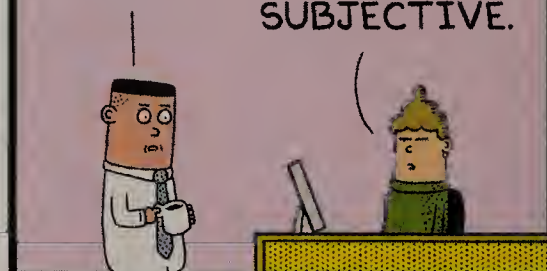


I ONCE WAITED FOUR HOURS FOR A CABLE TV GUY TO SHOW UP AT MY HOUSE.



THOSE STORIES ARE NOT EQUIVA-LENT.

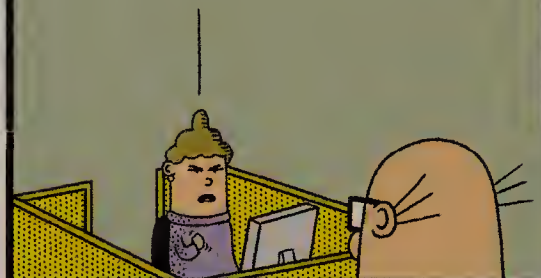
IT'S SUBJECTIVE.



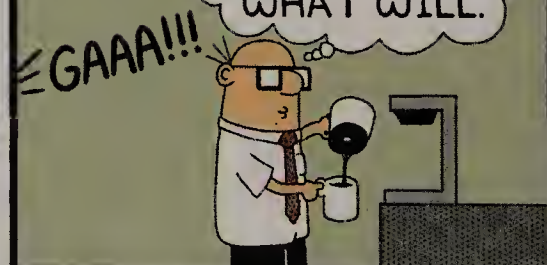
DON'T YOU DARE TAKE ANOTHER CUP OF COFFEE.



THE MORE YOU DRINK, THE MORE OFTEN I HAVE TO ORDER COFFEE. YOU ARE DESTROYING MY QUALITY OF LIFE!



IF THIS DOESN'T MAKE THE COFFEE TASTE BETTER, I DON'T KNOW WHAT WILL.



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MORDAC, THE PREVENTER
OF INFORMATION
SERVICES

I MADE SOME CHANGES
TO THE NETWORK THAT
I ALONE UNDERSTAND.



I DIDN'T HAVE TIME
TO TEST IT, BUT IF
THERE IS A PROBLEM,
I'LL BE ON VACATION
FOR THREE WEEKS IN
A RUSSIAN SUBMARINE
BELOW THE ARCTIC
CIRCLE.



MY
SCREEN
JUST
WENT
BLANK.

LET'S CHALK
THAT UP TO
COINCIDENCE.



IT WAS THEORETICALLY
IMPOSSIBLE TO WORK
THIS WEEK.



EVERYTHING I NEEDED
TO DO REQUIRED ME TO
DO SOMETHING ELSE
FIRST, UNTIL IT ALL
LOOPED BACK ON ITSELF
LIKE A MÖBIUS STRIP.



MAYBE
YOU
COULD
MAKE A
TO-DO
LIST.

AS IF I
HAD A
PENCIL.



I DON'T KNOW YOU.
WHY ARE YOU IN THIS
MEETING?

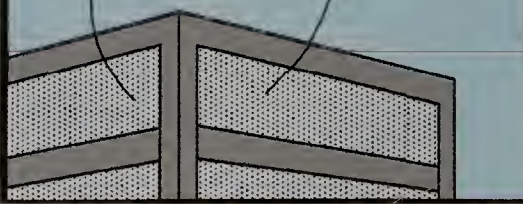


I'M CREATING THE
ILLUSION OF WORK
BY CONFLATING THE
CONCEPTS OF
ATTENDANCE AND
PRODUCTIVITY.



YOU
SHOULD
LEAVE.

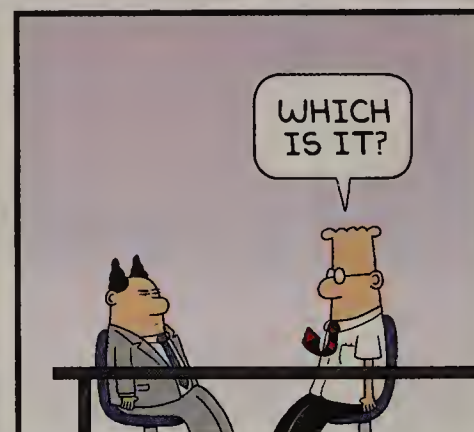
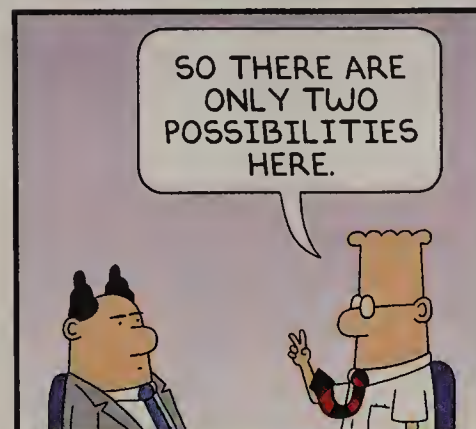
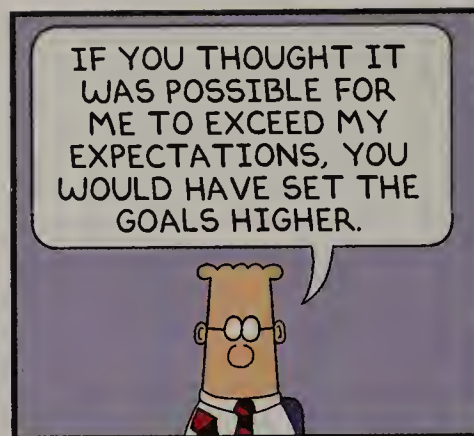
AND WHO
SHOULD I
SAY HATES
TEAMWORK?



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12-16-07

YOU HAVE GOOD
EXPERIENCE AS A
DEAD HORSE, BUT
CAN YOU TAKE A
BEATING?



SO, YOU THINK
YOU CAN IGNORE
MY QUESTIONS,
DO YOU?



CANCEL ALL OF MY
MEETINGS. THIS COULD
TAKE A FEW MORE
HOURS.



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I HIRED A DEAD
HORSE. HE DOESN'T
LOOK LIKE MUCH,
BUT IF YOU BEAT
HIM LONG ENOUGH,
HE DOES GOOD WORK.



HAVE YOU
SEEN HIM
DO GOOD
WORK?

I HAVEN'T
BEATEN
HIM LONG
ENOUGH.



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INTRODUCE
YOURSELF TO
THE OTHERS!



I'M NOT ALLOWED TO
DISCUSS THE COMPANY
POLITICS THAT FORM
A CAREER MINEFIELD
AROUND YOUR PROJECT.



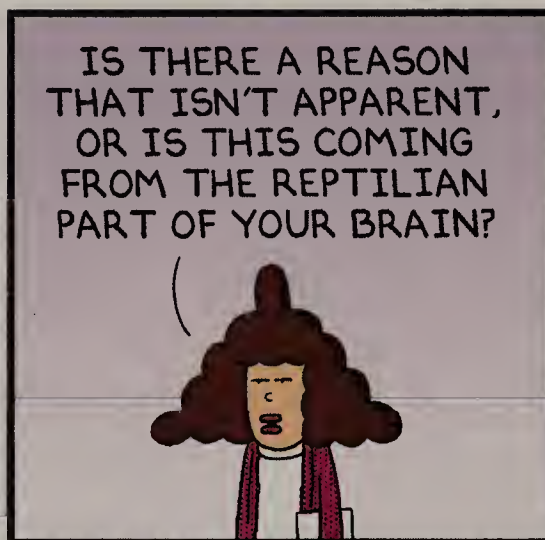
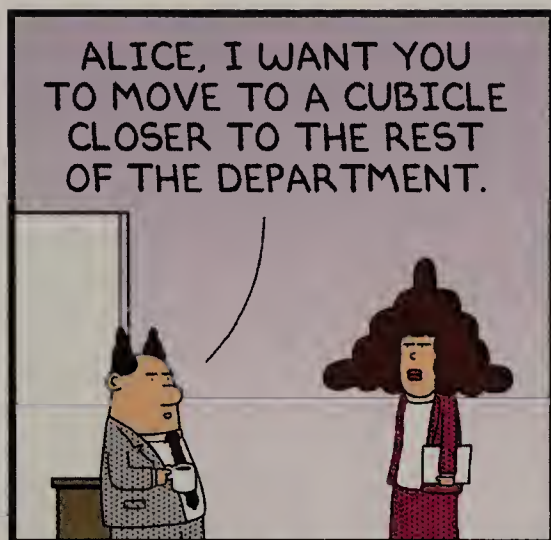
AND I CAN'T TELL YOU
THE COMPANY'S NEW
STRATEGIC DIRECTION,
OR ANYTHING ABOUT
OUR UPCOMING REORG.



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MY PLAN IS TO
CRITICIZE YOU
UNTIL SOMETHING
GOOD HAPPENS.

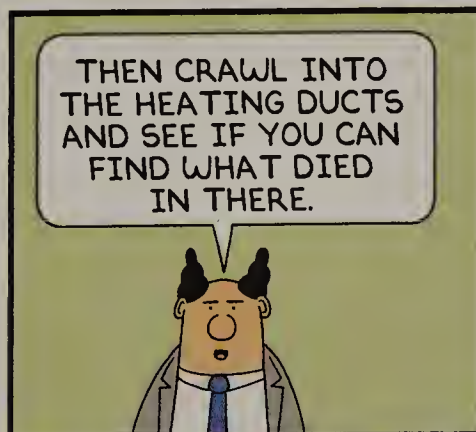
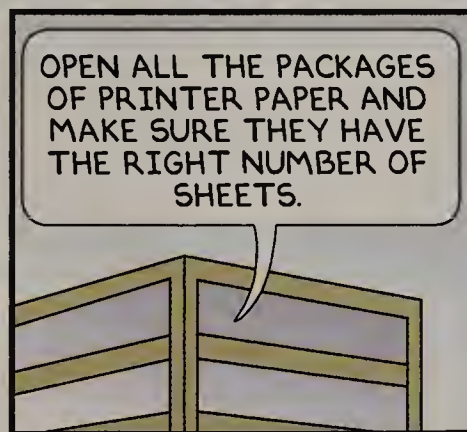




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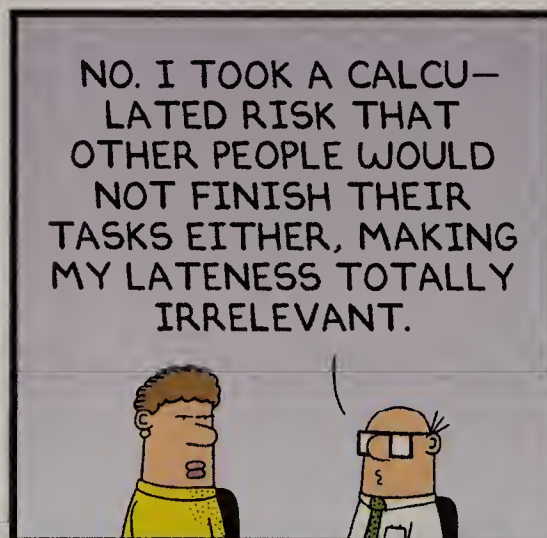
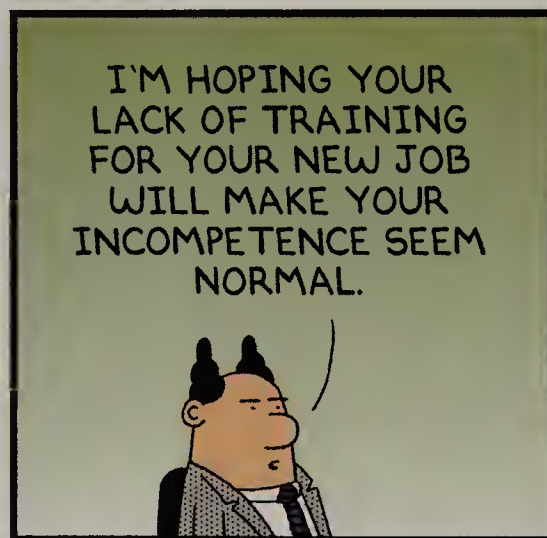
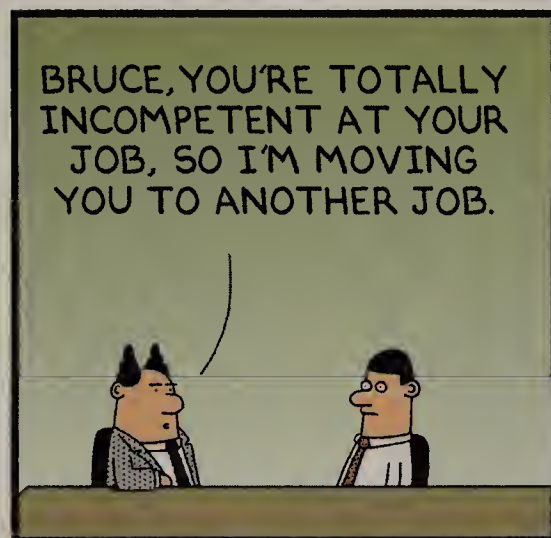
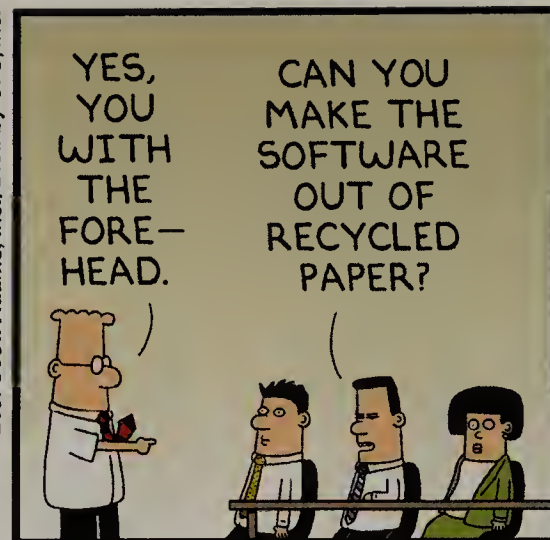
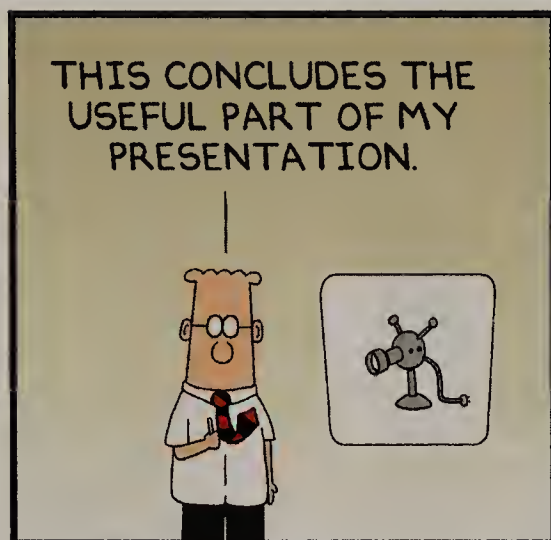
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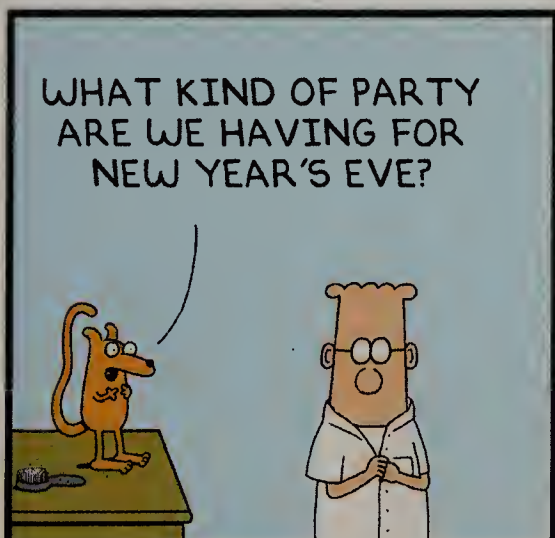
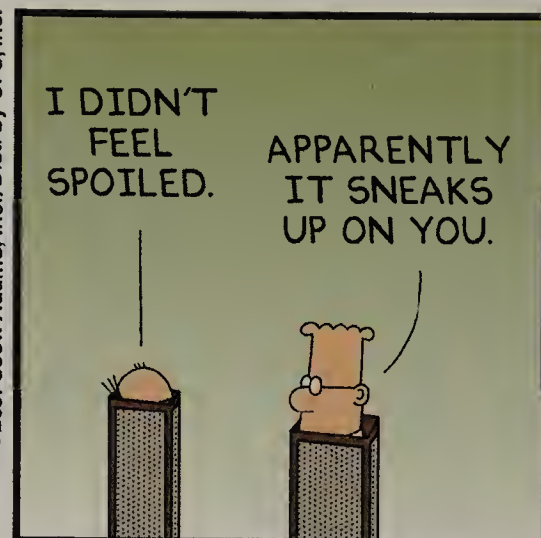
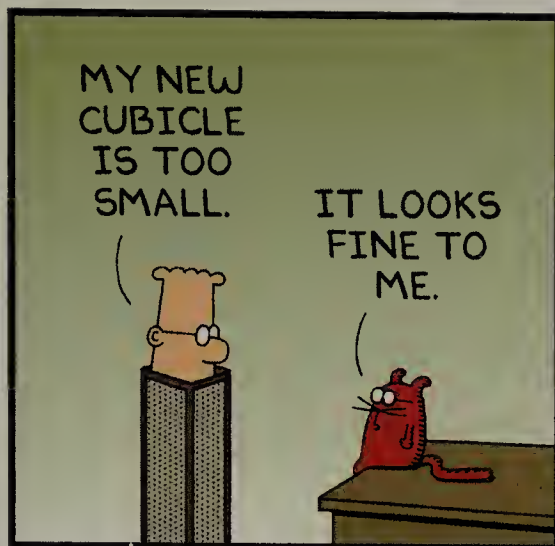
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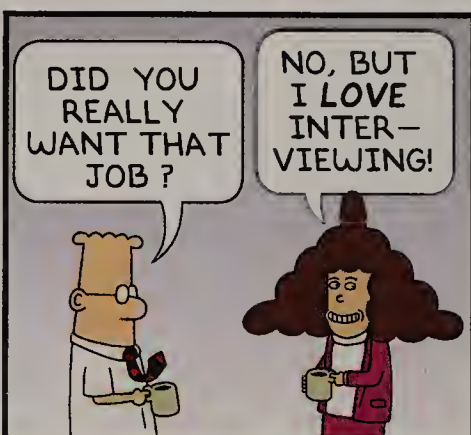
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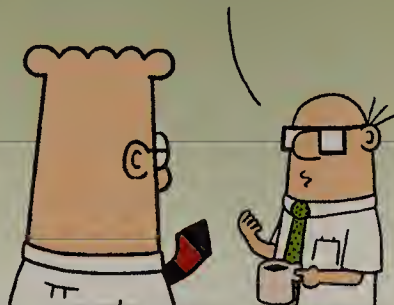
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12-30-07

I HATE IT WHEN
PEOPLE STOP WORKING
JUST BECAUSE IT'S
THE DAY BEFORE A
HOLIDAY.



IT CHEAPENS THE
LACK OF WORK THAT I
CULTIVATE YEAR-
ROUND.



I SAW
THE
FUNNIEST
VIDEO
CLIP!
TOURIST!



I HAD A GREAT DAY
AT WORK. FOR SOME
REASON, NO ONE
INTERRUPTED ME,
SO I GOT A LOT
DONE.



TODAY IS
A HOLIDAY.



ALL OF MY
VICTORIES
ARE TAINTED.



WHAT DID YOU DO
FOR NEW YEAR'S
DAY?



I FORGOT IT WAS
A HOLIDAY AND I
CAME TO WORK FOR
TEN HOURS.



THAT'S
SORT OF
LOSERISH.

THANKS
FOR
LABELING
IT.



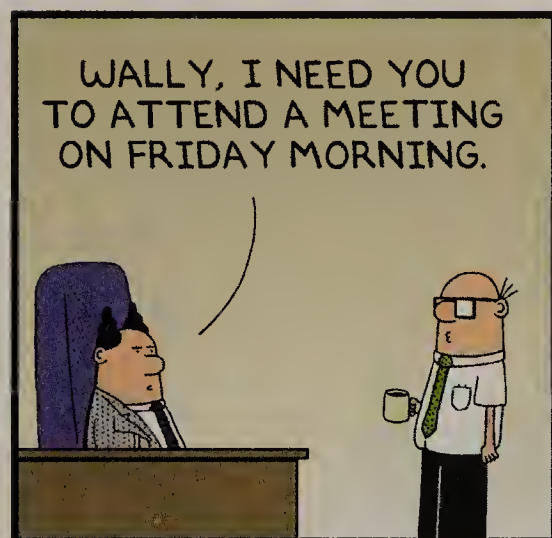
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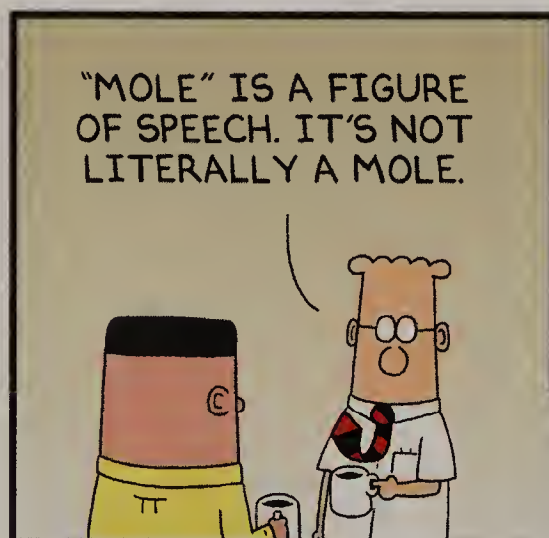
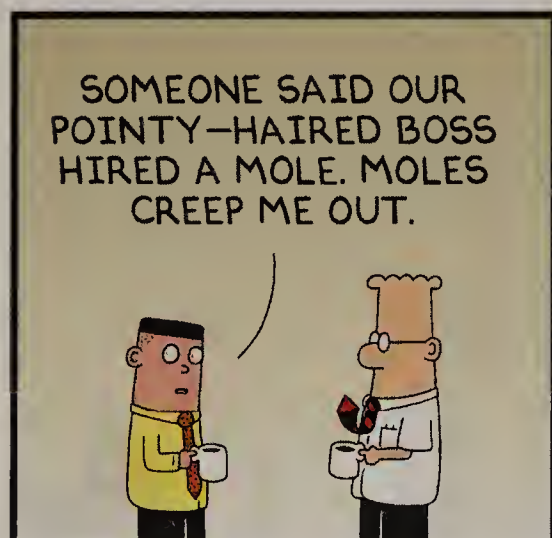
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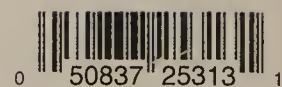
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Scott Adams offers up his thirty-first *Dilbert* collection exploring themes of sloth and corporate indifference. The arbitrary, unspoken rules of interoffice e-mailing, the random policy generator, and the knowledge



**"Ninety percent of happiness is picking the right ethicist."
—Dilbert**

that management has indeed given up on trying to win an award for best place to work all combine to make life in the *Dilbert* workplace as demoralizing as real life.

Dilbert navigates through the same corporate nine-to-five existence in which his readers physically dwell. Dilbert, Dogbert, the Boss, Wally, Alice, and Catbert tackle corporate indolence, avarice, and pretense one strip at a time, from the neighboring cubicle whistler to the project naysayer to the guy who's always just too busy to lend a hand.

Scott Adams was born in Windham, New York, and moved to the San Francisco Bay Area in 1979. Initially conceived as a doodle, *Dilbert* was formally launched in 1989 and netted Scott a Reuben Award in 1997. *Dilbert* appears in more than 2,000 newspapers and is translated into 23 languages within 70 countries—boasting a daily readership of more than 150 million.

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